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### MULTI-PERIOD EMPTY CONTAINER REPOSITIONING

### WITH STOCHASTIC DEMAND AND LOST SALES

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M.Phil

### THE HONG KONG POLYTECHNIC UNIVERSITY

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The Hong Kong Polytechnic University

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# Multi-period Empty Container Repositioning with Stochastic Demand and Lost Sales

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A thesis submitted in partial fulfillment of the requirements

for the degree of Master of Philosophy

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(Signed)

ZHANG Bo (Name of student)

To Mom, Dad and Tian

To the memory of Grandpa

### Abstract

This study is concerned with empty container repositioning between multiports with stochastic demand and lost sales over multi-periods. Unmet demands due to the unavailability of empty containers will be lost forever and will incur a stockout cost in view of the fact that maritime container shipping is a highly competitive industry. The objective is to find an effective empty container repositioning policy by minimizing the total operating cost including container holding cost, stockout cost, importing cost and exporting cost.

First, this study focuses on the empty container repositioning problem in a single port. This problem is mathematically formulated as an inventory problem over a finite horizon with stochastic import and export of empty containers. The optimal policy for period n is characterized by a pair of critical points  $(A_n, S_n)$ , i.e., importing empty containers up to  $A_n$  when the number of empty containers in the port is fewer than  $A_n$ ; exporting empty containers down to  $S_n$  when the number of empty containers in the port is more than  $S_n$ ; and doing nothing, otherwise. A polynomial time algorithm is developed to determine the two thresholds, i.e.,  $A_n$  and  $S_n$  for each period. Two numerical examples are provided to illustrate the solution procedures based on the normal distribution and uniform distribution, respectively. The results show that the proposed algorithm performs highly effectively and efficiently.

Next, this study extends the single-port results to the multi-port case. The multi-port problem is also mathematically formulated and a tight lower bound on the cost function is determined. The concept of relative error with respect to the tight lower bound is introduced, which is used to measure the performance of the algorithm. Based on the two-threshold optimal policy for a single port, a polynomial time algorithm is developed to find an approximate repositioning policy for multi-ports. Simulation results show that the proposed approximate repositioning algorithm performs very effectively as the calculated average relative error with respect to the tight lower bound is within 5 per cent for the normal distribution and uniform distribution, respectively. Furthermore, the algorithm per-

forms very efficiently due to its polynomial running time. The stability of the algorithm improves as the number of ports increases. More importantly, the approximate repositioning policy is easy to understand and implement from a practical perspective as a result of its simplicity.

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### Chapter 1

## Introduction

#### 1.1 Background and Motivation

Movement of goods by sea is the economic lifeblood of many countries. The shipping business has been essential to the development of economic activities as business transactions and trades need ships to transport cargoes from the place of production to the place of consumption. Seaborne shipping has become the major transport mode for international trade since more than 90 per cent of global trade is carried by sea (Lun et al., 2006). The world's seaborne trade has experienced a remarkable increase during the last decade: the volume of seaborne trade has grown from 6,027 million tonnes in 2001 to 8,373 million tonnes in 2010 shown in Figure 1.1.



Source: Clarkson (2011b).

However, world seaborne trade has been seriously imbalanced. For example, in the Trans-Pacific shipping route, 15.0 million twenty-foot equivalent units (TEUs) were shipped from Asia to US, while only 4.7 million TEUs were shipped from US to Asia in 2006. Trade imbalance has also happened in other important international shipping routes, such as Asia-Europe route, where 13.5 million TEUs were shipped from Asia to Europe, but only 5.2 million TEUs were shipped from Europe to Asia in 2008. Moreover, the trend for trade imbalance is increasing more and more. The data are summarized in Table 1.1.

#### CHAPTER 1. INTRODUCTION

Table 1.1: Estimated Cargo Flows on Major Container Trade Routes (Million TEUs)

Year	Trans-	Pacific	Asia-Europe		
	Asia-US	US-Asia	Asia-Europe	Europe-Asia	
2003	10.2	4.1	7.3	4.9	
2004	12.4	4.2	8.9	5.2	
2005	12.4	4.4	10.8	5.5	
2006	15.0	4.7	15.3	9.1	
2007	15.2	5.0	17.2	10.1	
2008	13.4	6.9	13.5	5.2	
2009	11.5	6.9	11.5	5.5	

Source: UNCTAD (2005, 2006, 2007, 2008, 2009, 2010).

Container shipment has become an increasingly popular mode for carrying freight (Dejax and Grainic, 1987). The majority of liner cargo is carried in containers (Lun et al., 2006). Container shipping is estimated to account for more than 70 per cent of world seaborne trade (Drewry, 2005). World container trade has gone through a significant growth over the last decade: the volume of container trade has grown from 68.4 million TEUs in 2001 to 139.8 million TEUs in 2010 as shown in Figure 1.2.



Figure 1.2: World Container Trade

In fact, container shipping has been the fastest growing sector of the maritime industries in the last 20 years (Feng and Chang, 2008). Maritime container shipping industry is highly competitive (Cheung and Chen, 1998). A liner shipping company can gain competitive edge by managing its containers effectively to lower the operating costs. Typically, logistics managers' main concern is the transportation of laden containers and they would prefer to ignore empty containers completely, but this is not possible since real-world container networks usually require empty containers to account for the imbalances in loaded flows (Choong et al., 2002). World trade imbalance makes Asia a demanding area for empty containers, and US and Europe surplus areas for empty containers. In order to provide the

Source: Clarkson (2011a).

shippers with the number of containers needed at the right time and place, a liner shipping company has to reposition empty containers from the surplus areas to the deficit areas and bear the container repositioning cost incurred. Song et al. (2005) point out that the repositioning cost for empty containers is 27 per cent of the total world fleet running cost. In this sense, empty container repositioning is a costly and inevitable activity for a liner shipping company to guarantee that the entire shipping networks operate efficiently. It is essential for a liner shipping company to find an effective way to reposition its empty containers. Due to the increasing trade imbalance and randomness of shippers' demands, a liner shipping company is confronted with severe challenges of effective repositioning of empty containers. It is therefore greatly significant to investigate how to reposition empty containers effectively in order to satisfy the shippers' demands and reduce the operating costs in a stochastic and dynamic shipping environment.

This study aims to find an effective empty container repositioning policy to minimize the total operating cost and improve customer satisfaction for a liner shipping company faced with stochastic demand and lost sales.

#### **1.2 Main Contributions**

- 1. To the best of our knowledge, it is the *first* time to solve the empty container repositioning problem in a stochastic and dynamic settings with *lost sales*. It is seen that the lost sales scenario substantially complicates the derivation of the optimal policy mainly due to the max operation on the state variables and others, which results in that the function is *not* differentiable as a whole.
- 2. The single-port problem is mathematically formulated as an inventory problem over a finite horizon with stochastic import and export of empty containers. The two-threshold *optimal policy* is derived analytically, i.e., for period n: importing empty containers up to A<sub>n</sub> when the number of empty containers in the port is fewer than A<sub>n</sub>; exporting empty containers down to S<sub>n</sub> when the number of empty containers down to s<sub>n</sub> when the number of empty containers in the port is developed to determine the two thresholds A<sub>n</sub> and S<sub>n</sub> for each period. Two numerical examples are provided to illustrate the solution procedures based on the normal distribution and uniform distribution, respectively. The results show that the proposed algorithm performs effectively and

efficiently.

3. The multi-port problem is mathematically formulated and a tight lower bound (*TLB*) on the cost function is determined. The concept of relative error with respect to the tight lower bound (*RE-TLB*) is introduced, which can be used to measure the performance of a heuristic algorithm. Based on the two-threshold optimal control policy established for a single port, a polynomial time algorithm is developed to find an approximate repositioning policy for multi-ports, which can be easily implemented from a practical perspective. Simulation results show that the proposed algorithm performs very effectively since the average relative error with respect to the tight lower bound (*AVG-RE-TLB*) is within 5 per cent. In addition, the proposed algorithm performs very efficiently due to its polynomial running time.

#### 1.3 Thesis Organization

The rest of this thesis is organized as follows. Chapter 2 presents a comprehensive literature review on empty container repositioning to date. Chapter 3 focuses on the single-port case as the first step towards solving the whole problem. Chapter 4 extends the single-port results to the multi-port case to completely solve the problem. Chapter 5 concludes this study.

### Chapter 2

## **Literature Review**

Empty container repositioning problem has aroused great interest of many researchers. Much research has been conducted trying to improve the efficiency of empty container repositioning. Many studies take a deterministic approach. The stochastic characteristics have drawn researchers' attention since the 1990s. Crainic et al. (1993) mathematically formulate the container repositioning and distribution problems, given that demand and supply are stochastic in nature. Crainic and Laporte (1997) identify some of the main issues in freight transportation planning and operations, and present appropriate operations research models, methods and computer based planning tools to address the issues. Cheung and Chen (1998) construct a two-stage stochastic network model to study the dynamic container repositioning problem, whereby they need to reposition empty containers and determine the number of leased containers needed to meet customer demand over time. Lopez (2003) studies the organizational choice of ocean carriers to reposition their empty containers in the USA. Song et al. (2005) propose a formulation for modeling the global container shipping network by considering the cost efficiency and movement patterns. Francesco et al. (2009) propose a time extended multi-scenario optimization model to address a container maritime repositioning problem. Song and Carter (2009) use a mathematical programming approach to evaluate and contrast different strategies that shipping lines and container operators could adopt to reduce the empty container repositioning cost. Theofanis and Boile (2009) summarize several key factors affecting empty container management at global, interregional, regional and local levels. Song and Dong (2011b) propose two types of flow balancing mechanisms for empty container repositioning: one leads to a point-to-point repositioning policy and the other leads to a coordinated repositioning policy. The performance of these two policies is examined in both deterministic and stochastic situations. Many of the above studies apply the mathematical programming approach. However, the mathematical programming models are usually complex and computationally demanding,

and the policies are difficult to implement in reality because the underlying logic of these models is hidden from the shipping operator (Du and Hall, 1997).

Plenty of control policies have been proposed recently to address the empty container repositioning issue. Most of them are optimal policies. Li et al. (2004) find two-threshold optimal policies for the single-port empty container repositioning problem under several criteria. Song (2005) investigates the empty vehicle redistribution problem in a two-depot service system with random demands and uncertain transportation times, and determines the optimal stationary policy of threshold control type. Song (2007) studies a periodic-review shuttle service system with random demand and finite repositioning capacity, and characterizes the structures of the optimal stationary policies for both expected discounted cost and long-run average cost. Monotonic and asymptotic behaviors of the optimal policy are also established. Song and Carter (2008) study the empty vehicle redistribution problem in a hub-and-spoke transportation system with random demand and stochastic transportation times. They find an implicit optimal control policy and then present a dynamic decomposition procedure which produces a near-optimal policy. Song and Dong (2008)

develop a three-phase threshold control policy to reposition empty containers in cyclic routes, which outperforms the other policies introduced for comparison. Song and Earl (2008) investigate the way to determine optimal control policies for empty vehicle repositioning and fleet-sizing in a two-depot service system with some uncertainties. The optimal empty repositioning policy for a particular fleet size is of threshold control type and the optimal threshold values and fleet-size are also derived. Song et al. (2010) consider the container-dispatching problem in a two-terminal shuttle service system with finite shipping capacity and random customer demand. They derive the optimal policy by using a Markov decision process and propose a well-performed four-parameter threshold policy in an explicit form, which is easy to implement. Song and Zhang (2010) formulate a fluid flow model to analyze empty container repositioning for a single port and use a dynamic programming method to derive the optimal policy in a closed form. Numerous inventory-based control policies are threshold-type, which is easy to understand and implement. In addition, some large shipping lines in UK indicate that they often adopt inventorybased policy to manage their empty containers (Song, 2007).

Simulation methods and heuristic algorithms have attracted wide atten-

tion. Lai et al. (1995) establish a simulation model to investigate the policies that yield the lowest operating cost in terms of leasing cost, storage cost, and so on. Lam et al. (2007) apply a simulation based approximate dynamic programming approach to derive an effective operational strategy for a simple two-port two-voyage dynamic container repositioning problem. The modeling and solution approach can be extended to a realistic multiple-port multiple-voyage system. Li et al. (2007) extend the findings of a single-port empty container repositioning problem to multiport case, and develop a heuristic algorithm to solve this problem. Shintani et al. (2007) develop a genetic algorithm-based heuristics by simultaneously considering the design of container liner shipping service networks and empty container repositioning. Dong and Song (2009) study the joint problem of container fleet sizing and empty container repositioning in multi-vessel, multi-port and multi-voyage shipping systems with dynamic, uncertain and imbalanced customer demand. They use simulation approach based on genetic algorithms and evolutionary strategy. Song and Dong (2011a) consider an empty container repositioning policy with flexible destination ports, which has practical applications in industry. They formulate the policy mathematically and use simulation to evaluate its effectiveness. The results show that it significantly outperforms

the conventional policy. Heuristic algorithm combined with simulation method has been shown to be an effective way to deal with the whole complexity of this problem, which lies in the fact that many variables involved in this problem stochastically evolve across the time periods in the planning horizon.

A number of studies involve decision support systems. Shen and Khoong (1995) develop a decision support system to solve the problem of imbalance in supply and demand for empty containers. Cheang and Lim (2005) investigate the dynamic distribution of empty containers, and develop a decision support system to solve the empty container distribution problem. Bandeira et al. (2009) propose a decision support system integrating empty and full containers transshipment operations to address the imbalanced export or import containers repositioning problem, and then use experimental examples to evaluate the effectiveness of the system.

Several studies are on real cases. Choong et al. (2002) computationally analyze the effect of the length of planning horizon on empty container repositioning for intermodal transportation networks, and present a real case. Olivo et al. (2005) propose a mathematical programming method for empty container repositioning, and present a case study of the Mediterranean basin. Feng and Chang (2008) study empty container repositioning planning by considering safety stock management and geographical regions. The problem is treated as a two-stage problem, and case studies of Taiwan Liner Shipping Company are provided to show the applications of the model.

### Chapter 3

## **Single-Port Case**

This chapter presents an analysis for the single-port case as the first step to solve the whole empty container repositioning problem for multi-ports. We mathematically formulate the single-port repositioning problem and derive the optimal policy. We also develop a polynomial time algorithm to solve the model, and present two numerical examples to illustrate the solution procedures based on the normal distribution and uniform distribution, respectively.

#### 3.1 Model

This section presents a mathematical formulation of the problem, and derives the optimal policy for a single port.

