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**Modeling and Optimization of  
Advanced Planning and Scheduling (APS)**

by

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A Thesis Submitted in Partial Fulfillment of the Requirements for the  
Degree of Doctor of Philosophy

Department of Industrial and Systems Engineering  
The Hong Kong Polytechnic University

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## ABSTRACT

Production planning and control systems based on the Material Requirements Planning (MRP) logic have been extensively implemented in the manufacturing industry. Despite its widespread use, MRP ignores capacity constraints, assumes that lead times are fixed, and does not consider operation sequences of items. All of these create many problems on the shop floor for later production. Unquestionably, MRP and operations scheduling are closely interrelated and intertwined together. Consequently, they should be integrated together to generate realistic production schedules for the shop. This integration leads to the problem of Advanced Planning and Scheduling (APS) and this thesis mainly focuses on the modeling and optimization of APS.

In this thesis, a Mixed Integer Programming (MIP) model for the APS, with the objective of minimizing cost of both production idle time and tardiness or earliness penalty of an order, is formulated. The proposed mathematical model explicitly considers capacity constraints, operation sequences, lead times and due dates in a multi-order environment and generates production schedules with operation starting time and finish time for the shop floor. Numerical results indicate that the established APS model can favorably produce optimal schedules. Since the APS problem has been proved to be NP-hard, a genetic algorithm (GA) is built to tackle it more efficiently. A series of computational tests demonstrate that the suggested GA approach is satisfactory in creating effective production plans and schedules. In order to cope with the Dynamic Advanced Planning and Scheduling

(DAPS) problem where new orders arrive on a continuous basis, both the MIP and the GA are further extended by incorporating a periodic policy with a frozen interval. The objective of the offered methodology is to find a schedule such that both production idle time and penalties on tardiness and earliness of both original orders and new orders are minimized at each rescheduling point. The provided dynamic mechanism is confirmed to be capable of improving the schedule stability while retaining efficiency. Furthermore, a prototype of the advanced planning and scheduling decision support system is designed to assist production planners to make effective decisions. Finally, a real APS problem arising from a specialist light source manufacturing company is illustrated to validate the applicability of the developed methods and system.

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## TABLE OF CONTENTS

<b>CERTIFICATE OF ORIGINALITY</b>	<b>ii</b>
<b>ABSTRACT</b>	<b>iii</b>
<b>ACKNOWLEDGEMENTS</b>	<b>v</b>
<b>LIST OF FIGURES</b>	<b>xii</b>
<b>LIST OF TABLES</b>	<b>xv</b>
<b>1 INTRODUCTION</b>	<b>1</b>
1.1 MATERIAL REQUIREMENTS PLANNING (MRP)	1
1.1.1 Inputs and outputs of MRP	2
1.1.2 MRP logic	4
1.2 SCHEDULING	7
1.3 PROBLEMS	9
1.4 RESEARCH OBJECTIVES	11
1.5 SCOPE OF THIS THESIS	13
<b>2 LITERATURE REVIEW</b>	<b>15</b>
2.1 INTRODUCTION	15
2.2 MATERIAL REQUIREMENTS PLANNING (MRP)	15
2.3 SCHEDULING	17
2.3.1 Overview	18
2.3.2 Earliness and tardiness penalty	21

2.3.3 Job shop scheduling	23
2.3.3.1 <i>Exact methods</i>	25
2.3.3.2 <i>Heuristic methods</i>	26
2.3.4 Dynamic scheduling	28
2.4 ADVANCED PLANNING AND SCHEDULING (APS)	30
2.4.1 Approaches for APS	31
2.4.2 APS systems	34
2.5 OPTIMIZATION METHODOLOGY	35
2.5.1 Exact methods	36
2.5.1.1 <i>Linear programming</i>	36
2.5.1.2 <i>Integer programming</i>	37
2.5.2 Heuristic methods	39
2.5.2.1 <i>Simulated annealing</i>	40
2.5.2.2 <i>Tabu search</i>	41
2.5.2.3 <i>Genetic algorithms</i>	43
2.6 SUMMARY	44
<b>3 A MATHEMATICAL PROGRAMMING MODEL FOR ADVANCED PLANNING AND SCHEDULING (APS)</b>	<b>48</b>
3.1 INTRODUCTION	48
3.2 PROBLEM DESCRIPTION	49
3.3 A MODEL FORMULATION FOR THE APS PROBLEM	52
3.3.1 Notation	53



3.3.2 The model	54
3.4 NUMERICAL RESULTS	58
3.4.1 A simple example	58
3.4.2 The optimal solution to the simple example	64
3.4.3 A representative example and its optimal solution	66
3.5 COMPLEXITY ANALYSIS	72
3.6 SUMMARY	73
<b>4 A GENETIC ALGORITHM FOR ADVANCED PLANNING AND SCHEDULING (APS)</b>	<b>76</b>
4.1 INTRODUCTION	76
4.2 A GENETIC ALGORITHM FOR THE APS PROBLEM	77
4.2.1 Encoding	77
4.2.2 Initialization	81
4.2.3 Evaluation	81
4.2.4 Selection	83
4.2.5 Genetic operations	84
4.2.6 The algorithm	85
4.3 NUMERICAL RESULTS	87
4.3.1 The first iteration	88
4.3.2 Identifying efficient genetic parameters	95
4.3.3 Results analysis	97
4.4 COMPARISON TO OPTIMAL SOLUTIONS	102

4.5 SUMMARY	104
<b>5 DYNAMIC APS AND ITS SOLUTIONS</b>	<b>107</b>
5.1 INTRODUCTION	107
5.2 THE PROPOSED METHODOLOGY	108
5.2.1 Policy	109
5.2.2 The objective function	110
5.2.3 Additional assumptions	111
5.3 NUMERICAL RESULTS	111
5.3.1 The simple DAPS example and its optimal solutions	112
5.3.1.1 <i>The MIP with a frozen interval</i>	112
5.3.1.2 <i>The MIP without a frozen interval</i>	122
5.3.1.3 <i>Comparison of performance</i>	132
5.3.2 The representative DAPS example and its optimal solutions	134
5.3.2.1 <i>The MIP with a frozen interval</i>	134
5.3.2.2 <i>The MIP without a frozen interval</i>	137
5.3.2.3 <i>Comparison of performance</i>	139
5.3.3 GA solutions to the representative DAPS example	139
5.3.3.1 <i>The GA with a frozen interval</i>	140
5.3.3.2 <i>The GA without a frozen interval</i>	143
5.3.3.3 <i>Comparison of performance</i>	145
5.4 SUMMARY	145

<b>6 A PROTOTYPE OF THE ADVANCED PLANNING AND SCHEDULING DECISION SUPPORT SYSTEM (APSDSS)</b>	<b>148</b>
6.1 INTRODUCTION	148
6.2 FUNCTIONAL ARCHITECTURE OF THE APSDSS	150
6.2.1 Database management	152
6.2.2 Advanced planning and scheduling	155
6.2.3 Performance evaluation	156
6.2.4 Interfaces	157
6.3 USE OF THE APSDSS	158
6.4 SUMMARY	164
<b>7 A CASE STUDY FOR ADVANCED PLANNING AND SCHEDULING (APS)</b>	<b>167</b>
7.1 INTRODUCTION	167
7.2 THE CASE PROBLEM	168
7.3 COMPUTATIONAL RESULTS	171
7.4 SUMMARY	185
<b>8 CONCLUSIONS AND FUTURE WORK</b>	<b>186</b>
8.1 DISTINCTIVE ACHIEVEMENTS	186
8.2 ACADEMIC CONTRIBUTIONS	189
8.3 POSSIBLE BENEFITS TO INDUSTRY	192
8.4 FUTURE WORK	193

**REFERENCES** **195**

**APPENDICES**

APPENDIX I: THE PROBLEM FORMULATION	
(5 ORDERS, 6 MACHINES AND 5 LEVELS)	220
APPENDIX II: THE OPTIMAL RESULTS	
(5 ORDERS, 6 MACHINES AND 5 LEVELS)	231
APPENDIX III: THE APS PROBLEM	
(3 ORDERS, 4 MACHINES AND 5 LEVELS)	234
APPENDIX IV: THE APS PROBLEM	
(4 ORDERS, 5 MACHINES AND 5 LEVELS)	238
APPENDIX V: THE APS PROBLEM	
(5 ORDERS, 5 MACHINES AND 4 LEVELS)	242
APPENDIX VI: THE PROBLEM FORMULATION OF THE	
DAPS EXAMPLE (FROZEN INTERVAL = 1 DAY)	246
APPENDIX VII: THE OPTIMAL RESULTS OF THE	
DAPS EXAMPLE (FROZEN INTERVAL = 1 DAY)	265
APPENDIX VIII: THE PROBLEM FORMULATION OF THE	
DAPS EXAMPLE (FROZEN INTERVAL = 0)	269
APPENDIX IX: THE OPTIMAL RESULTS OF THE	
DAPS EXAMPLE (FROZEN INTERVAL = 0)	288
APPENDIX X: THE RESULTS FOR THE CASE STUDY	292
APPENDIX XI: SOURCE CODES IN CD-ROM	

## LIST OF FIGURES

Figure 1.1	MRP within the production planning and control system	3
Figure 1.2	BOM for a simple MRP example	6
Figure 1.3	Data for a simple MRP example	6
Figure 1.4	Scheduling within the production planning and control system	8
Figure 2.1	A typical job shop	19
Figure 2.2	The Gantt chart of a job shop example	20
Figure 2.3	Two categories of solution methods for job shop scheduling	24
Figure 2.4	Flowchart of a standard simulated annealing method	41
Figure 2.5	Flowchart of a standard tabu search method	42
Figure 2.6	Flowchart of standard genetic algorithms	44
Figure 3.1	A simple example of a product structure	50
Figure 3.2	A schematic diagram of the APS problem	52
Figure 3.3	Optimal results of the example ( $2 \times 2 \times 4$ ) in the form of Gantt chart	66
Figure 3.4	The product structures in example $5 \times 6 \times 5$	67
Figure 3.5	Optimal results of the example ( $5 \times 6 \times 5$ ) in the form of Gantt chart	71

Figure 4.1	A simple example of a product structure	78
Figure 4.2	The possible schedules for the simple example	80
Figure 4.3	The overall structure of the genetic algorithm	86
Figure 4.4	Scatter plot of results from five replications	96
Figure 4.5	The lowest cost in each generation	100
Figure 4.6	The GA results of the example ( $5 \times 6 \times 5$ ) in the form of Gantt chart	101
Figure 5.1	Optimal results of the simple DAPS example in the form of Gantt chart when frozen interval = 1 day	122
Figure 5.2	Optimal results of the simple DAPS example without a frozen interval in the form of Gantt chart	132
Figure 5.3	Optimal results of the representative DAPS example in the form of Gantt chart when frozen interval = 1 day	136
Figure 5.4	Optimal results of the representative DAPS example without a frozen interval in the form of Gantt chart	138
Figure 5.5	The GA results of the representative DAPS example in the form of Gantt chart when frozen interval = 1 day	142
Figure 5.6	The GA results of the representative DAPS example without a frozen interval in the form of Gantt chart	144
Figure 6.1	Production control tasks and decision support	149
Figure 6.2	Infrastructure of the APSDSS	151

Figure 6.3	The product data of the representative example	154
Figure 6.4	The menu structure of the APSDSS	157
Figure 6.5	The product data input screen	158
Figure 6.6	The order data input screen	159
Figure 6.7	The machine data input screen	159
Figure 6.8	The “Run” menu of the APSDSS	160
Figure 6.9	The parameters input screen	161
Figure 6.10	The Gantt chart output window of the original problem	162
Figure 6.11	The “Dynamic” menu of the APSDSS	163
Figure 6.12	The dynamic parameters input screen	163
Figure 6.13	The Gantt chart output window of the dynamic problem	164
Figure 7.1	The sample products	169
Figure 7.2	The product structures in the case study	173
Figure 7.3	The case output in the form of Gantt chart when $t = 0$	179
Figure 7.4	The case output (Day 1-5) in the form of Gantt chart when $t = \text{Day } 1$	184
Figure III-1	The product structure in example $3 \times 4 \times 5$	234
Figure IV-1	The product structure in example $4 \times 5 \times 5$	238
Figure V-1	The product structures in example $5 \times 5 \times 4$	242

## LIST OF TABLES

Table 1.1	A MRP record	5
Table 1.2	A simple example of MRP	7
Table 2.1	Data for a job shop example	20
Table 3.1	Machine processing time for the items in the simple example ( $2 \times 2 \times 4$ )	59
Table 3.2	Optimal results of the simple example ( $2 \times 2 \times 4$ )	65
Table 3.3	Machine processing time for the items in the example ( $5 \times 6 \times 5$ )	69
Table 3.4	Optimal results of the example ( $5 \times 6 \times 5$ )	70
Table 4.1	A simple example of the encoding scheme	78
Table 4.2	The initial chromosomes obtained by the GA	89
Table 4.3	The fitness values of the initial chromosomes	90
Table 4.4	The selection probabilities of the initial chromosomes	91
Table 4.5	The cumulative probabilities of the initial chromosomes	92
Table 4.6	Two illustrative offspring obtained by a crossover	93
Table 4.7	Two new chromosomes obtained by a mutation	94
Table 4.8	Experimental parameters	95
Table 4.9	A comparison of different GA parameter values	97



Table 4.10	The best schedule with the chromosome obtained by the GA for the example $(5 \times 6 \times 5)$	98
Table 4.11	The best solution obtained by the GA for the example $(5 \times 6 \times 5)$	100
Table 4.12	Comparisons between the MIP and the GA	103
Table 5.1	Optimal results of the simple DAPS example when frozen interval = 1 day	122
Table 5.2	Optimal results of the simple DAPS example without a frozen interval	131
Table 5.3	The stability of the simple DAPS example when frozen interval = 1 day	133
Table 5.4	The stability of the simple DAPS example without a frozen interval	133
Table 5.5	The optimal results from different methodologies in the simple DAPS example	134
Table 5.6	Optimal results of the representative DAPS example when frozen interval = 1 day	135
Table 5.7	Optimal results of the representative DAPS example without a frozen interval	137
Table 5.8	The optimal results from different methodologies in the representative DAPS example	139
Table 5.9	The best schedule with the chromosome obtained by the GA when frozen interval = 1 day	141

Table 5.10	The best solution obtained by the GA for the representative DAPS example when frozen interval = 1 day	143
Table 5.11	The best solution obtained by the GA for the representative DAPS example without a frozen interval	143
Table 5.12	The GA results from different methodologies in the representative DAPS example	145
Table 7.1	Machine processing time for the items in the case study	175
Table 7.2	Specialist light source customer orders	176
Table 7.3	The case results obtained by APSDSS and by hand when $t = 0$	177
Table 7.4	Order tardiness and earliness in the case study when $t = 0$	178
Table 7.5	The case results obtained by APSDSS when $t = \text{Day } 1$	183
Table III-1	Machine processing time for the items in example $3 \times 4 \times 5$	235
Table III-2	The optimal result of example $3 \times 4 \times 5$	237
Table IV-1	Machine processing time for the items in example $4 \times 4 \times 5$	239
Table IV-2	The optimal result of example $4 \times 5 \times 5$	241
Table V-1	Machine processing time for the items in example $5 \times 5 \times 4$	243
Table V-2	The optimal result of example $5 \times 5 \times 4$	245
Table X-1	The results obtained by APSDSS when $t = 0$	292

Table X-2 The results obtained by APSDSS when  $t = \text{Day } 1$

298

## **CHAPTER 1**

### **INTRODUCTION**

Due to stiff global competition, manufacturing companies become more and more customer-driven. The success of the manufacturing companies will rely on the ability to offer quality, cost effective products to increasingly demanding customers with incredible speed and accuracy. Meanwhile, over the past several decades, there have been rapid improvements in information technology. Nowadays, computer-based information management systems are very common to manufacturing companies, from small and mid-size to large corporations. All the changes in the environment have caused the evolution of manufacturing production planning and control systems, from Material Requirements Planning (MRP) to Manufacturing Resource Planning (MRP-II), and to Enterprise Resource Planning (ERP). Despite the developments that the manufacturing production planning and control systems have gone through, one thing has never been changed, that is, MRP is always the focal point of all manufacturing applications.

#### **1.1 MATERIAL REQUIREMENTS PLANNING (MRP)**

Material Requirements Planning (MRP) first developed in the 1960's is a set of procedures which transform a Master Production Schedule (MPS) into time-phased net requirements. It follows a top-down hierarchical approach and its basic ideas are that the demands for components depend on the demands for the

subassemblies or final products they constitute; therefore, it generates the demands for components from the actual demands of the dependent final products.

### **1.1.1 Inputs and outputs of MRP**

There are five main inputs to an MRP system:

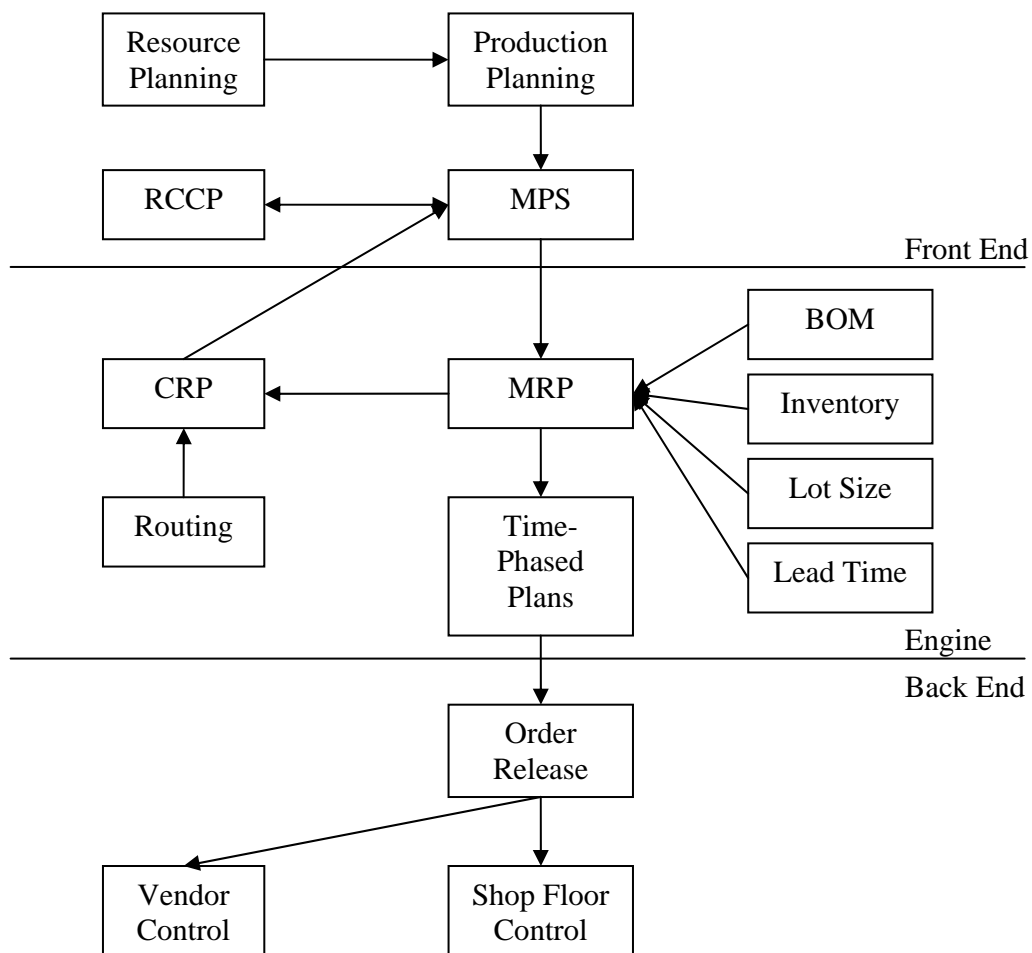
- Master Production Schedule (MPS)
- Bills of materials (BOM)
- Inventory records
- Lot sizing rules
- Planned lead time

The primary outputs of an MRP system include:

- Order release notices, for placement of planned orders
- Replanning notices, when there are changes in open orders
- Cancellation notices, when there is cancellation or suspension of open orders
- Backup data

Figure 1.1 illustrates in more detail how MRP functions within the overall framework of a production planning and control system. The front end in Figure 1.1 represents the long term planning portion. Resource planning and production planning take a long term view to make decisions for the foreseeable future. The MPS which contains the detailed requirements for final products by date and quantity can then be created for an extended period on the basis of directions set by the production and marketing departments. The feasibility of MPS is verified by use of a

rough cut capacity planning (RCCP) tool. The engine portion describes the MRP system and its associated inputs and outputs. Based on the routing file which defines how to produce an item (machines, toolings, setup times, etc), the capacity requirements planning (CRP) module checks the plans generated by the MRP for feasibility. If infeasible, adjustments should be made in the MPS and/or to production capacity before a new MRP is run. If feasible, the time-phased MRP plans, which take the form of orders, are delivered to the shop floor. The back end in Figure 1.1 depicts the detailed shop floor and vendor control system [Orl69, Vol188, Vos03].



**Figure 1.1 MRP within the production planning and control system [Vol188]**

### 1.1.2 MRP logic

An MRP system operates in the following manner. From the gross requirements for end items as specified in the MPS, MRP considers scheduled receipts and on-hand inventory to determine net requirements. The net requirements are grouped into orders according to lot-sizing rules. The orders are then offset by the necessary lead time for fulfilment. The resulting planned order releases provide the gross requirements for the next level's items in the BOM. The process repeats itself for all items, one by one.

The basic MRP record is displayed in Table 1.1. The record includes the following:

- Gross Requirements: the total amount needed in each period
- Scheduled Receipts: existing replenishment orders due in each period
- On-Hand Inventory: inventory status after the production and demand have occurred in each period
- Net Requirements:  $\text{Max} \{ \text{Gross Requirements} - \text{Scheduled Receipts} - \text{On-Hand Inventory}, 0 \}$
- Planned Order Receipts: replenishment orders scheduled to arrive in each period
- Planned Order Releases: generated from Planned Order Receipts by offsetting the lead time

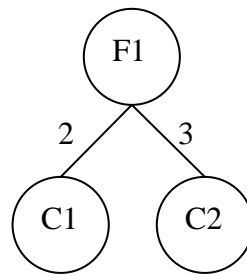
A simple example is used to illustrate the MRP logic. It is assumed that there is a two-level final product (F1) that has a bill of materials (BOM) as shown in Figure 1.2 and the properties presented in Figure 1.3. In the MRP system, BOM is

the central element, which identifies the components that are combined to make other subassemblies and ultimately the final products, and also reflects the production procedure. Usually, the items in the BOM are sorted in low level code order. In such a way, the list begins with the final products and no child item appears in the list before the parent item. As seen in Figure 1.2 and 1.3, the final product (F1) is assembled from several components, including two units of component C1. The lead times of F1 and C1 are 2 time buckets and 1 time bucket, respectively. While the lot size for F1 is 1, that is, it can be ordered in any quantity, the lot size for C1 is 40. The MRP records for F1 and C1 are listed in Table 1.2. From the table, it could be found that the planned orders for the parent (F1) become the gross requirements for the child component (C1). Records for other items would be filled exactly in the same way. According to the logic, the components are coordinated to arrive together for assembly.

**Table 1.1 A MRP record**

Period	1	2	3	4	5	6	7
Gross Requirements							
Scheduled Receipts							
On-Hand Inventory							
Net Requirements							
Planned Order Receipts							
Planned Order Releases							





**Figure 1.2 BOM for a simple MRP example**

---

1. F1:

Lead Time: 2 time buckets

Lot Size: 1

Components: 2 C1, 3 C2

Initial Inventory: 50

2. C1:

Lead Time: 1 time bucket

Lot Size: 40

Components: N/A

Initial Inventory: 225

3. C2:

Lead Time: 1 time bucket

Lot Size: 100

Components: N/A

Initial Inventory: 0

---

**Figure 1.3 Data for a simple MRP example**

**Table 1.2 (a) A simple example of MRP**

F1	1	2	3	4	5	6	7
Gross Requirements	15	25	120		65		20
Scheduled Receipts							
On-Hand Inventory(50)	35	10	0	0	0	0	0
Net Requirements			110		65		20
Planned Order Receipts			110		65		20
Planned Order Releases	110		65		20		

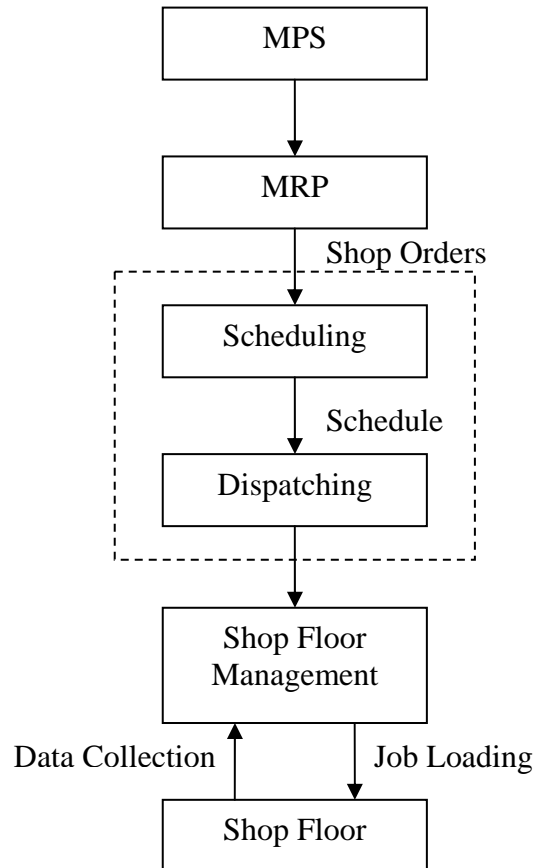
**Table 1.2 (b) A simple example of MRP**

C1	1	2	3	4	5	6	7
Gross Requirements	220		130		40		
Scheduled Receipts	40						
On-Hand Inventory(225)	45	45	35	35	35	35	35
Net Requirements			85		5		
Planned Order Receipts			120		40		
Planned Order Releases		120		40			

## 1.2 SCHEDULING

Scheduling, which concerns execution of material plans, is a significant activity in production planning and operation systems. The function of scheduling in a manufacturing environment is depicted with the flow of information in Figure 1.4.

As illustrated in the figure, scheduling interacts with many other aspects of an organization and has an immediate effect on the company's performance.



**Figure 1.4 Scheduling within the production planning and control system**

Shop orders with certain production objectives are produced as the results of MRP. These shop orders have to be processed on the work centers in a given sequence. In view of operation sequential constraints and resource capacity constraints, a detailed schedule of the tasks to be performed should be developed to achieve the objectives. The performance of the scheduling directly impacts the

operating efficiency and production control. A good scheduling decision can reduce the idle time of machines or work centers and increase the throughput of production, while the poor one may affect capacity utilization, work-in-process (WIP) inventory, shop floor control, and so on. Ultimately, poor performance of the scheduling will lead to decisions that adversely influence a company's sales and profitability.

### 1.3 PROBLEMS

Despite the wide spread use of MRP, it ignores capacity constraints, assumes that lead times are fixed, and does not consider operation sequences of items [Bil83, Kra87, Sum93, Taa97, Vos03]. This creates many problems on the shop floor for later production, such as varying workloads, changing bottleneck, etc. Moreover, there is no guarantee that a feasible production schedule exists for the generated production plan. When it is not feasible, a great deal of adjustments should be made to the production plan for the capacity levels, lot sizes, MPS, etc. The unreliable planning process drives planners to lengthen planned lead times in order to get better performance. However, longer planned lead times normally cause

- higher forecast error,
- longer queues,
- more work-in-process (WIP),
- lower machine utilization,
- less throughput,
- higher production costs,
- more unreliable planned lead times.

According to the standard MRP doctrines, the above problems are alleviated by closed-loop capacity planning. However, typical MRP-based manufacturing planning and control systems only utilize capacity planning techniques such as rough cut capacity planning (RCCP) and capacity requirements planning (CRP). RCCP is designed to estimate capacity requirements to ensure the feasibility of the given MPS before MRP generates its plans, which is only approximate and based on infinite loading assumptions. CRP checks the plans created by MRP for feasibility by translating the plans into shop hours by work centre by period, which still does not take into account lead times, operation sequence, etc. Neither RCCP nor CRP provides any true closed loop feedback to the production planning and control process.

Unquestionably, MRP and production scheduling are closely interrelated, and they should be integrated together to generate realistic production schedules for the shop floor, which leads to the problem of Advanced Planning and Scheduling (APS). In addition, Advanced Planning and Scheduling (APS) creates a unified solution space that covers both the production planning solution space and the scheduling solution space (although such a space may be complex), and provides a base to effectively combine the solution attempts on both production planning and shop floor scheduling. Tremendous savings in solution efforts would be anticipated when the two functions are successfully integrated. Consequently, Advanced Planning and Scheduling (APS) is the study focus of this project.

## 1.4 RESEARCH OBJECTIVES

In this project, five distinctive objectives associated with the optimization of Advanced Planning and Scheduling (APS) are to be achieved. First of all, a mathematical model for the Advanced Planning and Scheduling (APS), with the objective of minimizing cost of both production idle time and tardiness or earliness penalty of an order, is to be built. The proposed model will explicitly consider capacity constraints, operation sequences, lead times and due dates in a multi-order environment and generate realistic operation schedules for the shop floor, which will overcome the principal difficulty inherent in the existing MRP procedures.

The second objective is to develop a genetic algorithm to solve the APS problem effectively and efficiently. The APS problem has been proved to be NP-hard [Faa87, Moo03]. Any exact optimization approach is highly impossible to solve this kind of problem efficiently, and heuristic methods are often adopted to tackle this issue. Besides, the GA-based method is to be exploited to find good solutions to the APS problem due to its simplicity and flexibility.

The third objective is to investigate the Dynamic Advanced Planning and Scheduling (DAPS) problem where new orders arrive on a continuous basis, and provide a dynamic strategy to enrich both the mathematical model and the GA approach. Traditional APS problems always include static environment assumptions, such as the availability of all orders. However, in practice, any plans and schedules are always subject to new conditions and constraints due to the highly dynamic environment. In other words, plans and schedules generation is only one aspect of the

production process. Dynamic control is equally important for the successful implementation of the APS system.

The fourth objective is to construct a seamless decision support system for APS. Conventional decision support systems in production planning and control are structured on the basis of the hierarchical production planning (HPP) principle. Most of these systems suffer from incompatibility of decisions at different levels. To be effective, an APS-based production decision support system is to be designed.

The fifth objective is to apply the established system to a real-life industrial case. Many manufacturing firms have products with a multi-level structure, and encounter the APS problem. A practical APS problem arising from a light source manufacturer is to be solved to test the developed methods and system.

Overall, the objectives of this research are:

- to establish a mathematical model for APS, with the integration of production planning and scheduling
- to offer a modern heuristic approach for the optimization of APS
- to introduce a Dynamic Advanced Planning and Scheduling (DAPS) mechanism
- to develop an interactive Advanced Planning and Scheduling Decision Support System (APSDSS)
- to apply the designed system to a real case

These five research objectives form a guideline for this thesis.

## 1.5 SCOPE OF THIS THESIS

This project is mainly devoted to Advanced Planning and Scheduling (APS) so as to minimize the total costs of both production idle time and tardiness or earliness penalty of an order. The structure of the thesis is organized as follows.

In Chapter 2, an extensive literature review is conducted to demonstrate what have been studied on MRP, scheduling as well as APS in the past 50 years. Since the mathematical programming and genetic algorithm are adopted to tackle the APS problem in this project, the fundamental concepts and procedures of the pertinent exact algorithms and heuristic methods are also surveyed.

In Chapter 3, a thorough description of the APS problem under investigation is presented. Then, a Mixed Integer Programming (MIP) model, which succeeds in a system integration of the production planning and shop floor scheduling, is formulated. The integrated model is verified with a commercial software package, CPLEX. Thereafter, the complexity of the APS problem is analyzed.

In Chapter 4, a genetic algorithm for solving the APS problem is proposed. The primary procedure and key issues in the established GA method are elaborately introduced. The performance of the GA-based approach is examined and compared with the optimal solutions gained from Chapter 3.

In Chapter 5, for the Dynamic Advanced Planning and Scheduling (DAPS) problem, both the MIP in Chapter 3 and the GA in Chapter 4 are further extended by incorporating a periodic policy with a frozen interval. The effectiveness of the mechanism in the dynamic environment is tested.



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In Chapter 6, a prototype of the Advanced Planning and Scheduling Decision Support System (APSDSS) is constructed. The infrastructural framework and the functional modules included in the system are discussed. An example is illustrated to validate the applicability of the proposed system.

In Chapter 7, a case study for the Advanced Planning and Scheduling (APS) problem in a light source manufacturer is reported. The case problem and the computational results obtained from the developed system are described in detail.

In Chapter 8, the distinctive achievements of this project are provided. Both the academic and industrial contributions of this research are concluded. Finally, some recommendations for future work are suggested.

## **CHAPTER 2**

### **LITERATURE REVIEW**

#### **2.1 INTRODUCTION**

This chapter is organized as follows. Section 2.2 highlights the evolution of Material Requirements Planning (MRP). In Section 2.3, the basic concepts and pertinent problems in scheduling are discussed with the emphasis on scheduling with earliness and tardiness penalties, job shop scheduling and dynamic scheduling. Afterwards, the studies on the problem of Advanced Planning and Scheduling (APS) as well as some APS systems developed by both academia and commercial companies are elaborately surveyed in Section 2.4. Generally, there are two classes of mathematical techniques to the optimization problems, that is, exact methods and heuristic methods. Section 2.5 provides an overview on the commonly used approaches in these two classes. Finally, some remarks concerning the reviews are summarized in Section 2.6.

#### **2.2 MATERIAL REQUIREMENTS PLANNING (MRP)**

In 1969, Orlicky [Orl69] first systematically proposed the Material Requirements Planning (MRP) associated with concepts and methods. Then MRP is widely believed to be a tremendous improvement over older production management systems that were just useful in the make-to-stock environment. Shortly after its development, MRP grew into a closed loop production planning system integrating MPS, MRP and capacity requirement planning (CRP). In such a closed loop system,

the capacity check is followed by adjustments to MPS before another execution of MRP, which essentially coordinated a company in terms of its manufacturing planning and control infrastructure. About a decade later, MRP became popular in general manufacturing planning and control strategies.

The successful implementation of MRP systems initiated the development of Manufacturing Resource Planning (MRP-II) during the 1970's. Wight [Wig74] who is widely believed to have invented MRP-II helped make MRP-II logic correct and lead MRP-II to successes. MRP-II was an extended planning system to support cost based functions through inclusion of accounting, finance and other important segments. During the 1980's, MRP-II was further extended by incorporating the sales and marketing planning, which required the involvement of sales and marketing departments in the operation of the system [Sil98]. According to Plossl [Plo94], MRP-II has been the most widely used planning and control system in the manufacturing organizations.

With the rapid advances in information technology, it is crucial for every manufacturing enterprise to have a well designed decision support system. This background gives rise to the use of Enterprise Resource Planning (ERP) on a universal basis. An ERP system is characterized by computerizing an entire business with all functional activities in an enterprise involved. In the past several years, more and more attentions have been directed to ERP systems. Many companies, from small and mid-size to large corporations, have been or are working hard to implement such a system. The market for ERP is growing at a high speed [Ole00, Gar03].

Despite the developments that the manufacturing production planning and control systems have gone through, from MRP to MRP-II, and to ERP, one thing remains constant, that is, MRP is always the backbone of all manufacturing applications. For a broader scope of review on MRP, a number of writings can be taken as excellent references [New74, Cha85, Lan89, Mcc92, Gra93, Sil98]. A classic text by Vollmann et al. [Vol88] placed MRP and the associated planning tools right within the whole manufacturing planning and control (MPC) picture, which was generally considered to be an advanced concept. Meanwhile, numerous books and papers offer practical guidelines for carrying out MRP, MRP-II and ERP, such as White et al. [Whi82], Callerman and Heyl [Cal86], Cerveny and Scott [Cer89], Wallace [Wal90], Luscombe [Lus93] and Alberto [Alb02]. Moreover, many software packages are commercially available, on which Bourke [Bou80] and Schubert [Sch00] provided an overview.

At about the same time, some of the drawbacks inherent in the overall principle of MRP were beginning to be identified and discussed [Ste80, Kru84, Kan88, Mcc90, Spe90, Bak93, Spe98]. In order to avoid only verbally describing the philosophy of MRP, tasks on developing formal mathematical models by means of objective functions and constraints have been undertaken in [Vos03].

### **2.3 SCHEDULING**

Scheduling has been a subject of a significant amount of literature in the operations research field since the early 1950's. In this section, the basic concepts and related topics of scheduling are reviewed.

### 2.3.1 Overview

Scheduling is a relatively mature research field with numerous research findings, such as White [Whi90], MacCarthy and Liu [Mac93], Blazewicz [Bla96], Pinedo [Pin02], Brucker [Bru04]. The problem of scheduling involves allocating various machines to a number of jobs over periods of time, with the objective of optimizing one or more performance measures. In scheduling theory, characters of the machines can be classified as single machine, parallel machines (possessing the same functions), and dedicated machines (specialized for the completion of certain jobs or operations) [Bla88].

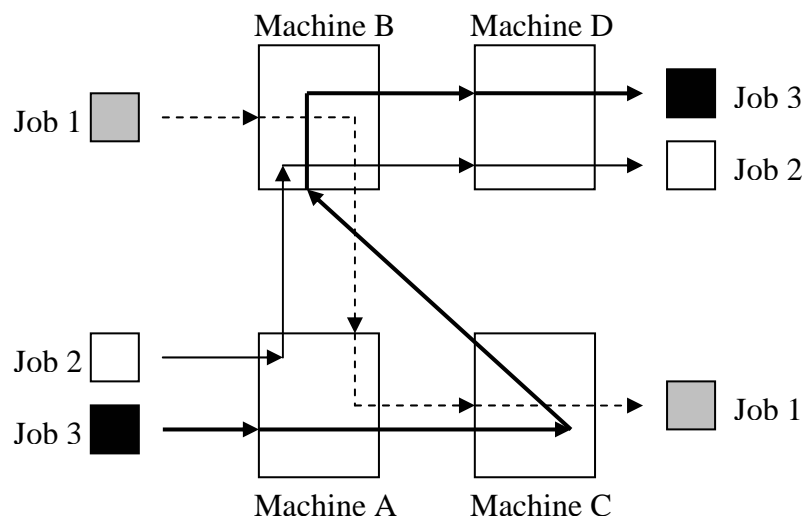
The single machine environment is a simplified and special one of all other more complex machine environments. In single-machine problems, there is only one machine and all jobs must be fulfilled on it. The machine can execute at most one job at any time. Once a job has been processed by the machine, it is completed.

The parallel machines can be divided into three types according to their speeds. Machines are called identical, when all of them have equal job-processing speeds. If the machines are with different speeds, but the speed of each machine is constant and is not job-dependent, then the machines are referred to as uniform. Finally, if the speeds of the machines depend on the particular job that is processed, then they belong to the unrelated ones.

In the case of dedicated machines, there are three modes of processing: flow shop, open shop and job shop, distinguished by how jobs go through machines. In the flow shop environment, there are a defined number of machines in series, and each job has to be processed on each machine while all jobs follow the same route. An

open shop is an environment where each job has to visit each of the machines; however, jobs may have different routes among the machines. In the classical job shop, each job has its own pre-defined route to follow, while all machines may not be required by all jobs. Moreover, a special case can exist where a particular job may visit a particular machine more than once in its route.

An example of three jobs processed in a four-machine job shop is given in Figure 2.1. Job 1 consists of three operations, the first on machine B, the second on machine A, and the final operation on machine C. These operations must comply with the order specified by technological requirements. For example, drilling a hole (operation  $j$ ) must precedes tapping it (operation  $j + 1$ ). Job 2 is processed in the order A-B-D, while job 3 follows the route A-C-B-D. The data for this example including the technological sequence of machines for each job with the processing time are listed in Table 2.1.

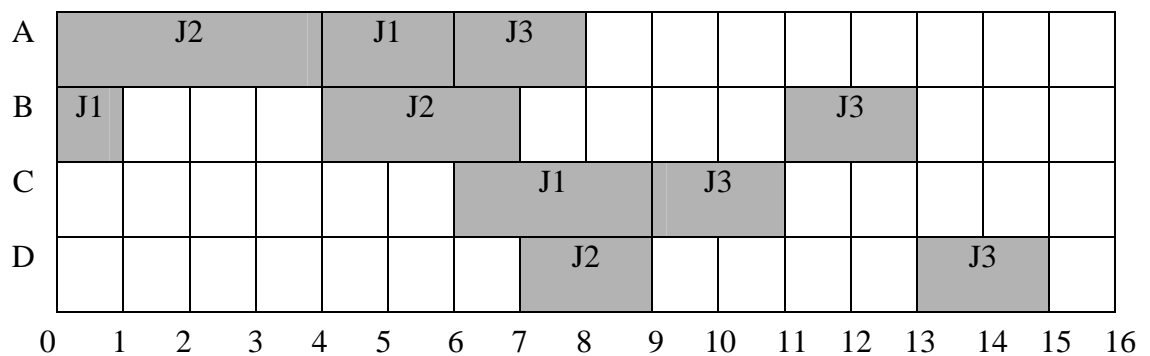


**Figure 2.1 A typical job shop**

**Table 2.1 Data for a job shop example**

Job	Machine (Processing Time)			
1	B(1)	A(2)	C(3)	
2	A(4)	B(3)	D(2)	
3	A(2)	C(2)	B(2)	D(2)

A Gantt chart is a pictorial representation of a schedule. It shows time units at the abscissa and machine numbers at the axis of the ordinate. One of the feasible schedules for the above example is represented in the Gantt chart as shown in Figure 2.2. In the figure, each square box illustrates an operation with its left edge placed at its starting time and with its horizontal length indicating the processing time. The makespan of this schedule is 15 time units.

**Figure 2.2 The Gantt chart of a job shop example**

The main assumptions of job shop scheduling are as follows [Rin76]:

- Machines are always available and never break down.
- Each job is processed by one machine at any time.
- A machine can perform only one operation at any time.
- All operations are not preemptive.
- The processing times are fixed and sequence-independent.
- The processing order of each job is predetermined.

Job shop scheduling has been proven to be one of the most complicated combinatorial problems [Gar76]. For instance, when sequencing 10 jobs (each including 10 operations) on 10 machines in the general job shop, there are  $(10!)^{10}$  or more than  $10^{65}$  possible schedules. Although many researchers have invested a great deal of efforts in attacking job shop scheduling, a method of finding an optimal solution effectively and efficiently has not been yielded yet.

### **2.3.2 Earliness and tardiness penalty**

Traditionally, scheduling researches focused on regular measures, which are non-decreasing in job completion times. Most of the studies deal with such performance measures as makespan, maximum lateness, and weighted number of tardy jobs. In line with the trends towards Just-In-Time (JIT) manufacturing strategies, where jobs are encouraged to be completed neither too late nor too early, non-regular scheduling objectives related to earliness and tardiness penalties become more and more popular. This stems from the fact that every job has its due date. If a job is finished before its due date, it has to be held in inventory until its due date and



hence incurs an earliness penalty. On the other hand, if a job is finished after the due date, it incurs a tardiness penalty due to customer dissatisfaction, contract penalty, or potential loss of reputation. For a comprehensive review of researches on earliness and tardiness objectives, a number of survey papers have been presented by Sen and Gupta [Sen84], Cheng and Gupta [Che89], Baker and Scudder [Bak90], Gordon et al. [Gor02].

For the single machine case, the literature can be classified into two categories. One category involves a common due date for all jobs, while the other one allows due dates to be different. With respect to the common due date, it is useful to understand that there is a characteristic difference between the solutions when the due date is unrestricted and when it is restricted. The case of an unrestricted common due date for jobs to be scheduled on a single machine is treated by Kanet [Kan81], Hall and Posner [Hal91a]. Algorithms to determine optimal schedules under restricted assumptions about the common due date have been offered by Szwarc [Szw89], Hall et al. [Hal91b], Hoogeveen and van de Velde [Hoo91]. Among others, Bagchi et al. [Bag86, Bag87], De et al. [Dep91, Dep93] have studied the earliness and tardiness scheduling problem on a single machine when the common due date is arbitrary. Raghavachari [Rag86] concluded that for any common due date, the optimal schedule is V-shaped with no inserted idle time between the jobs. One job completes exactly at the due date and one starts at the due date. Jobs that complete before the due date are scheduled according to LPT (Longest Processing Time first rule), and jobs that complete after the due date are in SPT (Shortest Processing Time first rule) sequence. In the second important category,

where jobs have distinct due dates, the problems become more complicated, since the optimal schedule may contain idle times between the processing of consecutive jobs. Garey et al. [Gar88] proved that even with symmetric earliness and tardiness penalties, the single machine scheduling problem is NP-hard. Solutions to scheduling with distinct due dates for each job have been proposed by Abdul-Razaq and Potts [Abd88], Peng and Morton [Pen89], Yano and Kim [Yan91], Nandkeolyar et al. [Nan93], Sridharan and Zhou [Sri96].

For parallel machines, Sundararaghavan and Ahmed [Sun84], Hall [Hal86], Li and Cheng [Lic94], Webster [Web97], Mosheiov and Shadmon [Mos01] have investigated the earliness and tardiness performance in the identical setting. Emmons [Emm87], Sivrikaya-Serifoglu and Ulusoy [Siv99] provided efficient approaches to minimize the total weighted earliness and tardiness on both identical and uniform parallel machines. When parallel machines are unrelated, Kubiak et al. [Kub90] proposed an algorithm to reduce the weighted sum of absolute deviation problem to a corresponding transportation problem.

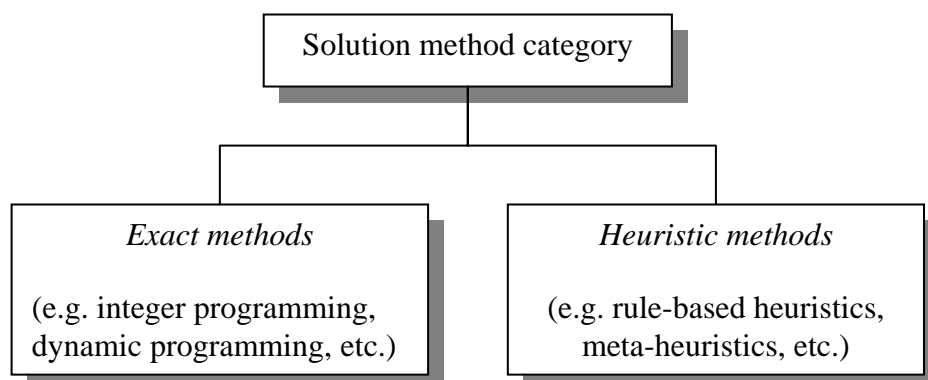
There are also some results on open, flow and job shop scheduling with earliness and tardiness penalties, such as Sarper [Sar95], Sung and Min [Sun01b], Mosheiov [Mos03].

### **2.3.3 Job shop scheduling**

The specific area to be reviewed in this section is the job shop scheduling. Although it is simple to state, the job shop scheduling problem is one of the hardest combinatorial optimization problems. Even among the NP-hard problems, it appears

to be the most difficult one [Law82]. This is one of the reasons why the problem has been so broadly explored.

The job shop scheduling problem was initially tackled by exact methods, such as integer programming, dynamic programming, etc. All of these methods require at least partial enumeration of possible solutions. Due to the fact that the number of possible solutions grows exponentially as the problem size increases slightly, these exact methods become very computationally intensive for even easy job shop scheduling problems, and in most cases they have not facilitated solutions for hard problems. However, in practice, it is critical to find acceptable solutions within a limited amount of time, especially for large scale problems. Heuristics, including rule-based heuristics and meta-heuristics, are such approximation methods for overcoming this problem. Heuristic methods usually generate satisfactory schedules in a reasonable computation time, but it is generally very difficult to evaluate the optimality of the solutions. The above two categories of solution methods for job shop scheduling are shown in Figure 2.3.