#### 3.1.1 Notation

- 1. *n*: the current discrete decision period,
- 2. *N*: the total number of decision periods,
- *i<sub>n</sub>*: the inventory level of empty containers at the beginning of period
   *n*, which is nonnegative, i.e., *i<sub>n</sub>* ≥ 0,
- 4. d<sub>n</sub>: a decision variable, which can be positive (importing empty containers), negative (exporting empty containers), or zero (doing nothing) in period n,
- 5.  $u_n$ : the number of empty containers after making a decision in period n, which is nonnegative, i.e.,  $u_n = i_n + d_n (u_n \ge 0)$ ,
- 6.  $Z_1$ : the number of laden import containers in each period, which is a nonnegative, independent and identically distributed (i.i.d.) random variable across the decision periods, i.e.,  $z_1 \ge 0$ ,
- Z<sub>2</sub>: the number of laden export containers in each period, which is a nonnegative, i.i.d. random variable across the decision periods, independent of Z<sub>1</sub>, i.e., z<sub>2</sub> ≥ 0,
- 8. *Z*: the difference between  $Z_1$  and  $Z_2$ , i.e.,  $Z = Z_1 Z_2$ , which is an i.i.d. random variable across the decision periods,

- 9. *c*<sub>*h*</sub>: the holding cost of an empty container per period,
- 10.  $c_s$ : the stockout cost of an empty container per period,
- 11. *c<sub>i</sub>*: the importing cost of an empty container,
- 12. *c*<sub>e</sub>: the exporting cost of an empty container,
- 13.  $\alpha$ : the discount factor,  $0 < \alpha \leq 1$ .

In the last item,  $\alpha$  is introduced as a result of time value of money, and normally it can be evaluated as  $\alpha = (1 + r)^{-1}$ , where *r* is the risk-free interest rate for a decision period.

#### 3.1.2 Model Assumptions

- 1. This is a single commodity model, i.e., all containers are TEU.
- 2. Leasing policy is *not* considered as an option to supply empty containers in this model.
- 3. The lost sales scenario is assumed in this model.
- 4. Laden import containers will become empty containers available for use by the end of each decision period.
- 5. The process of importing empty containers after making a decision will finish by the end of each decision period.

In reality, two types of containers, TEU and forty-foot equivalent unit (FEU), are often used (Song, 2007). Because one FEU equals two TEUs (Cheung and Chen, 1998), all containers are assumed to be TEU in this model, i.e., a single commodity model. In fact, Assumption 1 is a standard assumption widely adopted in the literature (e.g., Cheung and Chen, 1998; Choong et al., 2002; Li et al., 2004, 2007; Song, 2007; Song et al., 2010; Song and Zhang, 2010).

A number of previous studies assume that unlimited empty containers can always be leased from leasing companies to avoid empty container unavailability, and containers can be off-leased at any time (e.g., Cheung and Chen, 1998; Li et al., 2004, 2007; Song, 2007; Song and Zhang, 2010). However, such short-term leasing and off-leasing are rather limited in reality, in which shipping companies prefer to lease containers for long-term in order to avoid the expensive short-term leasing (Song et al., 2010). On the other hand, in recent years, the container leasing industry has been shifting towards long-term leasing, and the majority of container leasing firms increasingly place more newly-built containers on long-term leases (Lun et al., 2006). Therefore, no short-term leasing is allowed in this model. Such an assumption can also be found in Song et al. (2010). Moreover, long-term leased containers can be treated as owned containers by a liner shipping company (Cheung and Chen, 1998). Due to the above reasons, leasing policy is not considered as an option to supply empty containers in this model as stated in Assumption 2.

Numerous previous studies assume that all demands *must* be satisfied. If the owned containers are unavailable, unlimited empty containers can always be *leased* from vendors to meet the demands (e.g., Cheung and Chen, 1998; Li et al., 2004, 2007; Song and Zhang, 2010). However, it is probable that *not* all demands can be satisfied in this model as Assumption 2 excludes the leasing policy. Moreover, maritime container shipping is a highly competitive industry (Cheung and Chen, 1998). Therefore, for a liner shipping company, unmet demands due to the unavailability of empty containers will be lost forever and will incur a stockout cost, i.e., lost sales scenario is assumed in this model as stated in Assumption 3.

Some previous studies assume that laden import containers become empty containers available for use immediately after arrivals (e.g., Choong et al., 2002; Song and Zhang, 2010), and the process of importing empty containers will finish immediately after making a decision (e.g., Li et al., 2004, 2007). However, such simplification makes the model barely applicable because it takes some time to complete these two processes in reality, the duration of which cannot be neglected. So our model relaxes their assumptions by only assuming that such processes will finish by the end of each decision period when the ship will sail for other ports, as stated in Assumptions 4 and 5.

The last assumption is indeed a weak condition because stockout will incur not only a loss of profit, but, more importantly, a loss of customer goodwill, which will bring long-term adverse effects on companies. So it is reasonable to set the stockout cost as a large value, which also highlights the significance of lost sales.

#### 3.1.3 Model Formulation

Given that the inventory level of empty containers at the beginning of the current period n is  $i_n$ , the number of empty containers available for use after making a decision is  $i_n + d_n + Z_1$  due to Assumptions 4 and 5, and  $Z_2$  represents the demand for empty containers. Due to the lost sales scenario in Assumption 3, the inventory level of empty containers at the beginning of the period n + 1 will be

$$i_{n+1} = (i_n + d_n + Z_1 - Z_2)^+ = (u_n + Z)^+,$$
 (3.1)
where  $x^+ = \max\{x, 0\}$ .

Let  $L(u_n)$  be the expected holding cost plus the stockout cost, which can be expressed as follows:

$$L(u_n) = c_h E(u_n + Z)^+ + c_s E(-u_n - Z)^+.$$
(3.2)

The sum of importing cost and exporting cost is

$$c_i(u_n - i_n)^+ + c_e(i_n - u_n)^+.$$
 (3.3)

The minimum expected discounted cost starting from period *n* to the last period *N* represented by  $V_n(i_n)$  satisfies the following recursive relation

$$V_{n}(i_{n}) = \min_{u_{n}} \left\{ c_{i} \left( u_{n} - i_{n} \right)^{+} + c_{e} \left( i_{n} - u_{n} \right)^{+} + L \left( u_{n} \right) \right. \\ \left. + \alpha E V_{n+1} \left( u_{n} + Z \right)^{+} \right\},$$
(3.4)

where  $V_{N+1}(i_{N+1}) \equiv 0$  for all  $i_{N+1}$ .

## 3.1.4 **Optimal Policy**

For convenience, we assume that all the variables are continuous in the proofs below. Generally, the properties for the continuous case also hold for the discrete case. Here we use  $f_Z(\cdot)$  and  $F_Z(\cdot)$  to represent the probability density function and cumulative distribution function of the random variable Z, respectively. Now define

$$G_n(u_n) = L(u_n) + \alpha E V_{n+1}(u_n + Z)^+.$$
(3.5)

## Equivalently,

$$G_{n}(u_{n}) = L(u_{n}) + \alpha EV_{n+1}(u_{n} + Z)^{+}$$

$$= c_{h} \int_{-\infty}^{+\infty} (u_{n} + z)^{+} f_{Z}(z) dz + c_{s} \int_{-\infty}^{+\infty} (-u_{n} - z)^{+} f_{Z}(z) dz$$

$$+ \alpha \int_{-\infty}^{+\infty} V_{n+1}(u_{n} + z)^{+} f_{Z}(z) dz$$

$$= c_{h} \int_{-u_{n}}^{+\infty} (u_{n} + z) f_{Z}(z) dz + c_{s} \int_{-\infty}^{-u_{n}} (-u_{n} - z) f_{Z}(z) dz$$

$$+ \alpha \int_{-\infty}^{-u_{n}} V_{n+1}(0) f_{Z}(z) dz + \alpha \int_{-u_{n}}^{+\infty} V_{n+1}(u_{n} + z) f_{Z}(z) dz.$$
(3.6)

According to Leibnitz's rule,

$$G_{n}'(u_{n}) = \frac{dG_{n}(u_{n})}{du_{n}}$$
  
=  $c_{h} \int_{-u_{n}}^{+\infty} f_{Z}(z) dz - c_{s} \int_{-\infty}^{-u_{n}} f_{Z}(z) dz$   
+  $\alpha \int_{-u_{n}}^{+\infty} V_{n+1}'(u_{n}+z) f_{Z}(z) dz.$  (3.7)

Then we define two thresholds, i.e.,  $(A_n, S_n)$  for period n as follows:

$$A_n = \min \left\{ u_n : G_n'(u_n) \ge -c_i \right\}, \tag{3.8}$$

$$S_n = \min \{ u_n : G_n'(u_n) \ge c_e \}.$$
 (3.9)

Now we are ready to establish Theorem 3.1.

**Theorem 3.1.**  $V_n(i_n)$  is twice differentiable and convex in  $i_n$  for all n and the optimal policy for an n-period problem is characterized by  $(A_n, S_n)$ .

*Proof.* We prove the result by induction. Note that  $V_{N+1}(i_{N+1}) \equiv 0$  is twice differentiable and convex in  $i_{N+1}$  and  $V_{N+1}'(i_{N+1}) \ge -c_i$ . Suppose that  $V_{k+1}''(i_{k+1}) \ge 0$  and  $V_{k+1}'(i_{k+1}) \ge -c_i$ . We next prove them for n = k.

According to Leibnitz's rule,

$$G_{k}''(u_{k}) = \frac{dG_{k}'(u_{k})}{du_{k}}$$

$$= (c_{h} + c_{s}) f_{Z} (-u_{k})$$

$$+ \alpha \left[ \int_{-u_{k}}^{+\infty} V_{k+1}''(u_{k} + z) f_{Z} (z) dz + V_{k+1}' (0) f_{Z} (-u_{k}) \right] \quad (3.10)$$

$$= (\alpha V_{k+1}' (0) + c_{h} + c_{s}) f_{Z} (-u_{k})$$

$$+ \alpha \int_{-u_{k}}^{+\infty} V_{k+1}'' (u_{k} + z) f_{Z} (z) dz.$$

Due to the induction hypothesis and Assumption 6,

$$\alpha V_{k+1}'(0) + c_h + c_s \ge -\alpha c_i + c_h + c_s \ge 0, \qquad (3.11)$$

$$V_{k+1}''(u_k + z) \ge 0. \tag{3.12}$$

Thus,

$$G_k''(u_k) \ge 0. \tag{3.13}$$

So  $G_k(u_k)$  is convex and  $G_k'(u_k)$  is monotone nondecreasing.

$$T_k(u_k) = c_i(u_k - i_k)^+ + c_e(i_k - u_k)^+ + L(u_k) + \alpha EV_{k+1}(u_k + Z)^+.$$
 (3.14)

Evidently,  $T_k(u_k)$  is continuous.

Equivalently,

$$T_{k}(u_{k}) = \begin{cases} c_{e}(i_{k} - u_{k}) + G_{k}(u_{k}), & u_{k} < i_{k} \\ \\ c_{i}(u_{k} - i_{k}) + G_{k}(u_{k}), & u_{k} \ge i_{k} \end{cases}$$
(3.15)

Thus,

$$T_{k}'(u_{k}) = \begin{cases} -c_{e} + G_{k}'(u_{k}), & u_{k} < i_{k} \\ & & \\ c_{i} + G_{k}'(u_{k}), & u_{k} > i_{k} \end{cases}$$
(3.16)

Case 1:  $i_k < A_k$ 

1. For  $u_k < i_k$ :

Since  $G_k'(u_k) < -c_i$  and  $T_k'(u_k) = -c_e + G_k'(u_k) < -c_e - c_i < 0$ ,

so  $T_k(u_k)$  is monotone decreasing.

2. For  $i_k < u_k < A_k$ :

Since  $G_k'(u_k) < -c_i$  and  $T_k'(u_k) = c_i + G_k'(u_k) < 0$ ,

so  $T_k(u_k)$  is monotone decreasing.

3. For  $u_k > A_k$ :

Since  $G_k'(u_k) \ge -c_i$  and  $T_k'(u_k) = c_i + G_k'(u_k) \ge 0$ ,

so  $T_k(u_k)$  is monotone nondecreasing.

To summarize,  $T_k(u_k)$  is monotone decreasing for  $u_k < A_k$  while monotone nondecreasing for  $u_k > A_k$ .

Since  $T_k(u_k)$  is continuous,

$$V_k(i_k) = \min_{u_k} \{T_k(u_k)\} = T_k(A_k) = c_i(A_k - i_k) + G_k(A_k).$$
(3.17)

Case 2:  $A_k \leq i_k \leq S_k$ 

1. For  $u_k < i_k$ :

Since 
$$G_k{'}(u_k) < c_e$$
,  $T_k{'}(u_k) = -c_e + G_k{'}(u_k) < 0$ ,

so  $T_k(u_k)$  is monotone decreasing.

2. For  $u_k > i_k$ :

Since  $G_k'(u_k) \ge -c_i, T_k'(u_k) = c_i + G_k'(u_k) \ge 0$ ,

so  $T_k(u_k)$  is monotone nondecreasing.

To summarize,  $T_k(u_k)$  is monotone decreasing for  $u_k < i_k$  while monotone nondecreasing for  $u_k > i_k$ .

Since  $T_k(u_k)$  is continuous,

$$V_k(i_k) = \min_{u_k} \{T_k(u_k)\} = T_k(i_k) = G_k(i_k).$$
(3.18)

Case 3:  $i_k > S_k$ 

1. For  $u_k < S_k$ :

Since  $G_k'(u_k) < c_e$ ,  $T_k'(u_k) = -c_e + G_k'(u_k) < 0$ ,

so  $T_k(u_k)$  is monotone decreasing.

2. For 
$$S_k < u_k < i_k$$
:

Since 
$$G_k'(u_k) \ge c_e$$
,  $T_k'(u_k) = -c_e + G_k'(u_k) \ge 0$ ,

so  $T_k(u_k)$  is monotone nondecreasing.

3. For  $u_k > i_k$ :

Since 
$$G_k'(u_k) \ge c_e$$
,  $T_k'(u_k) = c_i + G_k'(u_k) \ge c_i + c_e > 0$ ,

so  $T_k(u_k)$  is monotone increasing.

To summarize,  $T_k(u_k)$  is monotone decreasing for  $u_k < S_k$  while monotone nondecreasing for  $u_k > S_k$ .

Since  $T_k(u_k)$  is continuous,

$$V_k(i_k) = \min_{u_k} \{T_k(u_k)\} = T_k(S_k) = c_e(i_k - S_k) + G_k(S_k).$$
(3.19)

Combining the above three cases, we find that the optimal policy for period k is characterized by  $(A_k, S_k)$ , i.e.,

$$V_{k}(i_{k}) = \begin{cases} c_{i}(A_{k} - i_{k}) + G_{k}(A_{k}), & i_{k} < A_{k} \\ G_{k}(i_{k}), & A_{k} \leq i_{k} \leq S_{k} \\ c_{e}(i_{k} - S_{k}) + G_{k}(S_{k}), & i_{k} > S_{k} \end{cases}$$
(3.20)

Hence,

$$V_{k}'(i_{k}) = \begin{cases} -c_{i}, & i_{k} < A_{k} \\ G_{k}'(i_{k}), & A_{k} \leq i_{k} \leq S_{k} \\ c_{e}, & i_{k} > S_{k} \end{cases}$$
(3.21)

$$V_{k}''(i_{k}) = \begin{cases} 0, & i_{k} < A_{k} \\ G_{k}''(i_{k}), & A_{k} \leq i_{k} \leq S_{k} \\ 0, & i_{k} > S_{k} \end{cases}$$
(3.22)

Since  $V_k'(i_k)$  is continuous and  $V_k''(i_k) \ge 0$ ,  $V_k(i_k)$  is convex. The convexity of  $V_k(i_k)$  guarantees that  $V_k'(i_k)$  is monotone nondecreasing, so  $V_k'(i_k) \ge -c_i$ . We have shown that  $V_k(i_k)$  is convex and  $V_k'(i_k) \ge -c_i$ , so the theorem is established.

According to Theorem 3.1, the optimal policy for period n is characterized by  $(A_n, S_n)$ , i.e., importing empty containers up to  $A_n$  when the number of empty container in the port is fewer than  $A_n$ ; exporting empty containers down to  $S_n$  when the number of empty containers in the port is more than  $S_n$ ; or doing nothing, otherwise. In other words, if the system is in state  $i_n$  at the beginning of period n, the optimal policy  $d_n^*(i_n)$  is as follows:

$$d_{n}^{*}(i_{n}) = \begin{cases} A_{n} - i_{n}, & i_{n} < A_{n}, \text{ import containers to } A_{n} \\ 0, & A_{n} \leqslant i_{n} \leqslant S_{n}, \text{ do nothing} \\ S_{n} - i_{n}, & i_{n} > S_{n}, \text{ export containers to } S_{n} \end{cases}$$
(3.23)

Propositions 3.1 and 3.2 prove that  $A_n$  must exist while under certain conditions  $S_n$  does not exist, i.e.,  $S_n = +\infty$ . Thus, two special circumstances need to be clarified here: (1)  $A_n = 0$  indicates that optimal policy for period n excludes the possibility of importing empty containers, and (2)  $S_n = +\infty$ indicates that optimal policy for period n excludes the possibility of exporting empty containers. By convention, we include such degenerate cases in the optimal policy defined above.

### **Proposition 3.1.** $A_n$ must exist for all n.

*Proof.* We prove the result by contradiction. Suppose that for all  $u_n$ ,  $G'_n(u_n) < -c_i$ . Then according to the proof of Theorem 3.1, we know  $V_{n+1}(i_{n+1}) \ge -c_i$ . Thus,

$$-c_{i} > G_{n}'(u_{n}) = c_{h} \int_{-u_{n}}^{+\infty} f_{Z}(z) dz - c_{s} \int_{-\infty}^{-u_{n}} f_{Z}(z) dz + \alpha \int_{-u_{n}}^{+\infty} V_{n+1}'(u_{n}+z) f_{Z}(z) dz \ge c_{h} \int_{-u_{n}}^{+\infty} f_{Z}(z) dz - c_{s} \int_{-\infty}^{-u_{n}} f_{Z}(z) dz - \alpha c_{i} \int_{-u_{n}}^{+\infty} f_{Z}(z) dz = (c_{h} - \alpha c_{i}) \int_{-u_{n}}^{+\infty} f_{Z}(z) dz - c_{s} \int_{-\infty}^{-u_{n}} f_{Z}(z) dz.$$
(3.24)

As  $u_n \to +\infty$ , we have  $-c_i \ge c_h - \alpha c_i$ . And this inequality indicates that  $0 \ge c_h + (1 - \alpha) c_i > 0$ , which is a contradiction. Thus there exists at least one  $u_n$  such that  $G_n'(u_n) \ge -c_i$ , so  $A_n$  must exist. Furthermore, since n is arbitrary in the above proof, the proposition holds for all n.

**Proposition 3.2.** If  $(1 - \alpha) c_e > c_h$  and  $c_i \ge c_s$ , doing nothing is the optimal policy for all n.

*Proof.*  $A_n = 0$  and  $S_n = +\infty$  for all n is equivalent to this proposition. In Proposition 3.1, we have already shown that

$$G_{n}'(u_{n}) \ge (c_{h} - \alpha c_{i}) \int_{-u_{n}}^{+\infty} f_{Z}(z) dz - c_{s} \int_{-\infty}^{-u_{n}} f_{Z}(z) dz$$

$$= c_{h} - \alpha c_{i} - (c_{h} + c_{s} - \alpha c_{i}) F_{Z}(-u_{n}).$$
(3.25)

Similarly, since  $V_{n+1}'(i_{n+1}) \leq c_e$ ,

$$G_{n}'(u_{n}) = c_{h} \int_{-u_{n}}^{+\infty} f_{Z}(z) dz - c_{s} \int_{-\infty}^{-u_{n}} f_{Z}(z) dz + \alpha \int_{-u_{n}}^{+\infty} V_{n+1}'(u_{n} + z) f_{Z}(z) dz \leqslant c_{h} \int_{-u_{n}}^{+\infty} f_{Z}(z) dz - c_{s} \int_{-\infty}^{-u_{n}} f_{Z}(z) dz + \alpha c_{e} \int_{-u_{n}}^{+\infty} f_{Z}(z) dz = c_{h} + \alpha c_{e} - (c_{h} + c_{s} + \alpha c_{e}) F_{Z}(-u_{n}).$$
(3.26)

Since  $0 \leq F_Z(-u_n) \leq 1$ ,  $c_h + c_s - \alpha c_i \geq 0$  and  $c_h + c_s + \alpha c_e > 0$ ,

$$G_n'(u_n) \ge c_h - \alpha c_i - (c_h + c_s - \alpha c_i) F_Z(-u_n) \ge -c_s, \qquad (3.27)$$

$$G_n'(u_n) \leq c_h + \alpha c_e - (c_h + c_s + \alpha c_e) F_Z(-u_n) \leq c_h + \alpha c_e.$$
(3.28)

Thus  $-c_s \leq G_n'(u_n) \leq c_h + \alpha c_e$ . Under two conditions:  $(1 - \alpha) c_e > c_h$ and  $c_i \geq c_s$ , we have  $-c_i \leq -c_s \leq G_n'(u_n) \leq c_h + \alpha c_e < c_e$ . Therefore  $-c_i \leq G_n'(u_n) < c_e$ , and we obtain  $A_n = 0$  and  $S_n = +\infty$  based on the definitions of  $A_n$  and  $S_n$  in Equation 3.8 and 3.9, respectively. Furthermore, since n is arbitrary in the above proof, the proposition holds for all n.

# 3.2 Algorithm

We develop a polynomial time algorithm to solve our model. As random variable *Z* takes discrete values in practice, we need to discretize *Z* if *Z* follows a continuous probability distribution. And here we use  $p_Z(\cdot)$  to represent the probability mass function (PMF) of the random variable *Z* after discretization. In reality, random variables  $Z_1$  and  $Z_2$  have an upper bound *R*, so  $0 \le z_1, z_2 \le R$ , and similarly, inventory level *i* has an upper bound *M*, so  $0 \le i \le M$  in Algorithm 3.1.

Before introducing Algorithm 3.1, we first elaborate the way used to calculate the probability mass function of random variable Z and  $L(u_n)$ , respectively, since they are frequently computed in the algorithm.

#### Method of Calculating PMF for Random Variable Z

If random variable Z follows a continuous probability distribution, discretize Z:

$$p_Z(z) \approx \int_{z=0.5}^{z=0.5} f_Z(z) \, dz \approx f_Z(z) \,.$$
 (3.29)

Else, i.e., random variable Z follows a discrete probability distribution, the probability mass function  $p_Z(z)$  is of itself.

The following method is proposed to calculate  $L(u_n)$ , which represents the sum of the expected holding cost and stockout cost. Since  $L(u_n)$  is identical for any period, the subscript *n* is omitted for brevity.

Method of Calculating L(u)

$$L(u) = c_h E(u+Z)^+ + c_s E(-u-Z)^+$$

$$\approx c_h \sum_{z=-R}^R (u+z)^+ p_Z(z) + c_s \sum_{z=-R}^R (-u-z)^+ p_Z(z).$$
(3.30)

Algorithm 3.1 is proposed to calculate the two thresholds, i.e.,  $A_n$  and  $S_n$  for all periods, i.e.,  $1 \leq n \leq N$ . This algorithm is developed based on the definition of  $A_n$  and  $S_n$  in Equations 3.8 and 3.9, respectively, and the monotonicity of the function  $G'_n(\cdot)$ .

### Algorithm 3.1. AS

- 1. Set  $V_{N+1}(i) = 0$  for all  $0 \leq i \leq M$ .
- 2. Set n = N.

- 3. If  $n \ge 1$ , do the following; else stop.
- 4. Set u = -1.
- 5. Do this step while  $G_n'(u) < -c_i$ :
  - (a) Reset u = u + 1.
  - (b) Calculate  $G_n(u)$ :

$$G_{n}(u) = L(u) + \alpha E V_{n+1}(u+Z)^{+}$$

$$\approx L(u) + \alpha \sum_{z=-R}^{R} V_{n+1}(u+z)^{+} p_{Z}(z).$$
(3.31)

(c) Calculate  $G_n(u+1)$ :

$$G_{n}(u+1) = L(u+1) + \alpha EV_{n+1}(u+1+Z)^{+}$$

$$\approx L(u+1) + \alpha \sum_{z=-R}^{R} V_{n+1}(u+1+z)^{+} p_{Z}(z).$$
(3.32)

(d) Calculate  $G_n'(u)$  approximately:

$$G_n'(u) \approx \Delta G_n(u) = G_n(u+1) - G_n(u).$$
 (3.33)

- 6. Set  $A_n = u$ .
- 7. Reset u = u 1.
- 8. Do this step while  $G_n'(u) < c_e$ :
  - (a) Reset u = u + 1.

(b) Calculate  $G_n(u)$ :

$$G_{n}(u) = L(u) + \alpha E V_{n+1}(u+Z)^{+}$$

$$\approx L(u) + \alpha \sum_{z=-R}^{R} V_{n+1}(u+z)^{+} p_{Z}(z).$$
(3.34)

(c) Calculate  $G_n(u+1)$ :

$$G_{n}(u+1) = L(u+1) + \alpha EV_{n+1}(u+1+Z)^{+}$$

$$\approx L(u+1) + \alpha \sum_{z=-R}^{R} V_{n+1}(u+1+z)^{+} p_{Z}(z).$$
(3.35)

(d) Calculate  $G_n'(u)$  approximately:

$$G_n'(u) \approx \Delta G_n(u) = G_n(u+1) - G_n(u).$$
 (3.36)

9. Set  $S_n = u$ .

10. Calculate  $V_n(i)$  for all  $0 \leq i \leq M$ :

$$V_{n}(i) = \begin{cases} c_{i}(A_{n} - i) + G_{n}(A_{n}), & i < A_{n} \\ G_{n}(i), & A_{n} \leq i \leq S_{n} \\ c_{e}(i - S_{n}) + G_{n}(S_{n}), & i > S_{n} \end{cases}$$
(3.37)

11. Reset n = n - 1, go to step 3.

**Theorem 3.2.** Algorithm 3.1 has time complexity O (MNR).

*Proof.* The result is self-evident.

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Theorem 3.2 demonstrates that Algorithm 3.1 is a polynomial time algorithm, which performs very efficiently due to its polynomial running time.

# 3.3 Numerical Examples

This section presents two numerical examples to illustrate the solution procedures based on the normal distribution and uniform distribution, respectively. The following two examples share the same parameters listed below:

$$M = 1000, R = 50, N = 12, \alpha = 0.99,$$
  
 $c_h = 180, c_i = 150, c_e = 150, c_s = 1000.$ 

The length of the planning horizon is important for empty container repositioning problem. Choong et al. (2002) point out that longer planning horizon allows better management of container movement. In the following two examples, the planning horizon contains 12 consecutive decision periods. When it comes to determining the length of decision period, we need to consider three factors: the time interval between each two consecutive ships, the time to convert laden import containers into empty containers available for use, and the time to import empty containers after making a decision. Normally, each decision period can be approximately one or two weeks. In addition, empty containers can be shipped by different ships sailing on different routes with different shipping schedules since a liner shipping company usually uses the vacancies left after loading the laden containers to reposition the empty containers.

Since the normal distribution and uniform distribution are widely used in the literature (e.g., Song, 2007; Song and Carter, 2009; Song and Dong, 2011b), we use them to illustrate the solution procedures in our examples.

The following results are calculated by running a C++ program on a PC with Pentium 4 CPU 3GHz and 504MB of RAM.

### 3.3.1 Example I: Normal Distribution

Suppose random variables  $Z_1$  and  $Z_2$  follow the same normal distribution with  $\mu_{Z_1} = \mu_{Z_2}$  and  $\sigma_{Z_1}^2 = \sigma_{Z_2}^2 = 50$ . Since  $Z_1$  and  $Z_2$  are independent, random variable  $Z = Z_1 - Z_2$  ( $-R \le z \le R$ ) follows the normal distribution with  $\mu_Z = \mu_{Z_1} - \mu_{Z_2} = 0$  and  $\sigma_Z^2 = \sigma_{Z_1}^2 + \sigma_{Z_2}^2 = 100$ . We can calculate two thresholds ( $A_n, S_n$ ) for every period by Algorithm 3.1 and draw the graph of the function  $V_1$  ( $i_1$ ). The results are shown in Table 3.1 and Figure 3.1.

Period n	1	2	3	4	5	6	7	8	9	10	11	12
$A_n$	8	8	8	8	8	8	8	8	8	8	9	9
$S_n$	14	14	14	14	14	14	14	14	14	14	14	16

Table 3.1:  $(A_n, S_n)$  under the Normal Distribution



Figure 3.1: Graph of Function  $V_1(i_1)$  under the Normal Distribution

## 3.3.2 Example II: Discrete Uniform Distribution

**Lemma 3.1.** If random variables  $Z_1$  and  $Z_2$  follow the same discrete uniform distribution in the interval [0, R], then the probability mass function of random

variable  $Z = Z_1 - Z_2$  is as follows:

$$p_{Z}(z) = \begin{cases} \frac{R - |z| + 1}{(R + 1)^{2}}, & -R \leq z \leq R\\ 0, & otherwise \end{cases}$$
(3.38)

*Proof.* Here we use  $p_{Z_1}(\cdot)$  and  $p_{Z_2}(\cdot)$  to represent the probability mass function of random variables  $Z_1$  and  $Z_2$ , respectively.