**Figure 2.3 Two categories of solution methods for job shop scheduling**

### ***2.3.3.1 Exact methods***

Bowman [Bow59] was one of the pioneers to address job shop scheduling problems in the integer programming form, and found that a relatively simple problem involving only three jobs and four machines would need up to 600 variables and many more constraints. Manne [Man60] extended this earlier work with the use of a mixed integer programming formulation and established a more compact mathematical model. Balas [Bal67, Bal69] proposed integer programming methods for job shop scheduling based on the strategy of finding a mini-maximal path in a disjunctive graph, and exploited the growing power of the computer to store the pertinent data of nodes, which theoretically allows job shop scheduling problems to be solved optimally. A large number of integer programming formulations and procedures for job shop scheduling then followed [Fis73, Lag77, Fis83, Nem88, Rog91].

There are also numerous researchers concentrating on only adopting the branch and bound methods to attack job shop scheduling problems without presenting the detailed mathematical formulations. In such branch and bound techniques, schedules are derived through direct enumeration. Rather than enumerating all possible solutions, the procedure only detects the branch of the enumeration tree that has attributes associated with the optimal solution. On the basis of the gradually refined bounds, branches of the tree are examined and some are eliminated from further consideration. One of the first major published studies of employing branch and bound techniques for job shop scheduling problems was carried out by Brooks and White [Bro65]. Later, Florian et al. [Flo71] developed an

algorithm based on graph-theoretical representation of the job shop scheduling problem, where all operations with an unscheduled predecessor were candidates for branching. In 1989, Carlier and Pinson [Car89] constructed a branch and bound methodology to cope with the famous 10×10 instance formulated by Muth and Thompson [Mut63]. Applegate and Cook [App91], Brucker and Jurisch [Bru93] and Brucker et al. [Bru94] also concentrated on establishing lower bounds and using branch and bound approaches to reduce the number of schedule enumeration in the job shop environment. Although a considerable amount of interests and researches have focused on taking advantage of branch and bound algorithms for settling the issue of job shop scheduling, these algorithms are still impractical for larger size problems due to the computational complexity.

In the 1960's and 1970's, Szwarc [Szw60] and others implemented dynamic programming for the job shop scheduling problems; however, such methods have been competitive with the integer programming as well as branch and bound methods mostly for a restricted class of problems.

### ***2.3.3.2 Heuristic methods***

There are two kinds of heuristic methods that have been comprehensively applied to the job shop scheduling problems: rule-based heuristics and meta-heuristics.

As early as 1960, Giffler and Thompson [Gif60] presented a number of heuristic rules. Then Panwalker and Iskander [Pan77] listed more than 100 dispatching rules and offered a classification scheme. In 1996, Chang et al. [Cha96]

proposed 3750 test problems and utilized them to rank 42 dispatching rules according to the individual performance and the number of best solutions. In general, dispatching rules are myopic when creating production schedules, and as a result do not have satisfactory performance [Bla82, Gup89, Hau89]. In order to improve the inadequate performance of dispatching rules, efforts have been made to overcome the drawbacks by developing composite rules. Anderson and Nyirenda [And90] came up with two new combination rules, in which priorities of jobs are determined according to both process times and due dates. Raghu and Rajendran [Rag93] proposed efficient approaches to incorporate existing heuristic rules for scheduling in the job shop environment. Ramaswamy et al. [Ram94] also established a response surface modeling methodology for the integration of dispatching rules based on shop conditions. While combinations of priority rules perform better than the individual ones, their myopic natures have not been essentially changed.

In comparison with rule-based heuristics, meta-heuristics including simulated annealing (SA), tabu search (TS), genetic algorithms (GAs) have been quite successfully applied to job shop scheduling.

Matsuó et al. [Mat88], and Van Laarhoven et al. [Van92] provided simulated annealing (SA) based heuristics to solve the job shop scheduling problems. Computational experiments showed that compared with dispatching rules, SA-based methods always produced better production performances.

Widmer [Wid91], Dell'Amico and Trubian [Del93], Taillard [Tai94], Barnes and Chambers [Bar95], and Nowicki and Smutmicki [Now96] proposed tabu search

techniques to attack job shop problems, and concluded that tabu search worked well in both solution quality and computational time according to their numerical results.

Early in 1985, Davis [Dav85] first offered a genetic algorithm (GA) based technique to address job shop scheduling. Later, Nakano and Yamada [Nak91] established a conventional genetic algorithm using a binary genotype to represent each solution, and applied this approach to three job shop benchmarks. Meantime, Falkenauer and Bouffouix [Fal91] designed a GA method to optimize the job shop problem with release times, due dates and a specially defined cost function. To improve the previous results, DellaCroce et al. [Del95] introduced preference rules into the genetic algorithm, which was shown to be competitive with simulated annealing [Van92] and tabu search [Del93]. While most researchers proposed the literal permutation ordering encoding mechanisms for job shop problems [Bag91, Nak91, Par92], Bean [Bea94] presented a general genetic algorithm, based on random keys representation technique, to explore a wide variety of optimization problems including job shop scheduling. The main advantage of the random keys encoding is that it guarantees feasibility of all offspring. Recent surveys of Cheng et al. [Che96, Che99], Proudlove et al. [Pro98], Ponnambalam et al. [Pon01] and Aytug et al. [Ayt03] contain much more extensive and thorough discussions of GAs for job shop scheduling problems.

### **2.3.4 Dynamic scheduling**

Much of the research in scheduling is based on the assumption that the manufacturing environment is static, which rarely holds in real situations. In practice,

some unexpected events, such as the arrival of new orders, machine breakdowns, etc., may arise and disrupt the manufacturing system. This leads to the study of dynamic scheduling [Mat93, Suh98, Cow02].

Currently, more studies have considered scheduling problems in the dynamic condition. In 1991, Bean et al. [Bea91] provided a heuristic method by reconstructing part of the schedule, when a disruption occurs, to match up with the pre-schedule at some future time. Also, match-up approaches with minimum schedule changes were adopted for responding to disturbances [Sun01a]. Li et al. [Lir93] constructed an iterative two-step procedure to dynamically create product schedules in response to unexpected events that take place on the shop floor. For dynamic scheduling in flexible flow shops, Chang and Liao [Cha94] developed efficient algorithms based on Lagrangian relaxation to cope with changes in production environment. Jain and Elmaraghy [Jai97] built genetic algorithms to deal with different types of disruptions in the flexible manufacturing systems.

Dynamic scheduling with only taking into account the arrival of new orders has been attempted by some researchers. Church and Uzsoy [Chu92] addressed the problem of production systems in the presence of dynamic job arrivals, and compared the performances of periodic and event-driven rescheduling policies. Unal et al. [Una97] modeled a single machine in the face of newly arrived jobs with part-type dependent setup times, and provided efficient algorithms to insert the new jobs into the existing schedule so as to minimize the disruption of the jobs in the system. Bierwirth and Mattfeld [Bie99] described genetic algorithms for job shop scheduling and rescheduling, and demonstrated that their approaches produced far better results



than priority-rule based methods. Hall and Potts [Hal04] suggested efficient solution procedures to insert the new jobs into the existing schedule under the single machine condition, where the disruption was modeled either as a constraint or as a component in the objective. When jobs arrive at the job shop on a continuous basis, Rangaritratsamee et al. [Ran04] proposed a genetic local search methodology that simultaneously considers efficiency and stability through a multi-objective measure.

There are also approaches to handle machine breakdowns on the shop floor. Wu et al. [Wus93] presented heuristics for solving the one-machine dynamic problem subject to a machine breakdown, and the solutions showed to effectively increase the schedule stability with little sacrifice in efficiency. To settle machine breakdowns in job shops, Leon [Leo94] took a game-theoretic view, and came up with a heuristic search methodology. Jensen [Jen03a] proposed a genetic algorithm to find robust and flexible job shop schedules, and demonstrated that these schedules performed significantly better than ordinary ones after a machine breakdown.

General references on dynamic scheduling include [Nof91, Sur93, Sab00, Mar01, Vie03]. One of the influential reviews by Vieira et al. [Vie03] presented standard definitions of rescheduling strategies, policies as well as methods, and also described a framework for better understanding rescheduling research.

## **2.4 ADVANCED PLANNING AND SCHEDULING (APS)**

Advanced Planning and Scheduling (APS) aims at integrating production planning and shop floor scheduling, and deals with effectively allocating production resources to complete the multi-level products so that production constraints are

satisfied and production objectives are met. The Advanced Planning and Scheduling (APS) problem has received tremendous attentions in recent years [Lee02, Rom02, Moo04, Zen05].

### **2.4.1 Approaches for APS**

Studies on Advanced Planning and Scheduling (APS) have focused primarily on the development of heuristic approaches.

An early paper by Hastings et al. [Has82] used a form of forward loading to plan and schedule jobs on the available capacity. Bahl and Ritzman [Bah84] provided an integrated model and a heuristic solution procedure which decomposes the overall problem into smaller sub-problems and solves them in an iterative fashion. Faaland and Schmitt [Faa87] devised a two-phase heuristic technique to generate feasible production schedules by solving a sequence of maximum flow problems. Sum and Hill [Sum93] proposed a new framework for manufacturing planning and scheduling systems. The framework formulates an iterative process between the order network and the operation network to determine order sizes and operation schedules. Agrawal et al. [Agr96] exploited a precedence network to represent the precedence relationships among items and then developed a heuristic approach to generate near-optimal schedules, employing critical path concept. Taal and Wortmann [Taa97] described an intuitive planning method that integrates MRP with several finite capacity planning, based on scheduling techniques. Reeja and Rajendran [Ree00a, Ree00b] developed new dispatching rules and compared with the best existing rules based on various measures of performance related to flow time

and tardiness through an exhaustive simulation. In order to provide a broad perspective to the planning and scheduling of the multi-level jobs (customer orders) on the shop floor, Yeh [Yeh00] presented a job-oriented finite capacity scheduling system, which has a basic similarity to the manual loading method of the Gantt chart. Riane et al. [Ria01] adopted a hierarchical approach with an iterative link between the planning module and the scheduling module for designing an integrated planning and control system.

There appears to be scant research on presenting exact mathematical formulations and methods to settle the issue.

Lasserre [Las92] proposed a decomposition approach to solve the APS problem. His approach alternated between solving a planning problem with a fixed sequence of products on the machines and a job shop scheduling problem for a fixed choice of the production plan. Dillenberger et al. [Dil94] established a Mixed Integer Programming (MIP) model for resource allocation and multi-period production planning and scheduling. However, these authors did not take into account the precedence relationships among the items. Kolish [Kol00] introduced an MIP model to address the APS problem in which different customer orders need the same part types, and proposed a two-level, backward oriented, top-down approach to solve it. A major limitation of this work is that it considered only a product with two levels, while a real product usually has many levels. Rom et al. [Rom02] exploited a resource constrained project scheduling model to augment MRP by incorporating precedence constraints as well as capacity constraints and utilizing variable lead time lengths. The efficacy of this approach was tested against the traditional MRP, while

assuming that MRP provides feasible production plans. More recently, Moon et al. [Moo04] suggested an advanced planning and scheduling model which integrates capacity constraints and precedence constraints to minimize the makespan only.

In the general planning and scheduling problem, the most common objective is the minimization of the makespan. Due to the growing interests in JIT production strategy in industry, planning and scheduling with earliness-tardiness penalties has received attentions increasingly [Che89, Bak90, Gor02].

In 1994, Czerwinski and Luh [Cze94] chose an improved Lagrangian relaxation technique to address the APS problem with the objective function containing quadratic earliness and tardiness penalties, but the solution oscillation has not been completely eliminated, which slows convergence of the algorithm. Wang [Wan95] presented a mathematical description of earliness-tardiness production systems with capacity constraints, and developed two approaches to solve it. One was to translate the problem into a linear programming model by means of mathematic deduction and solve it by a relaxation procedure. The other was to develop a heuristic algorithm and combine it with the branch-and-bound method to quicken the optimization process. However, only mass and one-of-a-kind product manufacturing systems, usually single-machine and flow shop environment, were studied. Although Kim and Kim [Kim96] explored a short-term production problem for products with multi-level structures, with the objective of minimizing the weighted sum of tardiness and earliness of the items, their research was based on group technology (GT) assumption which simplified the integrated problem. For the planning and scheduling of complex products with multiple resource constraints and

deep product structure, Pongcharoen et al. [Pon02, Pon04] developed a genetic algorithm-based tool which includes a repair process to rectify infeasible schedules. The tool takes account of the requirements to minimize the penalties caused by both early supply and late delivery of the products. Unfortunately, no comparisons of the results obtained from the algorithm with the optimal solutions have been offered.

### **2.4.2 APS systems**

The past decade has seen a great revolution in computer and information technology. Nowadays, the powerful hardware and the advanced computer programming languages support to embody optimization models and methods into Advanced Planning and Scheduling (APS) systems. This has attracted considerable attentions from both academia and commercial companies.

Taal and Wortmann [Taa97] proposed a consistent production system that incorporates several different planning and scheduling techniques. McKay and Wiers [Mck03] presented a design of an integrated decision support system for planning and control tasks in a focused factory. More recently, a software system architecture, referred to as collaborative agents for production activities, is constructed by Nishioka [Nis04].

Meantime, many software vendors provide a broad range of APS software systems. A brief description of some of these systems is given below.

SAP, a German company, is always active in the APS market. The Advanced Planner and Optimizer (APO) was originally sold as an independent APS software, and now is a part of the “mySAP Supply Chain Management”. APO is a fast and

efficient decision support tool, and involves a variety of optimization methods. Production plans and schedules are created using intelligent heuristic algorithms in combination with mathematical computation.

i2 Technologies, established in 1988 and based in Dallas, releases an APS package called Factory Planner. Factory Planner offers detailed visibility over the production plans and schedules, and its graphical interface is powerful and intuitive. It generates plans and schedules in a heuristically forward and backward way while considering material and capacity constraints simultaneously. Furthermore, it provides what-is and what-if functions, and adds dynamic and interactive simulation and impact analyses on material planning, capacity planning and scheduling.

Preactor International, headquartered in the UK, is one of the companies specializing in APS software. Its flagship product, Preactor APS, includes the features of materials and capacity synchronization, real-time order promising, and multi-site planning and scheduling. Preactor APS is supplied with a simulation based APS engine with built in standard optimization rules, such as Forward, Backward, “Theory of Constraints” type rules, or any combination.

Elliott [Eli00] and Stadtler and Kilger [Sta05] provided reviews on APS systems.

## **2.5 OPTIMIZATION METHODOLOGY**

Generally, there are two classes of mathematical approaches to combinatorial optimization problems, that is, exact methods and heuristic methods. The approaches in the first class yield the optimal solutions, but the computational requirements grow

exponentially as the problem size increases. The approaches in the second class require modest computation, but do not guarantee that the solutions are optimal. In this part, the commonly used approaches in these two classes are presented.

### **2.5.1 Exact methods**

In this section, attention is confined to linear programming and integer programming, since the Advanced Planning and Scheduling (APS) problem to be investigated in this project will be formulated on the basis of these two types of methods.

#### ***2.5.1.1 Linear programming***

Linear programming (LP) is a basic mathematical modeling technique designed to optimize the usage of the limited resources. In LP models, both the objective function and the constraints only involve linear expressions, and the decision variables are continuous. LP is the basis for the development of other types of operations research models, including integer programming, nonlinear programming, and so on.

The simplex algorithm, introduced by G. B. Dantzig, is the general method for solving linear programming models. Because of its high computational efficiency, LP models are given much attention in practice. The simplex algorithm is developed from the idea that if the optimal solution of a linear programming model exists, it is attained at a basic feasible solution (a corner point of the solution space). A sequence of basic feasible solutions is generated by the simplex algorithm to improve the

objective value sequentially. To achieve this, the elemental pivoting operation is iteratively applied by exchanging basic variables and non-basic ones. The process terminates when the optimal solution is obtained, no feasible solution is detected, or unbounded solution is found to exist [Tah03].

Another technique for solving linear programs is the interior point algorithm, which was developed by N. Karmarkar [Kar84]. While the simplex algorithm searches for the optimal solution by traversing the extreme points of the feasible region, the interior point algorithm approaches the optimum from the strict interior of the feasible space. The interior point algorithm has a theoretical importance because it provides a polynomial bound on the computational efforts to solve a problem, and it also has a practical significance because it produces solutions to many industrial problems that previously were intractable [Car01, Jen03b].

#### ***2.5.1.2 Integer programming***

In the environment of job-shop, many decision variables actually make sense only if they have integer values. If requiring integer values is the only way in which a problem deviates from a linear programming formulation, then it is an integer programming (IP). The mathematical model for IP is the linear programming model with one additional restriction that the variables must have integer values. Generally, there are three types of integer programming. Firstly, if all of the variables are required to have integer values, the model is referred to as pure integer programming. Secondly, if only some of the variables are required to have integer values, the model



is referred to as mixed integer programming. Thirdly, if all the variables are required to be either 0 or 1, the model is referred to as binary integer programming.

There are wide practical applications for integer programming. However, a good algorithm for solving IP problems has not been developed [Wil99]. Generally, the IP algorithms are based on exploiting the tremendous computational success of LP. The strategy of these algorithms involves three steps:

- Step 1: Relax the solution space of the IP by replacing any integer variable with the continuous value, and deleting the integer restrictions on all the integer variables. The result of the relaxation is a regular LP.
- Step 2: Solve the LP and identify its continuous optimum.
- Step 3: Starting from the continuous optimum point, add special constraints that iteratively modify the LP solution space in a manner that will eventually render an optimum extreme point that satisfies the integer requirements.

Two general methods have been developed for generating the special constraints referred to step 3, that is, the branch-and-bound (B & B) method and the cutting plane method.

#### 2.5.1.2.1 The branch-and-bound method

The most popular method for IP algorithms is the branch-and-bound (B & B) technique and the related ideas to implicitly enumerate the feasible integer solutions. The basic concept underlying the branch-and-bound technique is to divide and conquer. Since the original “large” problem is too difficult to be solved directly, it is

divided into smaller and smaller sub-problems until these sub-problems can be conquered. The dividing (branching) is done by partitioning the entire set of feasible solutions into smaller and smaller subsets. The conquering is done partially by bounding how good the best solution in the subset can be and then discarding the subset if its bound indicates that it cannot contain an optimal solution for the original problem. The process terminates when an integer solution is found or the original model is shown to be infeasible [Cas02].

#### 2.5.1.2.2 The cutting plane method

The other methodology for solving IP problems is the cutting plane method. Firstly, the algorithm finds the optimal tableau for the IP's linear programming relaxation. If all variables in the optimal solution assume integer values, an optimal solution to the IP has been found. Otherwise, a constraint in the LP relaxation optimal tableau whose right-hand side has the fractional part closest to  $1/2$ . This constraint will be used to generate a cut, which is added to the tableau. The process is continued until a solution in which all variables are integers is obtained. This will be an optimal solution to the IP [Wil99, Jen03b].

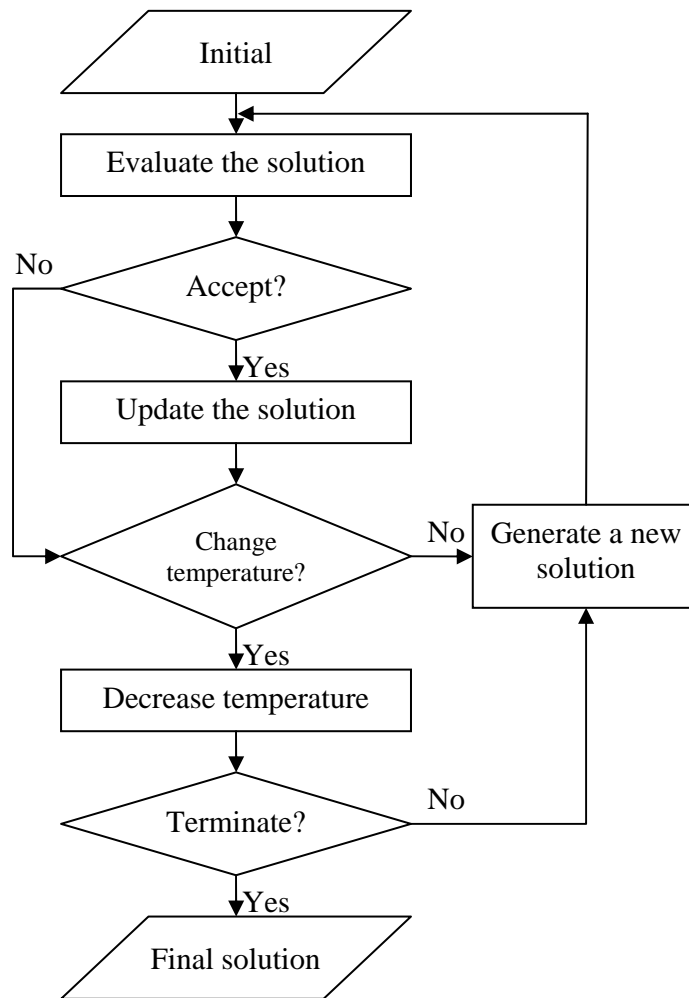
### 2.5.2 Heuristic methods

There are some heuristic procedures that have been termed meta-heuristics, including simulated annealing (SA), tabu search (TS), genetic algorithms (GAs). The word "meta" comes from the fact that these heuristics work in an iterative master process that guides and modifies the operations of subordinate heuristics by

combining intelligence, biological evolution, neural systems, and statistical mechanics. Although they do not guarantee optimal solutions to optimization problems, they are able to find near-optimal solutions efficiently by exploring and exploiting the search spaces using learning strategies. In this section, three meta-heuristics, namely simulated annealing (SA), tabu search (TS), genetic algorithms (GAs), will be introduced briefly, since these three approaches are very general and have been applied to a wide variety of optimization problems with great successes.

### ***2.5.2.1 Simulated annealing***

Simulated annealing (SA), first proposed by Kirkpatrick et al. in 1983 [Kir83], is an optimization technique analogizing the thermodynamics process of annealing in physics. SA starts with an initial solution and repeatedly generates a new solution from the neighborhood. If the new solution is better, it is accepted as the current solution. If it is worse, the new solution may be accepted and the acceptance depends on the acceptance function, the temperature parameter, and the difference in the objective values of the two solutions. Initially, the temperature parameter is large, and the new solution is accepted quite frequently. As the algorithm progresses, the temperature is slowly reduced, lowering the probability that the acceptance function will accept a worse solution. Figure 2.4 summarizes the general SA procedure [Pha00].

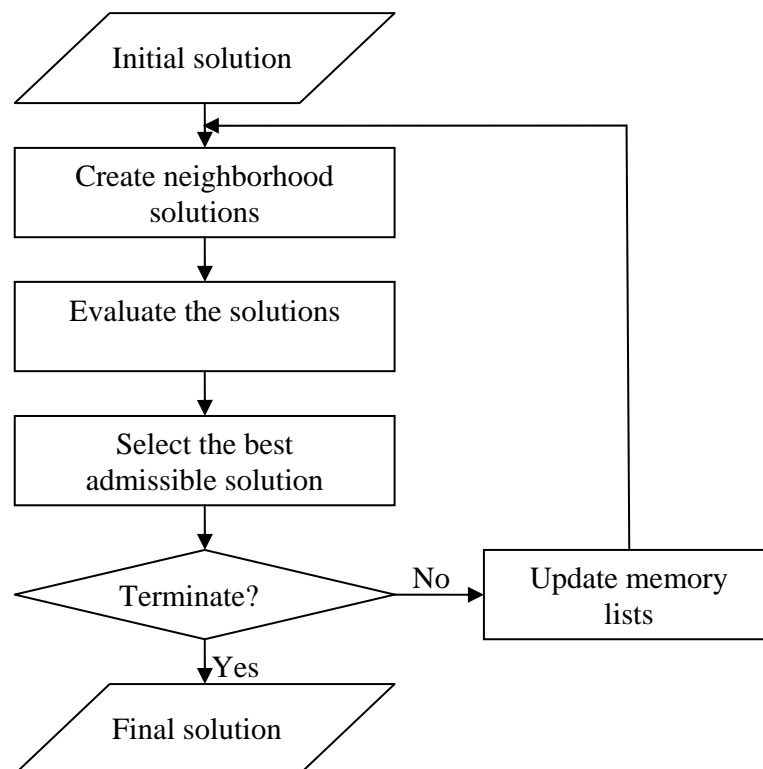


**Figure 2.4 Flowchart of a standard simulated annealing method**

### **2.5.2.2 Tabu search**

Tabu search (TS), primarily suggested by Glover and Hansen in 1986, is a strategy for solving combinatorial optimization problems by using especially designed memory structures to escape from the local optima. Like all other neighborhood search techniques, TS starts with an initial solution and evaluates all its neighborhood solutions. The best solution in the neighborhood will be selected to replace the current solution even though it may not be better than the current one. In some occasions, the best neighborhood solution may not be selected if the solution is

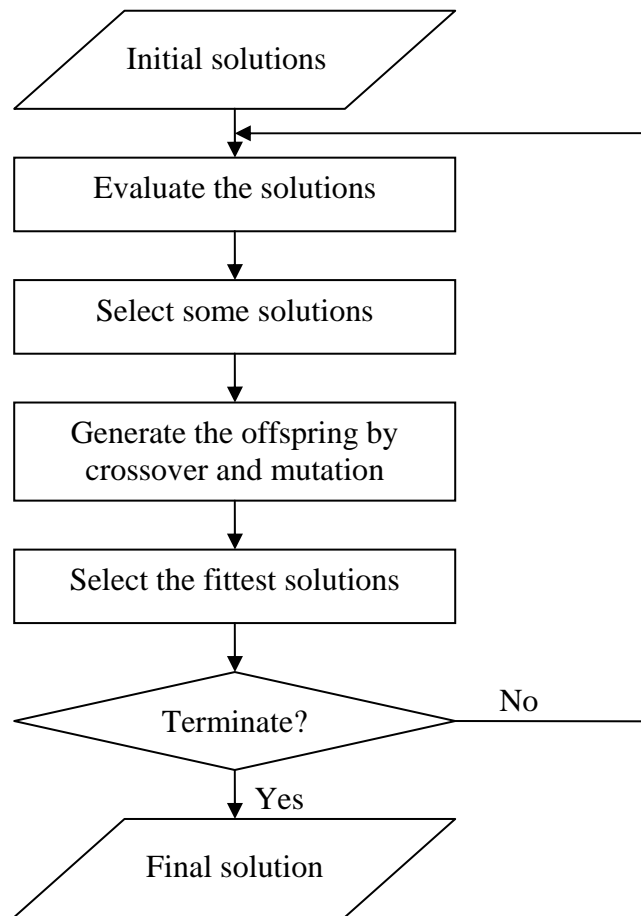
in the tabu memory lists. There are two classes of memory lists: recency (short term) memory and frequency (long term) memory. Both memories are responsible for recording the history of the search and storing the forbidden moves (attributes). This mechanism attempts to prevent cycling behavior and to force the search to new solution regions. If the selection is forbidden (tabu), the second best neighborhood solution will be chosen as the candidate to update the current one. Also there is such a case that a tabu move may be accepted if certain criteria, called aspiration criteria, are met, such as the solution obtained by the application of the move being better than the best solution found so far. Then the newly updated solution is set as the primal for the next iteration. The search process continues until the stopping rule is satisfied. The flowchart of a standard TS method is illustrated in Figure 2.5 [Glo93, Glo97].



**Figure 2.5 Flowchart of a standard tabu search method**

### ***2.5.2.3 Genetic algorithms***

Genetic algorithms (GAs) were originally developed by Holland and his associates in the 1960's. Essentially, the search methods a GA employs are inspired by the natural evolution process. Different from SA and TS, GA starts with an initial set of random solutions called population. Each potential solution in the search space is represented by the form of a chromosome. The chromosomes evolve through successive iterations, called generations. During each generation, the chromosomes are evaluated using some measures of fitness. The fitter the chromosomes, the higher the probabilities of being selected to perform genetic operations. There are two important genetic operators: crossover and mutation. The crossover operator serves to generate new offspring by combining existing parents (two chromosomes in the population). The mutation operator is used to randomly modify the chromosomes. Naturally, the crossover operator speeds up the process to reach better solutions, while the mutation operator explores a wider search space to avoid being trapped in local optima. Then a new generation is formed by selecting some of the parents and offspring according to their fitness and rejecting the others to keep the population size constant. When some termination condition is met, the algorithm converges to the best chromosome. The whole procedure is shown in Figure 2.6 [Dav91, Mit96, Cha99, Gen00].



**Figure 2.6 Flowchart of standard genetic algorithms**

## 2.6 SUMMARY

In this chapter, an extensive literature review on MRP, scheduling as well as APS has been conducted. Since mathematical programming and genetic algorithm are to be adopted for solving the APS problem in this project, the fundamental concepts and procedures of the pertinent exact algorithms and heuristic methods have been also surveyed. Some remarks concerning the reviews can be itemized as follows.

1. Conventional planning and scheduling are considered hierarchically and separately, which creates many problems on the shop floor for production [Bil83, Har85, Sum93, Taa97, Rom02, Vos03]. Unquestionably, production planning and scheduling are closely interrelated, and they should be integrated together to generate realistic production schedules for the shop, which leads to the problem of Advanced Planning and Scheduling (APS). In recent years, the APS problem has received tremendous attentions, and many achievements have been obtained [Yeh00, Lee02, Moo04, Zen05]. However, the studies on APS have focused primarily on the development of heuristic approaches. There appears to be scant research on presenting exact mathematical formulations and methods to settle the issue, and besides, most of them [Las92, Di194, Kol00, Moo04] are based on simplified assumptions. Hence, it is necessary to establish a complete mathematical model for the APS problem.
2. The Advanced Planning and Scheduling (APS) problem has been proved to be NP-hard [Faa87, Moo03]. Any exact optimization approach is highly impossible to solve this kind of problems efficiently, and heuristic methods are often adopted to tackle this issue. Currently, due to their simplicity and flexibility, genetic algorithms (GAs) have been widely applied to find good solutions to the APS problems [Kim96, Lee02, Pon04, Cha05]. In this project, the GA technique will also be selected as a tool to attack the Advanced Planning and Scheduling (APS) problem.



3. Referring to Section 2.3.4, nowadays, more studies have considered planning and scheduling problems in the dynamic environment [Sur93, Sab00, Vie03]. Nevertheless, most of the research efforts have concentrated on one machine, flow shop, and job shop situations, assuming operations are performed in series. In summary, there is clearly a need for introducing dynamic mechanism into Advanced Planning and Scheduling (APS).
4. Although both academia and commercial companies have invested great efforts in developing decision support for Advanced Planning and Scheduling (APS), most of the researches have restricted themselves to embed trial-and-error methods in their computer-based systems. Better production plans and schedules can be generated by decision support tools with the employment of intelligent heuristic approaches, such as genetic algorithms (GAs).
5. While the past decade has seen a substantial literature on Advanced Planning and Scheduling (APS), very few results are available on real world cases. Czerwinski and Luh [Cze94] explored the APS problem in Pratt & Whitney, a manufacturer of turbine engines, and proposed an improved Lagrangian relaxation technique for solving it. A major limitation of the developed method is that solution oscillation was not completely eliminated. For the planning and scheduling of complex products with multiple resource constraints and deep product structure in a company that produces capital goods, Pongcharoen et al. [Pon04] developed a genetic algorithm-based tool which includes a repair process to rectify infeasible schedules. Unfortunately, the tested problem and the results obtained from the algorithm have not been

described in detail. Therefore, it is concluded that the APS problem originating from the real industries has not been adequately studied and analyzed.

The next chapter will present a thorough description of the APS problem under investigation. Then, a mathematical programming model, which succeeds in a system integration of the production planning and shop floor scheduling, will be formulated. The integrated model will be verified and illustrated with two examples. Thereafter, the complexity analysis of the APS problem will be made.

## **CHAPTER 3**

# **A MATHEMATICAL PROGRAMMING MODEL FOR ADVANCED PLANNING AND SCHEDULING (APS)**

### **3.1 INTRODUCTION**

Mathematical modeling is to describe a problem in a mathematical way, and is a significant activity for better understanding and analyzing the problem. In such a mathematical way, much of the ambiguity and imprecision verbal communication can be overcome. Meanwhile, an effective mathematical model can help to capture the essential features of the problem and provide considerable insights into the problem. Furthermore, by solving the model, the best solution to the problem can be obtained, which is the exact optimization approach. Although heuristic methods and simulation are alternative techniques for optimization, nobody can tell the quality of the solutions yielded by these techniques without comparing with the optimal solutions.

In this chapter, a mathematical programming model is formulated for Advanced Planning and Scheduling (APS), which succeeds in a system integration of production planning and shop floor scheduling. The proposed model explicitly considers capacity constraints, operation sequences, lead times and due dates in a multi-order environment. The objective of the model is to seek the minimum cost of both production idle time and tardiness or earliness penalty of an order. The output of the model is production schedules with starting time and finish time for each item

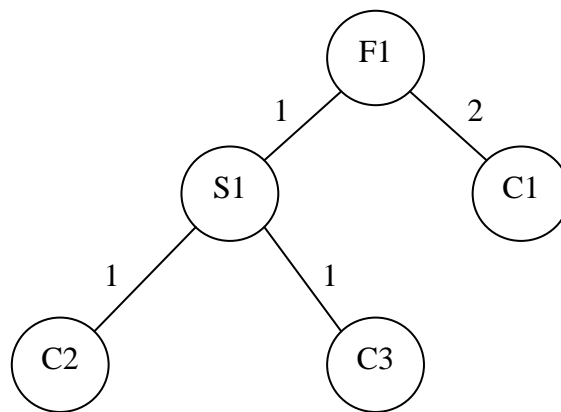
of an order. The integrated model is verified with a commercial software package and illustrated with two examples.

This chapter is organized as follows: Section 3.2 introduces the problem under investigation. In Section 3.3, a Mixed Integer Programming (MIP) model for Advanced Planning and Scheduling (APS) is developed. To verify the model, two examples, a simple one and a representative one modified from the literature, are illustrated in Section 3.4. Section 3.5 analyzes the complexity of the APS problem. Finally, Section 3.6 concludes the chapter with a summary.

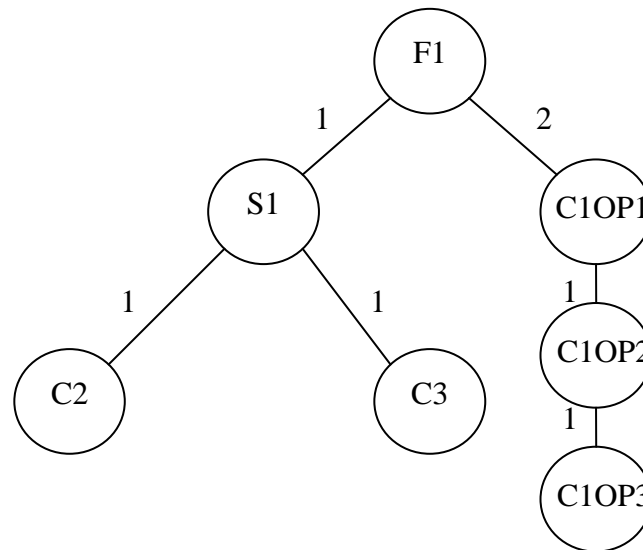
### **3.2 PROBLEM DESCRIPTION**

We consider a production planning and scheduling problem for products with multi-level structures. A simple example of the product structure is shown in Figure 3.1 (a). The root node represents the final product (F1) which is composed of one subassembly (S1) and two components (C1s). Meanwhile, the subassembly (S1) is made up of components C2 and C3. This multi-level product structure is typical in industry and is often more complex than this example. In such a structure, items (final products, subassemblies and components) have precedence constraints among them, that is, before processing parent items, their child items should be completed first. Here, a child item represents a lower level item that belongs to a parent item. Each of these items requires various operations on eligible machines which are continuously available for production. Therefore, constraints on the time capacity should be considered. Several additional assumptions are made here. The product structure, orders of items and their due dates are known in advance and similarly for

processing time of operations. A lot-for-lot strategy is adopted for making items, while the setup times (including the transfer times between operations) are negligible or are included in the processing times. If there are several operations needed for an item, this item is divided further into several items to reflect the operations. For example, if the item C1 has three operations (OP1, OP2, OP3) to process, C1 can be further divided into three child items: C1OP1, C1OP2, C1OP3. In this case, C1OP3 is a child item of C1OP2, C1OP2 is a child item of C1OP1, and C1OP1 is a child item of F1, as depicted in Figure 3.1 (b). Without loss of generality, we can only employ final products, subassemblies, and components in the problem. Furthermore, each operation can be processed on at most one machine at a given time and is non-preemptive. A machine can perform one operation at a time and only works for eight hours a day.



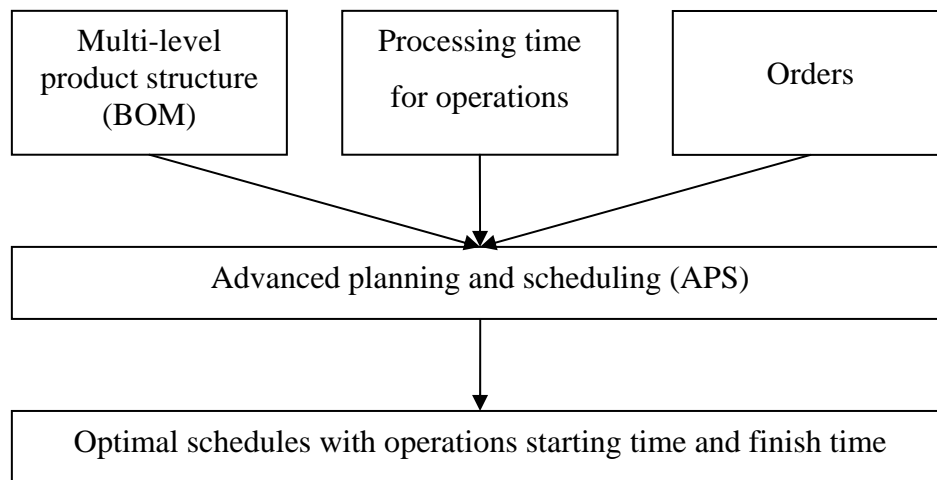
**Figure 3.1 (a) A simple example of a product structure**



**Figure 3.1 (b) A simple example of a product structure**

Our problem is to find an optimal schedule for the orders such that both production idle time and penalties on tardiness and earliness are minimized. Minimizing production idle time is equivalent to minimizing flow time or maximizing machine utilization. In addition, production idle time is chosen as the objective to be reduced because it is able to reflect two focuses in shops: manufacturing lead time and WIP (work-in-process) inventory level. Another objective of the problem is to find a schedule with all jobs completed as close to their due dates as possible, which is predicated on the fact that either early or late delivery of an order results in an increase in the costs. If an order is finished before its due date, it has to be held in inventory until its due date and hence incurs an earliness penalty. On the other hand, if an order is finished after the due date, it incurs a tardiness penalty due to customer dissatisfaction, contract penalty, or potential loss of reputation.

A schematic diagram of the Advanced Planning and Scheduling (APS) problem is depicted in Figure 3.2. Hence, the APS problem is characterized by satisfying customer requests and reducing WIP inventory, subject to multiple resources capacity constraints and complex precedence constraints among operations.



**Figure 3.2 A schematic diagram of the APS problem**

### 3.3 A MODEL FORMULATION FOR THE APS PROBLEM

The proposed APS model is primarily based on the production strategy, and explicitly takes into account capacity constraints of the manufacturing system, operation sequence among items, as well as lead times and due dates of products in a multi-order environment. The objective of the model is to seek the minimum cost of both production idle time and tardiness or earliness penalty of an order. The output of the model is production schedules with starting time and finish time for each item of an order.

### 3.3.1 Notation

In order to formulate the APS model, the following parameters and variables are introduced:

Parameters:

$n$	Number of orders ( $i, j = 1, \dots, n$ )
$m$	Number of machines ( $k, l = 1, \dots, m$ )
$O_i$	Order $i$
$M_k$	Machine $k$
$P_i$	Final product of order $O_i$ ( $p, q = 1, \dots, P_i$ )
$Q_i$	Quantity of order $O_i$
$N_{ip}$	Number of item $p$ needed for one final product $P_i$
$t_{ipk}$	Processing time required by item $p$ of order $O_i$ on machine $M_k$
$r_k$	Ready time of machine $M_k$
$DD_i$	Due date of order $O_i$
$I$	Cost of idle time per hour
$TC$	Cost of tardy orders per day per job
$EC$	Cost of early orders per day per job
$\alpha$	A large positive number
$A(p)$	Set of child items of item $p$



$B$  Set of item  $p$ , where  $A(p) = \emptyset$

Variables:

$C_{max}$  Production makespan

$S_{ipk}$  Production start time of item  $p$  of order  $O_i$  on machine  $M_k$

$C_i$  Production completion time of order  $O_i$

$L_i$  Number of tardy days (real number) for order  $O_i$

$E_i$  Number of early days (real number) for order  $O_i$

$L_i^I$  Number of tardy days (integer) for order  $O_i$

$E_i^I$  Number of early days (integer) for order  $O_i$

$X_{ipjqk}$  1 if item  $p$  of order  $O_i$  precedes item  $q$  of order  $O_j$  on machine  $M_k$ ; and 0 otherwise

### 3.3.2 The model

Now, we have the following Mixed Integer Programming (MIP) model for the Advanced Planning and Scheduling (APS) problem.

$$\text{MIN} \left\{ I(mC_{\max} - \sum_{i=1}^n \sum_{p=1}^{P_i} t_{ipk} \cdot N_{ip} \cdot Q_i - \sum_{k=1}^m r_k) + \sum_{i=1}^n [TC \times L_i^I + EC \times E_i^I] \right\} \quad (3.1)$$

subject to:

$$C_i \leq C_{\max} \quad \forall i. \quad (3.2)$$

$$S_{ipk} \geq r_k \quad p \in B, \forall i, k. \quad (3.3)$$

$$S_{ipk} - S_{iql} \geq t_{iql} \cdot N_{iq} \cdot Q_i \quad q \in A(p), \forall i, k, l. \quad (3.4)$$

$$S_{iP_k} + t_{iP_k} \cdot Q_i = C_i \quad \forall i, k. \quad (3.5)$$

$$S_{ipk} \geq S_{jqk} + t_{jqk} \cdot N_{jq} \cdot Q_j - \alpha(X_{ipjqk}) \quad \forall i, j, k, p, q. \quad (3.6)$$

$$X_{ipjqk} + X_{jqipk} = 1 \quad \forall i, j, k, p, q. \quad (3.7)$$

$$\frac{C_i}{8} - DD_i \leq L_i \quad \forall i \quad (3.8)$$

$$DD_i - \frac{C_i}{8} \leq E_i \quad \forall i \quad (3.9)$$

$$L_i^I \geq L_i \quad \forall i \quad (3.10)$$

$$E_i^I \geq E_i - 0.99 \quad \forall i \quad (3.11)$$

$$C_{\max} \geq 0 \quad (3.12)$$

$$S_{ipk} \geq 0 \quad \forall i, p, k. \quad (3.13)$$

$$C_i, L_i, E_i \geq 0 \quad \forall i \quad (3.14)$$

$$L_i^I, E_i^I \geq 0 \text{ and integer} \quad \forall i \quad (3.15)$$

$$X_{ipjqk} \in \{0,1\} \quad \forall i, p, j, q, k. \quad (3.16)$$

Since there are real variables, binary variables as well as integer variables in the objective function and the constraints, the formulation is a mixed integer linear programming model.

The objective (3.1) which contains two parts is to minimize the production idle time, order tardiness and earliness in order to minimize the machine idle costs and the penalty costs. In the first part, it is assumed that no other employment than orders  $O_1, \dots, O_n$  are available for the machines from the release time until  $C_{max}$ ,

then idle time costs are expressed as  $I(mC_{max} - \sum_{i=1}^n \sum_{p=1}^{P_i} t_{ipk} \cdot N_{ip} \cdot Q_i - \sum_{k=1}^m r_k)$ . Since the

sum of the processing times  $(\sum_{i=1}^n \sum_{p=1}^{P_i} t_{ipk} \cdot N_{ip} \cdot Q_i)$  and the sum of the ready times

$(\sum_{k=1}^m r_k)$  are constant, minimizing production idle time

$(mC_{max} - \sum_{i=1}^n \sum_{p=1}^{P_i} t_{ipk} \cdot N_{ip} \cdot Q_i - \sum_{k=1}^m r_k)$  is equivalent to minimizing flow time or

maximizing machine utilization. The second part represents the penalty costs for all

orders, including the tardiness costs  $(\sum_{i=1}^n TC \times L_i^I)$  of those orders that are completed

after their due dates, and the earliness costs  $(\sum_{i=1}^n EC \times E_i^I)$  of the orders that are

fulfilled before their due dates. The objective function is to minimize the total excessive costs involved in the problem.

Constraints (3.2) show that the completion time of any order ( $C_i$ ) has to be less than or equal to production makespan ( $C_{max}$ ).

Constraints (3.3) ensure that the start time of the components ( $S_{ipk}$ ) should be greater than or equal to the machine ready time ( $r_k$ ).

Precedence constraints among the items are satisfied in constraints (3.4). If item  $q$  is a child item of item  $p$ , the start time of the parent item  $p$  ( $S_{ipk}$ ) minus the

start time of the child item  $q$  ( $S_{iq}$ ) should be larger than or equal to the processing time of the child item  $q$  ( $t_{iq} \cdot N_{iq} \cdot Q_i$ ).

The completion time of any order ( $C_i$ ) is given by the start time of the final product ( $S_{iP_k}$ ) plus the processing time of the final product ( $t_{iP_k} \cdot Q_i$ ). The expression is specified in constraints (3.5).

Constraints (3.6) and (3.7) require that no two operations can be processed simultaneously on the same machine. The formulation of this expression uses the type of 0–1 variables, which are the pairwise precedence variables  $X_{ipjqk}$ , referred to as the “disjunctive graph” formulation. In this formulation, the start time of an operation on a machine must follow the completion time of any other operation that is picked to precede it. For example, assume that both item  $p$  of order  $i$  and item  $q$  of order  $j$  should be processed on machine  $k$ . When  $X_{ipjqk} = 0$  and  $X_{jqipk} = 1$ , constraint (3.6) requires that the start time of item  $p$  of order  $i$  ( $S_{ipk}$ ) is larger than or equal to the start time of item  $q$  of order  $j$  ( $S_{jqk}$ ) plus the total processing time of item  $q$  of order  $j$  ( $t_{jqk} \cdot N_{jq} \cdot Q_j$ ), that is, item  $q$  of order  $j$  precedes item  $p$  of order  $i$  on machine  $k$ . On the other hand, when  $X_{ipjqk}$  equals to 1, constraint (3.6) could always be ensured, since  $\alpha$  represents a large positive number.

Constraints (3.8) and (3.9) define tardiness and earliness of orders, respectively. Meanwhile, a unit conversion is conducted in order to transform all the hours into days. To do this, the completion time ( $C_i$ ) is just divided by 8 in the equations because it is assumed that there are eight hours per day.

Expressions (3.10) and (3.11) are to convert the value of tardiness and earliness to an integer when the penalty costs are in the unit of days. That is to say, if an order is finished 4 hours or 0.5 day before its due date, we believe there is no earliness under such a situation. On the other hand, if an order is finished 4 hours or 0.5 day after its due date, one day tardiness occurs. In view of calculation precision, the number 0.99 is introduced to help conduct the conversion.

Finally, constraints (3.12)-(3.16) define the non-negative variables, the non-negative integer variables, and the binary variables, respectively.