For  $-R \leqslant z < 0$ :

$$p_{Z}(z) = \sum_{z_{1}=0}^{R} p_{Z_{1}}(z_{1}) p_{Z_{2}}(z_{1}-z)$$

$$= \frac{1}{R+1} \sum_{z_{1}=0}^{R+z} p_{Z_{2}}(z_{1}-z)$$

$$= \frac{1}{R+1} \frac{R+z+1}{R+1}$$

$$= \frac{R+z+1}{(R+1)^{2}}.$$
(3.39)

For  $0 \leq z \leq R$ :

$$p_{Z}(z) = \sum_{z_{1}=0}^{R} p_{Z_{1}}(z_{1}) p_{Z_{2}}(z_{1}-z)$$

$$= \frac{1}{R+1} \sum_{z_{1}=z}^{R} p_{Z_{2}}(z_{1}-z)$$

$$= \frac{1}{R+1} \frac{R-z+1}{R+1}$$

$$= \frac{R-z+1}{(R+1)^{2}}.$$
(3.40)

For z < -R or z > R:

The fact that  $Z_1$  and  $Z_2$  follow the same discrete uniform distribution in the interval [0, R] means  $0 \le z_1, z_2 \le R$ , so  $-R \le z \le R$ . Thus in this case  $p_Z(z) = 0$ .

The probability mass function of random variable *Z* is obtained by combining the three cases. Note that the sum of  $p_Z(\cdot)$  does equal one.

Suppose random variables  $Z_1$  and  $Z_2$  follow identical discrete uniform distribution in the interval [0, R]. Based on Lemma 3.1, we can calculate two thresholds  $(A_n, S_n)$  for every period by Algorithm 3.1 and draw the graph of the function  $V_1(i_1)$ . The results are shown in Table 3.2 and Figure 3.2.

Table 3.2:  $(A_n, S_n)$  under the Discrete Uniform Distribution

Period n	1	2	3	4	5	6	7	8	9	10	11	12
$A_n$	13	13	13	13	13	13	13	13	13	13	13	13
$S_n$	31	31	31	31	31	31	31	31	31	31	32	39



Figure 3.2: Graph of Function  $V_1(i_1)$  under the Discrete Uniform Distribution

Figures 3.1 and 3.2 both show that  $V_1(i_1)$  is convex in  $i_1$ , i.e., the minimum expected discounted cost over the whole planning horizon is a convex function of the initial state of empty containers in the first period, which is consistent with Theorem 3.1.

## 3.4 Summary

We have formulated the single-port empty container repositioning problem as an inventory problem over a finite horizon with lost sales and stochastic import and export. By solving the stochastic dynamic model, we have found the two-threshold optimal policy. We have also developed a polynomial time algorithm to determine the two thresholds for each period. Then we have presented two numerical examples to illustrate the solution procedures based on the normal distribution and uniform distribution, respectively. The results show that the proposed algorithm performs very effectively and efficiently. The findings in the single-port case contribute to solving the whole repositioning problem as shown in the next chapter.

# Chapter 4

# **Multi-Port Case**

This chapter extends the previous single-port case to multi-ports, which becomes much more complicated mainly due to the multi-dimensional variables concerned. We mathematically formulate the multi-port problem, determine a tight lower bound (*TLB*) on the cost function, and introduce the concept of relative error with respect to the tight lower bound (*RE-TLB*). We also develop an approximate polynomial time repositioning algorithm and use simulation to test its performance based on the normal distribution and uniform distribution, respectively.

# 4.1 Model

This section presents a mathematical formulation of the multi-port problem and a tight lower bound on the cost function. The concept of relative error with respect to the tight lower bound is introduced to evaluate the performance of the proposed algorithm.

### 4.1.1 Notation

- 1. *n*: the current discrete decision period,
- 2. *N*: the total number of decision periods,
- 3. *k*: port *k*,
- 4. *K*: the total number of ports,
- 5. e: a vector containing a column of ones,
- 6. *i*<sup>k</sup><sub>n</sub>: the inventory level of empty containers at the beginning of period
   *n* at port *k*, which is nonnegative, i.e., *i*<sup>k</sup><sub>n</sub> ≥ 0,
- 7.  $\mathbf{i}_n := \left(i_n^1, i_n^2, \cdots, i_n^K\right)' (\mathbf{i}_n \ge \mathbf{0}),$
- 8.  $I_n := \mathbf{e}' \mathbf{i}_n$ , the sum of inventory levels at the beginning of period n over all ports, which is a constant in period n,

- d<sup>k</sup><sub>n</sub>: the decision variable, which can be positive (importing empty containers), negative (exporting empty containers) or zero (doing nothing) in period n at port k,
- 10.  $\mathbf{d}_n := (d_n^1, d_n^2, \cdots, d_n^K)',$
- 11.  $u_n^k$ : the number of empty containers after making a decision in period n at port k, which is nonnegative, i.e.,  $u_n^k = i_n^k + d_n^k (u_n^k \ge 0)$ ,
- 12.  $\mathbf{u}_n := \left(u_n^1, u_n^2, \cdots, u_n^K\right)', \mathbf{u}_n = \mathbf{i}_n + \mathbf{d}_n (\mathbf{u}_n \ge \mathbf{0}),$
- 13.  $Z_1^k$ : the number of laden import containers in each period at port k, which is a nonnegative and i.i.d. random variable across the decision periods, i.e.,  $z_1^k \ge 0$ ,
- 14.  $\mathbf{Z}_1 := (Z_1^1, Z_1^2, \cdots, Z_1^K)',$
- 15.  $Z_2^k$ : the number of laden export containers in each period at port k, which is a nonnegative and i.i.d. random variable across the decision periods, independent of  $Z_1^k$ , i.e.,  $z_2^k \ge 0$ ,
- 16.  $\mathbf{Z}_2 := (Z_2^1, Z_2^2, \cdots, Z_2^K)'$ ,
- 17.  $Z^k$ : the difference between  $Z_1^k$  and  $Z_2^k$ , i.e.,  $Z^k = Z_1^k Z_2^k$ , which is an i.i.d. random variable across the decision periods at port k,

18. 
$$\mathbf{Z} := (Z^1, Z^2, \cdots, Z^K)' = \mathbf{Z}_1 - \mathbf{Z}_2 = (Z_1^1 - Z_2^1, Z_1^2 - Z_2^2, \cdots, Z_1^K - Z_2^K)',$$

- 19.  $c_h^k$ : the holding cost of an empty container per period at port k,
- 20.  $\mathbf{c}_h := (c_h^1, c_h^2, \cdots, c_h^K)',$
- 21.  $c_s^k$ : the stockout cost of an empty container per period at port k,

22. 
$$\mathbf{c}_s := (c_s^1, c_s^2, \cdots, c_s^K)'$$
,

- 23.  $c_i^k$ : the importing cost of empty container per *unit* at port *k*,
- 24.  $\mathbf{c}_i := (c_i^1, c_i^2, \cdots, c_i^K)',$
- 25.  $c_e^k$ : the exporting cost of empty container per *unit* at port *k*,
- 26.  $\mathbf{c}_e := (c_e^1, c_e^2, \cdots, c_e^K)'$ ,
- 27.  $\alpha$ : the discount factor,  $0 < \alpha \leq 1$ .

For items 23 to 26, it is worth noticing that importing and exporting costs are based on *unit*. Generally speaking, shipping one container involves three different costs: lifting-on cost, lifting-off cost and shipping cost from the source to the destination. Since a liner shipping company usually uses the vacancies left after loading the laden containers to reposition the empty containers, the shipping cost of empty containers can be *neglected*, which means only lifting-on cost and lifting-off cost need to be taken into consideration, equal to exporting cost and importing cost, respectively. So the exporting cost and importing cost are on a unit basis.  $c_e^p + c_i^q$  represents the total operating cost involved in shipping one empty container from port *p* to port *q*.

**Definition 4.1.**  $\mathbf{a} > \mathbf{b}$  iff  $a_i > b_i$  for all  $1 \le i \le K$ , where  $\mathbf{a} = (a_1, a_2, \cdots, a_K)'$ and  $\mathbf{b} = (b_1, b_2, \cdots, b_K)'$ .

Definition 4.1 is used to simplify the notation when comparing two vectors.

### 4.1.2 Model Assumptions

- 1. This is a single commodity model, i.e., all containers are TEU.
- 2. Leasing policy is *not* considered as an option to supply empty containers in this model.
- 3. The lost sales scenario is assumed in this model.
- 4. Laden import containers will become empty containers available for use by the end of each decision period.
- 5. The process of importing empty containers after making a decision will finish by the end of each decision period.
- 6.  $\mathbf{c}_s \ge \alpha \mathbf{c}_i \mathbf{c}_h$ .

Note that the assumptions here follow or extend those presented in Section 3.1.2, which ensures that the previous results obtained in the single-port case can be applied here to analyze the multi-port case.

**Definition 4.2.** 
$$\mathbf{a}^+ := (a_1^+, a_2^+, \cdots, a_K^+)'$$
, where  $\mathbf{a} = (a_1, a_2, \cdots, a_K)'$ .

Definition 4.2 is used to simplify the notation when formulating the model for multi-ports.

## 4.1.3 Model Formulation

The system states evolve according to

$$\mathbf{i}_{n+1} = (\mathbf{i}_n + \mathbf{d}_n + \mathbf{Z}_1 - \mathbf{Z}_2)^+ = (\mathbf{u}_n + \mathbf{Z})^+.$$
 (4.1)

The sum of the total importing and exporting cost in period n is

$$\mathbf{c}_{i}^{\prime}\left(\mathbf{u}_{n}-\mathbf{i}_{n}\right)^{+}+\mathbf{c}_{e}^{\prime}\left(\mathbf{i}_{n}-\mathbf{u}_{n}\right)^{+},$$
(4.2)

Equivalently,

$$\sum_{k=1}^{K} \left[ c_i^k \left( u_n^k - i_n^k \right)^+ + c_e^k \left( i_n^k - u_n^k \right)^+ \right].$$
(4.3)

The sum of the total expected holding cost and stockout cost is

$$\sum_{k=1}^{K} L\left(u_n^k\right). \tag{4.4}$$

To put them together,

$$\sum_{k=1}^{K} \left[ c_i^k \left( u_n^k - i_n^k \right)^+ + c_e^k \left( i_n^k - u_n^k \right)^+ + L \left( u_n^k \right) \right].$$
(4.5)

The total minimum expected discounted cost from period n to the last period N represented by  $V_n(\mathbf{i}_n)$  satisfies the following recursive relation

$$V_{n}(\mathbf{i}_{n}) = \min_{\mathbf{u}_{n}} \left\{ \sum_{k=1}^{K} \left[ c_{i}^{k} \left( u_{n}^{k} - i_{n}^{k} \right)^{+} + c_{e}^{k} \left( i_{n}^{k} - u_{n}^{k} \right)^{+} + L \left( u_{n}^{k} \right) \right] + \alpha E V_{n+1} \left( \mathbf{u}_{n} + \mathbf{Z} \right)^{+} \left| \mathbf{e}' \mathbf{u}_{n} = I_{n} \right\},$$
(4.6)

where  $V_{N+1}(\mathbf{i}_{N+1}) \equiv 0$  for all  $\mathbf{i}_{N+1}$ .

## 4.1.4 Tight Lower Bound

Now we define another similar function  $\widetilde{V}_n(\mathbf{i}_n)$  by removing the constraint  $\mathbf{e}'\mathbf{u}_n = I_n$  as follows:

$$\widetilde{V}_{n}\left(\mathbf{i}_{n}\right) = \min_{\mathbf{u}_{n}} \left\{ \sum_{k=1}^{K} \left[ c_{i}^{k} \left( u_{n}^{k} - i_{n}^{k} \right)^{+} + c_{e}^{k} \left( i_{n}^{k} - u_{n}^{k} \right)^{+} + L \left( u_{n}^{k} \right) \right] + \alpha \mathrm{E} \widetilde{V}_{n+1} \left( \mathbf{u}_{n} + \mathbf{Z} \right)^{+} \right\},$$

$$(4.7)$$

where  $\widetilde{V}_{N+1}(\mathbf{i}_{N+1}) \equiv 0$  for all  $\mathbf{i}_{N+1}$ .

Recall that in the single-port case, for a given port k,  $V_n^k(i_n^k)$  is defined as

follows:

$$V_{n}^{k}\left(i_{n}^{k}\right) = \min_{u_{n}^{k}} \left\{ c_{i}^{k} \left(u_{n}^{k} - i_{n}^{k}\right)^{+} + c_{e}^{k} \left(i_{n}^{k} - u_{n}^{k}\right)^{+} + L\left(u_{n}^{k}\right) + \alpha E V_{n+1}^{k} \left(u_{n}^{k} + Z^{k}\right)^{+} \right\},$$
(4.8)

where  $V_{N+1}^k(i_{N+1}^k) \equiv 0$  for all  $i_{N+1}^k$ .

**Theorem 4.1.**  $\widetilde{V}_n(\mathbf{i}_n) = \sum_{k=1}^{K} V_n^k(i_n^k)$  for all n.

*Proof.* By induction. Note that  $\widetilde{V}_{N+1}(\mathbf{i}_{N+1}) = \sum_{k=1}^{K} V_{N+1}^k(i_{N+1}^k) = 0$ . Suppose that  $\widetilde{V}_{n+1}(\mathbf{i}_{n+1}) = \sum_{k=1}^{K} V_{n+1}^k(i_{n+1}^k)$ , we next prove them for period n. As  $\mathbf{i}_{n+1} = (\mathbf{u}_n + \mathbf{Z})^+$ , where  $\mathbf{Z}$  is a random vector,  $\mathbf{i}_{n+1}$  is also a random vector. So  $\mathrm{E}\widetilde{V}_{n+1}(\mathbf{i}_{n+1}) = \sum_{k=1}^{K} \mathrm{E}V_{n+1}^k(i_{n+1}^k)$ , equivalently,  $\mathrm{E}\widetilde{V}_{n+1}(\mathbf{u}_n + \mathbf{Z})^+ = \sum_{k=1}^{K} \mathrm{E}V_{n+1}^k(u_n^k + Z^k)^+$ .