### **3.4 NUMERICAL RESULTS**

In order to demonstrate how the APS problem is formulated using the proposed model and verify the model, two examples are illustrated and solved adopting the software CPLEX on a personal computer. One example is a simple one and consists of two orders, two machines as well as a four-level product structure, which is then denoted example  $2 \times 2 \times 4$ . The other example, which is modified from the literature, deals with five orders, six machines and three different products among which the most complex one has a five-level structure; accordingly, it is called example  $5 \times 6 \times 5$ . By solving the established Mixed Integer Programming (MIP) model, the optimal production schedules to these problems can be found.

#### **3.4.1 A simple example**

For an illustrative example, consider the four-level product structure shown in Figure 3.1 (b). A customer may order the final product F1, as well as some major

components, like S1 and C1. Meantime, component C1 has three operations (OP1, OP2, OP3) to process, and then C1 is further divided into three child items: C1OP1, C1OP2 and C1OP3. Two machines, with 8 hours available per day, are eligible to process the items (Table 3.1). The ready times of M1 and M2 are Hour 5 and Hour 2.5, respectively. There are two orders, one requiring 10 Product F1s with due date Day 4 and the other requiring 15 Product S1s with due date Day 3. The following data are useful for calculating the costs.

- Cost of idle time at \$50 per hour.
- Cost of tardiness at \$250 per day per order.
- Cost of earliness at \$50 per day per order.

**Table 3.1 Machine processing time for the items in the simple example ( $2 \times 2 \times 4$ )**

Items	Machine Number	Processing Time (hours)
F1	M1	0.7
S1	M1	0.5
C1OP1	M2	0.2
C1OP2	M2	0.2
C1OP3	M2	0.1
C2	M2	0.1
C3	M2	0.2

Based on the above data, the whole MIP model for the simple example ( $2 \times 2 \times 4$ ) can be formulated as follows.

Minimize

$$\begin{aligned} &100C_{\max} - 2225 \\ &+250LI_1+250LI_2 \\ &+50EI_1+50EI_2 \end{aligned}$$

Subject to

(3.2):

$$\text{cons1: } C_1 - C_{\max} \leq 0$$

$$\text{cons2: } C_2 - C_{\max} \leq 0$$

(3.3):

$$\text{cons3: } S_{111} \geq 5$$

$$\text{cons8: } S_{152} \geq 2.5$$

$$\text{cons4: } S_{121} \geq 5$$

$$\text{cons9: } S_{162} \geq 2.5$$

$$\text{cons5: } S_{211} \geq 5$$

$$\text{cons10: } S_{172} \geq 2.5$$

$$\text{cons6: } S_{132} \geq 2.5$$

$$\text{cons11: } S_{222} \geq 2.5$$

$$\text{cons7: } S_{142} \geq 2.5$$

$$\text{cons12: } S_{232} \geq 2.5$$

(3.4):

$$\text{cons13: } S_{111} - S_{121} \geq 5.000000$$

$$\text{cons17: } S_{132} - S_{142} \geq 4.000000$$

$$\text{cons14: } S_{111} - S_{132} \geq 4.000000$$

$$\text{cons18: } S_{142} - S_{152} \geq 2.000000$$

$$\text{cons15: } S_{121} - S_{162} \geq 1.000000$$

$$\text{cons19: } S_{211} - S_{222} \geq 1.500000$$

$$\text{cons16: } S_{121} - S_{172} \geq 2.000000$$

$$\text{cons20: } S_{211} - S_{232} \geq 3.000000$$

(3.5):

$$\text{cons21: } C_1 - S_{111} = 7$$

$$\text{cons22: } C_2 - S_{211} = 7.5$$

(3.6) and (3.7):

$$\text{cons23: } S_{111} - S_{121} + 999X_{11121} \geq 5.000000$$

$$\text{cons24: } S_{121} - S_{111} + 999X_{12111} \geq 7.000000$$

$$\text{cons25: } X_{11121} + X_{12111} = 1$$

$$\text{cons26: } S_{111} - S_{211} + 999X_{11211} \geq 7.500000$$

$$\text{cons27: } S_{211} - S_{111} + 999X_{21111} \geq 7.000000$$

cons28:  $X_{11211} + X_{21111} = 1$   
cons29:  $S_{121} - S_{211} + 999X_{12211} \geq 7.500000$   
cons30:  $S_{211} - S_{121} + 999X_{21121} \geq 5.000000$   
cons31:  $X_{12211} + X_{21121} = 1$   
cons32:  $S_{132} - S_{142} + 999X_{13142} \geq 4.000000$   
cons33:  $S_{142} - S_{132} + 999X_{14132} \geq 4.000000$   
cons34:  $X_{13142} + X_{14132} = 1$   
cons35:  $S_{132} - S_{152} + 999X_{13152} \geq 2.000000$   
cons36:  $S_{152} - S_{132} + 999X_{15132} \geq 4.000000$   
cons37:  $X_{13152} + X_{15132} = 1$   
cons38:  $S_{132} - S_{162} + 999X_{13162} \geq 1.000000$   
cons39:  $S_{162} - S_{132} + 999X_{16132} \geq 4.000000$   
cons40:  $X_{13162} + X_{16132} = 1$   
cons41:  $S_{132} - S_{172} + 999X_{13172} \geq 2.000000$   
cons42:  $S_{172} - S_{132} + 999X_{17132} \geq 4.000000$   
cons43:  $X_{13172} + X_{17132} = 1$   
cons44:  $S_{132} - S_{222} + 999X_{13222} \geq 1.500000$   
cons45:  $S_{222} - S_{132} + 999X_{22132} \geq 4.000000$   
cons46:  $X_{13222} + X_{22132} = 1$   
cons47:  $S_{132} - S_{232} + 999X_{13232} \geq 3.000000$   
cons48:  $S_{232} - S_{132} + 999X_{23132} \geq 4.000000$   
cons49:  $X_{13232} + X_{23132} = 1$   
cons50:  $S_{142} - S_{152} + 999X_{14152} \geq 2.000000$   
cons51:  $S_{152} - S_{142} + 999X_{15142} \geq 4.000000$   
cons52:  $X_{14152} + X_{15142} = 1$   
cons53:  $S_{142} - S_{162} + 999X_{14162} \geq 1.000000$   
cons54:  $S_{162} - S_{142} + 999X_{16142} \geq 4.000000$   
cons55:  $X_{14162} + X_{16142} = 1$   
cons56:  $S_{142} - S_{172} + 999X_{14172} \geq 2.000000$   
cons57:  $S_{172} - S_{142} + 999X_{17142} \geq 4.000000$   
cons58:  $X_{14172} + X_{17142} = 1$



cons59:  $S_{142} - S_{222} + 999X_{14222} \geq 1.500000$   
cons60:  $S_{222} - S_{142} + 999X_{22142} \geq 4.000000$   
cons61:  $X_{14222} + X_{22142} = 1$   
cons62:  $S_{142} - S_{232} + 999X_{14232} \geq 3.000000$   
cons63:  $S_{232} - S_{142} + 999X_{23142} \geq 4.000000$   
cons64:  $X_{14232} + X_{23142} = 1$   
cons65:  $S_{152} - S_{162} + 999X_{15162} \geq 1.000000$   
cons66:  $S_{162} - S_{152} + 999X_{16152} \geq 2.000000$   
cons67:  $X_{15162} + X_{16152} = 1$   
cons68:  $S_{152} - S_{172} + 999X_{15172} \geq 2.000000$   
cons69:  $S_{172} - S_{152} + 999X_{17152} \geq 2.000000$   
cons70:  $X_{15172} + X_{17152} = 1$   
cons71:  $S_{152} - S_{222} + 999X_{15222} \geq 1.500000$   
cons72:  $S_{222} - S_{152} + 999X_{22152} \geq 2.000000$   
cons73:  $X_{15222} + X_{22152} = 1$   
cons74:  $S_{152} - S_{232} + 999X_{15232} \geq 3.000000$   
cons75:  $S_{232} - S_{152} + 999X_{23152} \geq 2.000000$   
cons76:  $X_{15232} + X_{23152} = 1$   
cons77:  $S_{162} - S_{172} + 999X_{16172} \geq 2.000000$   
cons78:  $S_{172} - S_{162} + 999X_{17162} \geq 1.000000$   
cons79:  $X_{16172} + X_{17162} = 1$   
cons80:  $S_{162} - S_{222} + 999X_{16222} \geq 1.500000$   
cons81:  $S_{222} - S_{162} + 999X_{22162} \geq 1.000000$   
cons82:  $X_{16222} + X_{22162} = 1$   
cons83:  $S_{162} - S_{232} + 999X_{16232} \geq 3.000000$   
cons84:  $S_{232} - S_{162} + 999X_{23162} \geq 1.000000$   
cons85:  $X_{16232} + X_{23162} = 1$   
cons86:  $S_{172} - S_{222} + 999X_{17222} \geq 1.500000$   
cons87:  $S_{222} - S_{172} + 999X_{22172} \geq 2.000000$   
cons88:  $X_{17222} + X_{22172} = 1$   
cons89:  $S_{172} - S_{232} + 999X_{17232} \geq 3.000000$

cons90:  $S232-S172+999X23172 \geq 2.000000$

cons91:  $X17232+X23172=1$

cons92:  $S222-S232+999X22232 \geq 3.000000$

cons93:  $S232-S222+999X23222 \geq 1.500000$

cons94:  $X22232+X23222=1$

(3.8) and (3.9):

cons95:  $0.125C1-L1 \leq 4$

cons97:  $0.125C2-L2 \leq 3$

cons96:  $E1+0.125C1 \geq 4$

cons98:  $E2+0.125C2 \geq 3$

(3.10) and (3.11):

cons99:  $L1-LI1 \leq 0$

cons101:  $L2-LI2 \leq 0$

cons100:  $E1-EI1 \leq 0.99$

cons102:  $E2-EI2 \leq 0.99$

Bounds

LI1 free

LI2 free

EI1 free

EI2 free

Integers

EI1

LI1

EI2

LI2

X11121 X12111

X13232 X23132

X15222 X22152

X11211 X21111

X14152 X15142

X15232 X23152

X12211 X21121

X14162 X16142

X16172 X17162

X13142 X14132

X14172 X17142

X16222 X22162

X13152 X15132

X14222 X22142

X16232 X23162

X13162 X16132

X14232 X23142

X17222 X22172

X13172 X17132

X15162 X16152

X17232 X23172

X13222 X22132

X15172 X17152

X22232 X23222

End

### 3.4.2 The optimal solution to the simple example

To solve the simple APS example, the mixed integer programming formulation can be input into CPLEX, a commercial package. Meanwhile, it should be noticed that 999 is taken as the large positive number  $\alpha$  for the convenience in the CPLEX input process.

The detailed results generated from the software CPLEX 9.1 on a personal computer with Pentium 2.66 GHz CPU and 512 MB RAM are listed in the following. The important data extracted from the optimal results are summarized in Table 3.2. For this simple example, the developed MIP model requires 102 constraints and 69 variables, where 52 are integers, and CPLEX takes only 0.06 second to reach the optimal solution with the total costs of 475.

Integer optimal

Objective = 4.750000000e+002

Solution time = 0.06 sec.

Iterations = 535

Nodes = 130

Variable Name	Solution Value	Variable Name	Solution Value
Cmax	27.000000	S152	7.000000
C1	27.000000	S162	2.500000
C2	19.500000	S172	5.000000
S111	20.000000	S222	3.500000
S121	7.000000	S232	9.000000
S211	12.000000	X12111	1.000000
S132	16.000000	X21111	1.000000
S142	12.000000	X12211	1.000000

X14132	1.000000	X17152	1.000000
X15132	1.000000	X22152	1.000000
X16132	1.000000	X15232	1.000000
X17132	1.000000	X16172	1.000000
X22132	1.000000	X16222	1.000000
X23132	1.000000	X16232	1.000000
X15142	1.000000	X22172	1.000000
X16142	1.000000	X17232	1.000000
X17142	1.000000	X22232	1.000000
X22142	1.000000	E1	0.990000
X23142	1.000000	E2	0.990000
X16152	1.000000		

All other variables are zero.

**Table 3.2 Optimal results of the simple example ( $2 \times 2 \times 4$ )**

Number of constraints	Total number of variables	No. of integer variables	Makespan (hours)	CPU time (sec.)
102	69	52	27	0.06

Number of tardiness	Number of earliness	Tardiness penalty	Earliness penalty	Total cost
0	0	0	0	475

The results are graphically represented in the Gantt chart as shown in Figure 3.3. For convenience, item  $p$  of order  $O_i$  is denoted  $Oip$ . From the Gantt chart, it is easy to recognize that the optimal makespan for the illustrative example is 27 hours. Both Order 1 and 2 are fulfilled on time.

The results show that the developed model can generate the optimal schedule with operation starting time and finish time, which is more realistic for the shop floor.

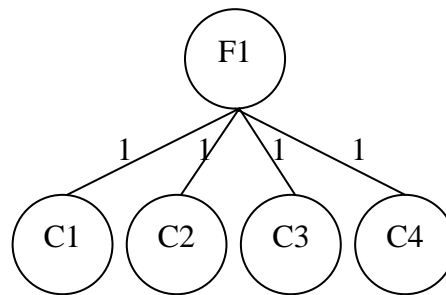
**Figure 3.3 Optimal results of the example ( $2 \times 2 \times 4$ ) in the form of Gantt chart**

MACHINE	DAY1			DAY2			DAY3		DAY4
M1				O1S1		O2S1		O1F1	
M2	O1C2	O2C2	O1C3	O1C1OP3	O2C3	O1C1OP2	O1C1OP1		

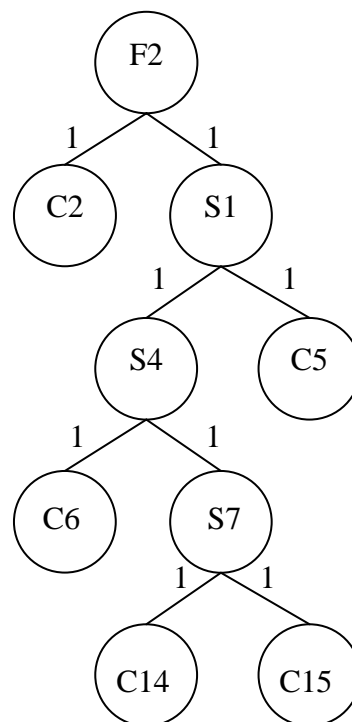
### 3.4.3 A representative example and its optimal solution

In this example, three typical product structures (Figure 3.4) were chosen: flat, tall and complex, which were defined in [Fry89]. A wide variety of products could be characterized by these three structures. Besides, it should be noted that S7, C2, and C3 are common items. Subassembly S7 is common to subassemblies S3 and S4. Component C2 is a common child of final products F1, F2 and F3. Component C3 is shared by final product F1 and subassembly S2. Meantime, component C13 has two operations (OP1, OP2) to process, and then C13 is further divided into two child items: C13OP1 and C13OP2. A customer may order the final products F1, F2 and F3, and also some major components, like S2 and C3. It was observed that the number of machines was not a significant factor in the shop and the consideration of shop size with more than six machines would suffice [Ree00a]. In this example, six machines, with 8 hours available per day, are eligible to process the items (Table 3.3).

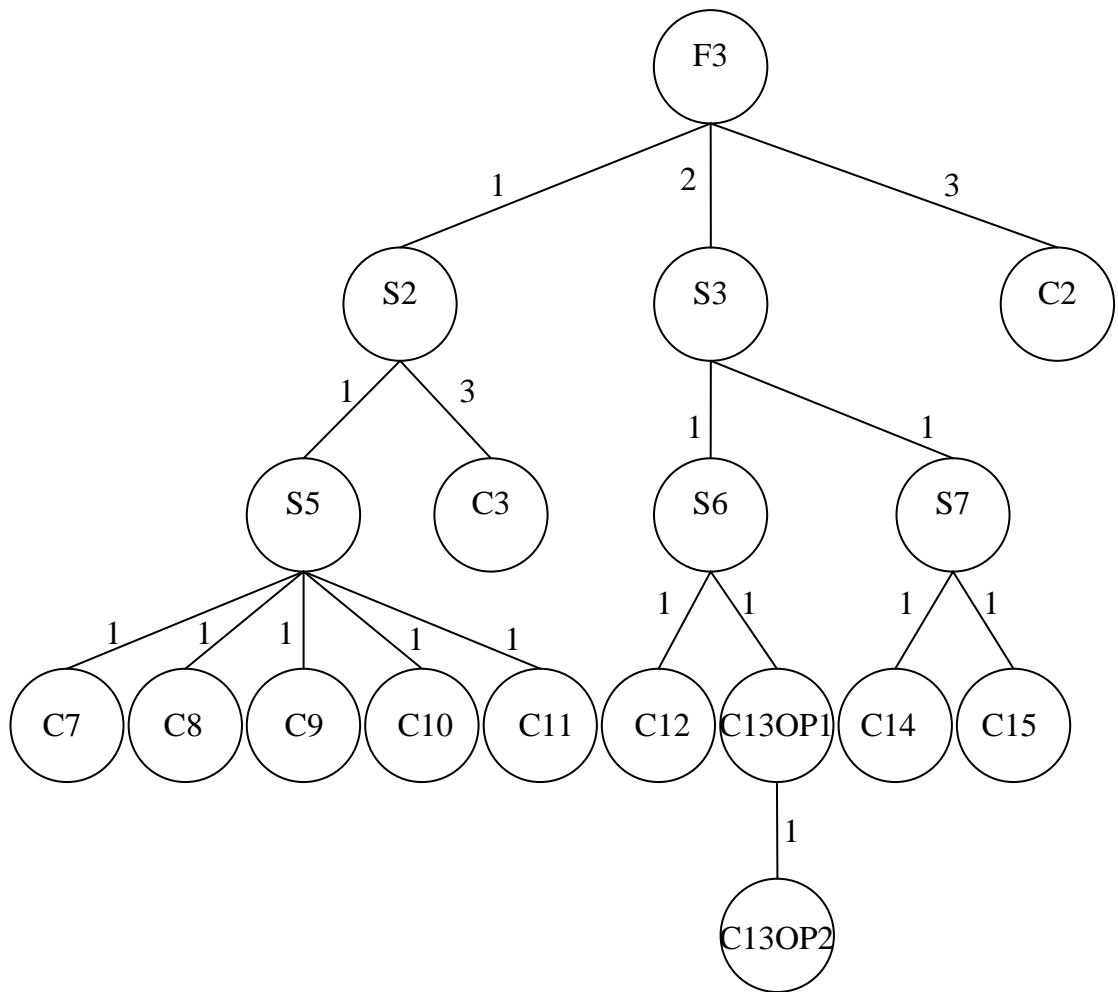
Moreover, M5 and M6 are responsible for assembling, while the other machines deal with the components. The ready times of these machines are Hour 1, Hour 2, Hour 3, Hour 3, Hour 2 and Hour 1, respectively. There are five orders: 5 Product F1s with due date Day 6, 5 Product F2s with due date Day 7, 10 Product F3s with due date Day 14, 10 Product S2s with due date Day 3, and 30 Product C3s with due date Day 1. The penalty rates are as follows: cost of idle time at \$50 per hour, cost of tardiness at \$250 per day per order, and cost of earliness at \$50 per day per order.



**Figure 3.4 (a) The product structure of F1 in example  $5 \times 6 \times 5$**



**Figure 3.4 (b) The product structure of F2 in example  $5 \times 6 \times 5$**



**Figure 3.4 (c) The product structure of F3 in example  $5 \times 6 \times 5$**

**Table 3.3 Machine processing time for the items in the example (5 × 6 × 5)**

Items	Machine number	Processing time (hours)
F1	M6	0.7
F2	M6	0.6
F3	M6	0.7
S1	M6	0.5
S2	M6	0.6
S3	M5	0.5
S4	M5	0.5
S5	M6	0.6
S6	M5	0.3
S7	M5	0.3
C1	M3	0.2
C2	M1	0.1
C3	M1	0.1
C4	M2	0.2
C5	M2	0.2
C6	M3	0.4
C7	M3	0.2
C8	M3	0.2
C9	M3	0.1
C10	M2	0.2
C11	M2	0.1
C12	M2	0.3
C13OP1	M4	0.2
C13OP2	M4	0.2
C14	M4	0.1
C15	M4	0.1



The problem formulation for the representative example ( $5 \times 6 \times 5$ ) is listed in Appendix I, and the corresponding optimal solution produced from the CPLEX 9.1 on a personal computer with Pentium 2.66 GHz CPU and 512 MB RAM is attached in Appendix II. The large positive number  $\alpha$  also takes the value 999 in the CPLEX input process. The important data extracted from the optimal results are summarized in Table 3.4. For the illustrative example, the developed MIP model requires 463 constraints and 313 variables, where 256 are integers, and CPLEX takes about 20 hours to reach the optimal solution with the total costs of 7575.

**Table 3.4 Optimal results of the example ( $5 \times 6 \times 5$ )**

Number of constraints	Total number of variables	No. of integer variables	Makespan (hours)	CPU time (sec.)
463	313	256	45	69814.53
Number of tardiness	Number of earliness	Tardiness penalty	Earliness penalty	Total cost
0	13	0	650	7575

The optimal results in the form of Gantt chart are illustrated in Figure 3.5. For convenience, item  $p$  of order  $O_i$  is denoted  $Oip$ . The Gantt chart clearly indicates that the optimal makespan for the illustrative example is 45 hours. Order 1, 2 and 3 are completed before their due dates, while the other two orders are satisfied on time.

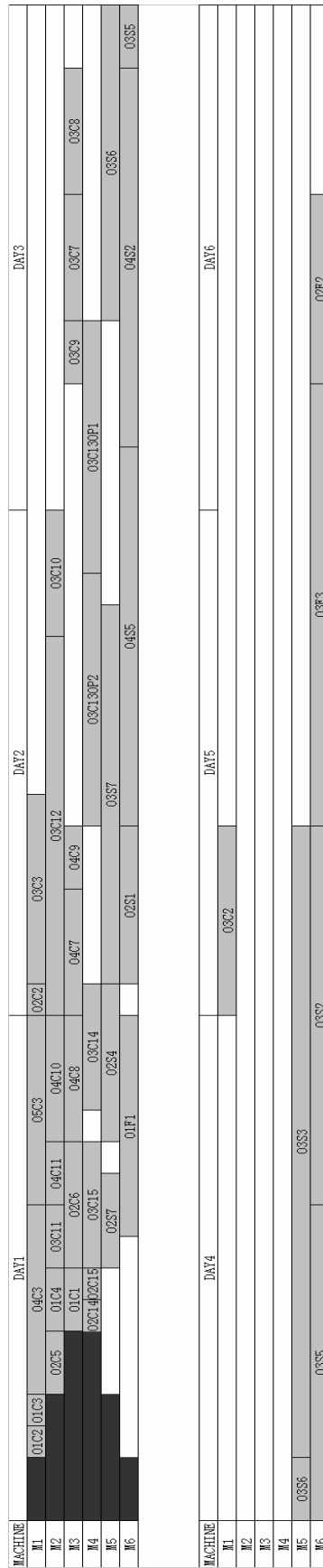


Figure 3.5 Optimal results of the example (5 × 6 × 5) in the form of Gantt chart

The results further confirm that the formulated model can generate the optimal schedule with operation starting time and finish time, which overcomes the principal difficulty inherent in MRP and is more realistic for the shop floor.

### 3.5 COMPLEXITY ANALYSIS

Early in 1976, Garey and Johnson [Gar76] have proved that the general job shop scheduling problem is NP-hard. On the basis of group technology (GT) assumption, Kim and Kim [Kim96] aggregated operations into two basic ones, machining and assembly, and assumed that the manufacturing system is composed of a machining shop and an assembly shop in an APS problem. Such an APS problem, with the objective of minimizing the weighted sum of tardiness and earliness of the items, has been shown to be a hard combinatorial optimization problem. More recently, Moon et al. [Moo04] suggested an advanced planning and scheduling model to minimize the makespan only, and concluded that it is among the class of NP-hard problems. The APS problem addressed in this project is much more complicated than these. It is reasonable to believe that the APS problem is strongly NP-hard.

Besides, for the simple APS example ( $2 \times 2 \times 4$ ), the developed MIP model requires 102 constraints and 69 variables, where 52 are integers, and it takes only 0.06 second to reach the optimal solution. By contrast, in the representative APS example ( $5 \times 6 \times 5$ ), there are 463 constraints and 313 variables including 256 integer ones, and the computational time is about 20 hours. The computing complexity also

demonstrates that the APS problem is among the NP-hard class and the solution time will grow exponentially as the problem size increases.

### 3.6 SUMMARY

In this chapter, a complete mathematical programming model for the Advanced Planning and Scheduling (APS) problem has been formulated. The insights gained from the model can be concluded in the following:

1. The Advanced Planning and Scheduling (APS) problem aims to synthesize production planning and shop floor scheduling, and is characterized by satisfying customer requests and reducing WIP (work-in-process) inventory, subject to multiple resources capacity constraints and complex precedence constraints among operations.
2. The objective of the APS problem is to find an optimal schedule for the orders such that both production idle time and penalties on tardiness and earliness are minimized. Minimizing production idle time is equivalent to minimizing flow time or maximizing machine utilization. Another objective of the APS problem is to derive a schedule with all orders completed as close to their due date as possible, which fits to the JIT production control policy where either early or late delivery of an order results in an increase in the production costs.
3. A Mixed Integer Programming (MIP) model has been developed for the APS problem, which succeeds in a system integration of production planning and shop floor scheduling.

4. The proposed model explicitly considers capacity constraints, operation sequences, lead times and due dates in a multi-order environment and generates useful operation schedules for the shop floor, which overcomes the principal difficulty inherent in the existing MRP procedures.
5. Two examples, a simple one and a representative one modified from the literature, are elaborately illustrated to verify the model and solved adopting the software CPLEX on a personal computer. The numerical results have demonstrated the optimality and effectiveness of the established model.
6. For the simple example ( $2 \times 2 \times 4$ ), the developed MIP model requires 102 constraints and 69 variables, where 52 are integers, and it takes only 0.06 second to reach the optimal solution. By contrast, in the representative example ( $5 \times 6 \times 5$ ), there are 463 constraints and 313 variables including 256 integer ones, and the computational time is about 20 hours. It is reasonable to believe that the APS problem is strongly NP-hard and the solution time will grow exponentially as the problem size increases.

We have investigated the APS problem in this chapter and built an MIP model for the problem. Since the APS problem is NP-hard, a heuristic should be exploited to solve the problem in a reasonable time. In the next chapter, a genetic algorithm (GA) for efficiently settling the Advanced Planning and Scheduling (APS) problem will be proposed. The primary procedure and key issues in the established GA method will be introduced in detail. The performance of the GA-based approach

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will be examined and compared with the optimal solutions gained from the mathematical model.

## CHAPTER 4

# A GENETIC ALGORITHM FOR ADVANCED PLANNING AND SCHEDULING (APS)

### 4.1 INTRODUCTION

In Chapter 3, a mathematical programming model for Advanced Planning and Scheduling (APS) has been built. Although the optimal production plan and schedule for the APS problem can be yielded by the established Mixed Integer Programming (MIP) model, the APS problem is among the class of theoretically difficult problems (NP-hard), and the computational efforts will become extremely intensive when finding the global optimum to a large problem. Thus, meta-heuristics should be used to solve the problem more efficiently.

Genetic algorithms (GAs), invented by Holland and his associates in the 1960's, are random search techniques for seeking "optimal" or "near-optimal" solutions within complex search spaces. Essentially, the search methods a GA employs are inspired by the natural evolution process, and implement a "survival-of-the-fittest" strategy. GAs differ from conventional optimization approaches and have many attractive features. They conduct a multidirectional search using a population of solutions rather than a single solution. Moreover, no information on differentiability, convexity or other mathematical properties is required by GAs [Dav91, Mit96, Cha99, Gen00]. Due to their simplicity and flexibility, genetic algorithms (GAs) have been successfully applied to a wide variety of optimization problems, including the Advanced Planning and Scheduling (APS) problems [Kim96,

Lee02, Pon04]. Also, GAs have demonstrated to perform better in production planning and scheduling problems than other heuristic methods, such as simulated annealing (SA), tabu search (TS) and the shifting bottleneck procedure [Del95, Ree95]. In this chapter, a GA-based method for APS, with the objective of minimizing cost of both production idle time and tardiness or earliness penalty of an order, is to be developed.

This chapter is organized as follows: Section 4.2 provides a GA-based approach for efficiently solving the Advanced Planning and Scheduling (APS) problem. In Section 4.3, the same representative example as in Chapter 3 (refer to Section 3.4.3) is used to evaluate the algorithm. In Section 4.4, the results of the GA are compared with the optimal solutions gained from the mathematical model. Finally, Section 4.5 concludes the chapter.

## **4.2 A GENETIC ALGORITHM FOR THE APS PROBLEM**

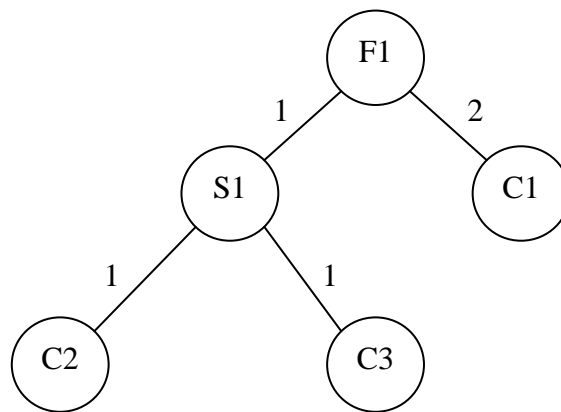
The key issues in developing a GA-based approach are the encoding scheme of the solution, the initialization of the population, the evaluation measurement, reproduction, crossover, mutation, and selection strategy. In this section, these issues are described in detail to present a GA-based approach for the APS problem.

### **4.2.1 Encoding**

Our encoding scheme is based on the concept of random keys suggested by Bean [Bea94]. This scheme encodes a solution with a string of random numbers. Each item in the product structure has one random number generated from the range



[0, 1]. These random numbers denote the priorities of the items, while a smaller value represents the higher priority. Table 4.1 shows an example of the encoding scheme for the product whose structure is given in Figure 3.1 (a) and replicated in Figure 4.1. The random key encoding has the advantage that it eliminates the offspring feasibility problem and is robust to problem structures [Bea94].



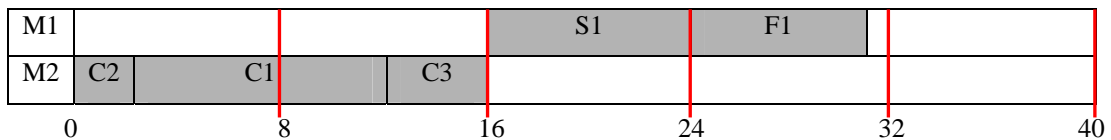
**Figure 4.1 A simple example of a product structure**

**Table 4.1 A simple example of the encoding scheme**

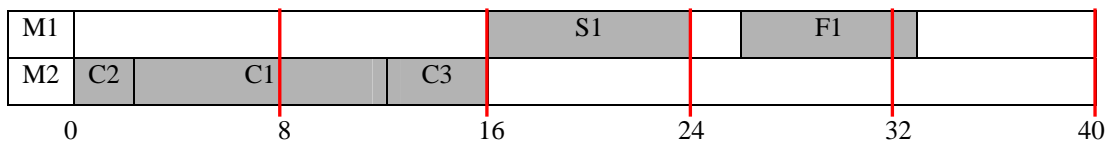
Items	Random number	Machine number	Processing time (hours)
F1	0.14	M1	7
S1	0.27	M1	8
C1	0.65	M2	5
C2	0.31	M2	2
C3	0.79	M2	4

A feasible schedule can be derived from the product structure and the string of random numbers. From the random numbers, the priorities of items are obtained first. An item with the highest priority is selected among the available items which have no child items or whose child items have all been scheduled. The starting time of the selected item is determined considering both the finish time of its child item and the available time of its processing machine. This procedure continues until all items are allocated. For instance, in Figure 4.1 and Table 4.1, when C1, C2 and C3 have no child simultaneously, C2 is selected for the operation sequence because its priority number is 0.31, higher than those of C1 and C3. After selecting C2, only C1 and C3 are available, and C1 is chosen for the next operation because it has a higher priority than C3. In the same manner, the operation sequence C2-C1-C3-S1-F1 is determined. Suppose that the corresponding machines and processing times are shown in Table 4.1. A feasible schedule is then obtained in Figure 4.2(a). Finally, since our objective is to minimize both production flow time and penalty costs including earliness and tardiness, unforced idle time may be introduced into the schedule. To achieve this, for the early orders in the obtained schedule, the final products are moved to their latest possible time, based on the fact that only the completion time of the final product affects the earliness and tardiness of an order. If the overall objective improves, the new schedule updates the former one; otherwise, the former one remains. For the above simple example, it is assumed that the order of F1 has the due date Day 5, and then the schedule in Figure 4.2(a) is early. According to the heuristic rules, only F1 is moved to its latest possible time, that is, F1 is completed at Hour  $(DD_{F1} - 1) \times 8 + 1$ . Here,  $DD_{F1}$  represents the due date of F1.

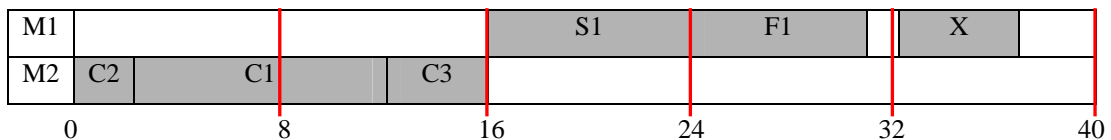
Since the unit of production idle time is in hours and earliness and tardiness are measured in days, a new schedule with no earliness and tardiness could be obtained in Figure 4.2(b). These two schedules in Figure 4.2(a) and 4.2(b) are assessed on the basis of the objective function, and the one with fewer costs would be chosen. Meanwhile, if operation of F1 is not the last one on its processing machine M1, there are two cases: either small idle time or large idle time between F1 and the next operation, as depicted in Figure 4.2(c) and 4.2(e). In both cases, F1 is changed to its latest possible time, which are shown in Figure 4.2(d) and 4.2(f). The schedules in Figure 4.2(c) and 4.2(d) or Figure 4.2(e) and 4.2(f) are compared to keep the better one.



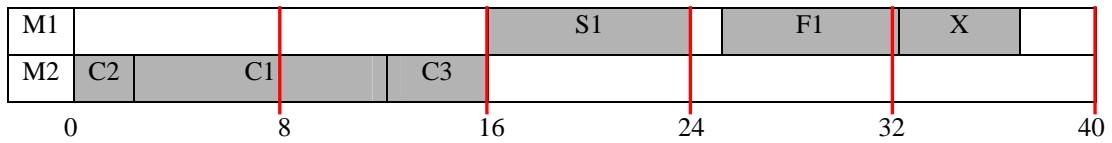
**Figure 4.2 (a) The possible schedules for the simple example**



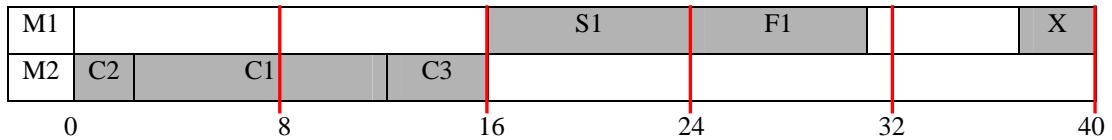
**Figure 4.2 (b) The possible schedules for the simple example**



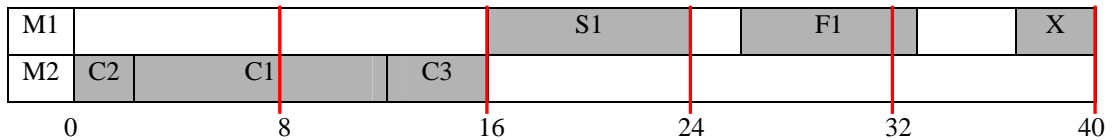
**Figure 4.2 (c) The possible schedules for the simple example**



**Figure 4.2 (d) The possible schedules for the simple example**



**Figure 4.2 (e) The possible schedules for the simple example**



**Figure 4.2 (f) The possible schedules for the simple example**

### 4.2.2 Initialization

The initialization of the population of chromosomes can be done by generating the chromosomes randomly as much as the desired population size. Each chromosome contains a string of random numbers that represent the priorities of the genes. The genetic operations are then performed on the chromosomes, that is, the random keys, not on the schedule, which always leads to a feasible solution.

### 4.2.3 Evaluation

In GAs, the chromosomes contain much information, and each one should be evaluated by some measures of fitness. The fitness values indicate relative superiority of the chromosomes, which is necessary for the subsequent procedures

including the selection operation and the reproduction operation. For the APS problem, the schedule represented by each chromosome is evaluated using the fitness function given in the following equation (4.1), which aggregates production idle time, earliness and tardiness penalty. The objective is to find a chromosome with the optimal schedule, minimizing the total costs. Let  $eval(X_h)$  be the fitness function for chromosome  $X_h$  in the scheduling problem, then

$$eval(X_h) = \left\{ I(mC_{\max} - \sum_{i=1}^n \sum_{p=1}^{P_i} t_{ipk} \cdot N_{ip} \cdot Q_i - \sum_{k=1}^m r_k) + \sum_{i=1}^n [TC \times L_i^I + EC \times E_i^I] \right\} \quad (4.1)$$

where

$n$	Number of orders ( $i = 1, \dots, n$ )
$m$	Number of machines ( $k = 1, \dots, m$ )
$P_i$	Final product of order $O_i$ ( $p = 1, \dots, P_i$ )
$Q_i$	Quantity of order $O_i$
$N_{ip}$	Number of item $p$ needed for one final product $P_i$
$t_{ipk}$	Processing time required by item $p$ of order $O_i$ on machine $M_k$
$r_k$	Ready time of machine $M_k$
$I$	Cost of idle time per hour
$TC$	Cost of tardy orders per day per job
$EC$	Cost of early orders per day per job
$C_{\max}$	Production makespan
$L_i^I$	Number of tardy days (integer) for order $O_i$
$E_i^I$	Number of early days (integer) for order $O_i$

For instance, if  $I = \$ 50 / \text{hour}$ ,  $TC = \$ 250 / \text{day} / \text{order}$ , and  $EC = \$ 50 / \text{day} / \text{order}$ , the fitness function for the schedule in Figure 4.2 (a) is:

$$\text{eval}(X_h) = 50 * [2 * 31 - (7 + 8 + 10 + 2 + 4)] + 50 * 1 = 1600.$$

#### 4.2.4 Selection

The well-known roulette wheel approach [Gol89, Gen00] is employed for selecting some chromosomes to conduct genetic operations. Based on this approach, the probability of selecting a chromosome is determined by its fitness. Chromosomes having larger fitness values are more likely being selected. Although the roulette wheel selection mechanism chooses chromosomes probabilistically, not deterministically, it is certain that on average a chromosome will be selected with the probability proportional to its fitness. Suppose that the population size is  $psize$ , then the selection procedure is as follows:

Step 1: Calculate the total fitness of the population:

$$F = \sum_{h=1}^{psize} \text{eval}(X_h).$$

Step 2: Calculate the selection probability  $p_h$  for each chromosome  $X_h$ :

$$p_h = \frac{\text{eval}(X_h)}{F}, \quad h = 1, 2, \dots, psize.$$

Step 3: Calculate the cumulative probability  $q_h$  for each chromosome  $X_h$ :

$$q_h = \sum_{j=1}^h p_j, \quad h = 1, 2, \dots, psize.$$

Step 4: Generate a random number  $r$  in the range  $(0, 1]$ .

Step 5: If  $q_{h-1} < r \leq q_h$ , then chromosome  $X_h$  is selected.

### 4.2.5 Genetic operations

Genetic operations such as reproduction, crossover and mutation are executed to produce a new set of chromosomes called offspring. There are many variations of genetic operations that could be used in GAs. Since random key encoding preserves to generate feasible solutions, there is no need to design specialized operations. The genetic operations employed here are elitist reproduction, parameterized uniform crossover and immigration, which have been proved very robust in computational tests [Bea94]. Meanwhile, the number of chromosomes selected for carrying out reproduction, crossover and mutation are set by the GA user and denoted as  $Nr$ ,  $Nc$  and  $Nm$ . Definitely, the total number of chromosomes for reproduction, crossover and mutation equals to the population size, that is,  $Nr + Nc + Nm = psize$ .

Elitist reproduction is performed by directly copying the best  $Nr$  chromosomes from the current generation to the next. The advantage of the elitist strategy is that the best chromosomes associated with schedules are monotonically improving from one generation to another.

Parameterized uniform crossover introduced by [Bea94, Had97] could be detailed as: first, choose two chromosomes as parents from the current generation according to the selection mechanism stated above. Let  $X = (x_1, x_2, \dots, x_k)$  and  $Y = (y_1, y_2, \dots, y_k)$  be the  $k$  random key alleles in these two chromosomes (parents), respectively. Next,  $k$  independent random numbers could be uniformly generated from  $[0, 1]$ , and denoted as  $Z = (z_1, z_2, \dots, z_k)$ . Then, let  $U = (u_1, u_2, \dots, u_k)$  and  $V = (v_1, v_2, \dots, v_k)$  be the two offspring that will result from the crossover of the two

parents, and  $P_c$  be the probability of crossover for each gene. The two offspring  $U$  and  $V$  could be determined as

$$\begin{cases} u_i = x_i \text{ and } v_i = y_i & \text{if } z_i < P_c, \\ u_i = y_i \text{ and } v_i = x_i & \text{if } z_i \geq P_c. \end{cases}$$

All these chromosomes  $X$ ,  $Y$ ,  $U$ , and  $V$  are evaluated, and only those two with better fitness are permitted to enter into the next generation. This parameterized uniform crossover operation has shown to be computationally better than the one-point or two-point crossover [Had97].

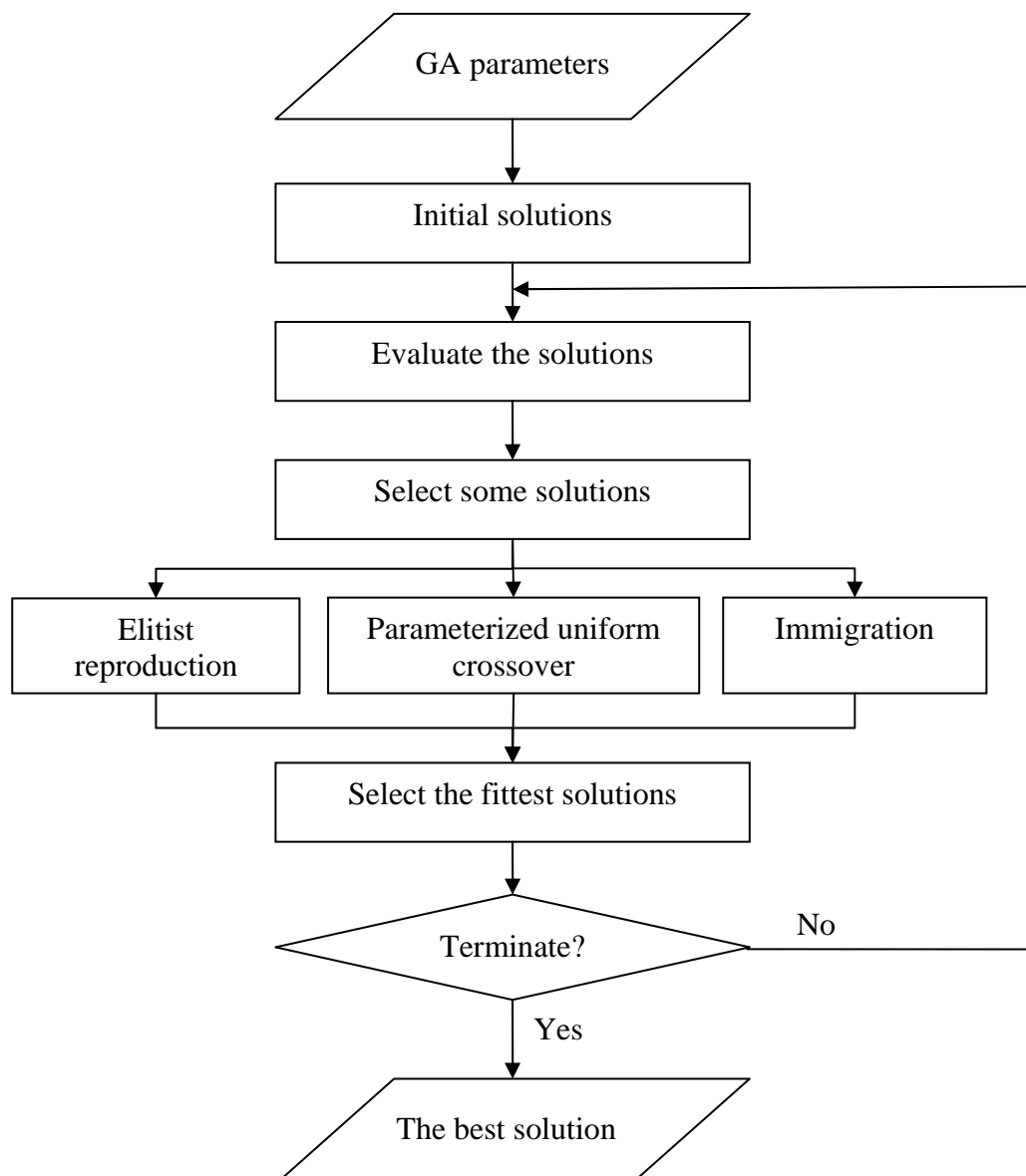
Mutation is implemented by randomly generating one or more entirely new chromosomes from the same distribution as the original generation and including them in the next generation, which is referred as “immigration” in [Bea94, Had97]. Such an immigration operation plays an important role in preventing premature convergence of the population [Bea94, Had97].

#### 4.2.6 The algorithm

On the whole, the genetic algorithm shown in Figure 4.3 is described as follows. After the parameters are set, including the maximum generation, the population size, the number of reproduction, the number of crossover, the crossover probability, and the number of mutation, the GA creates an initial set of random solutions. Each potential solution in the search space is represented by the form of a chromosome, a string of random numbers. All the obtained chromosomes are evaluated using the measure of fitness. On the basis of their fitness values, three genetic operations, elitist reproduction, parameterized uniform crossover and



immigration, are executed to produce a new set of chromosomes, the offspring. These steps form an iteration, and then the evaluation is performed again to start the next iteration. When the maximum generation is reached, the algorithm converges to the best solution.



**Figure 4.3 The overall structure of the genetic algorithm**

The overall procedure of the proposed GA approach for the APS problem is listed in the following.

Step 1: Set the GA parameters, including the maximum generation (*genno*), the population size (*psize*), the number of reproduction (*Nr*), the number of crossover (*Nc*), the crossover probability (*Pc*), and the number of mutation (*Nm*).

Step 2: Generate initial *psize* chromosomes according to the encoding strategy in Section 4.2.1.

Step 3: Evaluate the fitness value  $eval(X_h)$  for all chromosomes in the population according to the evaluation strategy in Section 4.2.3.

Step 4: Perform the elitist reproduction in Section 4.2.5.

Step 5: Perform the parameterized uniform crossover in Section 4.2.5.

Step 6: Perform the immigration in Section 4.2.5.

Step 7: Repeat Steps 3-6 until the maximum generation is reached.

### 4.3 NUMERICAL RESULTS

With respect to the simple example ( $2 \times 2 \times 4$ ) in Section 3.4.1, the established genetic algorithm can easily find the optimal solution. In this section, the performance of the proposed GA method is investigated by use of the same representative example ( $5 \times 6 \times 5$ ) as in Section 3.4.3. The developed GA-based approach was coded in the C language, as in the enclosed CD-ROM, and run on a personal computer with a Pentium 2.66 GHz CPU and 512 MB RAM.

### 4.3.1 The first iteration

In order to illustrate how the GA works, the procedure of seeking the best operation schedule for the APS example is elaborately described as follows.