Let

$$\widetilde{T}_{n}\left(\mathbf{u}_{n}\right) = \sum_{k=1}^{K} \left[c_{i}^{k}\left(u_{n}^{k}-i_{n}^{k}\right)^{+}+c_{e}^{k}\left(i_{n}^{k}-u_{n}^{k}\right)^{+}+L\left(u_{n}^{k}\right)\right]$$

$$+\alpha \mathbb{E}\widetilde{V}_{n+1}\left(\mathbf{u}_{n}+\mathbf{Z}\right)^{+}.$$
(4.9)

Due to

$$T_{n}^{k}(u_{n}^{k}) = c_{i}^{k}(u_{n}^{k} - i_{n}^{k})^{+} + c_{e}^{k}(i_{n}^{k} - u_{n}^{k})^{+} + L(u_{n}^{k}) + \alpha EV_{n+1}^{k}(u_{n}^{k} + Z^{k})^{+},$$
(4.10)

Thus,

$$\widetilde{T}_{n} (\mathbf{u}_{n}) = \sum_{k=1}^{K} \left[ c_{i}^{k} \left( u_{n}^{k} - i_{n}^{k} \right)^{+} + c_{e}^{k} \left( i_{n}^{k} - u_{n}^{k} \right)^{+} + L \left( u_{n}^{k} \right) \right] + \sum_{k=1}^{K} \alpha E V_{n+1}^{k} \left( u_{n}^{k} + Z^{k} \right)^{+} = \sum_{k=1}^{K} \left[ c_{i}^{k} \left( u_{n}^{k} - i_{n}^{k} \right)^{+} + c_{e}^{k} \left( i_{n}^{k} - u_{n}^{k} \right)^{+} + L \left( u_{n}^{k} \right) + \alpha E V_{n+1}^{k} \left( u_{n}^{k} + Z^{k} \right)^{+} \right] = \sum_{k=1}^{K} T_{n}^{k} \left( u_{n}^{k} \right).$$
(4.11)

So  $\min_{\mathbf{u}_n} \left\{ \widetilde{T}_n \left( \mathbf{u}_n \right) \right\} = \min_{\mathbf{u}_n} \left\{ \sum_{k=1}^K T_n^k \left( u_n^k \right) \right\} = \sum_{k=1}^K \min_{u_n^k} \left\{ T_n^k \left( u_n^k \right) \right\}$ , where the second equality is based on the independence of the elements of  $\mathbf{u}_n$ . Since  $\widetilde{V}_n \left( \mathbf{i}_n \right) = \min_{\mathbf{u}_n} \left\{ \widetilde{T}_n \left( \mathbf{u}_n \right) \right\}$  and  $V_n^k \left( i_n^k \right) = \min_{u_n^k} \left\{ T_n^k \left( u_n^k \right) \right\}$ , therefore,  $\widetilde{V}_n \left( \mathbf{i}_n \right) = \sum_{k=1}^K V_n^k \left( i_n^k \right)$ .

Let  $\mathbf{u}_n^*(\mathbf{i}_n)$  be the optimal  $\mathbf{u}_n$  corresponding to  $\widetilde{V}_n(\mathbf{i}_n)$ , and  $u_n^{k*}(i_n^k)$  be the optimal  $u_n^k$  corresponding to  $V_n^k(i_n^k)$ . As in the real situation, all possible values for  $\mathbf{u}_n$  are finite, thus  $\mathbf{u}_n^*$  must exist. Theorem 4.1 shows that  $\mathbf{u}_n^*$  is the collection of  $u_n^{k*}$  for all n, i.e.,  $\mathbf{u}_n^* = (u_n^{1*}, u_n^{2*}, \cdots, u_n^{K*})'$  for all n.

**Theorem 4.2.** For all n,  $V_n(\mathbf{i}_n) \ge \widetilde{V}_n(\mathbf{i}_n)$  and equality holds if  $(1 - \alpha) \mathbf{c}_e > \mathbf{c}_h$ and  $\mathbf{c}_i \ge \mathbf{c}_s$ .

Proof. According to the optimization theory, the constrained minimum

cannot be less than the unconstrained minimum, i.e.,  $V_n(\mathbf{i}_n) \ge \widetilde{V}_n(\mathbf{i}_n)$ . According to Proposition 3.2, if  $(1 - \alpha) \mathbf{c}_e > \mathbf{c}_h$  and  $\mathbf{c}_i \ge \mathbf{c}_s$ , doing nothing is the optimal policy for all ports in any period, so  $u_n^{k*} = i_n^k$  for all k, thus  $\mathbf{u}_n^* = \mathbf{i}_n$  due to  $\mathbf{u}_n^* = (u_n^{1*}, u_n^{2*}, \cdots, u_n^{K*})'$ . Therefore,  $\mathbf{e'u}_n^* = \mathbf{e'i}_n = I_n$ , so the constraint  $\mathbf{e'u}_n = I_n$  is satisfied, which means  $V_n(\mathbf{i}_n) = \widetilde{V}_n(\mathbf{i}_n)$  in this case. Furthermore, since n is arbitrary in the above proof, the theorem holds for all n.

**Theorem 4.3.**  $\sum_{k=1}^{K} V_n^k(i_n^k)$  is a tight lower bound on  $V_n(\mathbf{i}_n)$  for all n.

*Proof.* Due to Theorems 4.1 and 4.2,  $V_n(\mathbf{i}_n) \ge \sum_{k=1}^{K} V_n^k(i_n^k)$  and equality holds if  $(1 - \alpha) \mathbf{c}_e > \mathbf{c}_h$  and  $\mathbf{c}_i \ge \mathbf{c}_s$ . Furthermore, since n is arbitrary in the above proof, the theorem holds for all n.

### 4.1.5 Relative Error with respect to the Tight Lower Bound

The relative error is used to measure the extent to which the cost given by the heuristic algorithm deviates from the optimal value, which is dimensionless, making it convenient to compare. Analogically, the relative error with respect to the tight lower bound is introduced to measure the extent to which the cost given by the heuristic algorithm deviates from the corresponding tight lower bound in this study. **Lemma 4.1.** For a given problem instance, the relative error is less than or equal to the relative error with respect to the tight lower bound for positive minimization problem.

*Proof.* Let *I* be a given problem instance, *H*(*I*) be the value obtained by the heuristic algorithm, *M*(*I*) be the theoretical *minimum* value, *TLB*(*I*) be the tight lower bound on *M*(*I*), and suppose *H*(*I*), *M*(*I*) and *TLB*(*I*) are all *positive* values. Let *RE*(*I*) be the relative error. Given the problem instance *I*, *RE*(*I*) is defined as  $RE(I) := \frac{H(I) - M(I)}{M(I)} = \frac{H(I)}{M(I)} - 1$  and *RE-TLB*(*I*) :=  $\frac{H(I) - TLB(I)}{TLB(I)} = \frac{H(I)}{TLB(I)} - 1$ . Due to *M*(*I*)  $\ge$  *TLB*(*I*) > 0 and *H*(*I*) > 0, so *RE*(*I*)  $\le$  *RE-TLB*(*I*).

Lemma 4.1 provides another possible way to evaluate the performance of a heuristic algorithm. In the situation when the theoretical minimum value is not easy or even impossible to calculate but a tight lower bound is determined, we are still able to draw the conclusion that the heuristic algorithm performs effectively as long as the calculated relative error with respect to the tight lower bound is sufficiently small, say, less than 5 per cent. It is because the underlying true relative error must be identical or even smaller according to Lemma 4.1.

# 4.2 Algorithm

Since it is extremely difficult to derive optimal policy in the multi-port case, a polynomial time algorithm is developed to find an approximate repositioning policy.

Suppose we have already calculated  $A_n^k$  and  $S_n^k$  for all  $1 \le n \le N$  and  $1 \le k \le K$  beforehand. We treat this multi-stage decision problem as a sequence of several single-stage decision problems, and make a decision at the beginning of each decision period sequentially when  $i_n^k$  for every port is realized. Without loss of generality, assume that we are in the *n*-th period, based on  $(A_n^k, S_n^k)$  for port *k*, we define three state sets as follows:

$$\Omega_n^a := \left\{ k | i_n^k < A_n^k \right\} \quad \Omega_n^b := \left\{ k | A_n^k \leqslant i_n^k \leqslant S_n^k \right\} \quad \Omega_n^c := \left\{ k | i_n^k > S_n^k \right\}$$

It is clear that in every period, each port must fall into only one of the three sets, and all ports therefore are classified into three different groups. According to the optimal policy established in Theorem 3.1, in each period, importing empty containers for  $k \in \Omega_n^a$  and exporting empty containers for  $k \in \Omega_n^a$  and exporting empty containers for  $k \in \Omega_n^b$  will either importing or exporting empty containers for  $k \in \Omega_n^b$  will add to the total operating cost.

For any port *k*, importing one empty container will change the total oper-

ating cost by

$$\overline{\Delta}_{n}^{k}\left(i_{n}^{k}\right) = G_{n}^{k}\left(i_{n}^{k}+1\right) - G_{n}^{k}\left(i_{n}^{k}\right) + c_{i}^{k}$$

$$(4.12)$$

For any port *k*, exporting one empty container will change the total operating cost by

$$\underline{\Delta}_{n}^{k}\left(i_{n}^{k}\right) = G_{n}^{k}\left(i_{n}^{k}-1\right) - G_{n}^{k}\left(i_{n}^{k}\right) + c_{e}^{k}$$

$$(4.13)$$

Note that

For 
$$k \in \Omega_n^a$$
:  $\overline{\Delta}_n^k \left( i_n^k \right) \leqslant 0$ ,  $\underline{\Delta}_n^k \left( i_n^k \right) > 0$ . (4.14)

For 
$$k \in \Omega_n^b$$
:  $\overline{\Delta}_n^k \left( i_n^k \right) > 0$ ,  $\underline{\Delta}_n^k \left( i_n^k \right) > 0$ . (4.15)

For 
$$k \in \Omega_n^c$$
:  $\overline{\Delta}_n^k \left( i_n^k \right) > 0$ ,  $\underline{\Delta}_n^k \left( i_n^k \right) \leqslant 0$ . (4.16)

For any port k, since  $c_s^k > \alpha c_i^k - c_h^k$  is almost true in reality,  $G_n^k(\cdot)$  is strictly convex and the above inequalities hold strictly.

According to the optimal policy established in Theorem 3.1, it would *never* be optimal, in any circumstance, to export empty containers for  $k \in \Omega_n^a$  or import empty containers for  $k \in \Omega_n^c$ . Therefore, we re-define *Delta* used in Algorithm 4.1 as follows:

$$\overline{\Delta}_{n}^{k}\left(i_{n}^{k}\right) = \begin{cases} G_{n}^{k}\left(i_{n}^{k}+1\right) - G_{n}^{k}\left(i_{n}^{k}\right) + c_{i}^{k}, & i_{n}^{k} < S_{n}^{k} \\ & & \\ \text{a huge number}, & i_{n}^{k} \geqslant S_{n}^{k} \end{cases}$$
(4.17)

$$\underline{\Delta}_{n}^{k}\left(i_{n}^{k}\right) = \begin{cases} G_{n}^{k}\left(i_{n}^{k}-1\right) - G_{n}^{k}\left(i_{n}^{k}\right) + c_{e}^{k}, & i_{n}^{k} > A_{n}^{k} \\ & & \\ \text{a huge number}, & i_{n}^{k} \leqslant A_{n}^{k} \end{cases}$$

$$(4.18)$$

Algorithm 4.1 is proposed to reposition the empty containers between multi-ports. We have calculated the  $A_n^k$  and  $S_n^k$  for the whole planning horizon, i.e.,  $1 \le n \le N$  and all the ports involved, i.e.,  $1 \le k \le K$  beforehand by Algorithm 3.1. Since Algorithm 4.1 is applicable to any period, we omit the subscript *n* for brevity.

### Algorithm 4.1. Reposition

- 1. For each k within  $1 \leq k \leq K$ :
  - (a) If  $i^k < A^k$ , add k to state set  $\Omega^a$ .
  - (b) If  $A^k \leq i^k \leq S^k$ , add k to state set  $\Omega^b$ .
  - (c) If  $i^k > S^k$ , add k to state set  $\Omega^c$ .
- 2. (a) If  $\Omega^a = \emptyset$  and  $\Omega^c = \emptyset$ , stop.
  - (b) If  $\Omega^a \neq \emptyset$  and  $\Omega^c \neq \emptyset$ , go to step 3.
  - (c) If  $\Omega^a = \emptyset$  and  $\Omega^c \neq \emptyset$ ,

If  $\Omega^b \neq \emptyset$ , go to step 4; else stop.

(d) If  $\Omega^a \neq \emptyset$  and  $\Omega^c = \emptyset$ ,

If  $\Omega^b \neq \emptyset$ , go to step 5; else stop.

- 3. (a) Find the *p* with the minimum  $\overline{\Delta}^k(i^k)$  from  $k \in \Omega^a$ .
  - (b) Fine the q with the minimum  $\underline{\Delta}^{k}(i^{k})$  from  $k \in \Omega^{c}$ .
  - (c) Reset  $i^p = i^p + 1$ .
  - (d) Reset  $i^q = i^q 1$ .
  - (e) If  $i^p = A^p$ ,
    - Delete p from  $\Omega^a$ ;
    - Add p to  $\Omega^b$ .
  - (f) If  $i^q = S^q$ ,
    - Delete q from  $\Omega^c$ ;
    - Add q to  $\Omega^b$ .
  - (g) Go to step 2.
- 4. (a) Find the p with the minimum  $\underline{\Delta}^{k}(i^{k})$  from  $k \in \Omega^{c}$ .
  - (b) Find the *q* with the minimum  $\overline{\Delta}^k(i^k)$  from  $k \in \Omega^b$ .
  - (c) If  $\underline{\Delta}^{p}\left(i^{p}\right) + \overline{\Delta}^{q}\left(i^{q}\right) \ge 0$ , stop; else
    - Reset  $i^p = i^p 1$ .
    - Reset  $i^q = i^q + 1$ .
- If  $i^p = S^p$ , delete p from  $\Omega^c$ .
- If  $i^q = S^q$ , delete q from  $\Omega^b$ .
- Go to step 2.
- 5. (a) Find the *p* with the minimum  $\overline{\Delta}^{k}(i^{k})$  from  $k \in \Omega^{a}$ .
  - (b) Fine the q with the minimum  $\underline{\Delta}^{k}(i^{k})$  from  $k \in \Omega^{b}$ .
  - (c) If  $\overline{\Delta}^{p}(i^{p}) + \underline{\Delta}^{q}(i^{q}) \ge 0$ , stop; else
    - Reset  $i^p = i^p + 1$ .
    - Reset  $i^q = i^q 1$ .
    - If  $i^p = A^p$ , delete p from  $\Omega^a$ .
    - If  $i^q = A^q$ , delete q from  $\Omega^b$ .
    - Go to step 2.

**Theorem 4.4.** Algorithm 4.1 has time complexity O(K).

*Proof.* The result is self-evident.

Theorem 4.4 demonstrates that Algorithm 4.1 is a polynomial time algorithm, which performs very efficiently due to its polynomial running time.

**Theorem 4.5.** *The overall time complexity for solving the whole empty container repositioning problem is O* (*KMNR*).

*Proof.* Since Algorithm 4.1 is executed at the beginning of each decision period when the inventory levels for all the ports are realized, the time complexity corresponding to the whole planning horizon containing N consecutive decision periods is O(KN). Moreover, Algorithm 3.1 is executed K times beforehand to calculate the  $A_n^k$  and  $S_n^k$  for all the ports over the whole planning horizon. Thus, the corresponding time complexity is O(KMNR). Because max  $\{O(KN), O(KMNR)\} = O(KMNR)$ , the overall time complexity to solve the whole problem is O(KMNR).

Theorem 4.5 demonstrates that the whole empty container repositioning problem can be solved within a polynomial running time, which reflects the high efficiency of the proposed Algorithms 3.1 and 4.1.

### 4.3 Simulation

This section presents the simulation procedures and evaluation of the performance of Algorithm 4.1 under the normal distribution and uniform distribution, respectively.

### 4.3.1 Simulation Procedures

Three subprocedures are proposed first since they are frequently called by the simulation procedures.

Subprocedure 4.1 is used to reposition the empty containers and calculate the corresponding operating costs in the simulation. The main part follows from Algorithm 4.1. To generate random number Z, we first generate a pseudorandom number uniformly distributed over (0, 1), then generate Z using the *inverse transform method* for the discrete uniform distribution and the *rejection method* for the normal distribution (Ross, 2006). In practice, inventory level  $i^k$  has an upper bound M, i.e.,  $0 \le i^k \le M$  for all k and random variables  $Z_1^k$  and  $Z_2^k$  have an upper bound R, i.e.,  $0 \le z_1^k, z_2^k \le R$ for all k in Subprocedure 4.1.

### Subprocedure 4.1. Reposition

- 1. Set n = 1.
- 2. If  $n \leq N$ , do the following; else stop.
- 3. For each k within  $1 \leq k \leq K$ :
  - (a) If  $i^k < A^k$ ,
    - Add k to state set  $\Omega^a$ ;

- Set  $u^k = A^k$ , according to the optimal policy;
- Reset Importing<sup>TLB</sup> [k] = Importing<sup>TLB</sup> [k] + c<sup>k</sup><sub>i</sub> (u<sup>k</sup> i<sup>k</sup>), correspondingly.

(b) If 
$$A^k \leq i^k \leq S^k$$
,

- Add k to state set  $\Omega^b$ ;
- Set  $u^k = i^k$ , according to the optimal policy.
- (c) If  $i^k > S^k$ ,
  - Add k to state set  $\Omega^c$ ;
  - Set  $u^k = S^k$ , according to the optimal policy;
  - Reset Exporting<sup>TLB</sup> [k] = Exporting<sup>TLB</sup> [k] + c<sup>k</sup><sub>e</sub> (i<sup>k</sup> u<sup>k</sup>), correspondingly.
- 4. (a) If  $\Omega^a = \emptyset$  and  $\Omega^c = \emptyset$ , go to step 8.
  - (b) If  $\Omega^a \neq \emptyset$  and  $\Omega^c \neq \emptyset$ , go to step 5.
  - (c) If  $\Omega^a = \emptyset$  and  $\Omega^c \neq \emptyset$ ,

If  $\Omega^b \neq \emptyset$ , go to step 6; else go to step 8.

(d) If  $\Omega^a \neq \emptyset$  and  $\Omega^c = \emptyset$ ,

If  $\Omega^b \neq \emptyset$ , go to step 7; else go to step 8.

5. (a) Find the *p* with the minimum  $\overline{\Delta}^k(i^k)$  from  $k \in \Omega^a$ .

- (b) Fine the q with the minimum  $\underline{\Delta}^{k}(i^{k})$  from  $k \in \Omega^{c}$ .
- (c) Reset  $i^p = i^p + 1$ .
- (d) Reset  $i^q = i^q 1$ .
- (e) Reset Exporting  $[q] = Exporting [q] + c_e^q$ , correspondingly.
- (f) Reset Importing  $[p] = Importing [p] + c_i^p$ , correspondingly.
- (g) If  $i^p = A^p$ ,
  - Delete p from  $\Omega^a$ ;
  - Add p to  $\Omega^b$ .
- (h) If  $i^q = S^q$ ,
  - Delete q from  $\Omega^c$ ;
  - Add q to  $\Omega^b$ .
- (i) Go to step 4.
- 6. (a) Find the *p* with the minimum  $\underline{\Delta}^k(i^k)$  from  $k \in \Omega^c$ .
  - (b) Find the *q* with the minimum  $\overline{\Delta}^k(i^k)$  from  $k \in \Omega^b$ .
  - (c) If  $\underline{\Delta}^{p}(i^{p}) + \overline{\Delta}^{q}(i^{q}) \ge 0$ , go to step 8; else
    - Reset  $i^p = i^p 1$ .
    - Reset  $i^q = i^q + 1$ .
    - Reset  $Exporting [p] = Exporting [p] + c_e^p$ , correspondingly.

- Reset  $Importing [q] = Importing [q] + c_i^q$ , correspondingly.
- If  $i^p = S^p$ , delete p from  $\Omega^c$ .
- If  $i^q = S^q$ , delete q from  $\Omega^b$ .
- Go to step 4.
- 7. (a) Find the *p* with the minimum  $\overline{\Delta}^k(i^k)$  from  $k \in \Omega^a$ .
  - (b) Fine the q with the minimum  $\underline{\Delta}^{k}(i^{k})$  from  $k \in \Omega^{b}$ .
  - (c) If  $\overline{\Delta}^{p}(i^{p}) + \underline{\Delta}^{q}(i^{q}) \ge 0$ , go to step 8; else
    - Reset  $i^p = i^p + 1$ .
    - Reset  $i^q = i^q 1$ .
    - Reset *Exporting* [q] = *Exporting* [q] + c<sub>e</sub><sup>q</sup>, correspondingly.
    - Reset  $Importing [p] = Importing [p] + c_i^p$ , correspondingly.
    - If  $i^p = A^p$ , delete p from  $\Omega^a$ .
    - If  $i^q = A^q$ , delete q from  $\Omega^b$ .
    - Go to step 4.
- 8. For each k within  $1 \leq k \leq K$ :
  - (a) Generate a random number *Z*.
  - (b) If  $i^k + Z \ge 0$ ,

Reset  $Holding[k] = Holding[k] + c_h^k \min\{i^k + Z, M\};$ 

Else

Reset Stockout 
$$[k] = Stockout [k] - c_s^k (i^k + Z).$$

(c) If  $u^k + Z \ge 0$ ,

Reset 
$$Holding^{TLB}[k] = Holding^{TLB}[k] + c_h^k \min\{u^k + Z, M\};$$

Else

Reset 
$$Stockout^{TLB}[k] = Stockout^{TLB}[k] - c_s^k (u^k + Z).$$

(d) Reset 
$$i^k = \min \{ (i^k + Z)^+, M \}.$$

- 9. Clear  $\Omega^a$ ,  $\Omega^b$ ,  $\Omega^c$ .
- 10. Reset n = n + 1, go to step 2.

**Lemma 4.2.**  $U' = a + (b - a) U \sim U(a, b)$  if  $U \sim U(0, 1)$ .

*Proof.* The result is self-evident.

Lemma 4.2 is a well-known result, which is usually used to generate the desired uniform variable from the standard uniform distribution in simulation.

Subprocedure 4.2 is used to initialize the problem instance, which is determined by the combination of 8 parameters  $c_i$ ,  $c_e$ ,  $c_h$ ,  $c_s$ ,  $i_1$ , M, N and

*R*, in which  $\mathbf{c}_i$ ,  $\mathbf{c}_e$ ,  $\mathbf{c}_h$ ,  $\mathbf{c}_s$  and  $\mathbf{i}_1$  are all vectors. The elements of each vector are all randomly generated from a given uniform distribution in order to better test the effectiveness of Algorithm 4.1. The supports of the uniform distributions are defined by two preassigned values, respectively, i.e.,  $(c_i^{min}, c_i^{max})$ ,  $(c_e^{min}, c_e^{max})$ ,  $(c_h^{min}, c_h^{max})$ ,  $(c_s^{min}, c_s^{max})$  and  $(i^{min}, i^{max})$ . Lemma 4.2 is applied to conduct the transformation of uniform variables.

### Subprocedure 4.2. Initialization

For each k within  $1 \leq k \leq K$ :

- 1. (a) Generate a pseudorandom number U uniformly distributed over (0, 1).
  - (b) Set  $c_i^k = c_i^{min} + (c_i^{max} c_i^{min}) U$  to make  $c_i^k$  uniformly distributed over  $(c_i^{min}, c_i^{max})$ .
- 2. (a) Generate a pseudorandom number U uniformly distributed over (0, 1).
  - (b) Set  $c_e^k = c_e^{min} + (c_e^{max} c_e^{min}) U$  to make  $c_e^k$  uniformly distributed over  $(c_e^{min}, c_e^{max})$ .
- 3. (a) Generate a pseudorandom number U uniformly distributed over (0,1).

- (b) Set c<sub>h</sub><sup>k</sup> = c<sub>h</sub><sup>min</sup> + (c<sub>h</sub><sup>max</sup> c<sub>h</sub><sup>min</sup>) U to make c<sub>h</sub><sup>k</sup> uniformly distributed over (c<sub>h</sub><sup>min</sup>, c<sub>h</sub><sup>max</sup>).
- 4. (a) Generate a pseudorandom number U uniformly distributed over (0, 1).
  - (b) Set c<sub>s</sub><sup>k</sup> = c<sub>s</sub><sup>min</sup> + (c<sub>s</sub><sup>max</sup> c<sub>s</sub><sup>min</sup>) U to make c<sub>s</sub><sup>k</sup> uniformly distributed over (c<sub>s</sub><sup>min</sup>, c<sub>s</sub><sup>max</sup>).
- 5. (a) Generate a pseudorandom number U uniformly distributed over (0, 1).
  - (b) Set i<sup>k</sup> = i<sup>min</sup> + (i<sup>max</sup> i<sup>min</sup>) U to make i<sup>k</sup> uniformly distributed over (i<sup>min</sup>, i<sup>max</sup>).

Subprocedure 4.3 is proposed to calculate the *RE-TLB*, which is used to evaluate the performance of Algorithm 4.1.

### Subprocedure 4.3. RE-TLB

- Calculate the cost given by the heuristic algorithm by adding up *Importing* [k], *Exporting* [k], *Holding* [k] and *Stockout* [k] for all 1 ≤ k ≤ K, denoted as Sum<sup>Algorithm</sup>.
- 2. Calculate the *TLB* by adding up  $Importing^{TLB}[k]$ ,  $Exporting^{TLB}[k]$ ,

 $Holding^{TLB}[k]$  and  $Stockout^{TLB}[k]$  for all  $1 \leq k \leq K$ , denoted as  $Sum^{TLB}$ .

3. Calculate the *RE-TLB* as:

$$RE-TLB = Sum^{Algorithm} / Sum^{TLB} - 1.$$
(4.19)

The following simulation procedures are used to simulate the empty container repositioning process between multi-ports over multi-periods and then calculate the *average* relative error with respect to the tight lower bound (*AVG-RE-TLB*) to evaluate the performance of Algorithm 4.1. We run this simulation for numerous ports, ranging from *Min-K* to *Max-K*. For each number of ports, we run *No. of Instances* problem instances, and in each instance we run this simulation *No. of Iterations* times and then calculate the average values to obtain *AVG-RE-TLB*, making the results more reliable.

#### **Simulation Procedures**

For each *K* within Min- $K \leq K \leq Max$ -K:

- 1. Set number = 1.
- 2. If  $number \leq No. of Instances$ , do the following; else stop.

- 3. Randomly generate  $c_i^k$ ,  $c_e^k$ ,  $c_h^k$ ,  $c_s^k$  and initial  $i^k$  for all  $1 \le k \le K$  by Subprocedure 4.2.
- 4. Calculate  $A_n^k$ ,  $S_n^k$  and  $V_n^k(i)$  for all  $1 \le n \le N$ ,  $1 \le k \le K$  and  $0 \le i \le M + R$  by Algorithm 3.1.
- 5. Set  $i_1^k = i^k$  to copy initial  $i^k$  to  $i_1^k$  for all  $1 \le k \le K$ .
- 6. Set  $Sum^{RE-TLB} = 0$ .
- 7. Set Sum-Importing [k], Sum-Exporting [k], Sum-Holding [k] and Sum-Stockout [k]; Sum-Importing<sup>TLB</sup> [k], Sum-Exporting<sup>TLB</sup> [k], Sum-Holding<sup>TLB</sup> [k] and Sum-Stockout<sup>TLB</sup> [k] equal to 0 for all  $1 \leq k \leq K$ .
- 8. Do this step *No. of Iterations* times, in each times of execution:
  - (a) Set Importing[k], Exporting[k], Holding[k] and Stockout[k];  $Importing^{TLB}[k]$ ,  $Exporting^{TLB}[k]$ ,  $Holding^{TLB}[k]$ and  $Stockout^{TLB}[k]$  equal to 0 for all  $1 \le k \le K$ .
  - (b) Reposition the empty containers by Subprocedure 4.1.
  - (c) Calculate the corresponding *RE-TLB* by Subprocedure 4.3.
  - (d) Reset  $Sum^{RE-TLB} = Sum^{RE-TLB} + RE-TLB$ .

- (e) Add the values of Importing [k], Exporting [k], Holding [k] and Stockout [k]; Importing<sup>TLB</sup> [k], Exporting<sup>TLB</sup> [k], Holding<sup>TLB</sup> [k] and Stockout<sup>TLB</sup> [k] to Sum-Importing [k], Sum-Exporting [k], Sum-Holding [k] and Sum-Stockout [k]; Sum-Importing<sup>TLB</sup> [k], Sum-Exporting<sup>TLB</sup> [k], Sum-Holding<sup>TLB</sup> [k] and Sum-Stockout<sup>TLB</sup> [k], respectively, for all 1 ≤ k ≤ K.
- (f) Reset  $i^k = i_1^k$  to restore initial  $i^k$  for all  $1 \le k \le K$ .
- 9. (a) Calculate the average values of Importing[k], Exporting[k], Holding[k] and Stockout[k];  $Importing^{TLB}[k]$ ,  $Exporting^{TLB}[k]$ ,  $Holding^{TLB}[k]$  and  $Stockout^{TLB}[k]$ as Sum-Importing[k], Sum-Exporting[k], Sum-Holding[k]and Sum-Stockout[k]; Sum- $Importing^{TLB}[k]$ , Sum- $Exporting^{TLB}[k]$ , Sum- $Holding^{TLB}[k]$  and Sum- $Stockout^{TLB}[k]$  divided by No. of Iterations, respectively, for all  $1 \le k \le K$ .
  - (b) Reset the values of *Importing* [k], *Exporting* [k], *Holding* [k]
    and *Stockout* [k]; *Importing*<sup>TLB</sup> [k], *Exporting*<sup>TLB</sup> [k], *Holding*<sup>TLB</sup> [k] and *Stockout*<sup>TLB</sup> [k] with their average values,
    respectively, for all 1 ≤ k ≤ K.