- Step 1: Set the GA parameters, including the maximum generation (*genno*), the population size (*psize*), the number of reproduction (*Nr*), the number of crossover (*Nc*), the crossover probability (*Pc*), and the number of mutation (*Nm*). In this case, *genno* = 20, *psize* = 8, *Nr* = 2, *Nc* = 4, *Pc* = 0.7, and *Nm* = 2. That is to say, the best 2 chromosomes from the current generation will be directly copied to the next, while the number of chromosomes for undergoing the crossover operation is 4. Meantime, at each iteration, 2 entirely new chromosomes will be created and included in the next generation.
- Step 2: Generate the population size (*psize* = 8) initial chromosomes according to the encoding strategy in Section 4.2.1. The randomly created chromosomes are listed in Table 4.2. Each chromosome ( $X_h$ ) contains a string of random numbers that represent the priorities of the items.

**Table 4.2 The initial chromosomes obtained by the GA**

Items	$X_1$	$X_2$	$X_3$	$X_4$	$X_5$	$X_6$	$X_7$	$X_8$
O1F1	0.98	0.01	0.28	0.74	0.55	0.23	0.35	0.53
O1C1	0.20	0.45	0.34	0.26	0.32	0.01	0.88	0.17
O1C2	0.68	0.67	0.71	0.71	0.33	0.32	0.40	0.68
O1C3	0.02	0.73	0.46	0.16	0.53	0.19	0.30	0.88
O1C4	0.75	0.38	0.89	0.47	0.01	0.58	0.89	0.80
O2F2	0.51	0.20	0.47	0.77	0.27	0.22	0.32	0.01
O2C2	0.01	0.18	0.24	0.17	0.19	0.35	0.44	0.46
O2S1	0.02	0.22	0.83	0.03	0.69	0.42	0.98	0.51
O2S4	0.67	0.14	0.26	0.28	0.44	0.43	0.65	0.57
O2C5	0.68	0.15	0.31	0.33	0.84	0.38	0.29	0.55
O2C6	0.53	0.83	0.14	0.10	0.61	0.27	0.03	0.45
O2S7	0.78	0.65	0.53	0.06	0.22	0.56	0.55	0.41
O2C14	0.15	0.95	0.47	0.10	0.78	0.09	0.41	0.58
O2C15	0.68	0.18	0.23	0.62	0.52	0.62	0.29	0.95
O3F3	0.78	0.05	0.05	0.29	0.90	0.72	0.36	0.15
O3S2	0.64	0.09	0.25	0.89	0.87	0.10	0.79	0.24
O3S3	0.43	0.07	0.81	0.46	0.21	0.68	0.70	0.01
O3C2	0.97	0.02	0.77	0.35	0.18	0.10	0.26	0.19
O3S5	0.39	0.03	0.30	0.42	0.64	0.29	0.64	0.90
O3C3	0.45	0.25	0.31	0.10	0.57	0.17	0.20	0.76
O3S6	0.62	0.98	0.59	0.01	0.94	0.28	0.69	0.29
O3S7	0.81	0.29	0.57	0.71	0.02	0.59	0.96	0.89
O3C7	0.39	0.66	0.61	0.70	0.50	0.50	0.51	0.91
O3C8	0.98	0.04	0.89	0.82	0.77	0.61	0.06	0.71
O3C9	0.98	0.59	0.44	0.04	0.94	0.14	0.21	0.08
O3C10	0.90	0.34	0.01	0.08	0.04	0.28	0.62	0.76
O3C11	0.80	0.78	0.58	0.61	0.60	0.57	0.58	0.89
O3C12	0.41	0.40	0.49	0.48	0.97	1.00	0.32	0.36
O3C13OP1	0.05	0.11	0.81	0.89	0.02	0.33	0.50	0.27
O3C13OP2	0.12	0.01	0.74	0.64	0.15	0.40	0.82	0.05
O3C14	0.56	0.20	0.42	0.04	0.87	0.20	0.91	0.38
O3C15	0.88	0.32	0.87	0.98	0.82	0.40	1.00	0.77
O4S2	0.65	0.68	0.08	0.86	0.33	0.06	0.49	0.60
O4S5	0.07	0.15	0.09	0.28	0.62	0.02	0.97	0.13
O4C3	0.61	0.78	0.80	0.04	0.87	0.32	0.30	0.27
O4C7	0.29	0.26	0.89	0.90	0.46	0.08	0.66	0.42
O4C8	0.03	0.59	0.02	0.96	0.47	0.24	0.06	0.46
O4C9	0.42	0.11	0.77	0.94	0.18	0.05	0.18	0.35
O4C10	0.02	0.29	0.35	0.02	0.50	0.20	0.67	0.05
O4C11	0.63	0.09	0.31	0.33	0.30	0.30	0.01	0.43
O5C3	0.39	0.73	0.50	0.95	0.50	0.01	0.04	0.16

Step 3: Evaluate the fitness value  $eval(X_h)$  for all chromosomes in the population ( $psize = 8$ ) according to the evaluation strategy in Section 4.2.3. Table 4.3 below summarizes the fitness values of all 8 chromosomes.

**Table 4.3 The fitness values of the initial chromosomes**

Chromosome	Fitness value	Chromosome	Fitness value
$X_1$	9325	$X_5$	8975
$X_2$	9775	$X_6$	8925
$X_3$	9375	$X_7$	10575
$X_4$	10175	$X_8$	9525

Step 4: Perform the elitist reproduction in Section 4.2.5. In this initial population, chromosomes  $X_5$  and  $X_6$  have the lowest fitness values, 8975 and 8925, and then they are the elitist ones. Thus, these two chromosomes are straightforwardly reproduced to the next generation.

Step 5: Perform the parameterized uniform crossover in Section 4.2.5. Firstly, two chromosomes should be selected as parents according to the selection mechanism stated in 4.2.4. The procedure of the roulette wheel approach is depicted in the following.

Step 5.1: Calculate the total fitness of the population:

$$F = \sum_{h=1}^{psize} eval(X_h) = 76,650.$$

Step 5.2: Calculate the selection probability  $p_h$  for each chromosome

$X_h$ :

$$p_h = \frac{F - eval(X_h)}{F \times (psize - 1)}, \quad h=1, 2, \dots, 8.$$

The selection probability  $p_h$  for each chromosome  $X_h$  is listed in

Table 4.4.

**Table 4.4 The selection probabilities of the initial chromosomes**

Chromosome	Selection probability	Chromosome	Selection probability
$X_1$	0.125478	$X_5$	0.126130
$X_2$	0.124639	$X_6$	0.126223
$X_3$	0.125384	$X_7$	0.123148
$X_4$	0.123893	$X_8$	0.125105

Step 5.3: Calculate the cumulative probability  $q_h$  for each chromosome  $X_h$ , as given in Table 4.5:

$$q_h = \sum_{j=1}^h p_j, \quad h=1, 2, \dots, 8.$$

**Table 4.5 The cumulative probabilities of the initial chromosomes**

Chromosome	Cumulative probability	Chromosome	Cumulative probability
$X_1$	0.125478	$X_5$	0.625524
$X_2$	0.250116	$X_6$	0.751747
$X_3$	0.375501	$X_7$	0.874895
$X_4$	0.499394	$X_8$	1.000000

Step 5.4: Generate two random numbers  $r_1$  and  $r_2$  in the range (0, 1].

It is supposed that the two random numbers are 0.114875 and 0.200223.

Step 5.5: Since  $r_1 = 0.114875 < q_1 = 0.125478$  and  $q_1 < r_2 = 0.200223 < q_2 = 0.250116$ , chromosomes  $X_1$  and  $X_2$  are selected as parents.

Secondly, since there are 41 alleles in each chromosome, another 41 independent random numbers should be uniformly generated from [0, 1] to execute the crossover, and denoted as:

$$Z = (0.80, 0.99, 0.94, 0.71, 0.57, 0.81, 0.09, 0.17, 0.67, 0.40, \\ 0.84, 0.35, 0.42, 0.74, 0.46, 0.06, 0.17, 0.70, 0.11, 0.89, \\ 0.26, 0.32, 0.16, 0.05, 0.18, 0.68, 0.29, 0.62, 0.24, 0.42, \\ 0.28, 0.46, 0.31, 0.01, 0.54, 0.51, 0.25, 0.44, 0.11, 0.37, 0.13).$$

Then, we have the two offspring,  $X_9$  and  $X_{10}$ , that result from the crossover of the two parents,  $X_1$  and  $X_2$ , as shown in Table 4.6. For instance, since  $z_1 = 0.80 > P_c = 0.7$ , the first alleles in the offspring  $x_{9,1} = x_{2,1} = 0.01$  and  $x_{10,1} = x_{1,1} = 0.98$ .

**Table 4.6 Two illustrative offspring obtained by a crossover**

Items	$X_9$	$X_{10}$
O1F1	0.01	0.98
O1C1	0.45	0.20
O1C2	0.67	0.68
O1C3	0.73	0.02
O1C4	0.75	0.38
O2F2	0.20	0.51
O2C2	0.01	0.18
O2S1	0.02	0.22
O2S4	0.67	0.14
O2C5	0.68	0.15
O2C6	0.83	0.53
O2S7	0.78	0.65
O2C14	0.15	0.95
O2C15	0.18	0.68
O3F3	0.78	0.05
O3S2	0.64	0.09
O3S3	0.43	0.07
O3C2	0.02	0.97
O3S5	0.39	0.03
O3C3	0.25	0.45
O3S6	0.62	0.98
O3S7	0.81	0.29
O3C7	0.39	0.66
O3C8	0.98	0.04
O3C9	0.98	0.59
O3C10	0.90	0.34
O3C11	0.80	0.78
O3C12	0.41	0.40
O3C13OP1	0.05	0.11
O3C13OP2	0.12	0.01
O3C14	0.56	0.20
O3C15	0.88	0.32
O4S2	0.65	0.68
O4S5	0.07	0.15
O4C3	0.61	0.78
O4C7	0.29	0.26
O4C8	0.03	0.59
O4C9	0.42	0.11
O4C10	0.02	0.29
O4C11	0.63	0.09
O5C3	0.39	0.73



The fitness values of  $X_9$  and  $X_{10}$  are 9575 and 10775, respectively. All these chromosomes  $X_1$ ,  $X_2$ ,  $X_9$  and  $X_{10}$  are compared by their fitness values, and  $X_1$  and  $X_9$  with better fitness are permitted to enter into the next generation. Similarly, the remaining 2 ( $= N_c - 2$ ) chromosomes can be produced.

Step 6: Perform the immigration in Section 4.2.5. Referring to Table 4.7, two ( $Nm = 2$ ) completely new chromosomes,  $X_{11}$  and  $X_{12}$ , are randomly generated and included in the next generation.

**Table 4.7 Two new chromosomes obtained by a mutation**

Items	$X_{11}$	$X_{12}$	Items	$X_{11}$	$X_{12}$
O1F1	0.49	0.49	O3S7	0.79	0.83
O1C1	0.10	0.55	O3C7	0.97	0.59
O1C2	0.43	0.60	O3C8	0.89	0.40
O1C3	0.55	0.08	O3C9	0.99	0.52
O1C4	0.19	0.54	O3C10	0.51	0.87
O2F2	0.13	0.19	O3C11	0.18	0.49
O2C2	0.79	0.01	O3C12	0.47	0.77
O2S1	0.98	0.19	O3C13OP1	0.98	0.82
O2S4	0.38	0.15	O3C13OP2	0.70	0.78
O2C5	0.68	0.83	O3C14	0.58	0.71
O2C6	0.59	0.85	O3C15	0.25	0.24
O2S7	0.47	1.00	O4S2	0.54	0.33
O2C14	0.36	0.96	O4S5	0.69	0.46
O2C15	0.31	0.57	O4C3	0.66	0.42
O3F3	0.95	0.85	O4C7	0.41	0.31
O3S2	0.17	0.39	O4C8	0.33	0.42
O3S3	0.19	0.37	O4C9	0.35	0.22
O3C2	0.70	0.45	O4C10	0.08	0.42
O3S5	0.57	0.06	O4C11	0.42	0.42
O3C3	0.66	0.23	O5C3	0.22	0.57
O3S6	0.60	0.05			

Step 7: Repeat Steps 3-6 until the maximum generation (*genno* = 20) is reached.

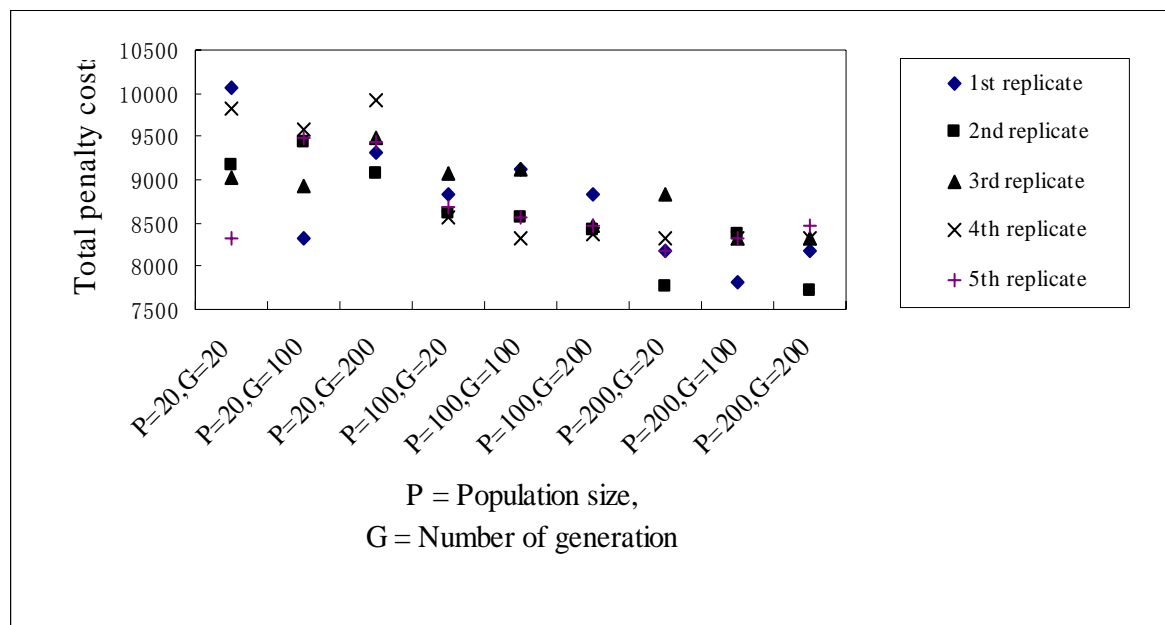
### 4.3.2 Identifying efficient genetic parameters

It is well known that the performance of a genetic algorithm is influenced by various genetic parameters. When solving the Advanced Planning and Scheduling (APS) problem, the population size and the number of generations are the main factors [Moo04, Pon04]. These two parameters determine the total number of chromosomes generated which further affect the amount of search, the chance of finding an optimal solution, the execution time and the computer storage space needed. In order to explore the effect of the population size and the number of generations, the GA program is tested with different levels of parameters and replicated five times at each level. The levels of parameters in Table 4.8 were chosen on the basis of the results of [Moo04, Pon04]. The other parameters of the GA for the problem are preset as: reproduction rate = 0.1, crossover rate = 0.8, crossover probability = 0.7, mutation rate = 0.1. The tests were run on a personal computer with a Pentium 2.66 GHz CPU and 512 MB RAM.

**Table 4.8 Experimental parameters**

Parameters	Levels
Population size ( <i>psize</i> )	20, 100, 200
Number of generation ( <i>genno</i> )	20, 100, 200

Figure 4.4 provides a scatter plot that illustrates the final total penalty costs arising from the schedules produced with different parameters. It could be seen from the scatter plot that the runs that employ a population of 200 with 200 generations obtain the lowest costs with a small spread. This may be due to the fact that more offspring are generated at each iteration and more generations are produced to explore the search space. Although the GA with  $psize = 200$  and  $genno = 200$  has better performance, it also requires longer computation time, about 90 times compared with  $psize = 20$  and  $genno = 20$ . The comparison among the different GA parameter values is summarized in Table 4.9.



**Figure 4.4 Scatter plot of results from five replications**

**Table 4.9 A comparison of different GA parameter values**

Parameters values	Mean of best one in the initial population(s)	Mean of final best solution(s)	Mean of computation time (sec.)
<i>psize</i> = 20, <i>genno</i> = 20	9935	9285	0.063
<i>psize</i> = 20, <i>genno</i> = 100	9525	9145	0.266
<i>psize</i> = 20, <i>genno</i> = 200	9535	9445	0.547
<i>psize</i> = 100, <i>genno</i> = 20	9105	8755	0.262
<i>psize</i> = 100, <i>genno</i> = 100	9205	8745	1.301
<i>psize</i> = 100, <i>genno</i> = 200	9125	8515	2.675
<i>psize</i> = 200, <i>genno</i> = 20	9085	8255	0.531
<i>psize</i> = 200, <i>genno</i> = 100	9085	8235	2.703
<i>psize</i> = 200, <i>genno</i> = 200	9085	8205	5.403

### 4.3.3 Results analysis

When *psize* = 200 and *genno* = 200, the best solution associated with the chromosome obtained by the GA method is illustrated in Table 4.10 and 4.11, whereas the lowest cost in each generation is depicted in Figure 4.5. It can be seen in Figure 4.5 that the total penalty cost decreases and converges as the number of generation increases. In this particular case, the best production schedule with the total costs of 7725 was produced after 36 generations. Meanwhile, the best operation sequences are graphically represented in the Gantt chart as shown in Figure 4.6. For convenience, item *p* of order  $O_i$  is denoted *Oip*. From the Gantt chart, it is easy to find that the best makespan generated by the GA-based approach for the illustrative example is 45.5 hours. Orders 1, 2 and 3 are finished before their due dates.

**Table 4.10 (a) The best schedule with the chromosome obtained by the GA for  
the example ( $5 \times 6 \times 5$ )**

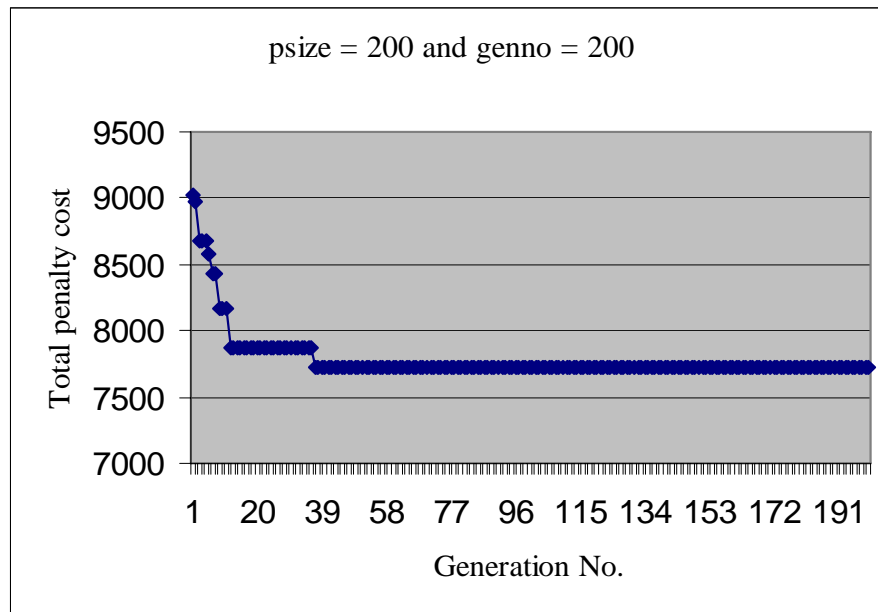
Items	Starting time (hour)	Finish time (hour)	Random number
O1F1	5.5	9.0	0.09
O1C1	4.0	5.0	0.23
O1C2	5.0	5.5	0.64
O1C3	1.5	2.0	0.37
O1C4	3.0	4.0	0.05
O2F2	42.5	45.5	0.99
O2C2	1.0	1.5	0.21
O2S1	21.0	23.5	0.29
O2S4	15.5	18.0	0.13
O2C5	2.0	3.0	0.01
O2C6	12.0	14.0	0.86
O2S7	14.0	15.5	0.72
O2C14	3.0	3.5	0.14
O2C15	3.5	4.0	0.25
O3F3	35.5	42.5	0.24
O3S2	29.5	35.5	0.06
O3S3	24.0	34.0	0.18
O3C2	5.5	8.5	0.65
O3S5	23.5	29.5	0.85
O3C3	11.5	14.5	0.87

**Table 4.10 (b) The best schedule with the chromosome obtained by the GA for  
the example ( $5 \times 6 \times 5$ )**

Items	Starting time (hour)	Finish time (hour)	Random number
O3S6	18.0	24.0	0.10
O3S7	8.0	14.0	0.55
O3C7	14.0	16.0	0.87
O3C8	10.0	12.0	0.80
O3C9	9.0	10.0	0.72
O3C10	14.0	16.0	0.63
O3C11	6.0	7.0	0.28
O3C12	8.0	14.0	0.43
O3C13OP1	12.0	16.0	0.78
O3C13OP2	8.0	12.0	0.94
O3C14	6.0	8.0	0.61
O3C15	4.0	6.0	0.53
O4S2	15.0	21.0	0.19
O4S5	9.0	15.0	0.69
O4C3	8.5	11.5	0.85
O4C7	5.0	7.0	0.27
O4C8	7.0	9.0	0.61
O4C9	3.0	4.0	0.17
O4C10	4.0	6.0	0.14
O4C11	7.0	8.0	0.34
O5C3	2.0	5.0	0.54

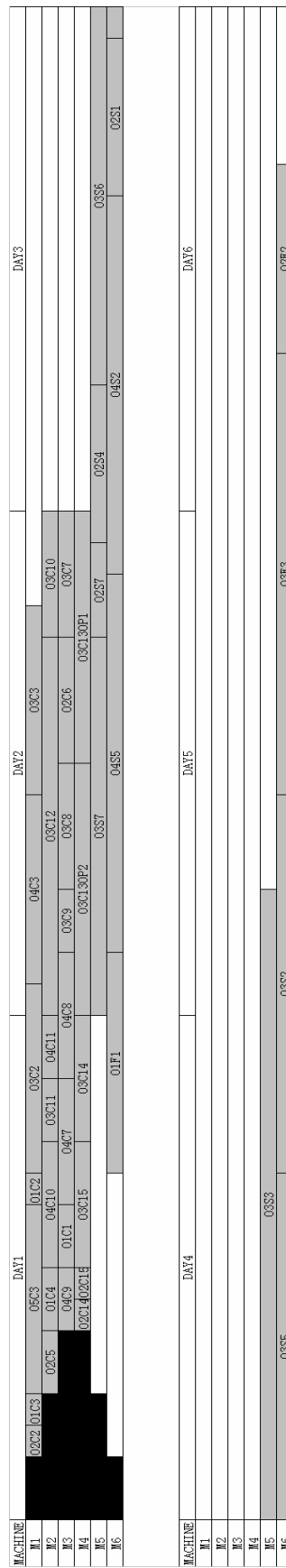
**Table 4.11 The best solution obtained by the GA for the example (5 × 6 × 5)**

Makespan (hour)	Number of tardiness	Number of earliness	Total cost	CPU time (sec.)
45.5	0	13	7725	5.393

**Figure 4.5 The lowest cost in each generation**

The optimal solution obtained from the developed Mixed Integer Programming (MIP) model is with the total costs of 7575. The gap between the optimal costs and the best costs of our GA method is 1.98%  $((7725-7575)/7575*100\%)$ , which is relatively small. However, it took the MIP model about 20 hours to reach the optimal solution. Obviously, our GA method spends much less time, which only needs 5.393 seconds.

The results also indicate that the presented genetic algorithm can generate realistic schedules with operation starting time and finish time for the shop floor.



**Figure 4.6** The GA results of the example (5 × 6 × 5) in the form of Gantt chart



#### 4.4 COMPARISON TO OPTIMAL SOLUTIONS

A series of experiments using randomly generated problems were conducted to test the developed Mixed Integer Programming (MIP) and genetic algorithm (GA). The test problems are synthesized from the work of [Fry89, Kim96, Lee02, Pon02, Ran04]. The structure of each product is extracted or modified from [Fry89, Lee02, Pon02], and the number of levels in the structure ranges from 3 to 5. In any product structure, the number of subassemblies is between 5 and 15, whereas components are in [5, 30]. It should be noted that there are common items in the product structures, and all items in the product structure, including final products, subassemblies and components, could be ordered by the customers. Number of machines is drawn from a uniform distribution between 4 and 6. The time capacity of each machine is 8 hours a day. The machines, with varying ready time between 0 and 4 hours, are randomly assigned to process the items in the product structure. The processing time of components range from 0.1 to 0.4 hour in steps of 0.1, and those of subassemblies and final products are from 0.3 to 0.7. At the beginning of the planning horizon, between 1 and 5 orders arrive in the production system. While the due dates of orders in days are uniformly generated from [1, 15], the order quantities are from [5, 30] in steps of 5. The penalty rates, including cost of idle time and cost of earliness, are selected from the range between 50 and 100 in steps of 10, and then the tardiness penalty is set 5 times the earliness penalty. The tests were run on a personal computer with a Pentium 2.66 GHz CPU and 512 MB RAM.

The results of four typical examples are given in Table 4.12, which includes the optimal solution and the CPU time by CPLEX, the best solution and the CPU

time by the GA with the efficient parameter settings identified in Section 4.3.2, and the gap between the optimal costs and the best costs of the GA for each problem size.

**Table 4.12 Comparisons between the MIP and the GA**

Numbers of orders, machines and levels	Optimal solution by CPLEX (obj)	CPU time by CPLEX (hh:mm:ss)	Best solution by GA (obj')	CPU time by GA (sec.)	The gap ((obj'-obj)/obj *100%)
$3 \times 4 \times 5$	1810	00:00:03	1810	2.667	0
$4 \times 5 \times 5$	5550	00:02:15	5550	5.328	0
$5 \times 5 \times 4$	6550	11:52:07	6750	5.236	3.05
$5 \times 6 \times 5$	7575	19:23:34	7725	5.393	1.98

By solving the established MIP model, the optimal production schedules can be obtained for all test problems. For the problems, the optimal costs are 1810, 5550, 6550, and 7575, respectively. Although the global optimum could be found, the MIP is inefficient in doing so. From Table 4.12, it can be seen that the needed CPU time are 2.68 seconds, 2.25 minutes, 11.87 hours, and 19.39 hours, respectively. Obviously, the computational time grows exponentially with the problem size. In Appendices I and II, the CPLEX formulation and optimal results of the APS problem with five orders, six machines and five-level product structures are illustrated in detail. Moreover, Appendices III, IV and V list the data of example  $3 \times 4 \times 5$ ,  $4 \times 5 \times 5$ , and  $5 \times 5 \times 4$ , as well as their CPLEX solutions.

On the contrary, the best solutions generated by the GA are 1810, 5550, 6750, and 7725, respectively. In other words, the GA, as a heuristic method, can reach the global optima for the small size problems, and only achieve the near-optimal solutions as the problem size increases. For the examples of  $5 \times 5 \times 4$  and  $5 \times 6 \times 5$ , the gaps between the optimal costs and the best costs of the GA are 3.05% and 1.98%, both of which are relatively small. Furthermore, to compensate this, the GA requires much shorter computation time. As shown in Table 4.12, the longest time spent is only 5.393 seconds for the example  $5 \times 6 \times 5$ . The results demonstrate that the suggested GA-based approach can efficiently find effective schedules for the APS problems with operation starting time and finish time in a reasonable computational time.

#### 4.5 SUMMARY

In this chapter, a genetic algorithm (GA) is developed for the Advanced Planning and Scheduling (APS) problem. Some remarks can be summarized as follows.

1. The proposed GA-based approach explicitly takes into account due dates of products, operation sequences among items, and capacity constraints of the manufacturing system. The objective of the approach is to seek the minimum cost of both production idle time and tardiness or earliness penalty of an order.
2. The performance of the established genetic algorithm is investigated by the use of the same representative example ( $5 \times 6 \times 5$ ) as in Chapter 3. The results indicate that the presented methodology can efficiently generate

realistic operation schedules with operation starting time and finish time for the shop floor and perform well on the tested problem. It is also found that the better results could be produced with higher levels of population size and number of generations. These two factors together determine the amount of search and the algorithm execution time.

3. The developed genetic algorithm constitutes a general approach that can be easily modified to adapt to a variety of APS problems, such as dynamic situation.
4. A series of computational experiments using randomly generated problems were conducted to compare the developed Mixed Integer Programming (MIP) and genetic algorithm (GA). By solving the established MIP, the optimal production schedules can be obtained for all test problems. However, the computational time grows exponentially with the problem size. On the contrary, the GA, as a heuristic method, can reach the global optima for the small size problems, and only achieve the near-optimal solutions for large problems, but it requires much less computation time.

For the APS problem, we have constructed an MIP model in Chapter 3 and a GA method in Chapter 4. An assumption made so far is that the APS problem is under a static environment. However, in a practical situation, the assumption is unrealistic. Thus, the next chapter will cope with the Dynamic Advanced Planning and Scheduling (DAPS) problem where new orders arrive on a continuous basis. Both the MIP in Chapter 3 and the GA in Chapter 4 will be further extended by

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incorporating a periodic policy with a frozen interval. The objective is to obtain a good schedule such that both production idle time and penalties on tardiness and earliness of both original orders and new orders are minimized at each rescheduling point. The effectiveness of the mechanism in the dynamic environment will be tested.

## CHAPTER 5

### DYNAMIC APS AND ITS SOLUTIONS

#### 5.1 INTRODUCTION

Much of the research in the Advanced Planning and Scheduling (APS) is based on the assumption that the manufacturing environment is static, which rarely holds in real situations. In practice, some unexpected events, such as the arrival of new orders, may arise and disrupt the manufacturing system. This leads to the study of Dynamic Advanced Planning and Scheduling (DAPS).

In recent years, more studies have considered planning and scheduling problems in the dynamic environment, as reviewed in Chapter 2 (refer to Section 2.3.4). Unfortunately, most of the research efforts have been concentrated on one machine, flow shop, and job shop situations, assuming operations are performed in series. There appears to be scant research on introducing dynamic mechanism into Advanced Planning and Scheduling (APS).

For the dynamic production problems, traditional methods only consider the capability of generating new plans and schedules to optimize the efficiency measure like mean flow time, earliness and tardiness, etc. These strategies often make the plans and schedules experience large changes when new conditions occur, which are simply unacceptable in practice. For example, if the starting time of a job is delayed, excess inventory will be held to support the new schedule. On the other hand, when materials and tools are required to be delivered earlier than originally planned, rush

costs will surely be added. Clearly, the trade-off between efficiency and stability should be addressed in the dynamic systems [Wus93, Ran04].

This chapter investigates a Dynamic Advanced Planning and Scheduling (DAPS) problem where new orders arrive on a continuous basis. A periodic policy with a frozen interval is adopted to increase stability on the shop floor. Both the MIP model in Chapter 3 and the GA method in Chapter 4 are further extended by incorporating the dynamic policy to find a schedule such that both production idle time and penalties on tardiness and earliness of both original orders and new orders are minimized at each rescheduling point. The two examples in Chapter 3 with the arrival of new orders are illustrated to indicate that the suggested approach can improve the schedule stability while retaining efficiency.

This chapter is organized as follows. In Section 5.2, the proposed methodology for the Dynamic Advanced Planning and Scheduling (DAPS) is presented. The numerical examples to illustrate the methodology are shown in Section 5.3. Finally, Section 5.4 concludes this chapter.

## **5.2 THE PROPOSED METHODOLOGY**

Much of the previous research on dynamic problems only takes into account efficiency performance to minimize the cost objectives like mean flow time, earliness and tardiness, etc. Usually, doing so will greatly change the production schedule when new conditions occur and induce instability, which is highly undesirable in the practical shop. This section is to investigate a Dynamic Advanced Planning and Scheduling (DAPS) problem where new orders arrive on a continuous

basis. Both the MIP model in Chapter 3 and the GA method in Chapter 4 are further extended by incorporating a periodic policy with a frozen interval to increase stability on the shop floor.

### 5.2.1 Policy

This research addresses a Dynamic Advanced Planning and Scheduling (DAPS) problem where new orders arrive on a continuous basis. In such a situation, if we construct a new schedule every time when a new order arrives, the system may be in a permanent state of replanning and rescheduling, and instability will be induced on the shop floor. Meanwhile, it is observed that the stability of the production system will decrease more when changes are made closer to the current period [Lin94, Ran04]. Therefore, this study adopts a periodic policy with a frozen interval. In other words, the schedule is revised periodically at the rescheduling point but not every time a new order arrives. Moreover, operations near the current time and within the frozen interval are fixed. Those operations outside the frozen interval and the newly arrived orders are available for building a new schedule. This policy provides a framework for balancing efficiency and stability.

The dynamic policy can be introduced into the developed MIP model. At each rescheduling point, the original orders and the new orders are combined to form a new APS problem. To fix the operations within the frozen interval, their start times ( $S_{ipk}$ ) are given the optimal values ( $S_{ipk}^*$ ) in the original problem. In other words, the following constraints are added to the MIP model.



$$S_{ipk} = S_{ipk}^* \quad p \in C, \quad \forall i, k. \quad (5.1)$$

where

$S_{ipk}$	Production start time of item $p$ of order $O_i$ on machine $M_k$
$S_{ipk}^*$	The optimal start time of item $p$ of order $O_i$ on machine $M_k$ in the original problem
$C$	Set of fixed items

The established GA method can also be extended by incorporating the periodic policy with a frozen interval. Our genetic algorithm is based on the random keys encoding of Bean [Bea94]. The idea of random keys encoding is to represent a solution with a string of random numbers. At each rescheduling point, the length of the random number string equals to the number of unfrozen items in both original orders and new orders, that is, each unfrozen item takes a random value in the range  $[0, 1]$ . These random numbers act as sort keys to decode the string into a feasible schedule, while the smaller value means the higher priority of the corresponding item.

### 5.2.2 The objective function

At each rescheduling point, our problem is to find a schedule for all the orders including original orders and new orders such that both production idle time and penalties on tardiness and earliness are minimized. Minimizing production idle time is equivalent to minimizing flow time or maximizing machine utilization. In addition, production idle time is chosen as the objective to be reduced because it is

able to reflect two focuses in shops: manufacturing lead time and WIP (work-in-process) inventory level. Another objective of the problem is to find a schedule with all orders completed as close to their due dates as possible, which is on the fact that either early or late delivery of an order results in an increase in the costs.

### **5.2.3 Additional assumptions**

To implement the methodology, some additional assumptions are made. In the make-to-assemble manufacturing system, there are multiple eligible machines with varying ready times. A machine can perform one operation at a time and only works for eight hours a day. Each operation can be processed on at most one machine at a given time and is non-preemptive. A lot-for-lot strategy is employed for making items, while the setup times (including the transfer times between operations) are negligible or are included in the processing times. Finally, it is assumed that new orders are continuously introduced into the production system on the infinite time horizon, and at the beginning, a preschedule has been generated that is optimal or near optimal with respect to the above objective function. If no new order occurs at some rescheduling point, the entire original schedule will be followed.

## **5.3 NUMERICAL RESULTS**

To examine the effectiveness of the proposed mechanism in the dynamic environment, the two examples in Chapter 3 with the arrival of new orders are illustrated in the following. With respect to the simple example, there are two orders at the beginning of the planning horizon, and then one more order arrives at the first

rescheduling point. In terms of the representative example, there are five orders at the beginning, and afterwards two new orders are received. The results indicate that the suggested approach can improve the schedule stability while retaining efficiency.

### 5.3.1 The simple DAPS example and its optimal solutions

With respect to the simple example in Section 3.4.1, there are two orders at the beginning of the planning horizon ( $t = 0$ ): one requiring 10 Product F1s with due date Day 4 and the other requiring 15 Product S1s with due date Day 3. The rescheduling interval is determined as 1 day, that is, 8 hours. Then, at the first rescheduling point ( $t = \text{Day 1}$ ), one more order arrives: 20 Product C1s with due date Day 4.

#### 5.3.1.1 The MIP with a frozen interval

For the original problem, the optimal preschedule has been obtained in Section 3.4.2 by solving the developed Mixed Integer Programming (MIP). In the optimal preschedule, both Order 1 and 2 are fulfilled on time.

On Day 1 when the new order arrives, frozen interval = 1 day (8 hours) was used. The Gantt chart in Figure 3.3 clearly indicates that items O1S1, O1C1OP2, O1C1OP3, O1C2, O1C3, O2C2 and O2C3 have been completed when  $t = \text{Hour 16}$  ( $= 8 + 8$ ), while item O2S1 has begun its processing but has not finished yet. Hence, these items are fixed in the production schedule. The other items, including O1C1OP1 and O1F1, are outside the frozen interval, and they, together with the newly arrived order, are required to build a new schedule.

The MIP model with the dynamic policy is applied to this new situation as follows.

Minimize

$$\begin{aligned}
 &100C_{\max} - 2725 \\
 &+ 250LI_1 + 250LI_2 + 250LI_3 \\
 &+ 50EI_1 + 50EI_2 + 50EI_3
 \end{aligned}$$

Subject to

(3.2):

$$\text{cons1: } C_1 - C_{\max} \leq 0$$

$$\text{cons3: } C_3 - C_{\max} \leq 0$$

$$\text{cons2: } C_2 - C_{\max} \leq 0$$

(3.3):

$$\text{cons4: } S_{111} \geq 19.5$$

$$\text{cons7: } S_{322} \geq 16$$

$$\text{cons5: } S_{132} \geq 16$$

$$\text{cons8: } S_{332} \geq 16$$

$$\text{cons6: } S_{312} \geq 16$$

(3.4):

$$\text{cons9: } S_{111} - S_{121} \geq 5.000000$$

$$\text{cons14: } S_{142} - S_{152} \geq 2.000000$$

$$\text{cons10: } S_{111} - S_{132} \geq 4.000000$$

$$\text{cons15: } S_{211} - S_{222} \geq 1.500000$$

$$\text{cons11: } S_{121} - S_{162} \geq 1.000000$$

$$\text{cons16: } S_{211} - S_{232} \geq 3.000000$$

$$\text{cons12: } S_{121} - S_{172} \geq 2.000000$$

$$\text{cons17: } S_{312} - S_{322} \geq 4.000000$$

$$\text{cons13: } S_{132} - S_{142} \geq 4.000000$$

$$\text{cons18: } S_{322} - S_{332} \geq 2.000000$$

(3.5):

$$\text{cons19: } C_1 - S_{111} = 7$$

$$\text{cons21: } C_3 - S_{312} = 4$$

$$\text{cons20: } C_2 - S_{211} = 7.5$$

(3.6) and (3.7):

$$\text{cons22: } S111-S121+999X11121 \geq 5.000000$$

$$\text{cons23: } S121-S111+999X12111 \geq 7.000000$$

$$\text{cons24: } X11121+X12111=1$$

$$\text{cons25: } S111-S211+999X11211 \geq 7.500000$$

$$\text{cons26: } S211-S111+999X21111 \geq 7.000000$$

$$\text{cons27: } X11211+X21111=1$$

$$\text{cons28: } S121-S211+999X12211 \geq 7.500000$$

$$\text{cons29: } S211-S121+999X21121 \geq 5.000000$$

$$\text{cons30: } X12211+X21121=1$$

$$\text{cons31: } S132-S142+999X13142 \geq 4.000000$$

$$\text{cons32: } S142-S132+999X14132 \geq 4.000000$$

$$\text{cons33: } X13142+X14132=1$$

$$\text{cons34: } S132-S152+999X13152 \geq 2.000000$$

$$\text{cons35: } S152-S132+999X15132 \geq 4.000000$$

$$\text{cons36: } X13152+X15132=1$$

$$\text{cons37: } S132-S162+999X13162 \geq 1.000000$$

$$\text{cons38: } S162-S132+999X16132 \geq 4.000000$$

$$\text{cons39: } X13162+X16132=1$$

$$\text{cons40: } S132-S172+999X13172 \geq 2.000000$$

$$\text{cons41: } S172-S132+999X17132 \geq 4.000000$$

$$\text{cons42: } X13172+X17132=1$$

$$\text{cons43: } S132-S222+999X13222 \geq 1.500000$$

$$\text{cons44: } S222-S132+999X22132 \geq 4.000000$$

$$\text{cons45: } X13222+X22132=1$$

$$\text{cons46: } S132-S232+999X13232 \geq 3.000000$$

$$\text{cons47: } S232-S132+999X23132 \geq 4.000000$$

$$\text{cons48: } X13232+X23132=1$$

$$\text{cons49: } S132-S312+999X13312 \geq 4.000000$$

$$\text{cons50: } S312-S132+999X31132 \geq 4.000000$$

$$\text{cons51: } X13312+X31132=1$$

cons52:  $S132-S322+999X13322 \geq 4.000000$   
cons53:  $S322-S132+999X32132 \geq 4.000000$   
cons54:  $X13322+X32132=1$   
cons55:  $S132-S332+999X13332 \geq 2.000000$   
cons56:  $S332-S132+999X33132 \geq 4.000000$   
cons57:  $X13332+X33132=1$   
cons58:  $S142-S152+999X14152 \geq 2.000000$   
cons59:  $S152-S142+999X15142 \geq 4.000000$   
cons60:  $X14152+X15142=1$   
cons61:  $S142-S162+999X14162 \geq 1.000000$   
cons62:  $S162-S142+999X16142 \geq 4.000000$   
cons63:  $X14162+X16142=1$   
cons64:  $S142-S172+999X14172 \geq 2.000000$   
cons65:  $S172-S142+999X17142 \geq 4.000000$   
cons66:  $X14172+X17142=1$   
cons67:  $S142-S222+999X14222 \geq 1.500000$   
cons68:  $S222-S142+999X22142 \geq 4.000000$   
cons69:  $X14222+X22142=1$   
cons70:  $S142-S232+999X14232 \geq 3.000000$   
cons71:  $S232-S142+999X23142 \geq 4.000000$   
cons72:  $X14232+X23142=1$   
cons73:  $S142-S312+999X14312 \geq 4.000000$   
cons74:  $S312-S142+999X31142 \geq 4.000000$   
cons75:  $X14312+X31142=1$   
cons76:  $S142-S322+999X14322 \geq 4.000000$   
cons77:  $S322-S142+999X32142 \geq 4.000000$   
cons78:  $X14322+X32142=1$   
cons79:  $S142-S332+999X14332 \geq 2.000000$   
cons80:  $S332-S142+999X33142 \geq 4.000000$   
cons81:  $X14332+X33142=1$   
cons82:  $S152-S162+999X15162 \geq 1.000000$

cons83:  $S162-S152+999X16152 \geq 2.000000$   
cons84:  $X15162+X16152=1$   
cons85:  $S152-S172+999X15172 \geq 2.000000$   
cons86:  $S172-S152+999X17152 \geq 2.000000$   
cons87:  $X15172+X17152=1$   
cons88:  $S152-S222+999X15222 \geq 1.500000$   
cons89:  $S222-S152+999X22152 \geq 2.000000$   
cons90:  $X15222+X22152=1$   
cons91:  $S152-S232+999X15232 \geq 3.000000$   
cons92:  $S232-S152+999X23152 \geq 2.000000$   
cons93:  $X15232+X23152=1$   
cons94:  $S152-S312+999X15312 \geq 4.000000$   
cons95:  $S312-S152+999X31152 \geq 2.000000$   
cons96:  $X15312+X31152=1$   
cons97:  $S152-S322+999X15322 \geq 4.000000$   
cons98:  $S322-S152+999X32152 \geq 2.000000$   
cons99:  $X15322+X32152=1$   
cons100:  $S152-S332+999X15332 \geq 2.000000$   
cons101:  $S332-S152+999X33152 \geq 2.000000$   
cons102:  $X15332+X33152=1$   
cons103:  $S162-S172+999X16172 \geq 2.000000$   
cons104:  $S172-S162+999X17162 \geq 1.000000$   
cons105:  $X16172+X17162=1$   
cons106:  $S162-S222+999X16222 \geq 1.500000$   
cons107:  $S222-S162+999X22162 \geq 1.000000$   
cons108:  $X16222+X22162=1$   
cons109:  $S162-S232+999X16232 \geq 3.000000$   
cons110:  $S232-S162+999X23162 \geq 1.000000$   
cons111:  $X16232+X23162=1$   
cons112:  $S162-S312+999X16312 \geq 4.000000$   
cons113:  $S312-S162+999X31162 \geq 1.000000$

cons114:  $X_{16312} + X_{31162} = 1$   
cons115:  $S_{162} - S_{322} + 999X_{16322} \geq 4.000000$   
cons116:  $S_{322} - S_{162} + 999X_{32162} \geq 1.000000$   
cons117:  $X_{16322} + X_{32162} = 1$   
cons118:  $S_{162} - S_{332} + 999X_{16332} \geq 2.000000$   
cons119:  $S_{332} - S_{162} + 999X_{33162} \geq 1.000000$   
cons120:  $X_{16332} + X_{33162} = 1$   
cons121:  $S_{172} - S_{222} + 999X_{17222} \geq 1.500000$   
cons122:  $S_{222} - S_{172} + 999X_{22172} \geq 2.000000$   
cons123:  $X_{17222} + X_{22172} = 1$   
cons124:  $S_{172} - S_{232} + 999X_{17232} \geq 3.000000$   
cons125:  $S_{232} - S_{172} + 999X_{23172} \geq 2.000000$   
cons126:  $X_{17232} + X_{23172} = 1$   
cons127:  $S_{172} - S_{312} + 999X_{17312} \geq 4.000000$   
cons128:  $S_{312} - S_{172} + 999X_{31172} \geq 2.000000$   
cons129:  $X_{17312} + X_{31172} = 1$   
cons130:  $S_{172} - S_{322} + 999X_{17322} \geq 4.000000$   
cons131:  $S_{322} - S_{172} + 999X_{32172} \geq 2.000000$   
cons132:  $X_{17322} + X_{32172} = 1$   
cons133:  $S_{172} - S_{332} + 999X_{17332} \geq 2.000000$   
cons134:  $S_{332} - S_{172} + 999X_{33172} \geq 2.000000$   
cons135:  $X_{17332} + X_{33172} = 1$   
cons136:  $S_{222} - S_{232} + 999X_{22232} \geq 3.000000$   
cons137:  $S_{232} - S_{222} + 999X_{23222} \geq 1.500000$   
cons138:  $X_{22232} + X_{23222} = 1$   
cons139:  $S_{222} - S_{312} + 999X_{22312} \geq 4.000000$   
cons140:  $S_{312} - S_{222} + 999X_{31222} \geq 1.500000$   
cons141:  $X_{22312} + X_{31222} = 1$   
cons142:  $S_{222} - S_{322} + 999X_{22322} \geq 4.000000$   
cons143:  $S_{322} - S_{222} + 999X_{32222} \geq 1.500000$   
cons144:  $X_{22322} + X_{32222} = 1$



cons145:  $S222-S332+999X22332 \geq 2.000000$   
 cons146:  $S332-S222+999X33222 \geq 1.500000$   
 cons147:  $X22332+X33222=1$   
 cons148:  $S232-S312+999X23312 \geq 4.000000$   
 cons149:  $S312-S232+999X31232 \geq 3.000000$   
 cons150:  $X23312+X31232=1$   
 cons151:  $S232-S322+999X23322 \geq 4.000000$   
 cons152:  $S322-S232+999X32232 \geq 3.000000$   
 cons153:  $X23322+X32232=1$   
 cons154:  $S232-S332+999X23332 \geq 2.000000$   
 cons155:  $S332-S232+999X33232 \geq 3.000000$   
 cons156:  $X23332+X33232=1$   
 cons157:  $S312-S322+999X31322 \geq 4.000000$   
 cons158:  $S322-S312+999X32312 \geq 4.000000$   
 cons159:  $X31322+X32312=1$   
 cons160:  $S312-S332+999X31332 \geq 2.000000$   
 cons161:  $S332-S312+999X33312 \geq 4.000000$   
 cons162:  $X31332+X33312=1$   
 cons163:  $S322-S332+999X32332 \geq 2.000000$   
 cons164:  $S332-S322+999X33322 \geq 4.000000$   
 cons165:  $X32332+X33322=1$

(3.8) and (3.9):

cons166: $0.125C1-L1 \leq 4$	cons169: $E2+0.125C2 \geq 3$
cons167: $E1+0.125C1 \geq 4$	cons170: $0.125C3-L3 \leq 4$
cons168: $0.125C2-L2 \leq 3$	cons171: $E3+0.125C3 \geq 4$

(3.10) and (3.11):

cons172: $L1-LI1 \leq 0$	cons175: $E2-EI2 \leq 0.99$
cons173: $E1-EI1 \leq 0.99$	cons176: $L3-LI3 \leq 0$
cons174: $L2-LI2 \leq 0$	cons177: $E3-EI3 \leq 0.99$

(5.1):

cons178: S121=7

cons182: S222=3.5

cons179: S152 =7.0

cons183: S232=9

cons180: S162 = 2.5

cons184: S211=12

cons181: S172= 5.0

cons185: S142=12

Bounds

LI1 free

LI3 free

EI2 free

LI2 free

EI1 free

EI3 free

Integers

EI1 LI1

EI2 LI2

EI3 LI3

X11121 X12111

X14232 X23142

X16332 X33162

X11211 X21111

X14312 X31142

X17222 X22172

X12211 X21121

X14322 X32142

X17232 X23172

X13142 X14132

X14332 X33142

X17312 X31172

X13152 X15132

X15162 X16152

X17322 X32172

X13162 X16132

X15172 X17152

X17332 X33172

X13172 X17132

X15222 X22152

X22232 X23222

X13222 X22132

X15232 X23152

X22312 X31222

X13232 X23132

X15312 X31152

X22322 X32222

X13312 X31132

X15322 X32152

X22332 X33222

X13322 X32132

X15332 X33152

X23312 X31232

X13332 X33132

X16172 X17162

X23322 X32232

X14152 X15142

X16222 X22162

X23332 X33232

X14162 X16142

X16232 X23162

X31322 X32312

X14172 X17142

X16312 X31162

X31332 X33312

X14222 X22142

X16322 X32162

X32332 X33322

End

The simple DAPS example was solved using CPLEX 9.1 on a personal computer with Pentium 2.66 GHz CPU and 512 MB RAM. It should be noticed that 999 is taken as the large positive number  $\alpha$  for the convenience in the CPLEX input process. The optimal solution generated by CPLEX is intensively shown in the following. The important data derived from the optimal results are summarized in Table 5.1, while Figure 5.1 displays the optimal solution in the form of Gantt chart. For convenience, item  $p$  of order  $O_i$  is denoted  $Oip$ . In this simple DAPS example, all of the orders, including the original ones and the new one, are exactly completed without earliness or tardiness.