10. Calculate the *AVG-RE-TLB*:

$$AVG-RE-TLB = Sum^{RE-TLB}/No. of Iterations.$$
 (4.20)

- 11. Output the following values:
  - (a)  $c_i^k, c_e^k, c_h^k, c_s^k$  and initial  $i^k$  for all  $1 \le k \le K$ .
  - (b)  $A_n^k$  and  $S_n^k$  for all  $1 \le n \le N$  and  $1 \le k \le K$ .
  - (c) Importing [k], Exporting [k], Holding [k] and Stockout [k]for all  $1 \le k \le K$ .
  - (d)  $Importing^{TLB}[k]$ ,  $Exporting^{TLB}[k]$ ,  $Holding^{TLB}[k]$  and  $Stockout^{TLB}[k]$  for all  $1 \le k \le K$ .
  - (e) AVG-RE-TLB.
- 12. Reset number = number + 1, go to step 2.

Due to the same reason stated in Section 3.3 for the single-port case, we continue to use the normal distribution and uniform distribution to conduct the simulation, and the planning horizon also contains 12 consecutive decision periods. The following parameters are used in the simulation.

$$M = 1000, R = 50, N = 12, \alpha = 0.99, Min-K = 5, Max-K = 50,$$
  
No. of Instances = 10, No. of Iterations = 100,  $(c_i^{min}, c_i^{max}) = (140, 160),$ 

$$(c_e^{min}, c_e^{max}) = (140, 160), \ (c_h^{min}, c_h^{max}) = (160, 200),$$
  
 $(c_s^{min}, c_s^{max}) = (900, 1100), \ (i^{min}, i^{max}) = (0, 40).$ 

We summarize the results, i.e., *AVG-RE-TLB*, in Tables A.1 and A.2 for the normal distribution and discrete uniform distribution, respectively. We next compute the maximum value, minimum value, average value and standard deviation of the 10 problem instances for each number of ports, abbreviated as Max, Min, Avg and SD in Tables A.1 and A.2 for the normal distribution and discrete uniform distribution, respectively.

The data corresponding to Max, Min and Avg for all the ports are plotted in Figures 4.1 and 4.3 for the normal distribution and discrete uniform distribution, respectively. The data corresponding to SD for all the ports are plotted in Figures 4.2 and 4.4 for the normal distribution and discrete uniform distribution, respectively.

The simulation is conducted by running a C++ program on a PC with Pentium 4 CPU 3GHz and 504MB of RAM.

### 4.3.2 Case I: Normal Distribution

Suppose random variables  $Z_1^k$  and  $Z_2^k$  for all k follow the same normal distribution with  $\mu_{Z_1^k} = \mu_{Z_2^k}$  and  $\sigma_{Z_1^k}^2 = \sigma_{Z_2^k}^2 = 50$ . Since  $Z_1^k$  and  $Z_2^k$  are

independent, random variable  $Z^k = Z_1^k - Z_2^k (-R \le z^k \le R)$  follows the normal distribution with  $\mu_{Z^k} = \mu_{Z_1^k} - \mu_{Z_2^k} = 0$  and  $\sigma_{Z^k}^2 = \sigma_{Z_1^k}^2 + \sigma_{Z_2^k}^2 = 100$ . The results are shown in Figures 4.1 and 4.2.



Figure 4.1: AVG-RE-TLB under the Normal Distribution

Figure 4.1 shows that the maximum values for all the cases are less than 7 per cent, and the average values appear to be stable at 3 per cent level, which means that Algorithm 4.1 is very effective under the normal distribution.



Figure 4.2: Standard Deviation under the Normal Distribution

Figure 4.2 shows that the standard deviation approaches 0 with the number of ports increasing, which is due to the fact that the *AVG-RE-TLB* approaches a constant as the number of ports increases. Therefore, the range in Figure 4.1 also approaches 0, namely, two dashed lines converge to the middle real line with the number of ports increasing, which means that the stability of Algorithm 4.1 improves as the number of ports increases under the normal distribution.

### 4.3.3 Case II: Discrete Uniform Distribution

Suppose random variables  $Z_1^k$  and  $Z_2^k$  for all k follow the same discrete uniform distribution in the interval [0, R]. Thus random variable  $Z^k = Z_1^k - Z_2^k (-R \le z^k \le R)$  follows the discrete triangular distribution estab-



lished in Lemma 3.1. The results are shown in Figures 4.3 and 4.4.

Figure 4.3: AVG-RE-TLB under the Discrete Uniform Distribution

Figure 4.3 shows that the maximum values for all the cases are less than 4 per cent and the average values approach 0 as the number of ports increases, which means that Algorithm 4.1 is very effective under the discrete uniform distribution.



Figure 4.4: Standard Deviation under the Discrete Uniform Distribution

Figure 4.4 shows that the standard deviation approaches 0 with the number of ports increasing, which is due to the fact that the *AVG-RE-TLB* approaches a constant as the number of ports increases. Therefore, the range in Figure 4.3 also approaches 0, namely, two dashed lines converge to the middle real line with the number of ports increasing, which means that the stability of Algorithm 4.1 improves as the number of ports increases under the discrete uniform distribution.

### 4.4 Summary

We have extended the single-port case to multi-ports in this chapter. We have mathematically formulated the multi-port empty container repositioning problem with stochastic demand and lost sales. After determining a tight lower bound on the cost function, we have introduced the concept of relative error with respect to the tight lower bound, which can be used to measure the performance of Algorithm 4.1 in accordance with Lemma 4.1. Based on the two-threshold optimal policy established for a single port in Theorem 3.1, we have developed a polynomial time Algorithm 4.1 to find an approximate repositioning policy for multi-ports and then use simulation method to test its performance. Simulation results show that the average relative error with respect to the tight lower bound is within 5 per cent under the normal distribution and uniform distribution, respectively. Thus the underlying true relative error must be within 5 per cent or even smaller according to Lemma 4.1, which indicates Algorithm 4.1 performs very effectively for the multi-port empty container repositioning. Furthermore, Algorithm 4.1 performs very efficiently due to its polynomial running time. The stability of Algorithm 4.1 improves as the number of ports increases. More importantly, Algorithm 4.1 is easy to understand and implement from a practical perspective because of its simplicity.

## Chapter 5

## **Concluding Remarks**

In this study, we have analyzed the multi-period empty container repositioning problem with stochastic demand and lost sales. Maritime container shipping is a highly competitive industry. Therefore, we assume that unsatisfied customer demand due to the unavailability of empty containers will be lost forever, and will incur a stockout cost, i.e., we assume lost sales scenario in our model. We do not consider leasing policy as an option to supply empty containers in our model based on the reasonable justifications. We aim to establish an effective empty container repositioning policy with the objective to minimize the total operating cost, i.e., container holding cost, stockout cost, importing cost and exporting cost. First, we have mathematically formulated the single-port case as an inventory problem over a finite horizon with stochastic import and export of empty containers. We have analytically established the two-threshold optimal policy for a single port, i.e., for period n: importing empty containers up to  $A_n$  when the number of empty containers in the port is fewer than  $A_n$ ; exporting empty containers down to  $S_n$  when the number of empty containers in the port is more than  $S_n$ ; and doing nothing, otherwise. We have also developed a polynomial time algorithm to numerically calculate the two thresholds  $A_n$  and  $S_n$  for each period. We have provided two examples to illustrate the solution procedures based on the normal distribution and uniform distribution, respectively. The results show that the proposed algorithm performs highly effectively and efficiently.

Next, we have extended the single-port case to multi-ports. We have also mathematically formulated the multi-port problem and determined a tight lower bound on the cost function. We then introduce the concept of relative error with respect to the tight lower bound, which is used to measure the performance of the proposed algorithm. Based on the two-threshold optimal policy established for a single port, we have developed a polynomial time algorithm to find an approximate repositioning policy for multiports and then use simulation approach to test its performance. The simulation results show that the proposed approximate repositioning algorithm performs very effectively since the calculated average relative error with respect to the tight lower bound is within 5 per cent under the normal distribution and uniform distribution, respectively. Furthermore, the algorithm performs very efficiently as a result of its polynomial running time. The stability of the proposed algorithm improves as the number of ports increases. More importantly, the proposed approximate repositioning algorithm features being easy to understand and implement from a practical perspective. In reality, a liner shipping company manager can first calculate the two thresholds for all ports in all periods at the beginning of the whole planning horizon; then at the beginning of each decision period, the manager can apply the repositioning algorithm to determine the specific repositioning policy for this period.

There are several promising directions for future research. For example, it can examine the effect of shipping capacity on empty container repositioning, i.e., it means that there is an upper bound on the number of repositioning empty containers, and thus the recursive relation is minimized under the constraint, which may change the structure of the optimal policy. Furthermore, this study can be extended by analyzing the empty container repositioning problem over an infinite planning horizon, e.g., one can discuss the convergence of two thresholds in an infinite setting.

# Appendix A

# **Simulated Data**

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Data
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Table ∕

e 2 Cas	Case 3	Case 4	Case 5	Case 6	Case 7	Case 8	Case 9	Case 10	Max	Min	Avg	SD
58 0.0407 0.0	0.0407 0.0	0.0	1298	0.0300	0.0288	0.0180	0.0322	0.0312	0.0407	0.0180	0.0312	0.0065
33 0.0407 0.0	0.0407 0.0	0.0	230	0.0365	0.0413	0.0379	0.0181	0.0230	0.0559	0.0181	0.0348	0.0111
36 0.0356 0.0	0.0356 0.0	0.0	031	0.0190	0.0219	0.0195	0.0354	0.0121	0.0436	0.0031	0.0251	0.0125
37 0.0359 0.0	0.0359 0.0	0.0	0245	0.0646	0.0323	0.0299	0.0222	0.0259	0.0646	0.0186	0.0313	0.0129
77 0.0394 0.	0.0394 0.0	0.0	0307	0.0250	0.0307	0.0413	0.0356	0.0259	0.0413	0.0250	0.0326	0.0058
82 0.0207 0.0	0.0207 0.0	0.0	0380	0.0203	0.0255	0.0379	0.0488	0.0487	0.0488	0.0182	0.0337	0.0123
93 0.0333 0.	0.0333 0.	0.	0329	0.0374	0.0313	0.0216	0.0465	0.0261	0.0465	0.0193	0.0308	0.0079
31 0.0409 0.0	0.0409 0.0	0.0	305	0.0267	0.0418	0.0299	0.0335	0.0429	0.0531	0.0267	0.0360	0.0084
31 0.0321 0.0	0.0321 0.0	0.0	305	0.0230	0.0409	0.0323	0.0369	0.0330	0.0409	0.0230	0.0324	0.0057
25 0.0307 0.0	0.0307 0.0	0.0	1279	0.0358	0.0326	0.0285	0.0324	0.0176	0.0439	0.0176	0.0313	0.0066
43 0.0382 0.	0.0382 0.	0.	0308	0.0412	0.0384	0.0254	0.0295	0.0307	0.0412	0.0243	0.0319	0.0058
40 0.0218 0.	0.0218 0.0	0.0	0272	0.0327	0.0298	0.0324	0.0434	0.0534	0.0534	0.0218	0.0356	0.0094
07 0.0392 0.	0.0392 0.	0.	0390	0.0343	0.0299	0.0347	0.0246	0.0255	0.0561	0.0246	0.0347	0.0090
76 0.0382 0.	0.0382 0.0	0.0	0340	0.0542	0.0300	0.0397	0.0394	0.0332	0.0576	0.0252	0.0388	0.0101
40 0.0327 0.	0.0327 0.	0.	0325	0.0383	0.0353	0.0394	0.0255	0.0328	0.0440	0.0255	0.0348	0.0050
79 0.0333 0.	0.0333 0.	0	0407	0.0388	0.0420	0.0348	0.0420	0.0435	0.0435	0.0257	0.0371	0.0055

*Note:* Table A.1 continues on the next page.