Integer optimal

Objective = 2.750000000e+002

Solution time = 0.02 sec.

Iterations = 15

Nodes = 0

Variable Name	Solution Value	Variable Name	Solution Value
Cmax	30.000000	S162	2.500000
C1	27.000000	S172	5.000000
C2	19.500000	S222	3.500000
C3	30.000000	S232	9.000000
S111	20.000000	S312	26.000000
S121	7.000000	S322	22.000000
S211	12.000000	S332	20.000000
S132	16.000000	X12111	1.000000
S142	12.000000	X21111	1.000000
S152	7.000000	X12211	1.000000

---

X14132	1.000000	X16172	1.000000
X15132	1.000000	X16222	1.000000
X16132	1.000000	X16232	1.000000
X17132	1.000000	X16312	1.000000
X22132	1.000000	X16322	1.000000
X23132	1.000000	X16332	1.000000
X13312	1.000000	X22172	1.000000
X13322	1.000000	X17232	1.000000
X13332	1.000000	X17312	1.000000
X15142	1.000000	X17322	1.000000
X16142	1.000000	X17332	1.000000
X17142	1.000000	X22232	1.000000
X22142	1.000000	X22312	1.000000
X23142	1.000000	X22322	1.000000
X14312	1.000000	X22332	1.000000
X14322	1.000000	X23312	1.000000
X14322	1.000000	X23322	1.000000
X14332	1.000000	X23332	1.000000
X16152	1.000000	X32312	1.000000
X17152	1.000000	X33312	1.000000
X22152	1.000000	X33322	1.000000
X15232	1.000000	E1	0.990000
X15312	1.000000	E2	0.990000
X15322	1.000000	E3	0.990000
X15332	1.000000		

All other variables are zero.

**Table 5.1 Optimal results of the simple DAPS example when frozen interval = 1 day**

Number of constraints	Total number of variables	No. of integer variables	Makespan (hours)	CPU time (sec.)
185	125	102	30	0.02

Number of tardiness	Number of earliness	Tardiness penalty	Earliness penalty	Total cost
0	0	0	0	275

**Figure 5.1 Optimal results of the simple DAPS example in the form of Gantt chart when frozen interval = 1 day**

MACHINE	DAY1			DAY2			DAY3			DAY4		
M1				O1S1			O2S1			O1F1		
M2	O1C2	O2C2	O1C3	O1C1OP3	O2C3	O1C1OP2	O1C1OP1	O3C1OP3	O3C1OP2	O3C1OP1		

### 5.3.1.2 The MIP without a frozen interval

In order to examine the effect of the frozen interval, we also adopted the MIP model without a frozen interval to tackle the simple dynamic problem. In this case, items O1C1OP2, O2C3 as well as O2S1 are not fixed and also free for rescheduling. That is, at the rescheduling point ( $t = \text{Day } 1$ ), items O1C1OP1, O1C1OP2, O2C3, O2S1 and O1F1, together with the newly arrived order, are needed to construct a new schedule. The MIP model in the following is the mathematical formulation for this situation.

Minimize

$$100C_{\max} - 2725 \\ + 250LI_1 + 250LI_2 + 250LI_3 \\ + 50EI_1 + 50EI_2 + 50EI_3$$

Subject to

(3.2):

$$\text{cons1: } C_1 - C_{\max} \leq 0$$

$$\text{cons3: } C_3 - C_{\max} \leq 0$$

$$\text{cons2: } C_2 - C_{\max} \leq 0$$

(3.3):

$$\text{cons4: } S_{111} \geq 12$$

$$\text{cons8: } S_{232} \geq 9$$

$$\text{cons5: } S_{211} \geq 12$$

$$\text{cons9: } S_{312} \geq 9$$

$$\text{cons6: } S_{132} \geq 9$$

$$\text{cons10: } S_{322} \geq 9$$

$$\text{cons7: } S_{142} \geq 9$$

$$\text{cons11: } S_{332} \geq 9$$

(3.4):

$$\text{cons12: } S_{111} - S_{121} \geq 5.000000$$

$$\text{cons17: } S_{142} - S_{152} \geq 2.000000$$

$$\text{cons13: } S_{111} - S_{132} \geq 4.000000$$

$$\text{cons18: } S_{211} - S_{222} \geq 1.500000$$

$$\text{cons14: } S_{121} - S_{162} \geq 1.000000$$

$$\text{cons19: } S_{211} - S_{232} \geq 3.000000$$

$$\text{cons15: } S_{121} - S_{172} \geq 2.000000$$

$$\text{cons20: } S_{312} - S_{322} \geq 4.000000$$

$$\text{cons16: } S_{132} - S_{142} \geq 4.000000$$

$$\text{cons21: } S_{322} - S_{332} \geq 2.000000$$

(3.5):

$$\text{cons22: } C_1 - S_{111} = 7$$

$$\text{cons24: } C_3 - S_{312} = 4$$

$$\text{cons23: } C_2 - S_{211} = 7.5$$

(3.6) and (3.7):

$$\text{cons25: } S_{111} - S_{121} + 999X_{11121} \geq 5.000000$$

$$\text{cons26: } S_{121} - S_{111} + 999X_{12111} \geq 7.000000$$

$$\text{cons27: } X_{11121} + X_{12111} = 1$$

cons28:  $S111-S211+999X11211 \geq 7.500000$   
cons29:  $S211-S111+999X21111 \geq 7.000000$   
cons30:  $X11211+X21111=1$   
cons31:  $S121-S211+999X12211 \geq 7.500000$   
cons32:  $S211-S121+999X21121 \geq 5.000000$   
cons33:  $X12211+X21121=1$   
cons34:  $S132-S142+999X13142 \geq 4.000000$   
cons35:  $S142-S132+999X14132 \geq 4.000000$   
cons36:  $X13142+X14132=1$   
cons37:  $S132-S152+999X13152 \geq 2.000000$   
cons38:  $S152-S132+999X15132 \geq 4.000000$   
cons39:  $X13152+X15132=1$   
cons40:  $S132-S162+999X13162 \geq 1.000000$   
cons41:  $S162-S132+999X16132 \geq 4.000000$   
cons42:  $X13162+X16132=1$   
cons43:  $S132-S172+999X13172 \geq 2.000000$   
cons44:  $S172-S132+999X17132 \geq 4.000000$   
cons45:  $X13172+X17132=1$   
cons46:  $S132-S222+999X13222 \geq 1.500000$   
cons47:  $S222-S132+999X22132 \geq 4.000000$   
cons48:  $X13222+X22132=1$   
cons49:  $S132-S232+999X13232 \geq 3.000000$   
cons50:  $S232-S132+999X23132 \geq 4.000000$   
cons51:  $X13232+X23132=1$   
cons52:  $S132-S312+999X13312 \geq 4.000000$   
cons53:  $S312-S132+999X31132 \geq 4.000000$   
cons54:  $X13312+X31132=1$   
cons55:  $S132-S322+999X13322 \geq 4.000000$   
cons56:  $S322-S132+999X32132 \geq 4.000000$   
cons57:  $X13322+X32132=1$   
cons58:  $S132-S332+999X13332 \geq 2.000000$

cons59:  $S332-S132+999X33132 \geq 4.000000$   
cons60:  $X13332+X33132=1$   
cons61:  $S142-S152+999X14152 \geq 2.000000$   
cons62:  $S152-S142+999X15142 \geq 4.000000$   
cons63:  $X14152+X15142=1$   
cons64:  $S142-S162+999X14162 \geq 1.000000$   
cons65:  $S162-S142+999X16142 \geq 4.000000$   
cons66:  $X14162+X16142=1$   
cons67:  $S142-S172+999X14172 \geq 2.000000$   
cons68:  $S172-S142+999X17142 \geq 4.000000$   
cons69:  $X14172+X17142=1$   
cons70:  $S142-S222+999X14222 \geq 1.500000$   
cons71:  $S222-S142+999X22142 \geq 4.000000$   
cons72:  $X14222+X22142=1$   
cons73:  $S142-S232+999X14232 \geq 3.000000$   
cons74:  $S232-S142+999X23142 \geq 4.000000$   
cons75:  $X14232+X23142=1$   
cons76:  $S142-S312+999X14312 \geq 4.000000$   
cons77:  $S312-S142+999X31142 \geq 4.000000$   
cons78:  $X14312+X31142=1$   
cons79:  $S142-S322+999X14322 \geq 4.000000$   
cons80:  $S322-S142+999X32142 \geq 4.000000$   
cons81:  $X14322+X32142=1$   
cons82:  $S142-S332+999X14332 \geq 2.000000$   
cons83:  $S332-S142+999X33142 \geq 4.000000$   
cons84:  $X14332+X33142=1$   
cons85:  $S152-S162+999X15162 \geq 1.000000$   
cons86:  $S162-S152+999X16152 \geq 2.000000$   
cons87:  $X15162+X16152=1$   
cons88:  $S152-S172+999X15172 \geq 2.000000$   
cons89:  $S172-S152+999X17152 \geq 2.000000$



cons90:  $X_{15172} + X_{17152} = 1$   
cons91:  $S_{152} - S_{222} + 999X_{15222} \geq 1.500000$   
cons92:  $S_{222} - S_{152} + 999X_{22152} \geq 2.000000$   
cons93:  $X_{15222} + X_{22152} = 1$   
cons94:  $S_{152} - S_{232} + 999X_{15232} \geq 3.000000$   
cons95:  $S_{232} - S_{152} + 999X_{23152} \geq 2.000000$   
cons96:  $X_{15232} + X_{23152} = 1$   
cons97:  $S_{152} - S_{312} + 999X_{15312} \geq 4.000000$   
cons98:  $S_{312} - S_{152} + 999X_{31152} \geq 2.000000$   
cons99:  $X_{15312} + X_{31152} = 1$   
cons100:  $S_{152} - S_{322} + 999X_{15322} \geq 4.000000$   
cons101:  $S_{322} - S_{152} + 999X_{32152} \geq 2.000000$   
cons102:  $X_{15322} + X_{32152} = 1$   
cons103:  $S_{152} - S_{332} + 999X_{15332} \geq 2.000000$   
cons104:  $S_{332} - S_{152} + 999X_{33152} \geq 2.000000$   
cons105:  $X_{15332} + X_{33152} = 1$   
cons106:  $S_{162} - S_{172} + 999X_{16172} \geq 2.000000$   
cons107:  $S_{172} - S_{162} + 999X_{17162} \geq 1.000000$   
cons108:  $X_{16172} + X_{17162} = 1$   
cons109:  $S_{162} - S_{222} + 999X_{16222} \geq 1.500000$   
cons110:  $S_{222} - S_{162} + 999X_{22162} \geq 1.000000$   
cons111:  $X_{16222} + X_{22162} = 1$   
cons112:  $S_{162} - S_{232} + 999X_{16232} \geq 3.000000$   
cons113:  $S_{232} - S_{162} + 999X_{23162} \geq 1.000000$   
cons114:  $X_{16232} + X_{23162} = 1$   
cons115:  $S_{162} - S_{312} + 999X_{16312} \geq 4.000000$   
cons116:  $S_{312} - S_{162} + 999X_{31162} \geq 1.000000$   
cons117:  $X_{16312} + X_{31162} = 1$   
cons118:  $S_{162} - S_{322} + 999X_{16322} \geq 4.000000$   
cons119:  $S_{322} - S_{162} + 999X_{32162} \geq 1.000000$   
cons120:  $X_{16322} + X_{32162} = 1$

cons121:  $S162-S332+999X16332 \geq 2.000000$   
cons122:  $S332-S162+999X33162 \geq 1.000000$   
cons123:  $X16332+X33162=1$   
cons124:  $S172-S222+999X17222 \geq 1.500000$   
cons125:  $S222-S172+999X22172 \geq 2.000000$   
cons126:  $X17222+X22172=1$   
cons127:  $S172-S232+999X17232 \geq 3.000000$   
cons128:  $S232-S172+999X23172 \geq 2.000000$   
cons129:  $X17232+X23172=1$   
cons130:  $S172-S312+999X17312 \geq 4.000000$   
cons131:  $S312-S172+999X31172 \geq 2.000000$   
cons132:  $X17312+X31172=1$   
cons133:  $S172-S322+999X17322 \geq 4.000000$   
cons134:  $S322-S172+999X32172 \geq 2.000000$   
cons135:  $X17322+X32172=1$   
cons136:  $S172-S332+999X17332 \geq 2.000000$   
cons137:  $S332-S172+999X33172 \geq 2.000000$   
cons138:  $X17332+X33172=1$   
cons139:  $S222-S232+999X22232 \geq 3.000000$   
cons140:  $S232-S222+999X23222 \geq 1.500000$   
cons141:  $X22232+X23222=1$   
cons142:  $S222-S312+999X22312 \geq 4.000000$   
cons143:  $S312-S222+999X31222 \geq 1.500000$   
cons144:  $X22312+X31222=1$   
cons145:  $S222-S322+999X22322 \geq 4.000000$   
cons146:  $S322-S222+999X32222 \geq 1.500000$   
cons147:  $X22322+X32222=1$   
cons148:  $S222-S332+999X22332 \geq 2.000000$   
cons149:  $S332-S222+999X33222 \geq 1.500000$   
cons150:  $X22332+X33222=1$   
cons151:  $S232-S312+999X23312 \geq 4.000000$

cons152:  $S312-S232+999X31232 \geq 3.000000$   
cons153:  $X23312+X31232=1$   
cons154:  $S232-S322+999X23322 \geq 4.000000$   
cons155:  $S322-S232+999X32232 \geq 3.000000$   
cons156:  $X23322+X32232=1$   
cons157:  $S232-S332+999X23332 \geq 2.000000$   
cons158:  $S332-S232+999X33232 \geq 3.000000$   
cons159:  $X23332+X33232=1$   
cons160:  $S312-S322+999X31322 \geq 4.000000$   
cons161:  $S322-S312+999X32312 \geq 4.000000$   
cons162:  $X31322+X32312=1$   
cons163:  $S312-S332+999X31332 \geq 2.000000$   
cons164:  $S332-S312+999X33312 \geq 4.000000$   
cons165:  $X31332+X33312=1$   
cons166:  $S322-S332+999X32332 \geq 2.000000$   
cons167:  $S332-S322+999X33322 \geq 4.000000$   
cons168:  $X32332+X33322=1$

(3.8) and (3.9):

cons169:  $0.125C1-L1 \leq 4$   
cons170:  $E1+0.125C1 \geq 4$   
cons171:  $0.125C2-L2 \leq 3$   
cons172:  $E2+0.125C2 \geq 3$   
cons173:  $0.125C3-L3 \leq 4$   
cons174:  $E3+0.125C3 \geq 4$

(3.10) and (3.11):

cons175:  $L1-LI1 \leq 0$   
cons176:  $E1-EI1 \leq 0.99$   
cons177:  $L2-LI2 \leq 0$   
cons178:  $E2-EI2 \leq 0.99$   
cons179:  $L3-LI3 \leq 0$   
cons180:  $E3-EI3 \leq 0.99$

(5.1):

cons181:  $S121 = 7$   
cons182:  $S152 = 7.0$   
cons183:  $S162 = 2.5$   
cons184:  $S172 = 5.0$

cons185: S222 = 3.5

Bounds

LI1 free	LI3 free	EI2 free
LI2 free	EI1 free	EI3 free

Integers

EI1	LI1	EI2	LI2	EI3	LI3
X11121	X12111	X14232	X23142	X16332	X33162
X11211	X21111	X14312	X31142	X17222	X22172
X12211	X21121	X14322	X32142	X17232	X23172
X13142	X14132	X14332	X33142	X17312	X31172
X13152	X15132	X15162	X16152	X17322	X32172
X13162	X16132	X15172	X17152	X17332	X33172
X13172	X17132	X15222	X22152	X22232	X23222
X13222	X22132	X15232	X23152	X22312	X31222
X13232	X23132	X15312	X31152	X22322	X32222
X13312	X31132	X15322	X32152	X22332	X33222
X13322	X32132	X15332	X33152	X23312	X31232
X13332	X33132	X16172	X17162	X23322	X32232
X14152	X15142	X16222	X22162	X23332	X33232
X14162	X16142	X16232	X23162	X31322	X32312
X14172	X17142	X16312	X31162	X31332	X33312
X14222	X22142	X16322	X32162	X32332	X33322

End

The optimal schedule obtained from CPLEX is given as follows and summarized in Table 5.2, whereas the Gantt chart is portrayed in Figure 5.2.

Integer optimal

Objective = 2.750000000e+002

Solution time = 0.02 sec.

Iterations = 72

Nodes = 9

Variable Name	Solution Value	Variable Name	Solution Value
Cmax	30.000000	X14132	1.000000
C1	29.000000	X15132	1.000000
C2	19.500000	X16132	1.000000
C3	30.000000	X17132	1.000000
S111	22.000000	X22132	1.000000
S121	7.000000	X23132	1.000000
S211	12.000000	X13312	1.000000
S132	18.000000	X13322	1.000000
S142	12.000000	X33132	1.000000
S152	7.000000	X15142	1.000000
S162	2.500000	X16142	1.000000
S172	5.000000	X17142	1.000000
S222	3.500000	X22142	1.000000
S232	9.000000	X23142	1.000000
S312	26.000000	X14312	1.000000
S322	22.000000	X14322	1.000000
S332	16.000000	X14332	1.000000
X12111	1.000000	X16152	1.000000
X21111	1.000000	X17152	1.000000
X12211	1.000000	X22152	1.000000

X15232	1.000000	X17332	1.000000
X15312	1.000000	X22232	1.000000
X15322	1.000000	X22312	1.000000
X15332	1.000000	X22322	1.000000
X16172	1.000000	X22332	1.000000
X16222	1.000000	X23312	1.000000
X16232	1.000000	X23322	1.000000
X16312	1.000000	X23332	1.000000
X16322	1.000000	X32312	1.000000
X16332	1.000000	X33312	1.000000
X22172	1.000000	X33322	1.000000
X17232	1.000000	E1	0.990000
X17312	1.000000	E2	0.990000
X17322	1.000000	E3	0.990000

All other variables are zero.

**Table 5.2 Optimal results of the simple DAPS example without a frozen interval**

Number of constraints	Total number of variables	No. of integer variables	Makespan (hours)	CPU time (sec.)
185	125	102	30	0.02

Number of tardiness	Number of earliness	Tardiness penalty	Earliness penalty	Total cost
0	0	0	0	275

**Figure 5.2 Optimal results of the simple DAPS example without a frozen interval in the form of Gantt chart**

MACHINE	DAY1			DAY2			DAY3			DAY4			
M1				O1S1			O2S1			O1F1			
M2				O1C2	O2C2	O1C3	O1C1OP3	O2C3	O1C1OP2	O3C1OP3	O1C1OP1	O3C1OP2	O3C1OP1

### 5.3.1.3 Comparison of performance

In this section, the effectiveness of the frozen interval, as measured by efficiency and stability, will be investigated.

The measure of stability defined by Rangsaritratsamee et al. [Ran04] includes two components. One is the starting time deviation for all operations between the new schedule and the original one, and the other is the penalty associated with total deviation from the current time. If the current time is  $t$ , the operation starting time in the original schedule is  $t_i$ , and in the new schedule is  $t_i'$ , the stability is defined as  $\sum_i |t_i - t_i'| + \sum_i PF(t_i - t + t_i' - t)$ , where  $PF(x)$  is the penalty function. In particular,  $PF(x) = 10/(x^{0.5})$  is used, and moreover, when the total derivation from the current time is zero, the penalty is assumed to be zero.

Table 5.3 shows the deduction of the stability measure when the frozen interval is 1 day, while Table 5.4 lists the calculation of the stability when the MIP without a frozen interval. Table 5.5 summarizes the testing results from different methodologies. It can be seen that the suggested approach is capable of improving the schedule stability while retaining efficiency, which is particularly significant in the DAPS problem.

**Table 5.3 The stability of the simple DAPS example when frozen interval = 1 day**

Items	Current time $t$ (hour)	Original starting time $t_i$ (hour)	New starting time $t_i'$ (hour)	$ t_i' - t_i $	$PF(t_i - t + t_i' - t)$	Stability
O1F1	8	20	20	0	2.041	2.041
O1C1OP1	8	16	16	0	2.500	2.500
O1C1OP2	8	12	12	0	3.536	3.536
O2S1	8	12	12	0	3.536	3.536
O2C3	8	9	9	0	7.071	7.071
Total				0	18.684	18.684

**Table 5.4 The stability of the simple DAPS example without a frozen interval**

Items	Current time $t$ (hour)	Original starting time $t_i$ (hour)	New starting time $t_i'$ (hour)	$ t_i' - t_i $	$PF(t_i - t + t_i' - t)$	Stability
O1F1	8	20	22	2	1.961	3.961
O1C1OP1	8	16	12	4	2.887	6.887
O1C1OP2	8	12	18	6	2.673	8.673
O2S1	8	12	12	0	3.536	3.536
O2C3	8	9	9	0	7.071	7.071
Total				12	18.128	30.128



**Table 5.5 The optimal results from different methodologies in the simple DAPS example**

Methodology	Objective function	Stability
MIP with a frozen interval	275	18.684
MIP without a frozen interval	275	30.128

### 5.3.2 The representative DAPS example and its optimal solutions

In terms of the representative example in Section 3.4.3, the rescheduling interval is also chosen as 1 day, that is, 8 hours. Originally ( $t = 0$ ), there are five orders in the production system: 5 Product F1s with due date Day 6, 5 Product F2s with due date Day 7, 10 Product F3s with due date Day 14, 10 Product S2s with due date Day 3, and 30 Product C3s with due date Day 1. Afterwards, at the first rescheduling point ( $t = \text{Day 1}$ ), two new orders are received: 10 Product S1s with due date Day 5 and 5 Product S5s with due date Day 3.

#### 5.3.2.1 The MIP with a frozen interval

The optimal solution of the original problem has been generated in Section 3.4.3. In the optimal solution, Orders 1, 2 and 3 are completed before their due dates, while the other two orders are satisfied on time.

When two new orders arrive at the first rescheduling point ( $t = \text{Day 1}$ ), frozen interval = 1 day (8 hours) was employed. On the basis of the Gantt chart in Figure 3.5, items O1F1, O1C1, O1C2, O1C3, O1C4, O2S1, O2S4, O2S7, O2C2, O2C5, O2C6, O2C14, O2C15, O3S7, O3C3, O3C10, O3C11, O3C12, O3C13OP1,

O3C13OP2, O3C14, O3C15, O4S5, O4C3, O4C7, O4C8, O4C9, O4C10, O4C11 and O5C3 are fixed in the schedule, whereas items O2F2, O3F3, O3S2, O3S3, O3S5, O3S6, O3C2, O3C7, O3C8, O3C9 and O4S2 together with the two newly arrived orders are needed to derive a new production schedule.

To settle the dynamic issue, the MIP model with a frozen interval is formulated as in Appendix VI. The optimal solution generated by CPLEX 9.1 on a personal computer with Pentium 2.66 GHz CPU and 512 MB RAM is attached in Appendix VII and summarized in Table 5.6, while the optimal operation sequences in the form of Gantt chart are displayed in Figure 5.3. For convenience, item  $p$  of order  $O_i$  is denoted  $Oip$ . In this DAPS example, Order 7 can not be fulfilled on time with one day delay, while Orders 1, 2 and 3 are early.

**Table 5.6 Optimal results of the representative DAPS example when frozen interval = 1 day**

Number of constraints	Total number of variables	No. of integer variables	Makespan (hours)	CPU time (sec.)
821	543	466	53	0.45

Number of tardiness	Number of earliness	Tardiness penalty	Earliness penalty	Total cost
1	12	250	600	8775

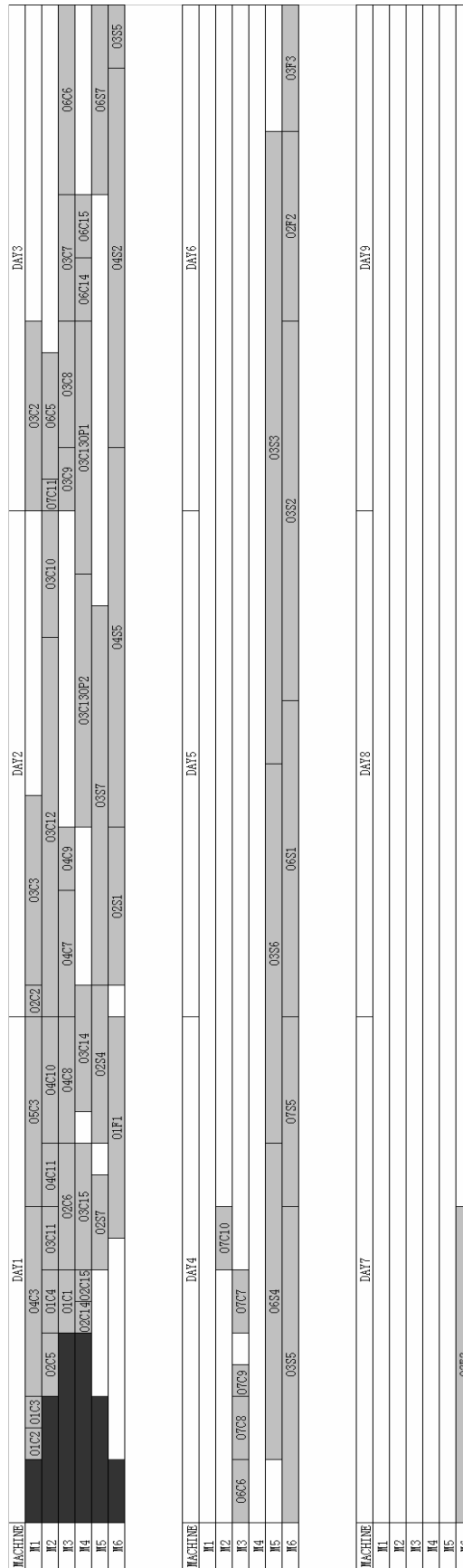


Figure 5.3 Optimal results of the representative DAPS example in the form of Gantt chart when frozen interval = 1 day

### 5.3.2.2 *The MIP without a frozen interval*

When the MIP without a frozen interval is applied to this representative DAPS problem, not only items O2F2, O3F3, O3S2, O3S3, O3S5, O3S6, O3C2, O3C7, O3C8, O3C9, O4S2 but also items O2S1, O2C2, O3S7, O3C3, O3C10, O3C12, O3C13OP1, O3C13OP2, O4S5, O4C7, O4C9, combined with the new orders, are required to construct a new schedule at the rescheduling point ( $t = \text{Day } 1$ ). The MIP model in Appendix VIII is the mathematical formulation for this situation, and the corresponding optimal solution obtained from CPLEX is listed in Appendix IX. The summary of the optimal solution is shown in Table 5.7. The optimal production schedule is graphically represented in the Gantt chart as illustrated in Figure 5.4.

**Table 5.7 Optimal results of the representative DAPS example without a frozen interval**

Number of constraints	Total number of variables	No. of integer variables	Makespan (hours)	CPU time (sec.)
821	543	466	53	426.41

Number of tardiness	Number of earliness	Tardiness penalty	Earliness penalty	Total cost
1	11	250	550	8725

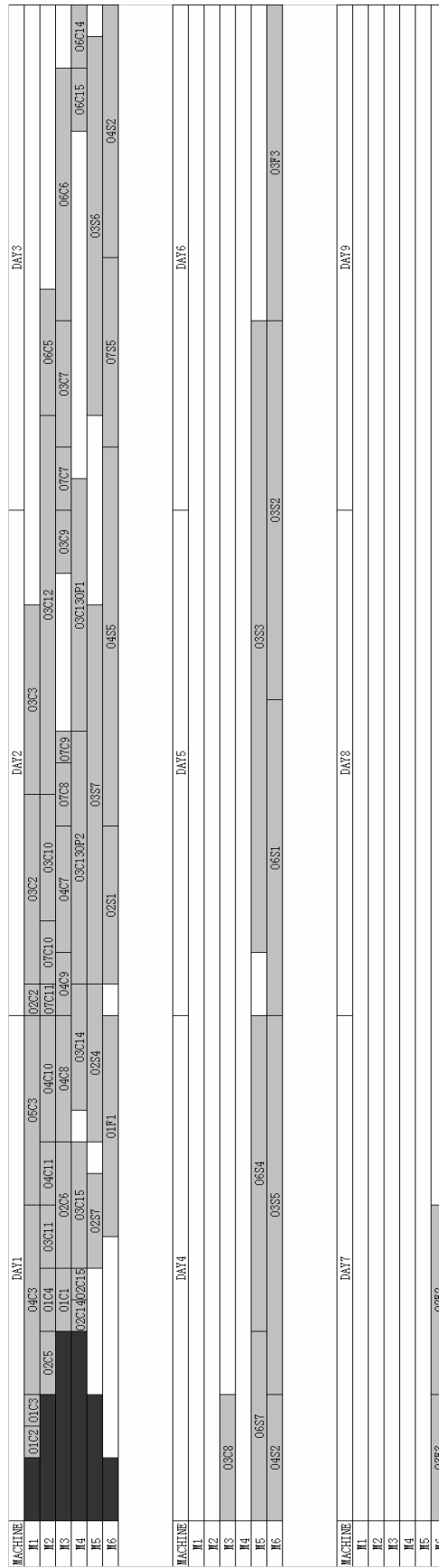


Figure 5.4 Optimal results of the representative DAPS example without a frozen interval in the form of Gantt chart

### 5.3.2.3 Comparison of performance

Table 5.8 lists the optimal results from different methodologies in the representative DAPS example. The tests reveal that when the frozen interval is adopted, the stability improves while efficiency worsens. Specifically, the improvement in the stability is as much as 26.79%  $((172.342-126.163)/172.342*100\%)$ , while the sacrifice in the objective function is only 0.57%  $((8775-8725)/8775*100\%)$ . The results are considerably exciting, since the stability improves much more than efficiency degrades. Moreover, with regard to the representative DAPS example, the MIP with a frozen interval can find its optimal solution in much less computation time.

**Table 5.8 The optimal results from different methodologies in the representative DAPS example**

Methodology	Objective function	Stability	CPU time (sec.)
MIP with a frozen interval	8775	126.163	0.45
MIP without a frozen interval	8725	172.342	426.41

### 5.3.3 GA solutions to the representative DAPS example

The GA with a frozen interval as well as without a frozen interval is utilized to solve the representative DAPS example. The results confirm that the dynamic policy improves the stability much more than it degrades efficiency.

### ***5.3.3.1 The GA with a frozen interval***

The GA method has been used to solve the original problem in Section 4.3. The best production schedule obtained by the GA shows that Orders 1, 2 and 3 are early relative to their due dates.

At the first rescheduling point ( $t = \text{Day } 1$ ), frozen interval = 1 day (8 hours) was adopted. Thus, the fixed items are O1F1, O1C1, O1C2, O1C3, O1C4, O2S4, O2S7, O2C2, O2C5, O2C6, O2C14, O2C15, O3S7, O3C2, O3C3, O3C7, O3C8, O3C9, O3C10, O3C11, O3C12, O3C13OP1, O3C13OP2, O3C14, O3C15, O4S2, O4S5, O4C3, O4C7, O4C8, O4C9, O4C10, O4C11 and O5C3. The other items, including O2F2, O2S1, O3F3, O3S2, O3S3, O3S5 and O3S6, are outside the frozen interval, and they, together with the two recently arrived orders, are required to build a new schedule.

We apply our established GA approach to this new situation. Our methodology was coded in the C Language, as in the enclosed CD-ROM, and run on a personal computer with a Pentium 2.66 GHz CPU and 512 MB RAM. The genetic parameters were set to maximum generation = 200, population size = 100, number of reproduction = 10, number of crossover = 80, crossover probability = 0.7, number of mutation = 10. The GA-based program was replicated 5 times, and the same best operation sequences were achieved. The best solution with the total costs of 8875, as displayed in Figure 5.5, was reached in 0.968 second on average, whereas Table 5.9 lists the best schedule with the chromosome created by the genetic algorithm. Obviously, only Order 7 could not be fulfilled on time with one day delay, while Orders 1 and 3 are early. The summary of the results is illustrated in Table 5.10.

**Table 5.9** The best schedule with the chromosome obtained by the GA when  
**frozen interval = 1 day**

Items	Starting time (hour)	Finish time (hour)	Random number
O2F2	50.5	53.5	0.96
O2S1	30.0	32.5	0.79
O3F3	43.5	50.5	0.95
O3S2	37.5	43.5	0.95
O3S3	32.0	42.0	0.83
O3S5	21.0	27.0	0.09
O3S6	18.0	24.0	0.03
O6S1	32.5	37.5	0.44
O6S4	27.0	32.0	0.49
O6C5	17.5	19.5	0.57
O6C6	16.5	20.5	0.24
O6S7	24.0	27.0	0.01
O6C14	16.0	17.0	0.09
O6C15	17.0	18.0	0.83
O7S5	27.0	30.0	0.71
O7C7	21.5	22.5	0.42
O7C8	20.5	21.5	0.24
O7C9	16.0	16.5	0.08
O7C10	16.0	17.0	0.34
O7C11	17.0	17.5	0.49



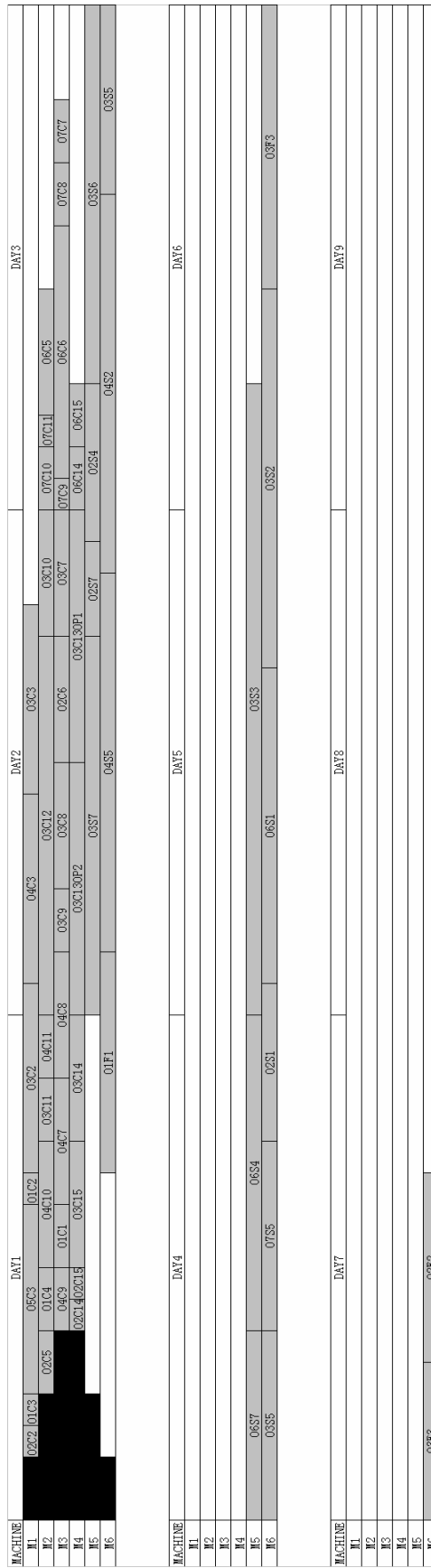


Figure 5.5 The GA results of the representative DAPS example in the form of Gantt chart when frozen interval = 1 day

**Table 5.10 The best solution obtained by the GA for the representative DAPS example when frozen interval = 1 day**

Makespan (hour)	Number of tardiness	Number of earliness	Total cost	CPU time (sec.)
53.5	1	11	8875	0.968

### 5.3.3.2 The GA without a frozen interval

The GA without a frozen interval is also implemented in the representative DAPS example to compare the results. Under such a condition, on Day 1, items O2F2, O2S1, O2S4, O2S7, O2C6, O3F3, O3S2, O3S3, O3S5, O3S6, O3S7, O3C3, O3C7, O3C8, O3C9, O3C10, O3C12, O3C13OP1, O3C13OP2, O4S2, O4S5 and O4C3, together with the newly arrived orders, need rescheduling. The problem was solved using the proposed GA on a personal computer with Pentium 2.66 GHz CPU and 512 MB RAM. The same genetic parameters as in Section 5.3.3.1 were adopted, and the GA was also replicated 5 times. The best production schedule generated by the GA from the 5 replications is summarized in Table 5.11 and graphically represented in Figure 5.6.

**Table 5.11 The best solution obtained by the GA for the representative DAPS example without a frozen interval**

Makespan (hour)	Number of tardiness	Number of earliness	Total cost	CPU time (sec.)
53.5	0	14	8775	2.231

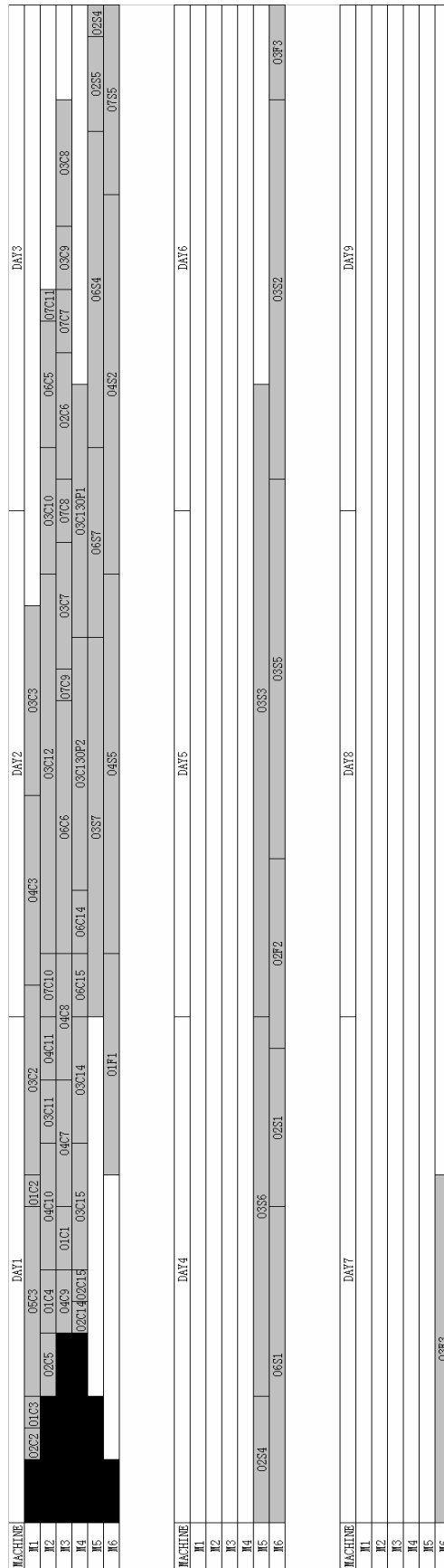


Figure 5.6 The GA results of the representative DAPS example without a frozen interval in the form of Gantt chart

### 5.3.3.3 Comparison of performance

Table 5.12 summarizes the GA results from different methodologies. The GA with a frozen interval improves the schedule stability by up to 40.45%  $((158.816-94.574)/158.816*100\%)$ , whereas it degrades efficiency by merely 1.13%  $((8875-8775)/8875*100\%)$ . The results clearly demonstrate that the proposed dynamic policy is capable of improving the stability much more than it worsens efficiency. Besides, it can be found that the GA with a frozen interval can seek its best schedule more quickly.

**Table 5.12 The GA results from different methodologies in the representative DAPS example**

Methodology	Objective function	Stability	CPU time (sec.)
GA with a frozen interval	8875	94.574	0.968
GA without a frozen interval	8775	158.816	2.231

## 5.4 SUMMARY

In this chapter, a periodic policy with a frozen interval is introduced into both the MIP model and the GA method to cope with the Dynamic Advanced Planning and Scheduling (DAPS) problem. A summary of the chapter is provided in the following.

1. Generally, assuming the manufacturing environment is static, Advanced Planning and Scheduling (APS) deals with effectively allocating production resources to complete the multi-level products so that production constraints

are satisfied and production objectives are met. In many real production situations, the problem is even more complicated because of the changing environment, where some unexpected events, such as the arrival of new orders, may arise and disrupt the manufacturing system. Such a problem henceforth is called Dynamic Advanced Planning and Scheduling (DAPS).

2. Much of the previous research on dynamic problems only takes into account efficiency performance to minimize the cost objectives like mean flow time, earliness and tardiness, etc. Usually, doing so will greatly change the production schedule when new conditions occur and induce instability, which is highly undesirable in reality.
3. This chapter studies the issue of Dynamic Advanced Planning and Scheduling (DAPS) to allow for the arrival of new orders. In order to trade off efficiency and stability, a periodic policy with a frozen interval is suggested and introduced into both the MIP in Chapter 3 and the GA in Chapter 4. The objective of the proposed methodology is to minimize cost of both production idle time and earliness-tardiness penalty for all orders including both original orders and new orders at each rescheduling point.
4. The two examples in Chapter 3 with the arrival of new orders are illustrated to examine the effectiveness of the proposed mechanism in the dynamic environment. The numerical results confirm that the presented methodology can improve the schedule stability while retaining efficiency.

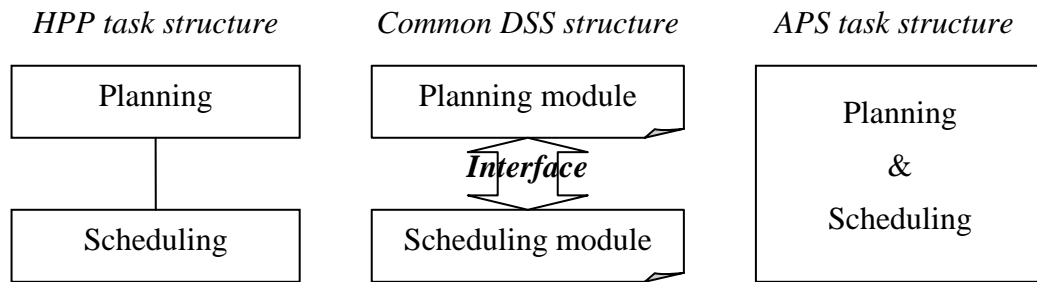
In the previous chapters, we have developed a mathematical model and a GA method for the APS problem. Both static and dynamic APS have been studied. In order to apply these results, a prototype of the Advanced Planning and Scheduling Decision Support System (APSDSS) will be constructed in the next chapter. The infrastructural framework and the functional modules included in the system will be discussed. An example will be offered to validate the applicability of the proposed system.

## **CHAPTER 6**

# **A PROTOTYPE OF THE ADVANCED PLANNING AND SCHEDULING DECISION SUPPORT SYSTEM (APSDSS)**

### **6.1 INTRODUCTION**

With the advances in computer technologies, many production management decision support systems have been developed for various manufacturing processes [Tsu91, Art97, Kov05]. As shown in Figure 6.1, conventional decision support systems in production planning and control are structured on the basis of the hierarchical production planning (HPP) principle [Mck95, Per99, Ria01]. The general strategy of HPP is that the higher level (planning) creates a production plan for the lower level (scheduling) to detail. However, the higher level only uses aggregated information and does not consider the inner workings of the lower level. In other words, the hierarchical paradigm deals with different levels with different scopes and objectives. Most of the decision support systems based on the paradigm suffer from incompatibility of decisions at different levels, and create many problems on the shop floor for later production. To be effective, production planning and scheduling should be integrated together rather than separately, when designing such a production decision support system.



**Figure 6.1 Production control tasks and decision support [Mck03]**

With reference to developing decision support for Advanced Planning and Scheduling (APS), both academia and commercial companies have invested significant efforts, as reviewed in Section 2.5. Nevertheless, most of the efforts have restricted themselves to embed trial-and-error methods in their computer-based systems. Better production plans and schedules can be generated by decision support tools with the employment of intelligent heuristic approaches, such as genetic algorithm (GA).

This chapter presents a seamless decision support system, on the basis of the developed genetic algorithm (GA), for integrating production planning and scheduling. As in the enclosed CD-ROM, the Advanced Planning and Scheduling Decision Support System (APSDSS) is such a Windows application that can manage the data electronically, handle the Advanced Planning and Scheduling (APS) problem as well as the Dynamic Advanced Planning and Scheduling (DAPS) problem efficiently, and create the production plans and schedules automatically. Moreover, APSDSS is a promising decision support tool for production planners. It will not only free the production planners from the labor-concentrated jobs, such as constructing the production plans and schedules, but also assist them to take effective



decisions depending on the various situations of the manufacturing system. The APSDSS was implemented using VC++, an object oriented programming language. The following reasons lead to choose this object oriented approach [Art97, Hai01, Sch05]:

- **Simplicity.** It is natural to represent the real world objects (products, orders and machines) using VC++.
- **Modularity.** Each object forms an independent entity whose internal procedures or methods are separated from other entities of the system in VC++.
- **Extensibility.** It is easy to introduce new functionalities or features to response to changing environments by use of VC++.
- **Reusability.** An object can be a standard one across systems and can be reused in VC++. Not only does reusing speed the development, but also it improves the quality of the system.

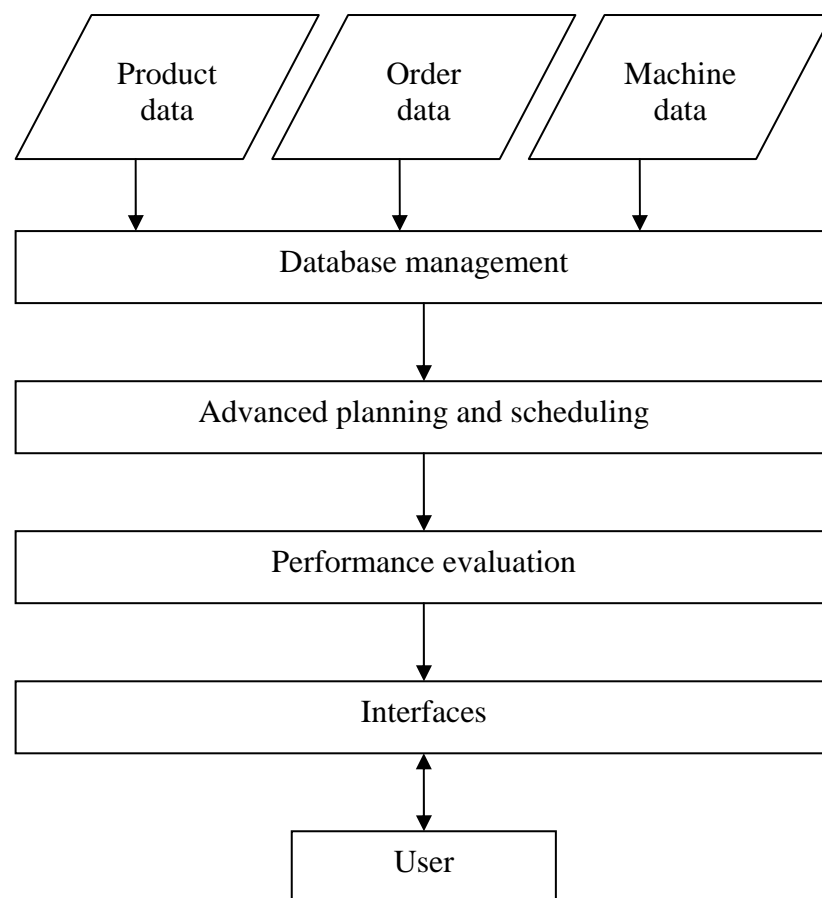
The remainder of this chapter is structured as the following three sections. In Section 6.2, the functional architecture of the decision support system is developed. The use of the system with an illustrative example is presented in Section 6.3. Finally, Section 6.4 is the summary of the chapter.

## **6.2 FUNCTIONAL ARCHITECTURE OF THE APSDSS**

The principle of the Advanced Planning and Scheduling Decision Support System (APSDSS) is to consider operation sequences among items, capacity constraints of the manufacturing system as well as the dynamic arrival of orders, and

translate the orders of the various products into detailed production schedules with operation starting time and finish time. The infrastructure of the proposed APSDSS, which aggregates the different levels of the order fulfillment process, is depicted in Figure 6.2. The APSDSS was implemented using VC++, an object oriented programming language, and is composed of four major elements:

- A database
- An advanced planning and scheduling module
- A performance evaluation module
- A set of interfaces for interactively using the APSDSS



**Figure 6.2 Infrastructure of the APSDSS**

The following sections introduce each of the subsets of the APSDSS in detail.

### **6.2.1 Database management**

A database plays a crucial role in the functionality of the decision support system. Great efforts are required to make a system's database accurate, consistent and complete. The database of the APSDSS contains information about the manufacturing system under study, and is maintained in Microsoft Access. Specifically, the data information includes:

- Products (names, BOMs, processing times, manufacturing machines)
- Orders (names, ordered products, ordered quantities, due dates)
- Machines (names, ready times, time capacities)

The product information is the basic data required in the APSDSS system. They include items names, BOMs, processing times, and manufacturing machines. A BOM defines the production information of a final product by specifying the precedence constraints among the items needed to make the product, together with the quantities of the items at each operation. Meanwhile, the eligible machines and the processing time for the items are also described in the product data. In terms of the representative example in Section 3.4.3, the corresponding product data are shown in Figure 6.3. For instance, the final product F1, requiring 0.70 hour on M6, is composed of four components C1, C2, C3, and C4; then, it is defined as:

```
{  
    Item name = "F1";  
    Father = NULL;  
    Quantity = 1;  
    Child number = 4;  
    Processing time = 0.70;  
    Machine = 6;  
}
```

With regard to the common items, their parent (father) items are also included in their names. Thus, the component C2 of F1 is expressed as:

```
{  
    Item name = "C2(F1)";  
    Father = F1;  
    Quantity = 1;  
    Child number = 0;  
    Processing time = 0.10;  
    Machine = 1;  
}
```

The order data are provided by customers and involve the detailed requirements for the products. They are made up of four components: order names, ordered products, ordered quantities, and due dates. The ordered products can be the final products and also any items described in the product data.

The machine-related attributes, such as machine names, ready times, and time capacities, are clarified in the machine data. The ready times specify the times when the machines become available, while the time capacities state how long the machines work a day.

ID	Item name	Father	Quantity	Child Number	Processing time	Machine
1	F1	NULL	1	4	0.70	6
2	C1(F1)	F1	1	0	0.20	3
3	C2(F1)	F1	1	0	0.10	1
4	C3(F1)	F1	1	0	0.10	1
5	C4	F1	1	0	0.20	2
6	F2	NULL	1	2	0.60	6
7	C2(F2)	F2	1	0	0.10	1
8	S1	F2	1	2	0.50	6
9	S4	S1	1	2	0.50	5
10	C5	S1	1	0	0.20	2
11	C6	S4	1	0	0.40	3
12	S7(S4)	S4	1	2	0.30	5
13	C14(S4S7)	S7(S4)	1	0	0.10	4
14	C15(S4S7)	S7(S4)	1	0	0.10	4
15	F3	NULL	1	3	0.70	6
16	S2	F3	1	2	0.60	6
17	S3	F3	2	2	0.50	5
18	C2(F3)	F3	3	0	0.10	1
19	S5	S2	1	5	0.60	6
20	C3(S2)	S2	3	0	0.10	1
21	S6	S3	1	2	0.30	5
22	S7(S3)	S3	1	2	0.30	5
23	C7	S5	1	0	0.20	3
24	C8	S5	1	0	0.20	3
25	C9	S5	1	0	0.10	3
26	C10	S5	1	0	0.20	2
27	C11	S5	1	0	0.10	2
28	C12	S6	1	0	0.30	2
29	C13OP1	S6	1	1	0.20	4
30	C14(S3S7)	S7(S3)	1	0	0.10	4
31	C15(S3S7)	S7(S3)	1	0	0.10	4
32	C13OP2	C13OP1	1	0	0.20	4

**Figure 6.3** The product data of the representative example

### 6.2.2 Advanced planning and scheduling

Both APS and DAPS have been proved to be NP-hard, and many heuristic methods have been widely studied in the literature [Moo03, Vie03]. The plans and schedules generation procedure of the proposed APSDSS is based on the developed genetic algorithm (GA).

Our GA encoding scheme utilizes the concept of random keys as discussed earlier. This scheme encodes a solution with a string of random numbers. Each item in the product structure has one random number generated from the range  $[0, 1]$ . For the DAPS problem, a periodic policy with a frozen interval is introduced into the GA. Consequently, the length of the random number string equals to the number of unfrozen items in both original orders and new orders, that is, each unfrozen item takes a random value in the range  $[0, 1]$ . These random numbers denote the priorities of the items, while the smaller value represents the higher priority. The random key encoding has the advantage that it eliminates the offspring feasibility problem and is robust to problem structures [Bea94].

The established genetic algorithm starts with generating the chromosomes randomly as much as the desired population size. Each chromosome contains a string of random numbers that represent the priorities of the genes, and is evaluated using the fitness function given in Equation (4.1), which aggregates production idle time, earliness and tardiness penalty. The well-known roulette wheel approach [Gol89] is employed for choosing some chromosomes to conduct genetic operations. Genetic operations such as reproduction, crossover and mutation are executed to produce a new set of chromosomes called offspring. There are many variations of genetic

operations that could be used in GAs. Since random key encoding preserves to create feasible solutions, there is no need to design specialized operations. The genetic operations employed here are elitist reproduction, parameterized uniform crossover and immigration, which have been proved very robust in computational tests. Then a new generation is formed by selecting some of the parents and offspring according to their fitness and rejecting the others to keep the population size constant. When the maximum generation is reached, the algorithm converges to the best chromosome.

### **6.2.3 Performance evaluation**

The quality of a generated operation sequence is evaluated using the performance measure of minimizing the total costs of both production idle time and tardiness or earliness penalty of an order. Minimizing production idle time is equivalent to minimizing production flow time or maximizing machine utilization. Meanwhile, earliness and tardiness penalty is chosen as the performance measure because it is able to reflect the just-in-time (JIT) rule, which is on the fact that either early or late delivery of an order results in an increase in the production costs.

With respect to the DAPS problem where new orders arrive on a continuous basis, the APSDSS utilizes the GA method with the dynamic policy to determine the best production plan and schedule such that both production idle time and penalties on tardiness and earliness of both original orders and new orders are minimized at each rescheduling point.

### 6.2.4 Interfaces

The interface module offers the user the possibility of access to the APSDSS. The menu structure of the APSDSS is illustrated in Figure 6.4.



Products Orders Machines Run Dynamic Help

**Figure 6.4 The menu structure of the APSDSS**

The user can operate the menu to input his/her APS as well as DAPS problems according to the general definition and assumptions of the manufacturing system given in the previous chapters. The menu helps to specify the suitable attributes of the products, orders and machines. If the user wants to make some changes to the data set of a particular problem, he/she can interactively add, modify, or delete the relevant information in the windows. Once the problem configuration is determined, the user can run the embedded genetic algorithm to obtain the operation sequences. The APSDSS system also gives the user the control over the parameters. When the production schedule is derived by the GA, a Gantt chart window is displayed on the screen. The Gantt chart window graphically illustrates the generated schedule, and provides a good overview of the schedule relative to time. Simultaneously, a text file will be created and reports the produced results. In the text file, the generated schedule information, such as starting time, finish time as well as random key, is listed next to the corresponding operation, together with the performance measures. Such a display has the advantage that when there are many orders and machines, it is easy to recognize all attributes of each processing operation, including the resulting ones.



### 6.3 USE OF THE APSDSS

A prototype software system has been established based on the APSDSS infrastructure proposed in this chapter. In the following, the representative example in Section 5.3.2, which deals with five orders at the beginning of the planning horizon ( $t = 0$ ) and then receives two new orders at the first rescheduling point ( $t = \text{Day } 1$ ), is given to illustrate the effectiveness of the developed system.

Actually, there are two ways to input the product, order, and machine data. One is to enter the data by screen dialogues, and the second type is to input the data in the Access database. When the system is launched, the default database is accessed. Then, the data can be easily inputted or modified by operating the menu. The snapshots of the data input screens are demonstrated in Figures 6.5, 6.6 and 6.7.

Item name	<input type="text" value="F1"/>
Father	<input type="text" value="NULL"/>
Quantity	<input type="text" value="1"/>
No. of Children	<input type="text" value="4"/>
Processing time (hour)	<input type="text" value="0.7"/>
Processing machine	<input type="text" value="6"/>

**Figure 6.5** The product data input screen

Orders

Order name

Ordered product

Ordered quantity

Due date (day)

First Previous Next Last OK

Add Delete

**Figure 6.6 The order data input screen**

Machines

Machine name

Ready time (hour)

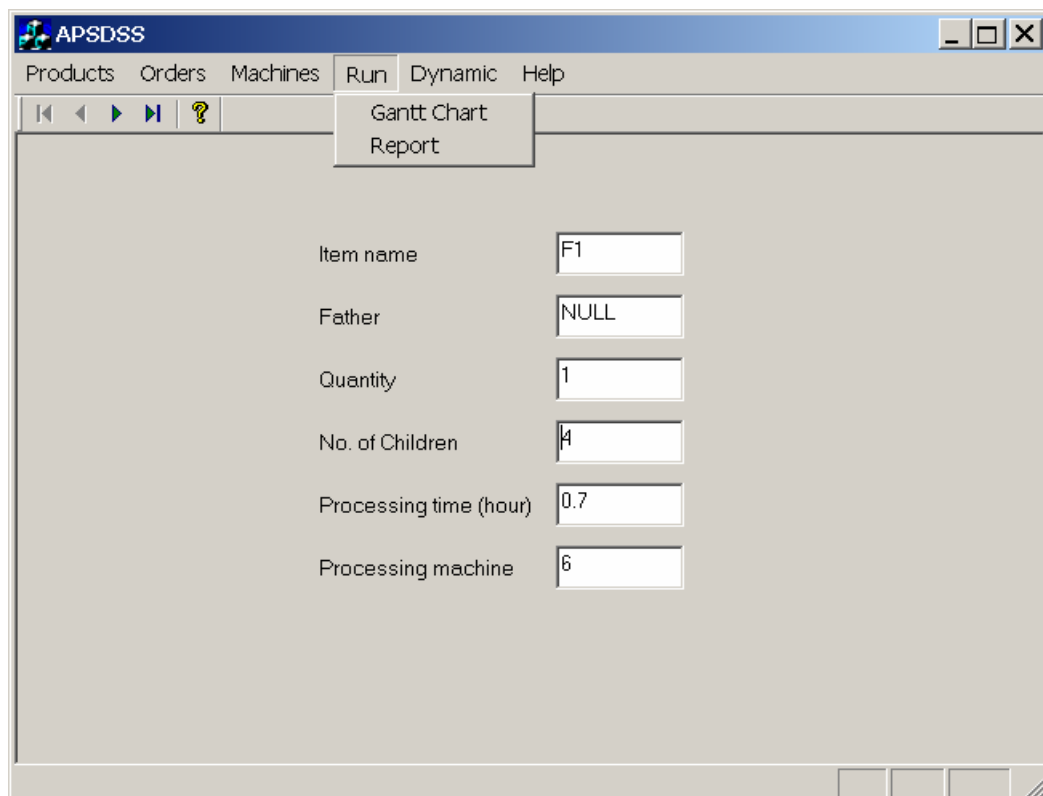
Time capacity (hour)

First Previous Next Last OK

Add Delete

**Figure 6.7 The machine data input screen**

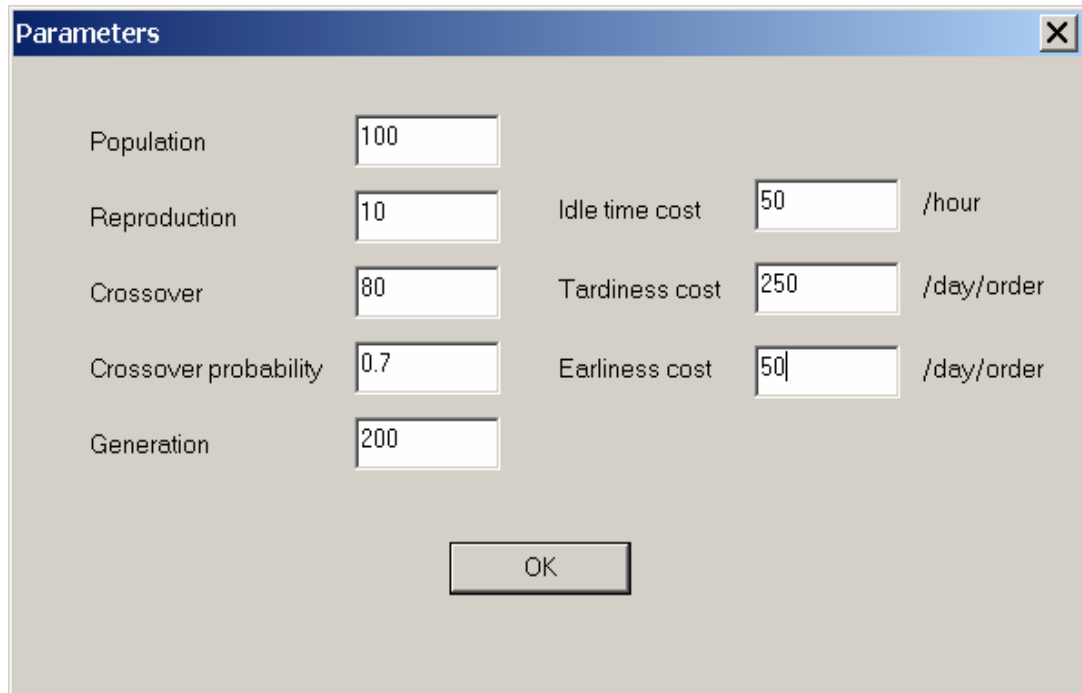
The original problem is to find a detailed plan and schedule for the orders such that both production idle time and tardiness or earliness penalty of an order are minimized. To solve the problem, the user can choose **Run | Gantt chart** on the menu bar (Figure 6.8).



**Figure 6.8** The “Run” menu of the APSDSS

Thereafter, it is necessary for the user to input the penalty rates as well as the genetic parameters. The penalty rates are as follows: cost of idle time at \$50 per hour, cost of tardiness at \$250 per day per order, and cost of earliness at \$50 per day per order, while the genetic parameters are set to maximum generation = 200, population size = 100, number of reproduction = 10, number of crossover = 80, crossover

probability = 0.7, number of mutation = 10. Figure 6.9 depicts the dialogue box for specifying the parameters.

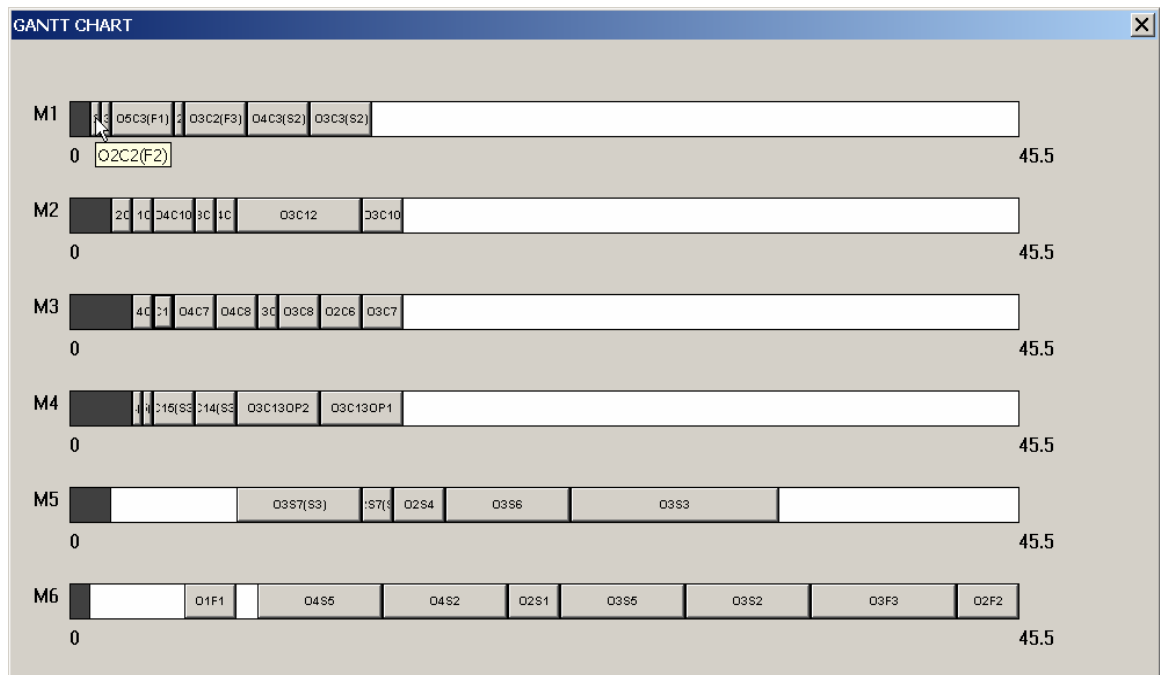


The image shows a Windows-style dialog box titled "Parameters". It contains several input fields for configuring genetic algorithm parameters and cost values. The fields are arranged in two columns. The first column includes Population (100), Reproduction (10), Crossover (80), Crossover probability (0.7), and Generation (200). The second column includes Idle time cost (50 /hour), Tardiness cost (250 /day/order), and Earliness cost (50 /day/order). An "OK" button is located at the bottom center of the dialog box.

Parameter	Value	Unit
Population	100	
Reproduction	10	
Crossover	80	
Crossover probability	0.7	
Generation	200	
Idle time cost	50	/hour
Tardiness cost	250	/day/order
Earliness cost	50	/day/order

**Figure 6.9 The parameters input screen**

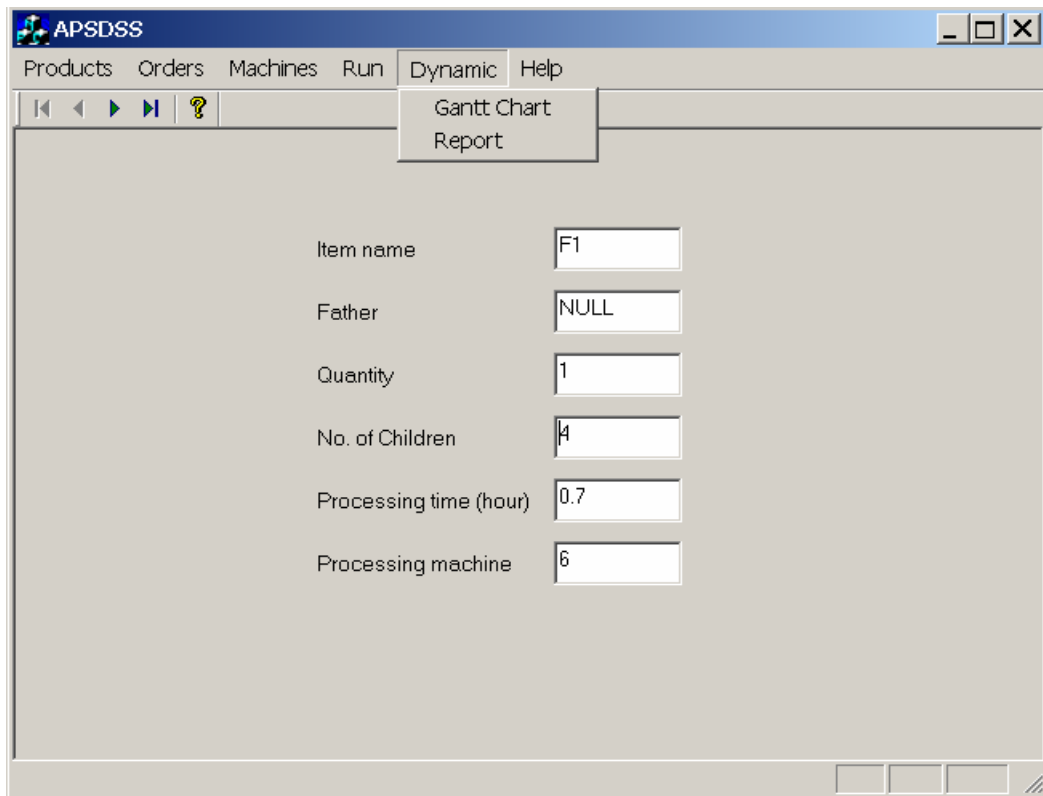
By calling the embodied GA approach, the system generates the best schedule with operation starting time and finish time, which is graphically represented in a Gantt chart as portrayed in Figure 6.10. When the user positions the mouse cursor on an operation and leaves it there for a certain interval, a tip appears and displays the name of the operation.



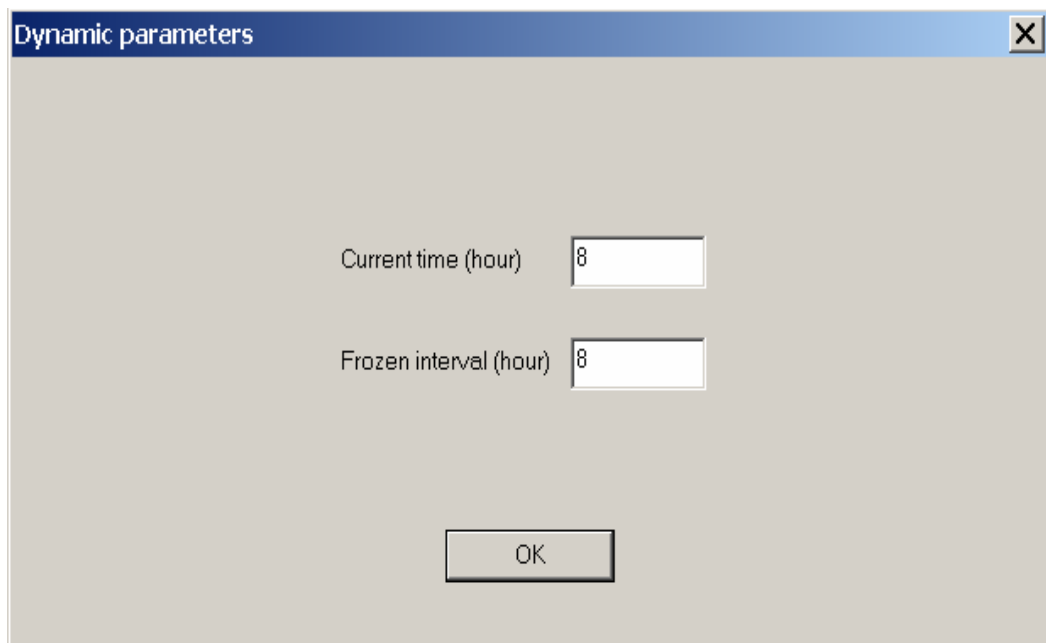
**Figure 6.10** The Gantt chart output window of the original problem

If the user wants to know more about the produced results like those in Tables 4.10 and 4.11, he/she can press the menu **Run | Report** (Figure 6.8) and open a text file to see each processing operation's starting time, finish time and random key, together with the resulting performance measure.

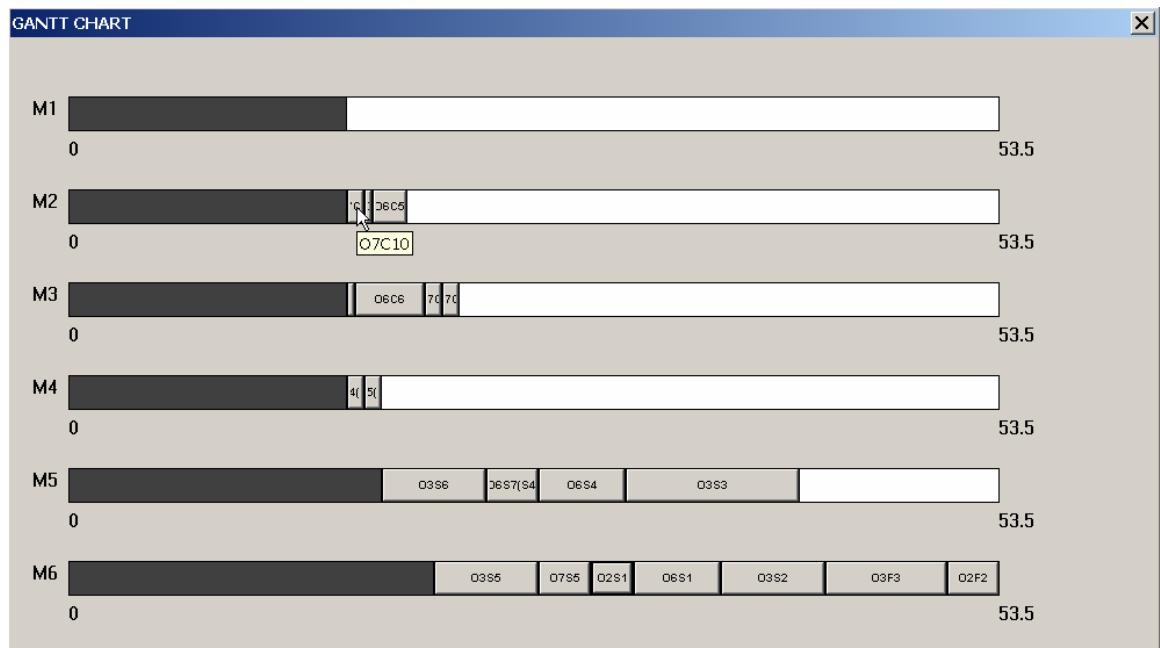
On Day 1 when two new orders arrive, one can select **Dynamic | Gantt chart** in the menu and utilize the GA with the dynamic policy to handle the dynamic situation (Figure 6.11). After the parameters in Figure 6.9 and 6.12 have been determined, the system produces the Gantt chart as shown in Figure 6.13. The detailed results like those in Tables 5.9 and 5.10 can be viewed by clicking **Dynamic | Report**.



**Figure 6.11** The “Dynamic” menu of the APSDSS



**Figure 6.12** The dynamic parameters input screen



**Figure 6.13 The Gantt chart output window of the dynamic problem**

The results indicate that the decision support system seamlessly integrates production planning and shop floor scheduling, and efficiently produces effective operation sequences that take into account the real-life constraints as well as the dynamic condition.

## 6.4 SUMMARY

In this chapter, a prototype of the Advanced Planning and Scheduling Decision Support System (APSDSS) has been established. A brief conclusion is drawn as follows.

1. In order to avoid incompatibility of decisions at different levels, production planning and scheduling should be combined together rather than separately, when designing the production decision support system.
2. This chapter proposes an infrastructural framework, involving various functional modules, for the development of an Advanced Planning and Scheduling Decision Support System (APSDSS). The system employs a GA-based method to generate realistic plans and schedules for the shop floor, and is endowed with a set of interfaces for easy implementation.
3. The same example as in Section 5.3.2 is illustrated to validate the applicability of the constructed system. The implementation indicates that the decision support system seamlessly integrates production planning and shop floor scheduling, and efficiently produces effective operation sequences that take into account the real-life constraints as well as the dynamic condition.
4. The advantages of the APSDSS are:
  - Finding the effective production plans and schedules for the APS problem as well as the DAPS problem in a short time;
  - Allowing extension of the functionalities with ease;
  - Providing user-friendliness and user control;
  - Improving the management of the data.

We have established a decision support system for APS, so it is natural to apply the system to a real situation. A case study for the Advanced Planning and Scheduling (APS) problem in a light source manufacturer will be reported in the next



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chapter. The case problem and the computational results obtained by use of the developed APSDSS will be described in detail.

## **CHAPTER 7**

### **A CASE STUDY FOR ADVANCED PLANNING AND SCHEDULING (APS)**

#### **7.1 INTRODUCTION**

Many manufacturing firms produce products with a multi-level structure, that is, final products comprise several subassemblies and components, and each subassembly may also require subassemblies and components. Such a product structure specifies the dependent relationships and precedence constraints among the items. This structural complexity associated with multi-level products planning and scheduling arouses unique coordination problems that do not exist when scheduling string-type operations in the general job shop. Advanced Planning and Scheduling (APS) deals with effectively allocating production resources to complete the multi-level products so that production constraints are satisfied and production objectives are met [Lee02, Moo04]. This chapter presents a case study for the Advanced Planning and Scheduling (APS) problem encountered in a light source manufacturer.

The chapter is arranged in the following way. Section 7.2 describes the case problem in detail. The computational results obtained on applying the APSDSS to the case study are presented in section 7.3. Finally, section 7.4 concludes the chapter with some remarks.

## 7.2 THE CASE PROBLEM

The Advanced Planning and Scheduling (APS) problem solved and reported in this chapter is extracted from a company located in China, which is one of the technology and market leaders in the production of specialist light sources. In 2004, the company had an annual turnover of 760 million RMB and employed 626 workers and staff. They develop, manufacture and market infrared heaters and ultraviolet lamps for applications in manufacturing, industrial process technology, environmental protection, medicine and cosmetics, research and analytical measurement technology. Currently, there are approximately 3000 different types of light sources, and the products can be grouped in the following main categories, as samples shown in Figure 7.1.

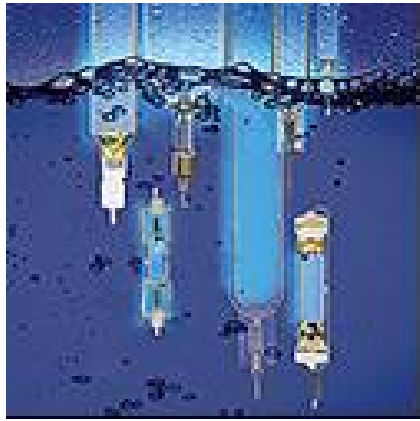
- (a) infrared heaters and systems
- (b) ultraviolet light sources for optical and analytical instrumentation
- (c) ultraviolet lamps for disinfection and oxidation
- (d) ultraviolet lamps for curing and exposure
- (e) pulse and continuous wave laser lamps



(a)



(b)



(c)



(d)



(e)

**Figure 7.1 The sample products**

The specialist light source products are manufactured through eight basic operations including cutting, polishing, slotting, welding, finishing, manual processing, grinding, and inspection. A light source may need processing of all eight operations or fewer operations based on combinations of these eight operations. Technological requirements specify an order in which operations must be processed. The maximum operations per product is 30 while the minimum is two. There is a variety of parallel processors to complete the operations in the shop. Some processors are eligible for fulfilling two or more operations. Each operation can be processed on at most one processor at a given time, and once started, must be finished before another operation may be started on that processor. A processor can perform one operation at a time and works for 24 hours a day. In this chapter, we ignore the parallel situation and adopt only one processor of each type with modified processing times to reflect the parallel property.

The production shop operates on a make-to-order (MTO) basis. The unit processing time is multiplied by a factor to cover lost time due to non-availability of processors. A lot-for-lot strategy is employed for making items. The unit processing time is multiplied by the lot size, while the setup times and the transfer times between operations are negligible or are included in the processing times.

The company's goals are to schedule the production on the shop floor in order to minimize costs of both production idle time and tardiness or earliness penalty of an order. The minimum production idle time implies less production flow time or higher utilization of the machines, which after discussion is identified as an important objective to be considered. The company also feels that to find a schedule

with all orders completed as close to their due dates as possible is essential for sustainable business. This stems from the fact that if a product is finished earlier than its due date, inventory carrying costs will increase. On the other hand, when products are late relative to their due dates, tardiness costs will be incurred due to contract penalties, goodwill losses, and so on.

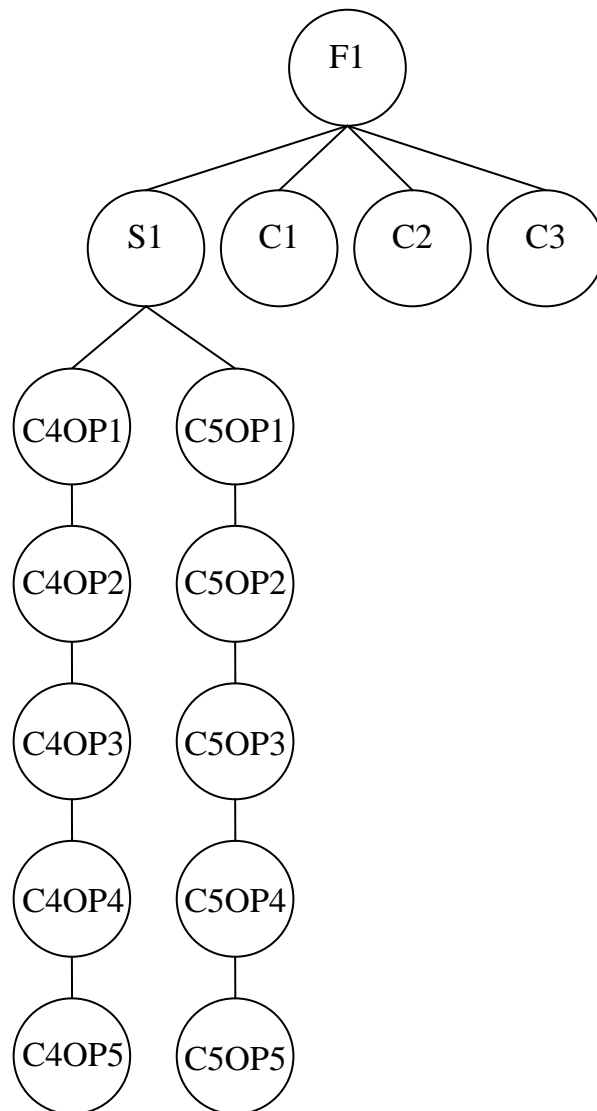
At present, the production planning and scheduling is performed by the staff in the production department. Considering the availability of production capacity and the orders provided by the marketing department, they derive the production plan and schedule based on their own experiences. The planning period for the production is four weeks, rolling week by week. One of the main problems with the current planning procedure is that the production shop is usually behind schedule which results in many tardy jobs. Moreover, it is very difficult for the planners to trace all of about 3000 products. Due to the difficulty of tracing, the production completion times of the orders cannot be exactly determined or anticipated. Now, the company is experiencing a great surge in demands. Better planning and scheduling is required for improving the productivity without a proportional increase in the production facilities.

### **7.3 COMPUTATIONAL RESULTS**

Our APSDSS developed in Chapter 6 is tested using a set of data describing the current scenario of the specialist light source manufacturing company. Due to business confidentiality, the real data have been modified after discussions with the production department of the company.

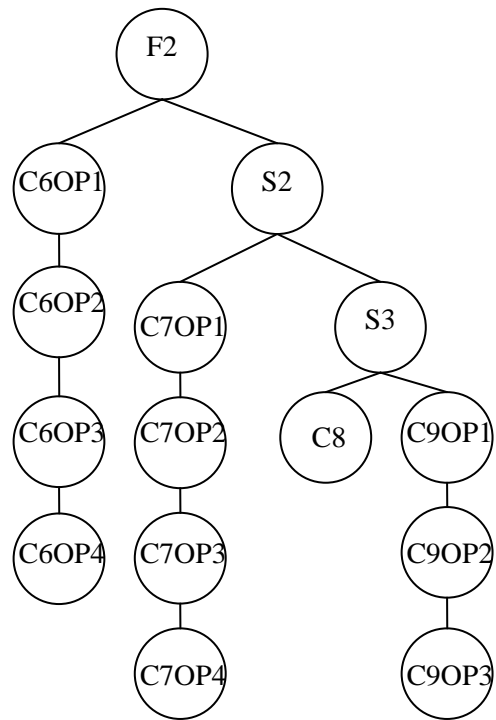
Three typical product structures were chosen as shown in Figure 7.2. Besides, it should be noted that C12 is a common item, which is shared by subassembly S4 and component C13. A customer may order the final products F1, F2 and F3, and also some major components, like S1 and C13 etc. Six machines, with 24 hours available per day, are eligible to process the items (Table 7.1). The penalty rates are as follows: cost of idle time at \$50 per hour, cost of tardiness at \$250 per day per order, and cost of earliness at \$50 per day per order.

At the beginning of the planning horizon ( $t = 0$ ), the ready times of these six machines are Hour 16, Hour 4, Hour 10, Hour 4, Hour 2 and Hour 1, respectively. There are 35 orders for the specialist light sources, as depicted in Table 7.2. The rescheduling interval is determined as 1 day, that is, 24 hours. Then, at the first rescheduling point ( $t = \text{Day 1}$ ), three new orders are received: 5 Product F1s with due date Day 100, 10 Product S3s with due date Day 55, and 20 Product C12s with due date Day 14.

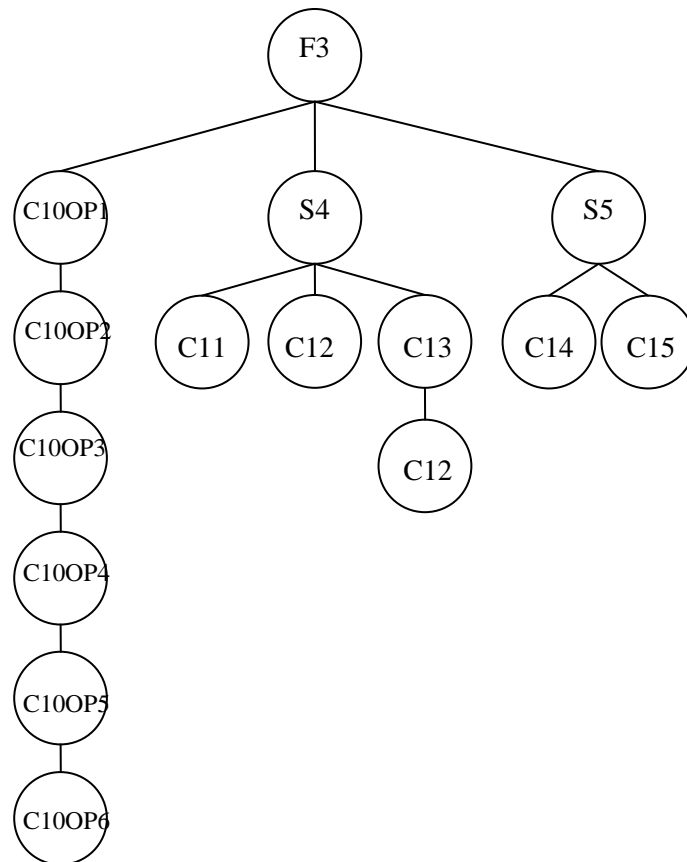


**Figure 7.2 (a) The product structure of F1 in the case study**





**Figure 7.2 (b) The product structure of F2 in the case study**



**Figure 7.2 (c) The product structure of F3 in the case study**

**Table 7.1 Machine processing time for the items in the case study**

Items	Machine number	Processing time (hours)
F1	M1	0.2
F2	M1	0.2
F3	M1	0.2
S1	M1	0.2
S2	M1	0.2
S3	M1	0.2
S4	M1	0.2
S5	M1	0.2
C1	M2	1
C2	M2	0.5
C3	M2	0.5
C4OP1	M3	8
C4OP2	M4	1
C4OP3	M6	5
C4OP4	M5	3
C4OP5	M4	1
C5OP1	M3	8
C5OP2	M5	3
C5OP3	M4	2
C5OP4	M6	6
C5OP5	M5	3
C6OP1	M3	8
C6OP2	M4	1
C6OP3	M5	3
C6OP4	M6	5
C7OP1	M3	8
C7OP2	M6	6
C7OP3	M5	3
C7OP4	M4	2
C8	M2	1
C9OP1	M4	1
C9OP2	M6	6
C9OP3	M4	2
C10OP1	M3	10
C10OP2	M6	5
C10OP3	M5	3
C10OP4	M4	1
C10OP5	M5	3
C10OP6	M4	1
C11	M2	1
C12	M5	3
C13	M4	1
C14	M2	0.5
C15	M2	0.5

**Table 7.2 Specialist light source customer orders**

Order	Item	Amount	Due date
1	F1	10	80
2	F1	15	130
3	F2	5	28
4	F2	5	50
5	F3	15	98
6	F3	20	105
7	S1	20	154
8	S1	10	180
9	S2	10	120
10	S2	15	140
11	S4	10	70
12	S4	5	90
13	S4	20	160
14	S5	5	60
15	S5	30	126
16	S3	10	84
17	S3	15	100
18	C4	1	30
19	C4	5	48
20	C5	5	100
21	C5	2	112
22	C5	1	120
23	C6	10	20
24	C6	7	40
25	C7	2	42
26	C7	10	60
27	C7	1	80
28	C9	5	24
29	C9	15	56
30	C10	3	28
31	C10	5	42
32	C12	50	36
33	C12	30	150
34	C13	15	60
35	C13	20	90

To solve the original problem, the genetic parameters were set to maximum generation = 200, population size = 200, number of reproduction = 20, number of crossover = 160, crossover probability = 0.7, number of mutation = 20. The experiments were repeated five times and run on a personal computer with Pentium 2.66 GHz CPU and 512 MB RAM. The best solution obtained by the system over the five runs is illustrated in Appendix X and summarized in Table 7.3. Besides, Table 7.4 presents the more detailed information about the order tardiness and earliness. The best operation sequences are graphically represented in a Gantt chart as shown in Figure 7.3. For convenience, item  $p$  of order  $O_i$  is denoted  $Oip$ .