### APPENDIX A. SIMULATED DATA

0.0041	0.0344 0.0365	0.0245 0.0311	0.0391 0.0427	0.0345 0.0311	0.0350 0.0317	).0387	$\cup$	0.0352 (0.0376	0.0334 0.0352 0 0.0328 0.0376 0	0.0368         0.0334         0.0352         0           0.0367         0.0328         0.0376         0	0.0391         0.0368         0.0334         0.0352         0           0.0416         0.0367         0.0328         0.0376         0	0.0245         0.0391         0.0368         0.0334         0.0352         0           0.0361         0.0416         0.0367         0.0328         0.0376         0	0.0331         0.0245         0.0391         0.0368         0.0334         0.0352         0           0.0358         0.0361         0.0367         0.0358         0.0376         0	0.0336         0.0331         0.0245         0.0391         0.0368         0.0334         0.0352         0           0.0391         0.0358         0.0361         0.0416         0.0367         0.0376         0
0.005	0.0373	0.0286	0.0469	0.0364	0.0316	0.0348	0.0286	0.0399	469	0.0	0.0367 0.04	0.0324 0.0367 0.04	0.0401 0.0324 0.0367 0.02	0.0453 0.0401 0.0324 0.0367 0.02
cuu.u 0.004	0.0362	0.0280	0.0431	0.0368	0.0431	0.0280	0.0364	0.0357	450 387	0.0	0.0372 0.03 0.0372 0.03	0.0349 0.0372 0.00	0.0291 0.0349 0.0372 0.0372 0.03	0.0417 0.0291 0.0349 0.0372 0.0
0.006	0.0382 0.0376	0.0257 0.0286	0.0461 0.0450	0.0431 0.0372	0.0368 0.0378	0.0433 0.0412	0.0399 0.0313	0.0396 0.0446	318 450	0.0	0.0257 0.0 0.0436 0.0	0.0418 0.0257 0.0 0.0339 0.0436 0.0	0.0336         0.0418         0.0257         0.0           0.0332         0.0339         0.0436         0.0	0.0461         0.0336         0.0418         0.0257         0.0           0.0286         0.0332         0.0339         0.0436         0.0
0.0050	0.0344	0.0262	0.0424	0.0418	0.0424	0.0357	0.0262	0.0350	389	0.0	0.0273 0.0	0.0353 0.0273 0.0	0.0298 0.0353 0.0273 0.0	0.0322 0.0298 0.0353 0.0273 0.0
0.004	0.0338	0.0273	0.0396	0.0350	0.0315	0.0273	0.0396	0.0303	284	0.02	0.0380 0.02	0.0373 0.0380 0.02	0.0335 0.0373 0.0380 0.02	0.0368 0.0335 0.0373 0.0380 0.02
0.0036	0.0385	0.0328	0.0454	0.0424	0.0385	0.0355	0.0384	0.0328	384	0.03	0.0368 0.03	0.0404 0.0368 0.03	0.0365 0.0404 0.0368 0.03	0.0454 0.0365 0.0404 0.0368 0.03
0.0057	0.0361	0.0274	0.0452	0.0452	0.0409	0.0349	0.0381	0.0331	174	0.02	0.0349 0.02	0.0355 0.0349 0.02	0.0286 0.0355 0.0349 0.02	0.0427 0.0286 0.0355 0.0349 0.02
0.0062	0.0349	0.0270	0.0439	0.0288	0.0370	0.0439	0.0410	0.0376	TT:	0.02	0.0358 0.02	0.0407 0.0358 0.02	0.0270 0.0407 0.0358 0.02	0.0294 0.0270 0.0407 0.0358 0.02
0.0053	0.0327	0.0217	0.0381	0.0366	0.0343	0.0256	0.0361	0.0372	41	0.03	0.0315 0.03	0.0316 0.0315 0.03	0.0381 0.0316 0.0315 0.03	0.0217 0.0381 0.0316 0.0315 0.03
0.0064	0.0340	0.0256	0.0459	0.0339	0.0285	0.0292	0.0381	0.0292	59	0.04	0.0314 0.04	0.0256 0.0314 0.04	0.0409 0.0256 0.0314 0.04	0.0376 0.0409 0.0256 0.0314 0.04
0.0045	0.0315	0.0282	0.0435	0.0296	0.0284	0.0308	0.0435	0.0318	21	0.03	0.0282 0.03	0.0283 0.0282 0.03	0.0329 0.0283 0.0282 0.03	0.0297 0.0329 0.0283 0.0282 0.03
SD	Avg	Min	Max	Case 10	Case 9	Case 8	Case 7	Case 6	2	Case ?	Case 4 Case 2	Case 3 Case 4 Case 5	Case 2 Case 3 Case 4 Case 4	Case 1 Case 2 Case 3 Case 4 Case 5

*Note:* Table A.1 continues on the next page.

SD	0.0047	0.0051	0.0043	0.0056	0.0044	0.0039	0.0059	0.0046	0.0037	0.0045	0.0033	0.0047	0.0040	0.0039
Avg	0.0363	0.0378	0.0383	0.0388	0.0361	0.0375	0.0367	0.0372	0.0358	0.0368	0.0367	0.0360	0.0363	0.0372
Min	0.0251	0.0325	0.0320	0.0302	0.0311	0.0288	0.0246	0.0300	0.0290	0.0308	0.0295	0.0291	0.0289	0.0300
Max	0.0417	0.0467	0.0445	0.0504	0.0454	0.0408	0.0430	0.0439	0.0397	0.0435	0.0411	0.0471	0.0421	0.0442
Case 10	0.0402	0.0368	0.0327	0.0373	0.0337	0.0404	0.0390	0.0300	0.0369	0.0339	0.0362	0.0353	0.0354	0.0391
Case 9	0.0363	0.0423	0.0383	0.0379	0.0360	0.0408	0.0364	0.0434	0.0309	0.0314	0.0352	0.0291	0.0399	0.0442
Case 8	0.0353	0.0325	0.0320	0.0362	0.0327	0.0288	0.0430	0.0439	0.0385	0.0435	0.0295	0.0357	0.0384	0.0341
Case 7	0.0409	0.0326	0.0386	0.0389	0.0454	0.0367	0.0410	0.0407	0.0390	0.0372	0.0360	0.0326	0.0361	0.0366
Case 6	0.0417	0.0328	0.0421	0.0413	0.0311	0.0391	0.0246	0.0370	0.0397	0.0308	0.0381	0.0337	0.0330	0.0300
Case 5	0.0368	0.0438	0.0411	0.0504	0.0371	0.0382	0.0376	0.0379	0.0345	0.0406	0.0411	0.0342	0.0383	0.0385
Case 4	0.0371	0.0467	0.0332	0.0438	0.0413	0.0380	0.0324	0.0365	0.0337	0.0429	0.0378	0.0378	0.0421	0.0338
Case 3	0.0251	0.0356	0.0396	0.0338	0.0364	0.0395	0.0412	0.0324	0.0290	0.0378	0.0345	0.0364	0.0391	0.0374
Case 2	0.0355	0.0356	0.0445	0.0376	0.0347	0.0405	0.0418	0.0325	0.0390	0.0336	0.0410	0.0384	0.0289	0.0383
Case 1	0.0341	0.0396	0.0411	0.0302	0.0327	0.0327	0.0304	0.0377	0.0370	0.0365	0.0373	0.0471	0.0322	0.0404
No. of Ports	37	38	39	40	41	42	43	44	45	46	47	48	49	50

*Note:* Case n in this table represents the n-th problem instance.

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SD	0.0069	0.0065	0.0067	0.0036	0.0026	0.0033	0.0024	0.0041	0.0028	0.0032	0.0023	0.0035	0.0015	0.0020	0.0018	0.0017
Avg	0.0246	0.0226	0.0198	0.0179	0.0146	0.0139	0.0125	0.0128	0.0123	2600.0	0.0088	0.0091	0.0086	9.0095	0.0089	0.0066
Min	0.0110	0.0121	0.0072	0.0109	0.0114	0.0105	0.0094	0.0049	0.0071	0.0053	0.0039	0.0042	0.0055	0.0065	0.0066	0.0033
Max	0.0341	0.0317	0.0310	0.0232	0.0189	0.0191	0.0178	0.0186	0.0154	0.0162	0.0121	0.0147	0.0110	0.0136	0.0119	0.0095
Case 10	0.0308	0.0208	0.0216	0.0226	0.0123	0.0131	0.0178	0.0172	0.0154	0.0089	0.0080	0.0100	0.0081	0.0081	0.0066	0.0058
Case 9	0.0232	0.0313	0.0202	0.0165	0.0114	0.0116	0.0111	0.0162	0.0099	0.0057	0.0074	0.0106	0.0095	0.0101	0.0093	0.0073
Case 8	0.0258	0.0215	0.0197	0.0163	0.0126	0.0110	0.0142	0.0134	0.0135	0.0097	0.0105	0.0052	0.0110	0.0136	0.0119	0.0054
Case 7	0.0252	0.0146	0.0310	0.0109	0.0154	0.0122	0.0094	0.0049	0.0124	0.0077	0.0088	0.0103	0.0097	0.0091	0.0087	0.0033
Case 6	0.0302	0.0228	0.0072	0.0162	0.0125	0.0158	0.0126	0.0133	0.0127	0.0094	0.0072	0.0066	0.0091	0.0065	0.0105	0.0077
Case 5	0.0110	0.0317	0.0193	0.0172	0.0189	0.0159	0.0129	0.0083	0.0090	0.0097	0.0099	0.0042	0.0084	0.0107	0.0096	09000
Case 4	0.0272	0.0277	0.0202	0.0232	0.0177	0.0105	0.0124	0.0136	0.0130	0.0053	0.0095	0.0109	0.0092	0.0101	0.0069	0.0065
Case 3	0.0224	0.0189	0.0253	0.0204	0.0172	0.0190	0.0094	0.0186	0.0154	0.0162	0.0039	0.0126	0.0086	0.0083	0.0068	0.0095
Case 2	0.0341	0.0121	0.0113	0.0193	0.0148	0.0191	0.0120	0.0105	0.0145	0.0127	0.0121	0.0055	0.0055	0.0075	0.0083	0.0058
Case 1	0.0159	0.0245	0.0225	0.0164	0.0133	0.0108	0.0135	0.0121	0.0071	0.0114	0.0104	0.0147	0.0067	0.0105	0.0104	0.0082
No. of Ports	5	9	L	8	6	10	11	12	13	14	15	16	17	18	19	20

*Note:* Table A.2 continues on the next page.

### APPENDIX A. SIMULATED DATA

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SD	0.0021	0.0021	0.0017	0.0016	0.0017	0.0023	0.0017	0.0016	0.0015	0.0020	0.0011	0.0017	0.0016	0.0020	0.0013	0.0021	
Avg	0.0077	0.0071	0.0070	0.0063	0.0080	0.0070	0.0063	0.0063	0.0061	0.0062	0.0063	0.0045	0.0051	0.0053	0.0049	0.0049	
Min	0.0057	0.0041	0.0042	0.0039	0.0047	0.0038	0.0039	0.0047	0.0029	0.0035	0.0048	0.0014	0.0025	0.0019	0.0031	0.0018	
Max	0.0132	0.0114	0.0094	0.0097	0.0102	0.0098	0.0094	0.0100	0.0078	0.0093	0.0082	0.0080	0.0078	0.0076	0.0067	0.0081	
Case 10	0.0057	0.0070	0.0058	0.0067	0.0078	0.0043	6900.0	09000	0.0055	0.0066	0.0048	0.0080	0.0041	0.0065	0.0063	0.0036	
Case 9	0.0075	0.0041	0.0046	0.0057	0.0089	8600.0	0.0039	0.0059	0.0068	0.0093	0.0057	0.0052	0.0054	0.0046	0.0062	0.0030	
Case 8	0.0079	0.0085	0.0073	0.0068	0.0078	0.0056	0.0054	0.0072	0.0054	0.0052	0.0055	0.0055	0.0059	0.0055	0.0055	0.0066	
Case 7	0.0060	0.0072	0.0074	0.0039	0.0102	0.0091	0.0068	0.0061	0.0073	0.0055	0.0082	0.0051	0.0078	0.0051	0.0049	0.0031	
Case 6	0.0132	0.0043	0.0042	0.0041	0.0089	0.0094	0.0094	0.0047	0.0066	0.0079	0.0073	0.0045	0.0049	0.0056	0.0031	0.0081	
Case 5	0.0078	0.0079	0.0086	0.0064	0.0089	0.0038	0.0070	0.0063	0.0050	0.0035	0.0064	0.0034	0.0048	0.0068	0.0032	0.0040	
Case 4	0.0071	0.0114	0.0094	0.0064	0.0069	0.0091	0.0042	0.0100	0.0078	0.0035	0.0070	0.0038	0.0039	0.0021	0.0044	0.0053	
Case 3	0.0071	0.0078	0.0080	7600.0	0.0063	0.0054	0.0070	0.0047	0.0061	0.0059	0.0058	0.0044	0.0025	0.0070	0.0040	0.0069	
Case 2	0.0065	0.0073	0.0070	0.0071	0.0101	0.0062	0.0079	0.0050	0.0029	0.0088	0.0069	0.0014	0.0075	0.0076	0.0053	0.0018	
Case 1	0.0083	0.0057	0.0072	0.0068	0.0047	0.0076	0.0048	0.0073	0.0078	0.0060	0.0052	0.0034	0.0043	0.0019	0.0067	0.0068	
No. of Ports	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	

*Note:* Table A.2 continues on the next page.

SD	0.0014	0.0016	0.0019	0.0013	0.0015	0.0013	0.0011	0.0013	0.0018	0.0014	0.0011	0.0016	0.0013	0.0010
Avg	0.0046	0.0054	0.0049	0.0046	0.0045	0.0042	0.0046	0.0040	0.0044	0.0046	0.0038	0.0039	0.0039	0.0040
Min	0.0023	0.0036	0.0020	0.0026	0.0022	0.0019	0.0030	0.0024	0.0019	0.0029	0.0012	0.0013	0.0014	0.0023
Max	0.0063	0.0087	0.0080	0.0066	0.0070	0.0062	0.0067	0.0065	0.0081	0.0074	0.0052	0.0067	0.0053	0.0049
Case 10	0.0029	0.0048	0.0038	0.0030	0.0047	0.0037	0:0030	0.0043	0.0081	0.0064	0.0043	0.0044	0.0053	0.0035
Case 9	0.0054	0.0036	0.0039	0.0031	0.0037	0.0054	0.0051	0.0033	0.0034	0.0054	0.0038	0.0055	0.0039	0.0037
Case 8	0.0063	0.0051	0.0080	0.0047	0.0044	0.0056	0.0067	0.0050	0.0058	0.0032	0.0012	0.0023	0.0052	0.0048
Case 7	0.0042	0.0039	0.0065	0.0046	0.0034	0.0048	0.0039	0.0065	0.0019	0.0074	0.0045	0.0013	0.0036	0.0041
Case 6	0.0057	0.0062	0.0075	0.0050	0.0070	0.0034	0.0037	0.0050	0.0028	0.0041	0.0052	0.0049	0.0014	0.0023
Case 5	0.0050	0.0049	0.0042	0.0050	0.0040	0.0036	0.0056	0.0026	0.0036	0.0034	0.0040	0.0038	0.0052	0.0049
Case 4	0.0023	0.0087	0.0042	0.0066	0.0035	0.0062	0.0044	0.0024	0.0039	0.0047	0.0033	0.0067	0.0040	0.0047
Case 3	0.0056	0.0044	0.0033	0.0026	0.0066	0.0019	0.0041	0.0045	0.0046	0.0042	0.0045	0.0028	0.0040	0.0046
Case 2	0.0053	0.0049	0.0056	0.0059	0.0022	0.0038	0.0049	0.0032	0.0041	0.0029	0.0042	0.0044	0.0021	0.0024
Case 1	0.0031	0.0075	0.0020	0.0060	0.0055	0.0033	0.0046	0.0036	0.0056	0.0043	0.0029	0.0032	0.0040	0.0048
No. of Ports	37	38	39	40	41	42	43	44	45	46	47	48	49	50

*Note:* Case n in this table represents the n-th problem instance.

### APPENDIX A. SIMULATED DATA

## Appendix **B**

## **Papers Arising from the Thesis**

- Zhang, B., C.T. Ng, T.C.E. Cheng. A stochastic dynamic model for empty container management in a single port. Under 2nd round review in *Journal of the Operational Research Society*.
- Zhang, B., C.T. Ng. A threshold control based heuristic algorithm for empty container repositioning between multi-ports with stochastic demand and lost sales. *Working Paper*.

# Appendix C

## **Conference Presentations**

- Zhang, B., C.T. Ng, T.C.E. Cheng. Empty container management with lost sales in a single port. *The Second POMS-HK International Conference*, Hong Kong, January 6-7, 2011.
- Zhang, B., C.T. Ng. Empty container allocation between multi-ports with lost sales. *The 22nd Annual POM Conference*, Reno, Nevada, USA, April 29 - May 2, 2011.

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