**Table 7.3 The case results obtained by APSDSS and by hand when  $t = 0$**

Schedule	Makespan (hour)	Number of Tardiness	Number of Earliness	Total Cost	CPU Time (sec.)
APSDSS	2439	268	689	493500	122.953
Manual	3148	820	652	842350	-

**Table 7.4 Order tardiness and earliness in the case study when  $t = 0$** 

Order	Tardiness (days)	Earliness (days)
1	0	6
2	0	34
3	46	0
4	12	0
5	0	10
6	0	9
7	0	52
8	0	99
9	0	25
10	0	45
11	0	22
12	0	16
13	0	58
14	14	0
15	0	38
16	0	9
17	0	26
18	46	0
19	42	0
20	0	25
21	0	24
22	0	32
23	0	1
24	20	0
25	0	12
26	0	31
27	0	37
28	21	0
29	0	15
30	30	0
31	36	0
32	1	0
33	0	57
34	0	1
35	0	5
Total	268	689

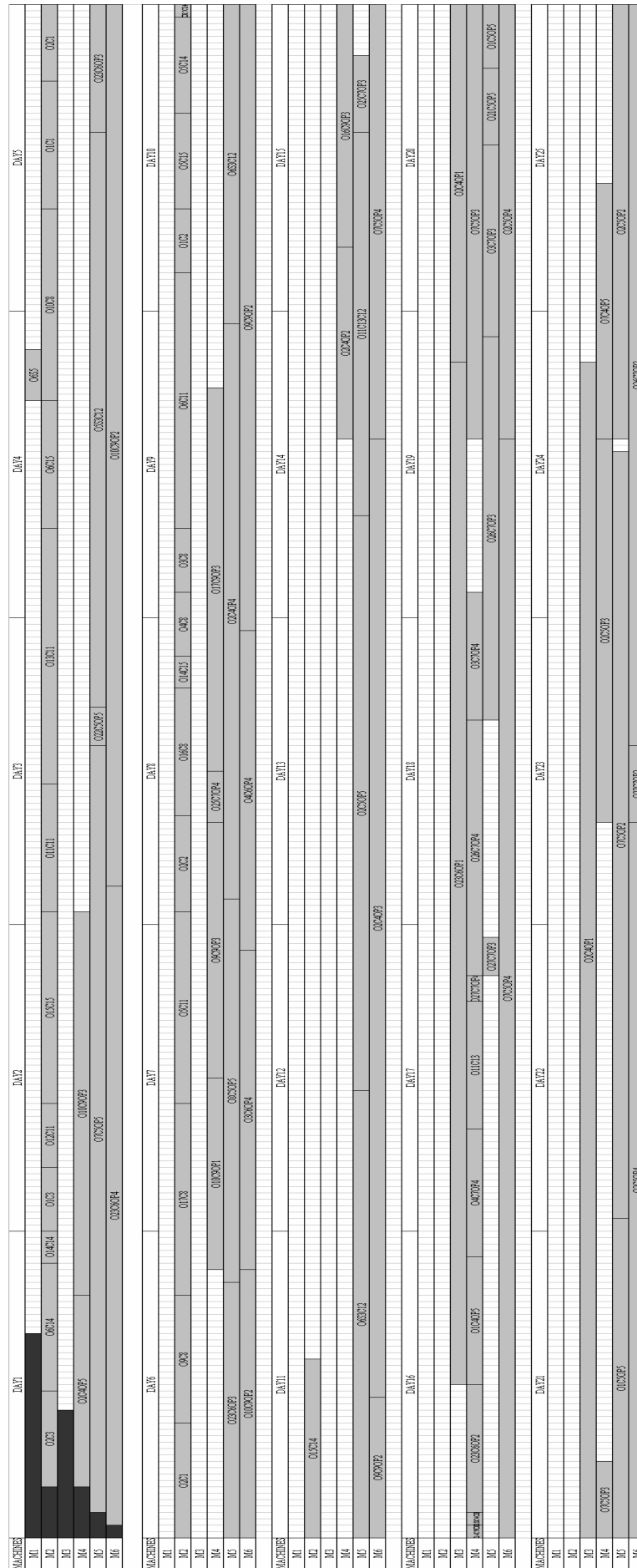


Figure 7.3 (a) The case output in the form of Gantt chart when  $t = 0$

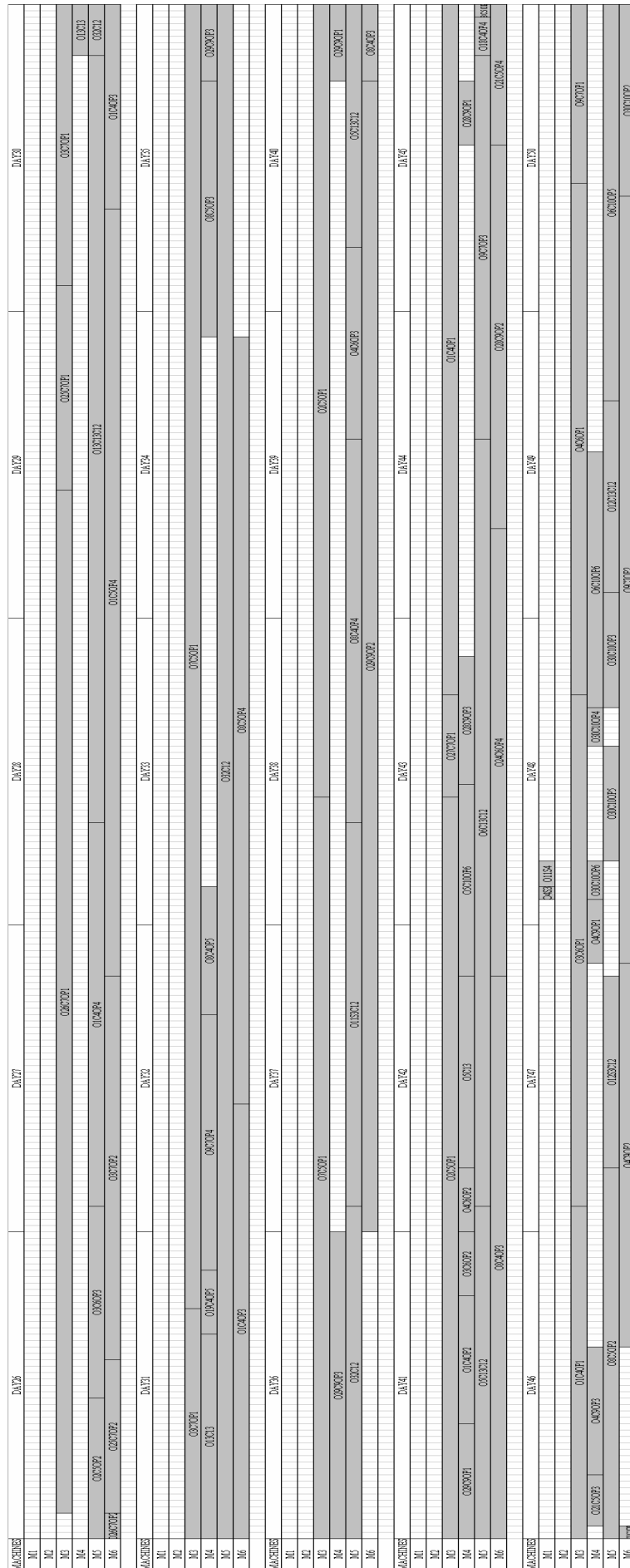


Figure 7.3 (b) The case output in the form of Gantt chart when  $t = 0$

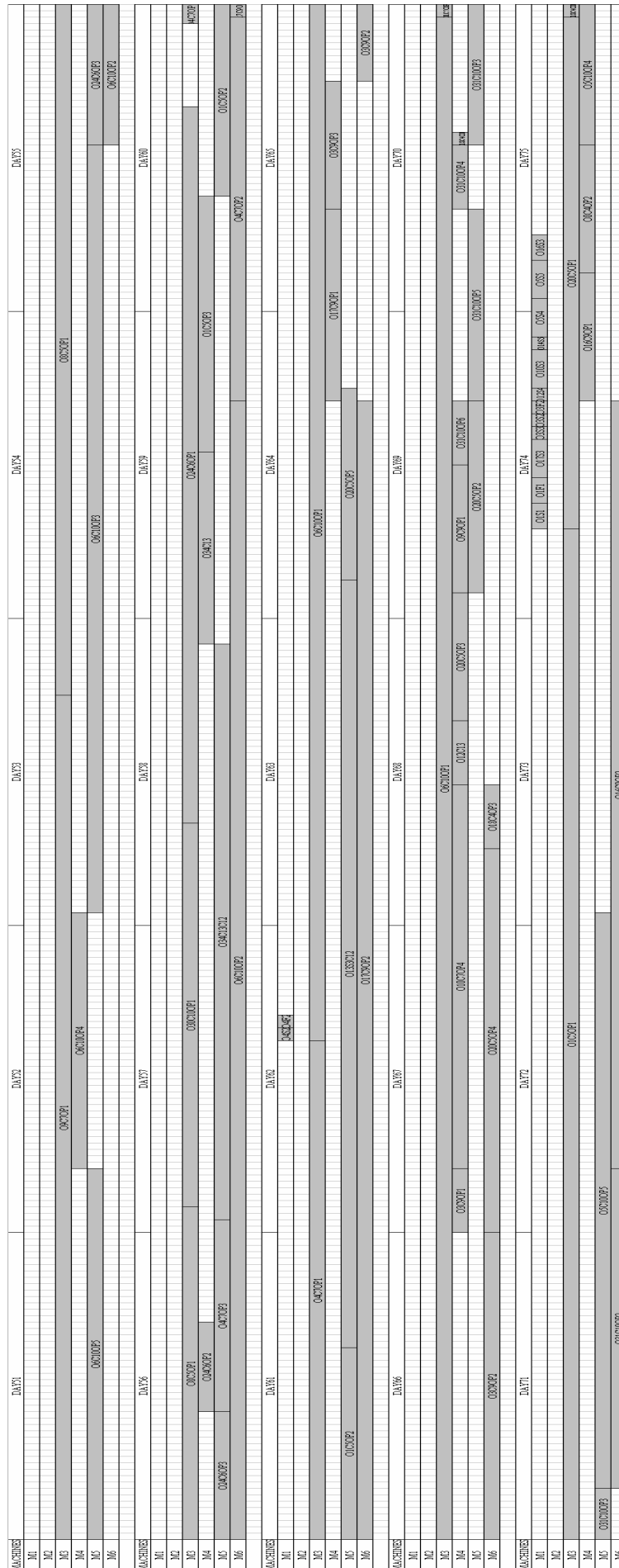


Figure 7.3 (c) The case output in the form of Gantt chart when  $t = 0$



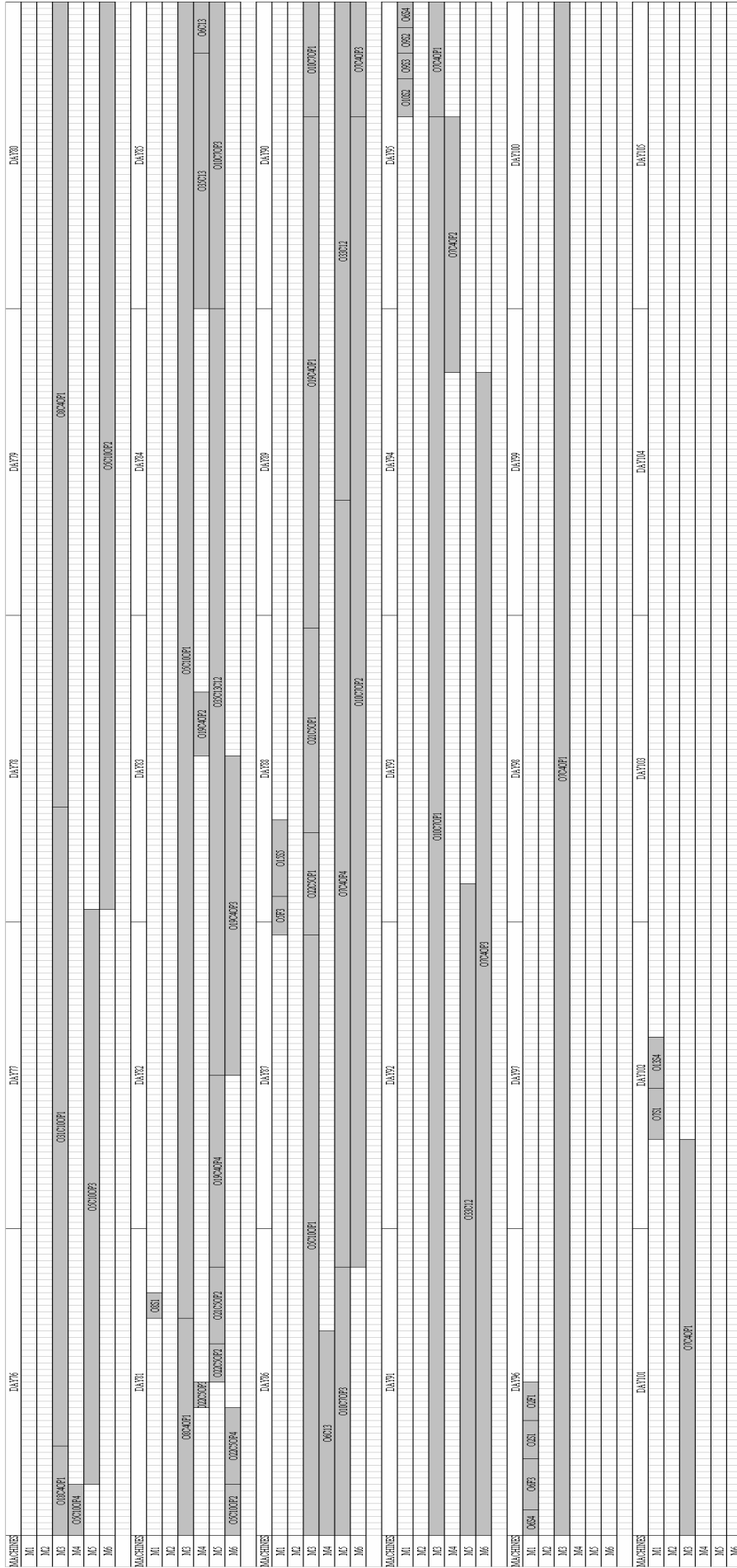


Figure 7.3 (d) The case output in the form of Gantt chart when  $t = 0$

In order to compare the results, a production schedule was manually constructed based on the rules the company is using and the results are listed in Table 7.3. It can be found that for the problem instance, the schedule obtained by the APSDSS system indicates a significant improvement and shows an up to 41.4%  $((842350-493500)/842350*100\%)$  reduction in the total penalty costs. Meanwhile, the established MIP model was also applied to this practical APS problem. For such a problem, the MIP model requires 15405 constraints, 340 real variables as well as 9914 integer variables, and could not obtain the optimal production plan and schedule in 30 days.

On Day 1 when three new orders arrive, frozen interval = 1 day (24 hours) was adopted and the same genetic parameters as previous were utilized. The best production schedule generated by the system from 5 replications is shown in Appendix X and summarized in Table 7.5. The results of Day 1 to Day 5 in the form of Gantt chart are portrayed in Figure 7.4.

**Table 7.5 The case results obtained by APSDSS when  $t = \text{Day 1}$**

Makespan (hour)	Number of tardiness	Number of earliness	Total cost	CPU time (sec.)
2484	197	926	482400	129.453

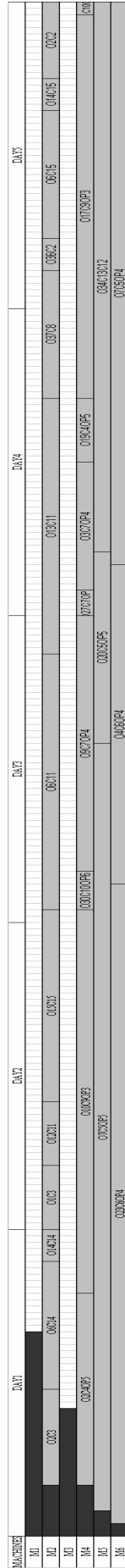


Figure 7.4 The case output (Day 1-5) in the form of Gantt chart when  $t = \text{Day 1}$

The results further confirm that the suggested approaches and system can find effective schedules with operation starting time and finish time in a reasonable computation time, which is more realistic and useful for the shop floor.

#### **7.4 SUMMARY**

In this chapter, the important Advanced Planning and Scheduling (APS) problem arising from a specialist light source manufacturing company is thoroughly investigated. The following observations can be made.

1. The APSDSS proposed in Chapter 6 is applied to the practical APS problem in the company. The computational results indicate that for the problem situation studied, the developed system can generate realistic operation schedules for the shop floor in a reasonable run time and perform very well when compared to the manual schedule, which will be an improvement over a completely intuitive procedure.
2. The implementation of the suggested methodology and system may make it possible to ensure a better customer satisfaction at minimum costs, improve the internal efficiency of the company, and extend the market area. The potential benefits of this work have been communicated to the company, and the system together with the algorithm is being considered for execution.

The next chapter, which is the last part of this dissertation, will present an overall summary of this project and also provide some recommendations for future research.

## CHAPTER 8

### CONCLUSIONS AND FUTURE WORK

#### 8.1 DISTINCTIVE ACHIEVEMENTS

Customer driven manufacturing, in which production activities are driven by customer orders, has become a key concept if a manufacturer wishes to be successful in business. To make fast and accurate responses to market demands and ensure reliable delivery for customer orders, manufacturing companies require detailed, realistic, and flexible operational plans and schedules, along with an effective control mechanism for easy tracing of production status of customer orders. In line with this irreversible trend, Advanced Planning and Scheduling (APS), with the integration of production planning and scheduling and the use of holistic and collaborative approaches to provide global optimization, has evolved. With an APS system, manufacturing enterprises offer new potential to increase flexibility and responsiveness to customer orders and market requirements, which thereby enhances customer satisfaction and expands market share.

In this research, the remarkable achievements in the APS study are summarized in the following:

1. Conventional Material Requirements Planning (MRP) does not sufficiently help the planner in settling production planning and control issues, and create many problems on the shop floor for later production. Hence, in this project, MRP and production scheduling have been considered simultaneously and

integrated together to generate realistic production schedules for the shop floor.

2. A Mixed Integer Programming (MIP) model for Advanced Planning and Scheduling (APS), with the objective of minimizing cost of both production idle time and tardiness or earliness penalty of an order, has been formulated. The proposed model explicitly considers capacity constraints, operation sequences, lead times and due dates in a multi-order environment and generates useful operation schedules for the shop floor, which overcomes the principal difficulty inherent in the existing MRP procedures. Numerical examples extracted or modified from the literature have been illustrated to verify the model and solved adopting the software CPLEX on a personal computer. The numerical results have demonstrated the optimality and effectiveness of the established model.
3. Since the APS problem has been proved to be NP-hard, any exact optimization approach is highly impossible to solve this kind of problem efficiently, and a genetic algorithm (GA) has been built to tackle this issue. Different size problems were utilized to test the established GA approach. The results have indicated that the presented methodology can efficiently find effective schedules with operation starting time and finish time for all of the problems tested. It has been also found that the better results could be produced with higher levels of population size and number of generations. These two factors together determine the amount of search and the algorithm execution time.

4. A series of computational experiments using randomly generated problems were conducted to compare the developed Mixed Integer Programming (MIP) and genetic algorithm (GA). By solving the established MIP, the optimal production schedules can be obtained for all test problems. However, the computational time grows exponentially with the problem size. On the contrary, the GA, as a heuristic method, can reach the global optima for the small size problems, and only achieve the near-optimal solutions for large problems, but it requires much less computation time.
5. In order to cope with the Dynamic Advanced Planning and Scheduling (DAPS) problem where new orders arrive on a continuous basis, a periodic policy with a frozen interval has been adopted to increase stability on the shop floor, and introduced into both the MIP and the GA. The objective of the proposed methodology is to minimize cost of both production idle time and earliness-tardiness penalty for all orders including both original orders and new orders at each rescheduling point. The numerical results proved that the offered methodology can improve the schedule stability while retaining efficiency.
6. A prototype of the Advanced Planning and Scheduling Decision Support System (APSDSS) has been designed. The principle of APSDSS is to consider operation sequences among items, capacity constraints of the manufacturing system as well as the dynamic arrival of orders, and employ a GA-based method to translate the orders of the various products into detailed production schedules with operation starting time and finish time. The system

was implemented using VC++, an object oriented programming language, and is endowed with a set of interfaces for easy use. An example has been illustrated to validate the applicability of the constructed system.

7. For the APS problem arising from a specialist light source manufacturing company, the proposed system has been applied to the practical problem, and the results further confirmed that the suggested approaches and system can find effective schedules with operation starting time and finish time in a reasonable computation time, which is more realistic and useful for the shop floor.

## **8.2 ACADEMIC CONTRIBUTIONS**

This research investigates Advanced Planning and Scheduling (APS) in detail and formulates a mathematical model for APS, with the objective of minimizing cost of both production idle time and tardiness or earliness penalty of an order. A genetic algorithm (GA) is established to solve the APS problem more efficiently. Both the mathematical model and the GA are further extended by incorporating a periodic policy with a frozen interval to settle the Dynamic Advanced Planning and Scheduling (DAPS) problem where new orders arrive on a continuous basis. Furthermore, a prototype of the Advanced Planning and Scheduling Decision Support System (APSDSS) is built on the basis of the GA method and applied to a real case in a light source manufacturing company.

In this project, six academic contributions associated with the optimization of APS are made.



First of all, Advanced Planning and Scheduling (APS) studied in this work performs a higher level of integration on production planning and shop floor scheduling. Traditionally, production planning and scheduling are treated hierarchically and separately, which has been proved to be ineffective and creates many problems on the shop floor for production. It is therefore expected that Advanced Planning and Scheduling (APS) will significantly reduce conflicts on the shop floor and provide better performance.

Secondly, the APS problem is based on a more realistic performance measure. The APS problem investigated in this research is to find a production schedule for the orders that both production idle time and earliness and tardiness penalty are minimized. The minimum production idle time implies less production flow time or higher utilization of the machines. In addition, production idle time is chosen as the objective to be reduced because it is able to reflect two focuses on the shop floor: manufacturing lead time and WIP (work-in-process) inventory level. Another objective of the problem in this research is to seek a schedule with all orders completed as closed to their due date as possible, which is on the basis of the fact that either an early or a late delivery of an order results in an increase in the production costs. Because of the common goal of avoiding either earliness or tardiness of an order to keep the cost as low as possible, the earliness and tardiness problem leads itself to a just-in-time (JIT) production system.

Thirdly, a Mixed Integer Programming (MIP) model, which succeeds in a system integration of the production planning and shop floor scheduling problems and favorably produces optimal operation sequence, is developed. This contribution

is believed to be a significant advance in APS optimization since none of the other researchers has provided such a complete and verified mathematical model.

Fourthly, a GA-based method is designed for solving the APS problem more efficiently. The established genetic algorithm adopts the random key encoding mechanism, and constitutes a general approach that can be easily modified to adapt to a variety of APS problems.

Fifthly, a periodic policy with a frozen interval is first introduced into the Dynamic Advanced Planning and Scheduling (DAPS) problem. Much of the previous research on dynamic problems only takes into account efficiency performance to minimize the cost objectives like mean flow time, earliness and tardiness, etc. Usually, doing so will greatly change the production schedule when new conditions occur and induce instability. Meanwhile, it is observed that the stability of the production system will decrease more when changes are made closer to the current period. Therefore, this research adopts a periodic policy with a frozen interval. This policy provides a framework for balancing efficiency and stability, which fills up a gap in the DAPS research.

Finally, the APSDSS prototype built in this project can generate better production plans and schedules for APS. With the employment of an intelligent heuristic approach, genetic algorithm, the APSDSS can provide the desirable solution or hopefully optimal solution to the APS problem. Such a feature is absent in the current computer-based APS systems, most of which only incorporate trial-and-error methods.

### 8.3 POSSIBLE BENEFITS TO INDUSTRY

Many manufacturing firms have products with a multi-level structure, and encounter the Advanced Planning and Scheduling (APS) problem.

In this project, a prototype of the Advanced Planning and Scheduling Decision Support System (APSDSS) has been established and successfully applied to the practical APS problem in a specialist light source manufacturing company. The case study indicates that developed system can generate realistic operation schedules for the shop floor in a reasonable run time and perform very well when compared to the manual schedule, which will be an improvement over a completely intuitive procedure. The implementation of the suggested methodology and system may make it possible to ensure a better customer satisfaction at minimum costs, improve the internal efficiency of the company, and extend the market area. The potential benefits of this work have been communicated to the company, and the system together with the algorithm is being considered for execution.

The APSDSS prototype is such a Windows application that can manage the data electronically, handle the Advanced Planning and Scheduling (APS) problem as well as the Dynamic Advanced Planning and Scheduling (DAPS) problem efficiently, and create the production plans and schedules automatically. Although some refinements need to be carried out, the APSDSS prototype has been constructed as a promising decision support tool for production planners in manufacturing industry. It will not only free the production planners from the labor-concentrated jobs, such as constructing the production plans and schedules, but also assist them to take effective

decisions depending on the various situations of the manufacturing system. Consequently, the company's competitiveness and productivity can be enhanced.

#### **8.4 FUTURE WORK**

Some possible further work related to this project in future is suggested as follows:

1. Introducing setup time into the APS problem

In this APS problem, the setup time, including the transfer time between operations, is assumed to be negligible or included in the processing times. Actually, the machine setup time is common in the shop, and also has an effect on the performance of production. It is worth extending APS by taking into account the setup time.

2. Enriching the genetic algorithm's performance

The random key encoding strategy with some standard GA techniques has been utilized to tackle the APS problem. Definitely, certain permutation-based encoding methods can be designed to compare the results. Meanwhile, some other genetic operations, for instance heuristic-featured ones, or some local search approaches can be adopted to enrich the GA and to improve the performance.

3. Investigating other dynamic events

This project has studied the DAPS problem where new orders arrive on a continuous basis. However, in the practical shop, there are many uncertainties that may disturb the production system and require the modification of the

existing production plans and schedules. An area of future research might be the investigation of other dynamic events, such as machine failure, order cancellation, due date change, and so on.

4. Extending the APSDSS functionalities

An APSDSS, on the basis of a GA method, has been presented in this project. The APSDSS can be further strengthened by integrating the formulated MIP model to generate optimal solutions, designing more output windows to report the results, and so forth. After adding all these functions, the system may be viewed as a powerful tool for APS in manufacturing industry.

5. Implementing the research results in manufacturing industry

Advanced Planning and Scheduling plays an important role in manufacturing companies, and also is a crucial factor for factories' success. Thus, it is useful to apply the research results to the manufacturing industry such that enterprises can sharpen their competitive edge through substantial reduction in production costs and flexible reaction to market requirements.

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## APPENDIX I

### THE PROBLEM FORMULATION

#### (5 ORDERS, 6 MACHINES AND 5 LEVELS)

Minimize

$$300C_{\max} - 6575 \\ + 250LI_1 + 250LI_2 + 250LI_3 + 250LI_4 + 250LI_5 \\ + 50EI_1 + 50EI_2 + 50EI_3 + 50EI_4 + 50EI_5$$

Subject to

(3.2):

$$\begin{aligned} \text{cons1: } C_1 - C_{\max} &\leq 0 \\ \text{cons2: } C_2 - C_{\max} &\leq 0 \\ \text{cons3: } C_3 - C_{\max} &\leq 0 \end{aligned}$$

$$\begin{aligned} \text{cons4: } C_4 - C_{\max} &\leq 0 \\ \text{cons5: } C_5 - C_{\max} &\leq 0 \end{aligned}$$

(3.3):

$$\begin{aligned} \text{cons6: } S_{131} &\geq 1 \\ \text{cons7: } S_{141} &\geq 1 \\ \text{cons8: } S_{221} &\geq 1 \\ \text{cons9: } S_{351} &\geq 1 \\ \text{cons10: } S_{371} &\geq 1 \\ \text{cons11: } S_{431} &\geq 1 \\ \text{cons12: } S_{511} &\geq 1 \\ \text{cons13: } S_{152} &\geq 2 \\ \text{cons14: } S_{252} &\geq 2 \\ \text{cons15: } S_{3162} &\geq 2 \\ \text{cons16: } S_{3172} &\geq 2 \\ \text{cons17: } S_{3182} &\geq 2 \\ \text{cons18: } S_{472} &\geq 2 \\ \text{cons19: } S_{482} &\geq 2 \end{aligned}$$

$$\begin{aligned} \text{cons20: } S_{123} &\geq 3 \\ \text{cons21: } S_{263} &\geq 3 \\ \text{cons22: } S_{3133} &\geq 3 \\ \text{cons23: } S_{3143} &\geq 3 \\ \text{cons24: } S_{3153} &\geq 3 \\ \text{cons25: } S_{443} &\geq 3 \\ \text{cons26: } S_{453} &\geq 3 \\ \text{cons27: } S_{463} &\geq 3 \\ \text{cons28: } S_{2124} &\geq 3 \\ \text{cons29: } S_{2134} &\geq 3 \\ \text{cons30: } S_{3194} &\geq 3 \\ \text{cons31: } S_{3204} &\geq 3 \\ \text{cons32: } S_{3214} &\geq 3 \\ \text{cons33: } S_{3224} &\geq 3 \end{aligned}$$

(3.4):

$$\begin{aligned} \text{cons34: } S_{116} - S_{123} &\geq 1.000000 \\ \text{cons35: } S_{116} - S_{131} &\geq 0.500000 \\ \text{cons36: } S_{116} - S_{141} &\geq 0.500000 \\ \text{cons37: } S_{116} - S_{152} &\geq 1.000000 \\ \text{cons38: } S_{216} - S_{221} &\geq 0.500000 \\ \text{cons39: } S_{216} - S_{236} &\geq 2.500000 \\ \text{cons40: } S_{236} - S_{245} &\geq 2.500000 \\ \text{cons41: } S_{236} - S_{252} &\geq 1.000000 \\ \text{cons42: } S_{245} - S_{263} &\geq 2.000000 \end{aligned}$$

$$\begin{aligned} \text{cons43: } S_{245} - S_{2115} &\geq 1.500000 \\ \text{cons44: } S_{2115} - S_{2124} &\geq 0.500000 \\ \text{cons45: } S_{2115} - S_{2134} &\geq 0.500000 \\ \text{cons46: } S_{316} - S_{326} &\geq 6.000000 \\ \text{cons47: } S_{316} - S_{335} &\geq 10.000000 \\ \text{cons48: } S_{316} - S_{351} &\geq 3.000000 \\ \text{cons49: } S_{326} - S_{366} &\geq 6.000000 \\ \text{cons50: } S_{326} - S_{371} &\geq 3.000000 \\ \text{cons51: } S_{335} - S_{385} &\geq 6.000000 \end{aligned}$$

cons52: $S335-S3105 \geq 6.000000$	cons61: $S3105-S3214 \geq 2.000000$
cons53: $S366-S3133 \geq 2.000000$	cons62: $S3194-S3224 \geq 4.000000$
cons54: $S366-S3143 \geq 2.000000$	cons63: $S416-S426 \geq 6.000000$
cons55: $S366-S3153 \geq 1.000000$	cons64: $S416-S431 \geq 3.000000$
cons56: $S366-S3162 \geq 2.000000$	cons65: $S426-S443 \geq 2.000000$
cons57: $S366-S3172 \geq 1.000000$	cons66: $S426-S453 \geq 2.000000$
cons58: $S385-S3182 \geq 6.000000$	cons67: $S426-S463 \geq 1.000000$
cons59: $S385-S3194 \geq 4.000000$	cons68: $S426-S472 \geq 2.000000$
cons60: $S3105-S3204 \geq 2.000000$	cons69: $S426-S482 \geq 1.000000$

(3.5):

cons70: $C1-S116=3.5$	cons73: $C4-S416=6$
cons71: $C2-S216=3$	cons74: $C5-S511=3$
cons72: $C3-S316=7$	

(3.6) and (3.7):

cons75:  $S131-S141+999X13141 \geq 0.500000$   
 cons76:  $S141-S131+999X14131 \geq 0.500000$   
 cons77:  $X13141+X14131=1$   
 cons78:  $S131-S221+999X13221 \geq 0.500000$   
 cons79:  $S221-S131+999X22131 \geq 0.500000$   
 cons80:  $X13221+X22131=1$   
 cons81:  $S131-S351+999X13351 \geq 3.000000$   
 cons82:  $S351-S131+999X35131 \geq 0.500000$   
 cons83:  $X13351+X35131=1$   
 cons84:  $S131-S371+999X13371 \geq 3.000000$   
 cons85:  $S371-S131+999X37131 \geq 0.500000$   
 cons86:  $X13371+X37131=1$   
 cons87:  $S131-S431+999X13431 \geq 3.000000$   
 cons88:  $S431-S131+999X43131 \geq 0.500000$   
 cons89:  $X13431+X43131=1$   
 cons90:  $S131-S511+999X13511 \geq 3.000000$   
 cons91:  $S511-S131+999X51131 \geq 0.500000$   
 cons92:  $X13511+X51131=1$   
 cons93:  $S141-S221+999X14221 \geq 0.500000$   
 cons94:  $S221-S141+999X22141 \geq 0.500000$   
 cons95:  $X14221+X22141=1$   
 cons96:  $S141-S351+999X14351 \geq 3.000000$   
 cons97:  $S351-S141+999X35141 \geq 0.500000$   
 cons98:  $X14351+X35141=1$   
 cons99:  $S141-S371+999X14371 \geq 3.000000$   
 cons100:  $S371-S141+999X37141 \geq 0.500000$   
 cons101:  $X14371+X37141=1$   
 cons102:  $S141-S431+999X14431 \geq 3.000000$   
 cons103:  $S431-S141+999X43141 \geq 0.500000$   
 cons104:  $X14431+X43141=1$



cons105:  $S141-S511+999X14511 \geq 3.000000$   
cons106:  $S511-S141+999X51141 \geq 0.500000$   
cons107:  $X14511+X51141=1$   
cons108:  $S221-S351+999X22351 \geq 3.000000$   
cons109:  $S351-S221+999X35221 \geq 0.500000$   
cons110:  $X22351+X35221=1$   
cons111:  $S221-S371+999X22371 \geq 3.000000$   
cons112:  $S371-S221+999X37221 \geq 0.500000$   
cons113:  $X22371+X37221=1$   
cons114:  $S221-S431+999X22431 \geq 3.000000$   
cons115:  $S431-S221+999X43221 \geq 0.500000$   
cons116:  $X22431+X43221=1$   
cons117:  $S221-S511+999X22511 \geq 3.000000$   
cons118:  $S511-S221+999X51221 \geq 0.500000$   
cons119:  $X22511+X51221=1$   
cons120:  $S351-S371+999X35371 \geq 3.000000$   
cons121:  $S371-S351+999X37351 \geq 3.000000$   
cons122:  $X35371+X37351=1$   
cons123:  $S351-S431+999X35431 \geq 3.000000$   
cons124:  $S431-S351+999X43351 \geq 3.000000$   
cons125:  $X35431+X43351=1$   
cons126:  $S351-S511+999X35511 \geq 3.000000$   
cons127:  $S511-S351+999X51351 \geq 3.000000$   
cons128:  $X35511+X51351=1$   
cons129:  $S371-S431+999X37431 \geq 3.000000$   
cons130:  $S431-S371+999X43371 \geq 3.000000$   
cons131:  $X37431+X43371=1$   
cons132:  $S371-S511+999X37511 \geq 3.000000$   
cons133:  $S511-S371+999X51371 \geq 3.000000$   
cons134:  $X37511+X51371=1$   
cons135:  $S431-S511+999X43511 \geq 3.000000$   
cons136:  $S511-S431+999X51431 \geq 3.000000$   
cons137:  $X43511+X51431=1$   
cons138:  $S152-S252+999X15252 \geq 1.000000$   
cons139:  $S252-S152+999X25152 \geq 1.000000$   
cons140:  $X15252+X25152=1$   
cons141:  $S152-S3162+999X153162 \geq 2.000000$   
cons142:  $S3162-S152+999X316152 \geq 1.000000$   
cons143:  $X153162+X316152=1$   
cons144:  $S152-S3172+999X153172 \geq 1.000000$   
cons145:  $S3172-S152+999X317152 \geq 1.000000$   
cons146:  $X153172+X317152=1$   
cons147:  $S152-S3182+999X153182 \geq 6.000000$   
cons148:  $S3182-S152+999X318152 \geq 1.000000$   
cons149:  $X153182+X318152=1$   
cons150:  $S152-S472+999X15472 \geq 2.000000$

cons151:  $S472-S152+999X47152 \geq 1.000000$   
cons152:  $X15472+X47152=1$   
cons153:  $S152-S482+999X15482 \geq 1.000000$   
cons154:  $S482-S152+999X48152 \geq 1.000000$   
cons155:  $X15482+X48152=1$   
cons156:  $S252-S3162+999X253162 \geq 2.000000$   
cons157:  $S3162-S252+999X316252 \geq 1.000000$   
cons158:  $X253162+X316252=1$   
cons159:  $S252-S3172+999X253172 \geq 1.000000$   
cons160:  $S3172-S252+999X317252 \geq 1.000000$   
cons161:  $X253172+X317252=1$   
cons162:  $S252-S3182+999X253182 \geq 6.000000$   
cons163:  $S3182-S252+999X318252 \geq 1.000000$   
cons164:  $X253182+X318252=1$   
cons165:  $S252-S472+999X25472 \geq 2.000000$   
cons166:  $S472-S252+999X47252 \geq 1.000000$   
cons167:  $X25472+X47252=1$   
cons168:  $S252-S482+999X25482 \geq 1.000000$   
cons169:  $S482-S252+999X48252 \geq 1.000000$   
cons170:  $X25482+X48252=1$   
cons171:  $S3162-S3172+999X3163172 \geq 1.000000$   
cons172:  $S3172-S3162+999X3173162 \geq 2.000000$   
cons173:  $X3163172+X3173162=1$   
cons174:  $S3162-S3182+999X3163182 \geq 6.000000$   
cons175:  $S3182-S3162+999X3183162 \geq 2.000000$   
cons176:  $X3163182+X3183162=1$   
cons177:  $S3162-S472+999X316472 \geq 2.000000$   
cons178:  $S472-S3162+999X473162 \geq 2.000000$   
cons179:  $X316472+X473162=1$   
cons180:  $S3162-S482+999X316482 \geq 1.000000$   
cons181:  $S482-S3162+999X483162 \geq 2.000000$   
cons182:  $X316482+X483162=1$   
cons183:  $S3172-S3182+999X3173182 \geq 6.000000$   
cons184:  $S3182-S3172+999X3183172 \geq 1.000000$   
cons185:  $X3173182+X3183172=1$   
cons186:  $S3172-S472+999X317472 \geq 2.000000$   
cons187:  $S472-S3172+999X473172 \geq 1.000000$   
cons188:  $X317472+X473172=1$   
cons189:  $S3172-S482+999X317482 \geq 1.000000$   
cons190:  $S482-S3172+999X483172 \geq 1.000000$   
cons191:  $X317482+X483172=1$   
cons192:  $S3182-S472+999X318472 \geq 2.000000$   
cons193:  $S472-S3182+999X473182 \geq 6.000000$   
cons194:  $X318472+X473182=1$   
cons195:  $S3182-S482+999X318482 \geq 1.000000$   
cons196:  $S482-S3182+999X483182 \geq 6.000000$

cons197:  $X_{318482} + X_{483182} = 1$   
cons198:  $S_{472} - S_{482} + 999X_{47482} \geq 1.000000$   
cons199:  $S_{482} - S_{472} + 999X_{48472} \geq 2.000000$   
cons200:  $X_{47482} + X_{48472} = 1$   
cons201:  $S_{123} - S_{263} + 999X_{12263} \geq 2.000000$   
cons202:  $S_{263} - S_{123} + 999X_{26123} \geq 1.000000$   
cons203:  $X_{12263} + X_{26123} = 1$   
cons204:  $S_{123} - S_{3133} + 999X_{123133} \geq 2.000000$   
cons205:  $S_{3133} - S_{123} + 999X_{313123} \geq 1.000000$   
cons206:  $X_{123133} + X_{313123} = 1$   
cons207:  $S_{123} - S_{3143} + 999X_{123143} \geq 2.000000$   
cons208:  $S_{3143} - S_{123} + 999X_{314123} \geq 1.000000$   
cons209:  $X_{123143} + X_{314123} = 1$   
cons210:  $S_{123} - S_{3153} + 999X_{123153} \geq 1.000000$   
cons211:  $S_{3153} - S_{123} + 999X_{315123} \geq 1.000000$   
cons212:  $X_{123153} + X_{315123} = 1$   
cons213:  $S_{123} - S_{443} + 999X_{12443} \geq 2.000000$   
cons214:  $S_{443} - S_{123} + 999X_{44123} \geq 1.000000$   
cons215:  $X_{12443} + X_{44123} = 1$   
cons216:  $S_{123} - S_{453} + 999X_{12453} \geq 2.000000$   
cons217:  $S_{453} - S_{123} + 999X_{45123} \geq 1.000000$   
cons218:  $X_{12453} + X_{45123} = 1$   
cons219:  $S_{123} - S_{463} + 999X_{12463} \geq 1.000000$   
cons220:  $S_{463} - S_{123} + 999X_{46123} \geq 1.000000$   
cons221:  $X_{12463} + X_{46123} = 1$   
cons222:  $S_{263} - S_{3133} + 999X_{263133} \geq 2.000000$   
cons223:  $S_{3133} - S_{263} + 999X_{313263} \geq 2.000000$   
cons224:  $X_{263133} + X_{313263} = 1$   
cons225:  $S_{263} - S_{3143} + 999X_{263143} \geq 2.000000$   
cons226:  $S_{3143} - S_{263} + 999X_{314263} \geq 2.000000$   
cons227:  $X_{263143} + X_{314263} = 1$   
cons228:  $S_{263} - S_{3153} + 999X_{263153} \geq 1.000000$   
cons229:  $S_{3153} - S_{263} + 999X_{315263} \geq 2.000000$   
cons230:  $X_{263153} + X_{315263} = 1$   
cons231:  $S_{263} - S_{443} + 999X_{26443} \geq 2.000000$   
cons232:  $S_{443} - S_{263} + 999X_{44263} \geq 2.000000$   
cons233:  $X_{26443} + X_{44263} = 1$   
cons234:  $S_{263} - S_{453} + 999X_{26453} \geq 2.000000$   
cons235:  $S_{453} - S_{263} + 999X_{45263} \geq 2.000000$   
cons236:  $X_{26453} + X_{45263} = 1$   
cons237:  $S_{263} - S_{463} + 999X_{26463} \geq 1.000000$   
cons238:  $S_{463} - S_{263} + 999X_{46263} \geq 2.000000$   
cons239:  $X_{26463} + X_{46263} = 1$   
cons240:  $S_{3133} - S_{3143} + 999X_{3133143} \geq 2.000000$   
cons241:  $S_{3143} - S_{3133} + 999X_{3143133} \geq 2.000000$   
cons242:  $X_{3133143} + X_{3143133} = 1$

cons243:  $S3133-S3153+999X3133153 \geq 1.000000$   
cons244:  $S3153-S3133+999X3153133 \geq 2.000000$   
cons245:  $X3133153+X3153133=1$   
cons246:  $S3133-S443+999X313443 \geq 2.000000$   
cons247:  $S443-S3133+999X443133 \geq 2.000000$   
cons248:  $X313443+X443133=1$   
cons249:  $S3133-S453+999X313453 \geq 2.000000$   
cons250:  $S453-S3133+999X453133 \geq 2.000000$   
cons251:  $X313453+X453133=1$   
cons252:  $S3133-S463+999X313463 \geq 1.000000$   
cons253:  $S463-S3133+999X463133 \geq 2.000000$   
cons254:  $X313463+X463133=1$   
cons255:  $S3143-S3153+999X3143153 \geq 1.000000$   
cons256:  $S3153-S3143+999X3153143 \geq 2.000000$   
cons257:  $X3143153+X3153143=1$   
cons258:  $S3143-S443+999X314443 \geq 2.000000$   
cons259:  $S443-S3143+999X443143 \geq 2.000000$   
cons260:  $X314443+X443143=1$   
cons261:  $S3143-S453+999X314453 \geq 2.000000$   
cons262:  $S453-S3143+999X453143 \geq 2.000000$   
cons263:  $X314453+X453143=1$   
cons264:  $S3143-S463+999X314463 \geq 1.000000$   
cons265:  $S463-S3143+999X463143 \geq 2.000000$   
cons266:  $X314463+X463143=1$   
cons267:  $S3153-S443+999X315443 \geq 2.000000$   
cons268:  $S443-S3153+999X443153 \geq 1.000000$   
cons269:  $X315443+X443153=1$   
cons270:  $S3153-S453+999X315453 \geq 2.000000$   
cons271:  $S453-S3153+999X453153 \geq 1.000000$   
cons272:  $X315453+X453153=1$   
cons273:  $S3153-S463+999X315463 \geq 1.000000$   
cons274:  $S463-S3153+999X463153 \geq 1.000000$   
cons275:  $X315463+X463153=1$   
cons276:  $S443-S453+999X44453 \geq 2.000000$   
cons277:  $S453-S443+999X45443 \geq 2.000000$   
cons278:  $X44453+X45443=1$   
cons279:  $S443-S463+999X44463 \geq 1.000000$   
cons280:  $S463-S443+999X46443 \geq 2.000000$   
cons281:  $X44463+X46443=1$   
cons282:  $S453-S463+999X45463 \geq 1.000000$   
cons283:  $S463-S453+999X46453 \geq 2.000000$   
cons284:  $X45463+X46453=1$   
cons285:  $S2124-S2134+999X2122134 \geq 0.500000$   
cons286:  $S2134-S2124+999X2132124 \geq 0.500000$   
cons287:  $X2122134+X2132124=1$   
cons288:  $S2124-S3194+999X2123194 \geq 4.000000$

cons289:  $S3194 - S2124 + 999X3192124 \geq 0.500000$   
cons290:  $X2123194 + X3192124 = 1$   
cons291:  $S2124 - S3204 + 999X2123204 \geq 2.000000$   
cons292:  $S3204 - S2124 + 999X3202124 \geq 0.500000$   
cons293:  $X2123204 + X3202124 = 1$   
cons294:  $S2124 - S3214 + 999X2123214 \geq 2.000000$   
cons295:  $S3214 - S2124 + 999X3212124 \geq 0.500000$   
cons296:  $X2123214 + X3212124 = 1$   
cons297:  $S2124 - S3224 + 999X2123224 \geq 4.000000$   
cons298:  $S3224 - S2124 + 999X3222124 \geq 0.500000$   
cons299:  $X2123224 + X3222124 = 1$   
cons300:  $S2134 - S3194 + 999X2133194 \geq 4.000000$   
cons301:  $S3194 - S2134 + 999X3192134 \geq 0.500000$   
cons302:  $X2133194 + X3192134 = 1$   
cons303:  $S2134 - S3204 + 999X2133204 \geq 2.000000$   
cons304:  $S3204 - S2134 + 999X3202134 \geq 0.500000$   
cons305:  $X2133204 + X3202134 = 1$   
cons306:  $S2134 - S3214 + 999X2133214 \geq 2.000000$   
cons307:  $S3214 - S2134 + 999X3212134 \geq 0.500000$   
cons308:  $X2133214 + X3212134 = 1$   
cons309:  $S2134 - S3224 + 999X2133224 \geq 4.000000$   
cons310:  $S3224 - S2134 + 999X3222134 \geq 0.500000$   
cons311:  $X2133224 + X3222134 = 1$   
cons312:  $S3194 - S3204 + 999X3193204 \geq 2.000000$   
cons313:  $S3204 - S3194 + 999X3203194 \geq 4.000000$   
cons314:  $X3193204 + X3203194 = 1$   
cons315:  $S3194 - S3214 + 999X3193214 \geq 2.000000$   
cons316:  $S3214 - S3194 + 999X3213194 \geq 4.000000$   
cons317:  $X3193214 + X3213194 = 1$   
cons318:  $S3194 - S3224 + 999X3193224 \geq 4.000000$   
cons319:  $S3224 - S3194 + 999X3223194 \geq 4.000000$   
cons320:  $X3193224 + X3223194 = 1$   
cons321:  $S3204 - S3214 + 999X3203214 \geq 2.000000$   
cons322:  $S3214 - S3204 + 999X3213204 \geq 2.000000$   
cons323:  $X3203214 + X3213204 = 1$   
cons324:  $S3204 - S3224 + 999X3203224 \geq 4.000000$   
cons325:  $S3224 - S3204 + 999X3223204 \geq 2.000000$   
cons326:  $X3203224 + X3223204 = 1$   
cons327:  $S3214 - S3224 + 999X3213224 \geq 4.000000$   
cons328:  $S3224 - S3214 + 999X3223214 \geq 2.000000$   
cons329:  $X3213224 + X3223214 = 1$   
cons330:  $S245 - S2115 + 999X242115 \geq 1.500000$   
cons331:  $S2115 - S245 + 999X211245 \geq 2.500000$   
cons332:  $X242115 + X211245 = 1$   
cons333:  $S245 - S335 + 999X24335 \geq 10.000000$   
cons334:  $S335 - S245 + 999X33245 \geq 2.500000$

cons335:  $X_{24335} + X_{33245} = 1$   
cons336:  $S_{245} - S_{385} + 999X_{24385} \geq 6.000000$   
cons337:  $S_{385} - S_{245} + 999X_{38245} \geq 2.500000$   
cons338:  $X_{24385} + X_{38245} = 1$   
cons339:  $S_{245} - S_{3105} + 999X_{243105} \geq 6.000000$   
cons340:  $S_{3105} - S_{245} + 999X_{310245} \geq 2.500000$   
cons341:  $X_{243105} + X_{310245} = 1$   
cons342:  $S_{2115} - S_{335} + 999X_{211335} \geq 10.000000$   
cons343:  $S_{335} - S_{2115} + 999X_{332115} \geq 1.500000$   
cons344:  $X_{211335} + X_{332115} = 1$   
cons345:  $S_{2115} - S_{385} + 999X_{211385} \geq 6.000000$   
cons346:  $S_{385} - S_{2115} + 999X_{382115} \geq 1.500000$   
cons347:  $X_{211385} + X_{382115} = 1$   
cons348:  $S_{2115} - S_{3105} + 999X_{2113105} \geq 6.000000$   
cons349:  $S_{3105} - S_{2115} + 999X_{3102115} \geq 1.500000$   
cons350:  $X_{2113105} + X_{3102115} = 1$   
cons351:  $S_{335} - S_{385} + 999X_{33385} \geq 6.000000$   
cons352:  $S_{385} - S_{335} + 999X_{38335} \geq 10.000000$   
cons353:  $X_{33385} + X_{38335} = 1$   
cons354:  $S_{335} - S_{3105} + 999X_{333105} \geq 6.000000$   
cons355:  $S_{3105} - S_{335} + 999X_{310335} \geq 10.000000$   
cons356:  $X_{333105} + X_{310335} = 1$   
cons357:  $S_{385} - S_{3105} + 999X_{383105} \geq 6.000000$   
cons358:  $S_{3105} - S_{385} + 999X_{310385} \geq 6.000000$   
cons359:  $X_{383105} + X_{310385} = 1$   
cons360:  $S_{116} - S_{216} + 999X_{11216} \geq 3.000000$   
cons361:  $S_{216} - S_{116} + 999X_{21116} \geq 3.500000$   
cons362:  $X_{11216} + X_{21116} = 1$   
cons363:  $S_{116} - S_{236} + 999X_{11236} \geq 2.500000$   
cons364:  $S_{236} - S_{116} + 999X_{23116} \geq 3.500000$   
cons365:  $X_{11236} + X_{23116} = 1$   
cons366:  $S_{116} - S_{316} + 999X_{11316} \geq 7.000000$   
cons367:  $S_{316} - S_{116} + 999X_{31116} \geq 3.500000$   
cons368:  $X_{11316} + X_{31116} = 1$   
cons369:  $S_{116} - S_{326} + 999X_{11326} \geq 6.000000$   
cons370:  $S_{326} - S_{116} + 999X_{32116} \geq 3.500000$   
cons371:  $X_{11326} + X_{32116} = 1$   
cons372:  $S_{116} - S_{366} + 999X_{11366} \geq 6.000000$   
cons373:  $S_{366} - S_{116} + 999X_{36116} \geq 3.500000$   
cons374:  $X_{11366} + X_{36116} = 1$   
cons375:  $S_{116} - S_{416} + 999X_{11416} \geq 6.000000$   
cons376:  $S_{416} - S_{116} + 999X_{41116} \geq 3.500000$   
cons377:  $X_{11416} + X_{41116} = 1$   
cons378:  $S_{116} - S_{426} + 999X_{11426} \geq 6.000000$   
cons379:  $S_{426} - S_{116} + 999X_{42116} \geq 3.500000$   
cons380:  $X_{11426} + X_{42116} = 1$

cons381:  $S_{216}-S_{236}+999X_{21236} \geq 2.500000$   
cons382:  $S_{236}-S_{216}+999X_{23216} \geq 3.000000$   
cons383:  $X_{21236}+X_{23216}=1$   
cons384:  $S_{216}-S_{316}+999X_{21316} \geq 7.000000$   
cons385:  $S_{316}-S_{216}+999X_{31216} \geq 3.000000$   
cons386:  $X_{21316}+X_{31216}=1$   
cons387:  $S_{216}-S_{326}+999X_{21326} \geq 6.000000$   
cons388:  $S_{326}-S_{216}+999X_{32216} \geq 3.000000$   
cons389:  $X_{21326}+X_{32216}=1$   
cons390:  $S_{216}-S_{366}+999X_{21366} \geq 6.000000$   
cons391:  $S_{366}-S_{216}+999X_{36216} \geq 3.000000$   
cons392:  $X_{21366}+X_{36216}=1$   
cons393:  $S_{216}-S_{416}+999X_{21416} \geq 6.000000$   
cons394:  $S_{416}-S_{216}+999X_{41216} \geq 3.000000$   
cons395:  $X_{21416}+X_{41216}=1$   
cons396:  $S_{216}-S_{426}+999X_{21426} \geq 6.000000$   
cons397:  $S_{426}-S_{216}+999X_{42216} \geq 3.000000$   
cons398:  $X_{21426}+X_{42216}=1$   
cons399:  $S_{236}-S_{316}+999X_{23316} \geq 7.000000$   
cons400:  $S_{316}-S_{236}+999X_{31236} \geq 2.500000$   
cons401:  $X_{23316}+X_{31236}=1$   
cons402:  $S_{236}-S_{326}+999X_{23326} \geq 6.000000$   
cons403:  $S_{326}-S_{236}+999X_{32236} \geq 2.500000$   
cons404:  $X_{23326}+X_{32236}=1$   
cons405:  $S_{236}-S_{366}+999X_{23366} \geq 6.000000$   
cons406:  $S_{366}-S_{236}+999X_{36236} \geq 2.500000$   
cons407:  $X_{23366}+X_{36236}=1$   
cons408:  $S_{236}-S_{416}+999X_{23416} \geq 6.000000$   
cons409:  $S_{416}-S_{236}+999X_{41236} \geq 2.500000$   
cons410:  $X_{23416}+X_{41236}=1$   
cons411:  $S_{236}-S_{426}+999X_{23426} \geq 6.000000$   
cons412:  $S_{426}-S_{236}+999X_{42236} \geq 2.500000$   
cons413:  $X_{23426}+X_{42236}=1$   
cons414:  $S_{316}-S_{326}+999X_{31326} \geq 6.000000$   
cons415:  $S_{326}-S_{316}+999X_{32316} \geq 7.000000$   
cons416:  $X_{31326}+X_{32316}=1$   
cons417:  $S_{316}-S_{366}+999X_{31366} \geq 6.000000$   
cons418:  $S_{366}-S_{316}+999X_{36316} \geq 7.000000$   
cons419:  $X_{31366}+X_{36316}=1$   
cons420:  $S_{316}-S_{416}+999X_{31416} \geq 6.000000$   
cons421:  $S_{416}-S_{316}+999X_{41316} \geq 7.000000$   
cons422:  $X_{31416}+X_{41316}=1$   
cons423:  $S_{316}-S_{426}+999X_{31426} \geq 6.000000$   
cons424:  $S_{426}-S_{316}+999X_{42316} \geq 7.000000$   
cons425:  $X_{31426}+X_{42316}=1$   
cons426:  $S_{326}-S_{366}+999X_{32366} \geq 6.000000$

cons427:  $S366-S326+999X36326 \geq 6.000000$   
 cons428:  $X32366+X36326=1$   
 cons429:  $S326-S416+999X32416 \geq 6.000000$   
 cons430:  $S416-S326+999X41326 \geq 6.000000$   
 cons431:  $X32416+X41326=1$   
 cons432:  $S326-S426+999X32426 \geq 6.000000$   
 cons433:  $S426-S326+999X42326 \geq 6.000000$   
 cons434:  $X32426+X42326=1$   
 cons435:  $S366-S416+999X36416 \geq 6.000000$   
 cons436:  $S416-S366+999X41366 \geq 6.000000$   
 cons437:  $X36416+X41366=1$   
 cons438:  $S366-S426+999X36426 \geq 6.000000$   
 cons439:  $S426-S366+999X42366 \geq 6.000000$   
 cons440:  $X36426+X42366=1$   
 cons441:  $S416-S426+999X41426 \geq 6.000000$   
 cons442:  $S426-S416+999X42416 \geq 6.000000$   
 cons443:  $X41426+X42416=1$

(3.8) and (3.9):

cons444:  $0.125C1-L1 \leq 6$   
 cons445:  $E1+0.125C1 \geq 6$   
 cons446:  $0.125C2-L2 \leq 7$   
 cons447:  $E2+0.125C2 \geq 7$   
 cons448:  $0.125C3-L3 \leq 14$   
 cons449:  $E3+0.125C3 \geq 14$   
 cons450:  $0.125C4-L4 \leq 3$   
 cons451:  $E4+0.125C4 \geq 3$   
 cons452:  $0.125C5-L5 \leq 1$   
 cons453:  $E5+0.125C5 \geq 1$

(3.10) and (3.11):

cons454:  $L1-LI1 \leq 0$   
 cons455:  $E1-EI1 \leq 0.99$   
 cons456:  $L2-LI2 \leq 0$   
 cons457:  $E2-EI2 \leq 0.99$   
 cons458:  $L3-LI3 \leq 0$   
 cons459:  $E3-EI3 \leq 0.99$   
 cons460:  $L4-LI4 \leq 0$   
 cons461:  $E4-EI4 \leq 0.99$   
 cons462:  $L5-LI5 \leq 0$   
 cons463:  $E5-EI5 \leq 0.99$

Bounds

LI1 free            LI3 free            LI5 free            EI2 free            EI4 free  
 LI2 free            LI4 free            EI1 free            EI3 free            EI5 free

Integers

EI1 LI1            EI2 LI2            EI3 LI3            EI4 LI4            EI5 LI5  
  
 X13141 X14131            X14351 X35141            X22511 X51221  
 X13221 X22131            X14371 X37141            X35371 X37351  
 X13351 X35131            X14431 X43141            X35431 X43351  
 X13371 X37131            X14511 X51141            X35511 X51351  
 X13431 X43131            X22351 X35221            X37431 X43371  
 X13511 X51131            X22371 X37221            X37511 X51371  
 X14221 X22141            X22431 X43221            X43511 X51431



X15252 X25152	X3133143 X3143133	X211335 X332115
X153162 X316152	X3133153 X3153133	X211385 X382115
X153172 X317152	X313443 X443133	X2113105 X3102115
X153182 X318152	X313453 X453133	X33385 X38335
X15472 X47152	X313463 X463133	X333105 X310335
X15482 X48152	X3143153 X3153143	X383105 X310385
X253162 X316252	X314443 X443143	X11216 X21116
X253172 X317252	X314453 X453143	X11236 X23116
X253182 X318252	X314463 X463143	X11316 X31116
X25472 X47252	X315443 X443153	X11326 X32116
X25482 X48252	X315453 X453153	X11366 X36116
X3163172 X3173162	X315463 X463153	X11416 X41116
X3163182 X3183162	X44453 X45443	X11426 X42116
X316472 X473162	X44463 X46443	X21236 X23216
X316482 X483162	X45463 X46453	X21316 X31216
X3173182 X3183172	X2122134 X2132124	X21326 X32216
X317472 X473172	X2123194 X3192124	X21366 X36216
X317482 X483172	X2123204 X3202124	X21416 X41216
X318472 X473182	X2123214 X3212124	X21426 X42216
X318482 X483182	X2123224 X3222124	X23316 X31236
X47482 X48472	X2133194 X3192134	X23326 X32236
X12263 X26123	X2133204 X3202134	X23366 X36236
X123133 X313123	X2133214 X3212134	X23416 X41236
X123143 X314123	X2133224 X3222134	X23426 X42236
X123153 X315123	X3193204 X3203194	X31326 X32316
X12443 X44123	X3193214 X3213194	X31366 X36316
X12453 X45123	X3193224 X3223194	X31416 X41316
X12463 X46123	X3203214 X3213204	X31426 X42316
X263133 X313263	X3203224 X3223204	X32366 X36326
X263143 X314263	X3213224 X3223214	X32416 X41326
X263153 X315263	X242115 X211245	X32426 X42326
X26443 X44263	X24335 X33245	X36416 X41366
X26453 X45263	X24385 X38245	X36426 X42366
X26463 X46263	X243105 X310245	X41426 X42416

End

**APPENDIX II****THE OPTIMAL RESULTS****(5 ORDERS, 6 MACHINES AND 5 LEVELS)**

Integer optimal

Objective = 7.5750000000e+003

Solution time = 69814.53 sec.

Iterations = 454420772

Nodes = 133237299

Variable Name	Solution Value	Variable Name	Solution Value
Cmax	45.000000	S463	10.000000
EI1	4.000000	S2124	3.000000
EI2	1.000000	S2134	3.500000
EI3	8.000000	S3194	15.000000
C1	8.080000	S3204	6.500000
C2	45.000000	S3214	4.000000
C3	42.000000	S3224	11.000000
C4	23.000000	S116	4.580000
C5	8.000000	S216	42.000000
S131	1.000000	S236	8.500000
S141	1.500000	S245	6.000000
S221	8.000000	S2115	4.000000
S351	32.000000	S316	35.000000
S371	8.500000	S326	29.000000
S431	2.000000	S335	25.000000
S511	5.000000	S366	23.000000
S152	3.000000	S385	19.000000
S252	2.000000	S3105	8.500000
S3162	14.000000	S416	17.000000
S3172	4.000000	S426	11.000000
S3182	8.000000	X13141	1.000000
S472	6.000000	X13221	1.000000
S482	5.000000	X13351	1.000000
S123	3.000000	X13371	1.000000
S263	4.000000	X13431	1.000000
S3133	19.000000	X13511	1.000000
S3143	21.000000	X14221	1.000000
S3153	18.000000	X14351	1.000000
S443	8.000000	X14371	1.000000
S453	6.000000	X14431	1.000000

X14511	1.000000	X3153133	1.000000
X22351	1.000000	X443133	1.000000
X22371	1.000000	X453133	1.000000
X43221	1.000000	X463133	1.000000
X51221	1.000000	X3153143	1.000000
X37351	1.000000	X443143	1.000000
X43351	1.000000	X453143	1.000000
X51351	1.000000	X463143	1.000000
X43371	1.000000	X443153	1.000000
X51371	1.000000	X453153	1.000000
X43511	1.000000	X463153	1.000000
X25152	1.000000	X45443	1.000000
X153162	1.000000	X44463	1.000000
X153172	1.000000	X45463	1.000000
X153182	1.000000	X2122134	1.000000
X15472	1.000000	X2123194	1.000000
X15482	1.000000	X2123204	1.000000
X253162	1.000000	X2123214	1.000000
X253172	1.000000	X2123224	1.000000
X253182	1.000000	X2133194	1.000000
X25472	1.000000	X2133204	1.000000
X25482	1.000000	X2133214	1.000000
X3173162	1.000000	X2133224	1.000000
X3183162	1.000000	X3193224	1.000000
X473162	1.000000	X3203194	1.000000
X483162	1.000000	X3203224	1.000000
X3173182	1.000000	X3213194	1.000000
X317472	1.000000	X3213204	1.000000
X317482	1.000000	X3213224	1.000000
X473182	1.000000	X211245	1.000000
X483182	1.000000	X24335	1.000000
X48472	1.000000	X24385	1.000000
X12263	1.000000	X243105	1.000000
X123133	1.000000	X211335	1.000000
X123143	1.000000	X211385	1.000000
X123153	1.000000	X2113105	1.000000
X12443	1.000000	X38335	1.000000
X12453	1.000000	X310335	1.000000
X12463	1.000000	X310385	1.000000
X263133	1.000000	X11216	1.000000
X263143	1.000000	X11236	1.000000
X263153	1.000000	X11316	1.000000
X26443	1.000000	X11326	1.000000
X26453	1.000000	X11366	1.000000
X26463	1.000000	X11416	1.000000
X3133143	1.000000	X11426	1.000000

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X23216	1.000000	X41316	1.000000
X31216	1.000000	X42316	1.000000
X32216	1.000000	X36326	1.000000
X36216	1.000000	X41326	1.000000
X41216	1.000000	X42326	1.000000
X42216	1.000000	X41366	1.000000
X23316	1.000000	X42366	1.000000
X23326	1.000000	X42416	1.000000
X23366	1.000000	E1	4.990000
X23416	1.000000	E2	1.990000
X23426	1.000000	E3	8.990000
X32316	1.000000	E4	0.990000
X36316	1.000000	E5	0.990000

All other variables are zero.

### APPENDIX III

#### THE APS PROBLEM (3 ORDERS, 4 MACHINES AND 5 LEVELS)

The five-level product structure in [Lee02] is adopted (Figure III-1). Four machines, with 8 hours available per day, are eligible to process the items (Table III-1). It should be noted that item S6 has three operations (OP1, OP2, OP3) to process, and then S6 is further divided into three child items: S6OP1, S6OP2, S6OP3. Moreover, M1 and M2 are responsible for assembling, while M3 and M4 deal with the components. The ready times of the four machines are Hour 3, Hour 2, Hour 2 and Hour 1, respectively. There are three orders: 5 Product F1s with due date Day 5, 10 Product S3s with due date Day 3, and 30 Product C4s with due date Day 1. The penalty rates are as follows: cost of idle time at \$60 per hour, cost of tardiness at \$250 per day per order, and cost of earliness at \$50 per day per order.

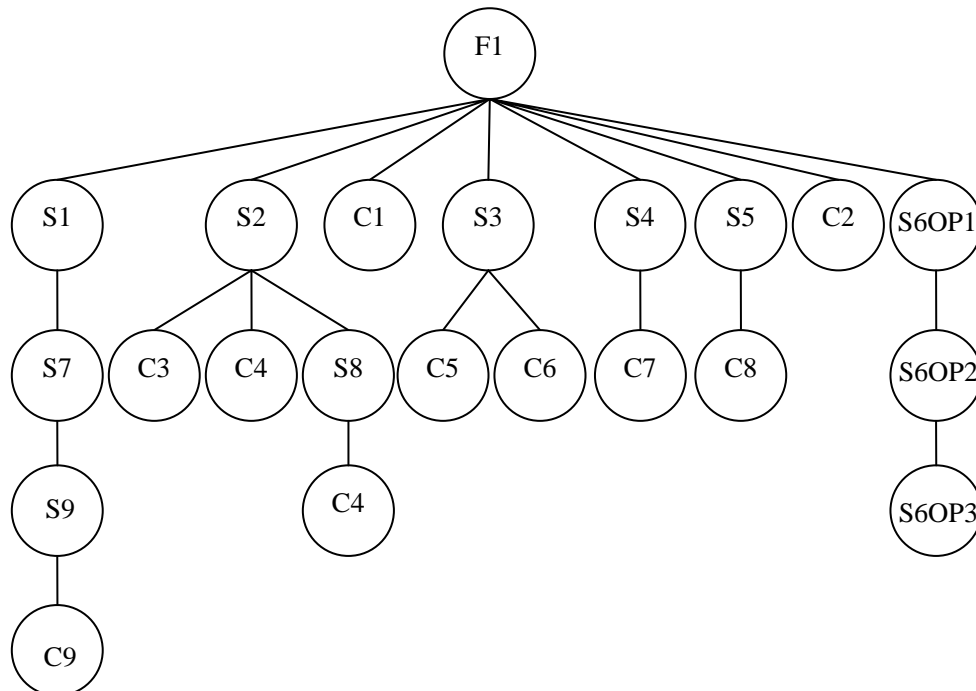


Figure III-1 The product structure in example  $3 \times 4 \times 5$

**Table III-1 Machine processing time for the items in example  $3 \times 4 \times 5$** 

Items	Machine number	Processing time (hours)
F1	M1	0.7
S1	M1	0.4
S2	M1	0.6
S3	M1	0.5
S4	M2	0.5
S5	M2	0.3
S6OP1	M1	0.4
S6OP2	M2	0.4
S6OP3	M3	0.1
S7	M2	0.4
S8	M2	0.3
S9	M2	0.3
C1	M3	0.2
C2	M3	0.2
C3	M4	0.4
C4	M3	0.1
C5	M4	0.2
C6	M4	0.2
C7	M4	0.3
C8	M4	0.4
C9	M3	0.1

The optimal solution generated by solving the developed MIP using CPLEX 9.1 is listed below. The important data extracted from the optimal results are summarized in Table III-2.

### SOLVE SUMMARY

Integer optimal solution

Objective = 1.8100000000e+003

Solution time = 2.68 sec.

Iterations = 26621

Nodes = 5537

Variable Name	Solution Value	Variable Name	Solution Value
Cmax	21.000000	S1114	3.000
EI1	2.000000	S1123	3.000
C1	21.000000	S1132	4.000
C2	17.500000	S1144	1.000
C3	6.500000	S1154	2.000
S111	17.500	S1164	11.000
S121	8.500	S1174	7.000
S131	5.500	S1182	7.500
S143	8.000	S1192	2.500
S151	3.000	S1203	2.500
S162	12.500	S1213	6.500
S172	9.500	S1223	2.000
S183	7.000	S211	12.500
S191	10.500	S224	5.000
S1102	5.500	S234	9.000
		S313	3.500

**Table III-2 The optimal result of example  $3 \times 4 \times 5$** 

Number of constraints	Total number of variables	No. of integer variables	Makespan (hours)	CPU time (sec.)
271	186	150	21	2.68

Number of tardiness	Number of earliness	Tardiness penalty	Earliness penalty	Total cost
0	2	0	100	1810



## APPENDIX IV

## THE APS PROBLEM (4 ORDERS, 5 MACHINES AND 5 LEVELS)

The product structure modified from [Pon02] is adopted (Figure IV-1). Five machines, with 8 hours available per day, are eligible to process the items (Table IV-1). Moreover, M1 and M2 deal with the components, while M3, M4 and M5 are responsible for assembling. The ready times of the four machines are Hour 2, Hour 2, Hour 3, Hour 4 and Hour 4, respectively. There are four orders: 10 Product F1s with due date Day 14, 5 Product S2s with due date Day 5, 20 Product S8s with due date Day 3, and 10 Product S4s with due date Day 7. The penalty rates are as follows: cost of idle time at \$50 per hour, cost of tardiness at \$250 per day per order, and cost of earliness at \$50 per day per order.

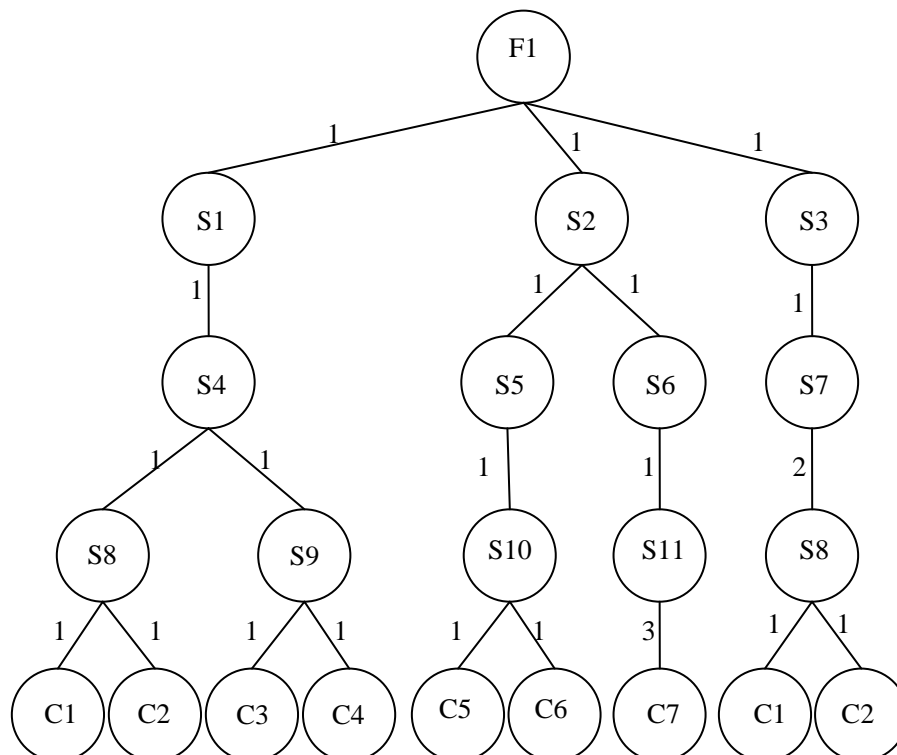


Figure IV-1 The product structure in example  $4 \times 5 \times 5$

**Table IV-1 Machine processing time for the items in example  $4 \times 4 \times 5$** 

Items	Machine number	Processing time (hours)
F1	M5	0.6
S1	M5	0.4
S2	M4	0.6
S3	M3	0.4
S4	M5	0.5
S5	M3	0.3
S6	M3	0.3
S7	M4	0.4
S8	M4	0.5
S9	M5	0.3
S10	M3	0.3
S11	M3	0.3
C1	M1	0.1
C2	M2	0.2
C3	M2	0.4
C4	M1	0.2
C5	M1	0.2
C6	M2	0.3
C7	M1	0.1

The optimal solution generated by solving the developed MIP using CPLEX 9.1 is listed below. The important data extracted from the optimal results are summarized in Table IV-2.

### SOLVE SUMMARY

Integer optimal solution

Objective = 5.5500000000e+003

Solution time = 134.86 sec.

Iterations = 1206081

Nodes = 213748

Variable Name	Solution Value	Variable Name	Solution Value
Cmax	47.000000	S321	25.000000
LI3	3.000000	S441	3.000000
EI1	8.000000	S471	27.000000
EI4	1.000000	S1152	6.000000
C1	47.000000	S1162	17.000000
C2	37.000000	S1192	12.000000
C3	47.000000	S1222	8.000000
C4	41.000000	S272	4.000000
S1141	2.000000	S332	33.000000
S1171	7.000000	S452	2.000000
S1181	13.000000	S462	25.000000
S1201	9.000000	S115	41.000000
S1211	5.000000	S125	32.000000
S261	4.000000	S134	24.000000
S281	23.500000	S143	34.000000

S155	24.000000	S214	34.000000
S163	21.000000	S223	7.000000
S173	18.000000	S233	26.500000
S184	30.000000	S243	5.500000
S194	9.000000	S253	25.000000
S1105	21.000000	S314	37.000000
S1113	15.000000	S415	36.000000
S1123	12.000000	S424	4.000000
S1134	14.000000	S435	29.000000

**Table IV-2 The optimal result of example  $4 \times 5 \times 5$** 

Number of constraints	Total number of variables	No. of integer variables	Makespan (hours)	CPU time (sec.)
513	351	298	47	134.86

Number of tardiness	Number of earliness	Tardiness penalty	Earliness penalty	Total cost
3	9	750	450	5550

## APPENDIX V

## THE APS PROBLEM (5 ORDERS, 5 MACHINES AND 4 LEVELS)

The product structure in Figure V-1 is adopted. It should be noted that S3, C2, and C3 are common items. Five machines, with 8 hours available per day, are eligible to process the items (Table V-1). The ready times of these machines are Hour 1, Hour 2, Hour 3, Hour 2 and Hour 1, respectively. There are five orders: 10 Product F1s with due date Day 12, 5 Product F2s with due date Day 14, 10 Product S1s with due date Day 11, 30 Product C2s with due date Day 2, and 15 Product C3s with due date Day 10. The penalty rates are as follows: cost of idle time at \$50 per hour, cost of tardiness at \$250 per day per order, and cost of earliness at \$50 per day per order.

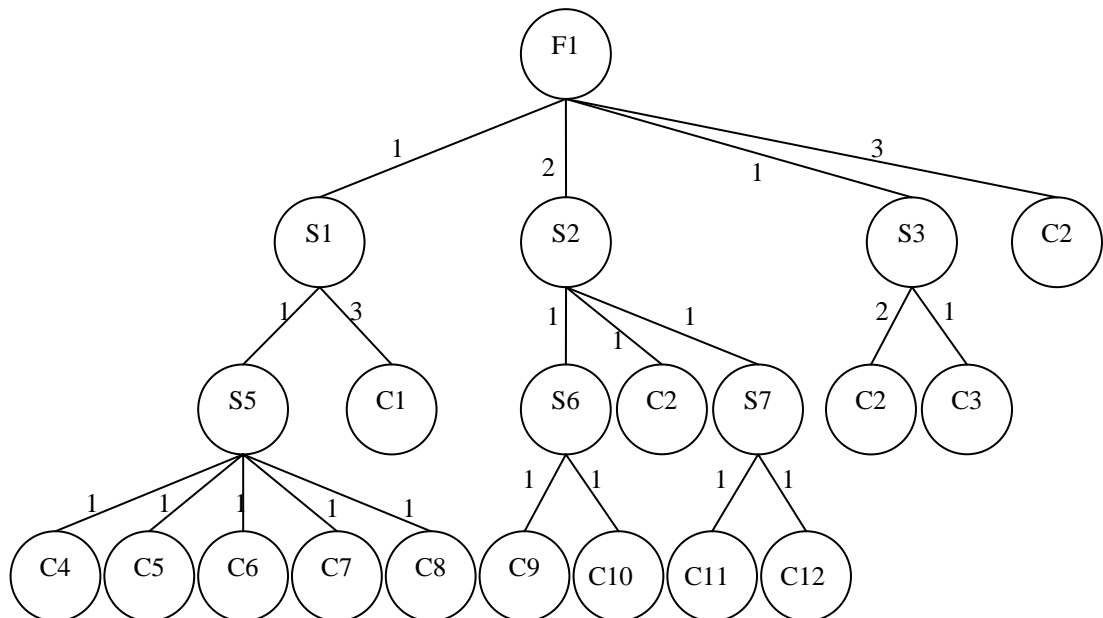
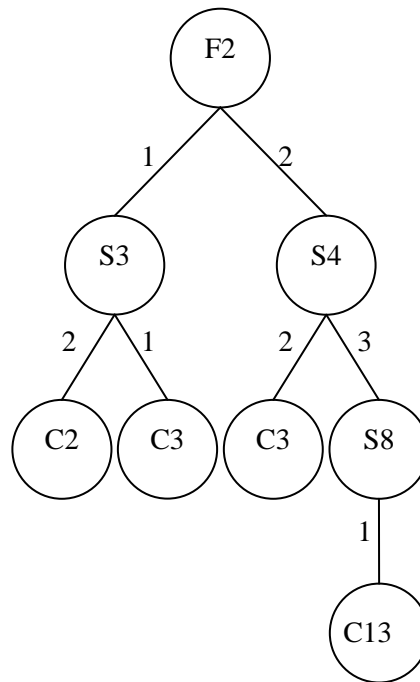


Figure V-1 (a) The product structure of F1 in example  $5 \times 5 \times 4$



**Figure V-1 (b) The product structure of F2 in example  $5 \times 5 \times 4$**

**Table V-1 Machine processing time for the items in example  $5 \times 5 \times 4$**

Items	Machine No.	Processing Time (hours)	Items	Machine No.	Processing Time (hours)
F1	M5	0.7	C3	M5	0.3
F2	M5	0.6	C4	M1	0.1
S1	M4	0.7	C5	M1	0.2
S2	M5	0.5	C6	M1	0.3
S3	M4	0.6	C7	M2	0.3
S4	M4	0.5	C8	M2	0.4
S5	M5	0.4	C9	M1	0.4
S6	M4	0.4	C10	M2	0.2
S7	M4	0.3	C11	M1	0.1
S8	M3	0.3	C12	M1	0.2
C1	M3	0.2	C13	M2	0.3
C2	M3	0.3			

The optimal solution generated by solving the developed MIP using CPLEX 9.1 is listed below. The important data extracted from the optimal results are summarized in Table V-2.

### SOLVE SUMMARY

Integer optimal solution

Objective = 6.5500000000e+003

Solution time = 42726.78 sec.

Iterations = 172306508

Nodes = 52142248

Variable Name	Solution Value	Variable Name	Solution Value
Cmax	57.000000	S1201	5.000000
LI4	6.000000	S1211	9.000000
EI1	5.000000	S1221	21.000000
EI2	6.000000	S1232	21.000000
EI3	3.000000	S1242	2.000000
EI5	3.000000	S1251	12.000000
C1	49.000000	S1262	16.000000
C2	57.000000	S1271	7.000000
C3	57.000000	S1281	1.000000
C4	57.000000	S1155	2.500000
C5	53.500000	S2163	3.000000
S153	24.000000	S2175	1.000000
S1103	12.000000	S2185	5.500000
S1133	18.000000	S2382	24.000000
S1143	6.000000	S383	42.000000

S3141	35.000000	S164	36.000000
S3151	36.000000	S195	24.000000
S3161	32.000000	S1114	20.000000
S3172	35.000000	S1124	9.000000
S3182	6.000000	S225	54.000000
S4113	48.000000	S274	6.000000
S5125	49.000000	S284	45.000000
S115	42.000000	S2193	33.000000
S134	28.000000	S334	50.000000
S145	28.000000	S375	38.000000

**Table V-2 The optimal result of example  $5 \times 5 \times 4$** 

Number of constraints	Total number of variables	No. of integer variables	Makespan (hours)	CPU time (sec.)
498	337	282	57	42726.78

Number of tardiness	Number of earliness	Tardiness penalty	Earliness penalty	Total cost
6	17	1500	850	6550



## APPENDIX VI

### THE PROBLEM FORMULATION OF THE DAPS EXAMPLE

#### (FROZEN INTERVAL = 1 DAY)

Minimize

$$300C_{max} - 7975 \\ + 250LI_1 + 250LI_2 + 250LI_3 + 250LI_4 + 250LI_5 + 250LI_6 + 250LI_7 \\ + 50EI_1 + 50EI_2 + 50EI_3 + 50EI_4 + 50EI_5 + 50EI_6 + 50EI_7$$

Subject to

(3.2):

cons1: $C_1 - C_{max} \leq 0$	cons5: $C_5 - C_{max} \leq 0$
cons2: $C_2 - C_{max} \leq 0$	cons6: $C_6 - C_{max} \leq 0$
cons3: $C_3 - C_{max} \leq 0$	cons7: $C_7 - C_{max} \leq 0$
cons4: $C_4 - C_{max} \leq 0$	

(3.3):

cons8: $S_{351} \geq 16$	cons20: $S_{674} \geq 19$
cons9: $S_{632} \geq 16$	cons21: $S_{335} \geq 16$
cons10: $S_{752} \geq 16$	cons22: $S_{385} \geq 16$
cons11: $S_{762} \geq 16$	cons23: $S_{625} \geq 16$
cons12: $S_{3133} \geq 16$	cons24: $S_{655} \geq 16$
cons13: $S_{3143} \geq 16$	cons25: $S_{216} \geq 17$
cons14: $S_{3153} \geq 16$	cons26: $S_{316} \geq 17$
cons15: $S_{643} \geq 16$	cons27: $S_{326} \geq 17$
cons16: $S_{723} \geq 16$	cons28: $S_{366} \geq 17$
cons17: $S_{733} \geq 16$	cons29: $S_{416} \geq 17$
cons18: $S_{743} \geq 16$	cons30: $S_{616} \geq 17$
cons19: $S_{664} \geq 19$	cons31: $S_{716} \geq 17$

(3.4):

cons32: $S_{116} - S_{123} \geq 1.000000$	cons42: $S_{2115} - S_{2124} \geq 0.500000$
cons33: $S_{116} - S_{131} \geq 0.500000$	cons43: $S_{2115} - S_{2134} \geq 0.500000$
cons34: $S_{116} - S_{141} \geq 0.500000$	cons44: $S_{316} - S_{326} \geq 6.000000$
cons35: $S_{116} - S_{152} \geq 1.000000$	cons45: $S_{316} - S_{335} \geq 10.000000$
cons36: $S_{216} - S_{221} \geq 0.500000$	cons46: $S_{316} - S_{351} \geq 3.000000$
cons37: $S_{216} - S_{236} \geq 2.500000$	cons47: $S_{326} - S_{366} \geq 6.000000$
cons38: $S_{236} - S_{245} \geq 2.500000$	cons48: $S_{326} - S_{371} \geq 3.000000$
cons39: $S_{236} - S_{252} \geq 1.000000$	cons49: $S_{335} - S_{385} \geq 6.000000$
cons40: $S_{245} - S_{263} \geq 2.000000$	cons50: $S_{335} - S_{3105} \geq 6.000000$
cons41: $S_{245} - S_{2115} \geq 1.500000$	cons51: $S_{366} - S_{3133} \geq 2.000000$

cons52: S366-S3143 $\geq$ 2.000000	cons66: S426-S472 $\geq$ 2.000000
cons53: S366-S3153 $\geq$ 1.000000	cons67: S426-S482 $\geq$ 1.000000
cons54: S366-S3162 $\geq$ 2.000000	cons68: S616-S625 $\geq$ 5.000000
cons55: S366-S3172 $\geq$ 1.000000	cons69: S616-S632 $\geq$ 2.000000
cons56: S385-S3182 $\geq$ 6.000000	cons70: S625-S643 $\geq$ 4.000000
cons57: S385-S3194 $\geq$ 4.000000	cons71: S625-S655 $\geq$ 3.000000
cons58: S3105-S3204 $\geq$ 2.000000	cons72: S655-S664 $\geq$ 1.000000
cons59: S3105-S3214 $\geq$ 2.000000	cons73: S655-S674 $\geq$ 1.000000
cons60: S3194-S3224 $\geq$ 4.000000	cons74: S716-S723 $\geq$ 1.000000
cons61: S416-S426 $\geq$ 6.000000	cons75: S716-S733 $\geq$ 1.000000
cons62: S416-S431 $\geq$ 3.000000	cons76: S716-S743 $\geq$ 0.500000
cons63: S426-S443 $\geq$ 2.000000	cons77: S716-S752 $\geq$ 1.000000
cons64: S426-S453 $\geq$ 2.000000	cons78: S716-S712 $\geq$ 0.500000
cons65: S426-S463 $\geq$ 1.000000	

(3.5):

cons79: C1-S116=3.5	cons83: C5-S511=3
cons80: C2-S216=3	cons84: C6-S616=5
cons81: C3-S316=7	cons85: C7-S716=3
cons82: C4-S416=6	

(3.6) and (3.7):

cons86: S131-S141+999X13141 $\geq$ 0.500000  
 cons87: S141-S131+999X14131 $\geq$ 0.500000  
 cons88: X13141+X14131=1  
 cons89: S131-S221+999X13221 $\geq$ 0.500000  
 cons90: S221-S131+999X22131 $\geq$ 0.500000  
 cons91: X13221+X22131=1  
 cons92: S131-S351+999X13351 $\geq$ 3.000000  
 cons93: S351-S131+999X35131 $\geq$ 0.500000  
 cons94: X13351+X35131=1  
 cons95: S131-S371+999X13371 $\geq$ 3.000000  
 cons96: S371-S131+999X37131 $\geq$ 0.500000  
 cons97: X13371+X37131=1  
 cons98: S131-S431+999X13431 $\geq$ 3.000000  
 cons99: S431-S131+999X43131 $\geq$ 0.500000  
 cons100: X13431+X43131=1  
 cons101: S131-S511+999X13511 $\geq$ 3.000000  
 cons102: S511-S131+999X51131 $\geq$ 0.500000  
 cons103: X13511+X51131=1  
 cons104: S141-S221+999X14221 $\geq$ 0.500000  
 cons105: S221-S141+999X22141 $\geq$ 0.500000  
 cons106: X14221+X22141=1  
 cons107: S141-S351+999X14351 $\geq$ 3.000000  
 cons108: S351-S141+999X35141 $\geq$ 0.500000  
 cons109: X14351+X35141=1

cons110:  $S141-S371+999X14371 \geq 3.000000$   
cons111:  $S371-S141+999X37141 \geq 0.500000$   
cons112:  $X14371+X37141=1$   
cons113:  $S141-S431+999X14431 \geq 3.000000$   
cons114:  $S431-S141+999X43141 \geq 0.500000$   
cons115:  $X14431+X43141=1$   
cons116:  $S141-S511+999X14511 \geq 3.000000$   
cons117:  $S511-S141+999X51141 \geq 0.500000$   
cons118:  $X14511+X51141=1$   
cons119:  $S221-S351+999X22351 \geq 3.000000$   
cons120:  $S351-S221+999X35221 \geq 0.500000$   
cons121:  $X22351+X35221=1$   
cons122:  $S221-S371+999X22371 \geq 3.000000$   
cons123:  $S371-S221+999X37221 \geq 0.500000$   
cons124:  $X22371+X37221=1$   
cons125:  $S221-S431+999X22431 \geq 3.000000$   
cons126:  $S431-S221+999X43221 \geq 0.500000$   
cons127:  $X22431+X43221=1$   
cons128:  $S221-S511+999X22511 \geq 3.000000$   
cons129:  $S511-S221+999X51221 \geq 0.500000$   
cons130:  $X22511+X51221=1$   
cons131:  $S351-S371+999X35371 \geq 3.000000$   
cons132:  $S371-S351+999X37351 \geq 3.000000$   
cons133:  $X35371+X37351=1$   
cons134:  $S351-S431+999X35431 \geq 3.000000$   
cons135:  $S431-S351+999X43351 \geq 3.000000$   
cons136:  $X35431+X43351=1$   
cons137:  $S351-S511+999X35511 \geq 3.000000$   
cons138:  $S511-S351+999X51351 \geq 3.000000$   
cons139:  $X35511+X51351=1$   
cons140:  $S371-S431+999X37431 \geq 3.000000$   
cons141:  $S431-S371+999X43371 \geq 3.000000$   
cons142:  $X37431+X43371=1$   
cons143:  $S371-S511+999X37511 \geq 3.000000$   
cons144:  $S511-S371+999X51371 \geq 3.000000$   
cons145:  $X37511+X51371=1$   
cons146:  $S431-S511+999X43511 \geq 3.000000$   
cons147:  $S511-S431+999X51431 \geq 3.000000$   
cons148:  $X43511+X51431=1$   
cons149:  $S152-S252+999X15252 \geq 1.000000$   
cons150:  $S252-S152+999X25152 \geq 1.000000$   
cons151:  $X15252+X25152=1$   
cons152:  $S152-S3162+999X153162 \geq 2.000000$   
cons153:  $S3162-S152+999X316152 \geq 1.000000$   
cons154:  $X153162+X316152=1$   
cons155:  $S152-S3172+999X153172 \geq 1.000000$

cons156:  $S3172-S152+999X317152 \geq 1.000000$   
cons157:  $X153172+X317152=1$   
cons158:  $S152-S3182+999X153182 \geq 6.000000$   
cons159:  $S3182-S152+999X318152 \geq 1.000000$   
cons160:  $X153182+X318152=1$   
cons161:  $S152-S472+999X15472 \geq 2.000000$   
cons162:  $S472-S152+999X47152 \geq 1.000000$   
cons163:  $X15472+X47152=1$   
cons164:  $S152-S482+999X15482 \geq 1.000000$   
cons165:  $S482-S152+999X48152 \geq 1.000000$   
cons166:  $X15482+X48152=1$   
cons167:  $S152-S632+999X15632 \geq 2.000000$   
cons168:  $S632-S152+999X63152 \geq 1.000000$   
cons169:  $X15632+X63152=1$   
cons170:  $S152-S752+999X15752 \geq 1.000000$   
cons171:  $S752-S152+999X75152 \geq 1.000000$   
cons172:  $X15752+X75152=1$   
cons173:  $S152-S762+999X15762 \geq 0.500000$   
cons174:  $S762-S152+999X76152 \geq 1.000000$   
cons175:  $X15762+X76152=1$   
cons176:  $S252-S3162+999X253162 \geq 2.000000$   
cons177:  $S3162-S252+999X316252 \geq 1.000000$   
cons178:  $X253162+X316252=1$   
cons179:  $S252-S3172+999X253172 \geq 1.000000$   
cons180:  $S3172-S252+999X317252 \geq 1.000000$   
cons181:  $X253172+X317252=1$   
cons182:  $S252-S3182+999X253182 \geq 6.000000$   
cons183:  $S3182-S252+999X318252 \geq 1.000000$   
cons184:  $X253182+X318252=1$   
cons185:  $S252-S472+999X25472 \geq 2.000000$   
cons186:  $S472-S252+999X47252 \geq 1.000000$   
cons187:  $X25472+X47252=1$   
cons188:  $S252-S482+999X25482 \geq 1.000000$   
cons189:  $S482-S252+999X48252 \geq 1.000000$   
cons190:  $X25482+X48252=1$   
cons191:  $S252-S632+999X25632 \geq 2.000000$   
cons192:  $S632-S252+999X63252 \geq 1.000000$   
cons193:  $X25632+X63252=1$   
cons194:  $S252-S752+999X25752 \geq 1.000000$   
cons195:  $S752-S252+999X75252 \geq 1.000000$   
cons196:  $X25752+X75252=1$   
cons197:  $S252-S762+999X25762 \geq 0.500000$   
cons198:  $S762-S252+999X76252 \geq 1.000000$   
cons199:  $X25762+X76252=1$   
cons200:  $S3162-S3172+999X3163172 \geq 1.000000$   
cons201:  $S3172-S3162+999X3173162 \geq 2.000000$

cons202:  $X_{3163172} + X_{3173162} = 1$   
cons203:  $S_{3162} - S_{3182} + 999X_{3163182} \geq 6.000000$   
cons204:  $S_{3182} - S_{3162} + 999X_{3183162} \geq 2.000000$   
cons205:  $X_{3163182} + X_{3183162} = 1$   
cons206:  $S_{3162} - S_{472} + 999X_{316472} \geq 2.000000$   
cons207:  $S_{472} - S_{3162} + 999X_{473162} \geq 2.000000$   
cons208:  $X_{316472} + X_{473162} = 1$   
cons209:  $S_{3162} - S_{482} + 999X_{316482} \geq 1.000000$   
cons210:  $S_{482} - S_{3162} + 999X_{483162} \geq 2.000000$   
cons211:  $X_{316482} + X_{483162} = 1$   
cons212:  $S_{3162} - S_{632} + 999X_{316632} \geq 2.000000$   
cons213:  $S_{632} - S_{3162} + 999X_{633162} \geq 2.000000$   
cons214:  $X_{316632} + X_{633162} = 1$   
cons215:  $S_{3162} - S_{752} + 999X_{316752} \geq 1.000000$   
cons216:  $S_{752} - S_{3162} + 999X_{753162} \geq 2.000000$   
cons217:  $X_{316752} + X_{753162} = 1$   
cons218:  $S_{3162} - S_{762} + 999X_{316762} \geq 0.500000$   
cons219:  $S_{762} - S_{3162} + 999X_{763162} \geq 2.000000$   
cons220:  $X_{316762} + X_{763162} = 1$   
cons221:  $S_{3172} - S_{3182} + 999X_{3173182} \geq 6.000000$   
cons222:  $S_{3182} - S_{3172} + 999X_{3183172} \geq 1.000000$   
cons223:  $X_{3173182} + X_{3183172} = 1$   
cons224:  $S_{3172} - S_{472} + 999X_{317472} \geq 2.000000$   
cons225:  $S_{472} - S_{3172} + 999X_{473172} \geq 1.000000$   
cons226:  $X_{317472} + X_{473172} = 1$   
cons227:  $S_{3172} - S_{482} + 999X_{317482} \geq 1.000000$   
cons228:  $S_{482} - S_{3172} + 999X_{483172} \geq 1.000000$   
cons229:  $X_{317482} + X_{483172} = 1$   
cons230:  $S_{3172} - S_{632} + 999X_{317632} \geq 2.000000$   
cons231:  $S_{632} - S_{3172} + 999X_{633172} \geq 1.000000$   
cons232:  $X_{317632} + X_{633172} = 1$   
cons233:  $S_{3172} - S_{752} + 999X_{317752} \geq 1.000000$   
cons234:  $S_{752} - S_{3172} + 999X_{753172} \geq 1.000000$   
cons235:  $X_{317752} + X_{753172} = 1$   
cons236:  $S_{3172} - S_{762} + 999X_{317762} \geq 0.500000$   
cons237:  $S_{762} - S_{3172} + 999X_{763172} \geq 1.000000$   
cons238:  $X_{317762} + X_{763172} = 1$   
cons239:  $S_{3182} - S_{472} + 999X_{318472} \geq 2.000000$   
cons240:  $S_{472} - S_{3182} + 999X_{473182} \geq 6.000000$   
cons241:  $X_{318472} + X_{473182} = 1$   
cons242:  $S_{3182} - S_{482} + 999X_{318482} \geq 1.000000$   
cons243:  $S_{482} - S_{3182} + 999X_{483182} \geq 6.000000$   
cons244:  $X_{318482} + X_{483182} = 1$   
cons245:  $S_{3182} - S_{632} + 999X_{318632} \geq 2.000000$   
cons246:  $S_{632} - S_{3182} + 999X_{633182} \geq 6.000000$   
cons247:  $X_{318632} + X_{633182} = 1$

cons248:  $S3182-S752+999X318752 \geq 1.000000$   
cons249:  $S752-S3182+999X753182 \geq 6.000000$   
cons250:  $X318752+X753182=1$   
cons251:  $S3182-S762+999X318762 \geq 0.500000$   
cons252:  $S762-S3182+999X763182 \geq 6.000000$   
cons253:  $X318762+X763182=1$   
cons254:  $S472-S482+999X47482 \geq 1.000000$   
cons255:  $S482-S472+999X48472 \geq 2.000000$   
cons256:  $X47482+X48472=1$   
cons257:  $S472-S632+999X47632 \geq 2.000000$   
cons258:  $S632-S472+999X63472 \geq 2.000000$   
cons259:  $X47632+X63472=1$   
cons260:  $S472-S752+999X47752 \geq 1.000000$   
cons261:  $S752-S472+999X75472 \geq 2.000000$   
cons262:  $X47752+X75472=1$   
cons263:  $S472-S762+999X47762 \geq 0.500000$   
cons264:  $S762-S472+999X76472 \geq 2.000000$   
cons265:  $X47762+X76472=1$   
cons266:  $S482-S632+999X48632 \geq 2.000000$   
cons267:  $S632-S482+999X63482 \geq 1.000000$   
cons268:  $X48632+X63482=1$   
cons269:  $S482-S752+999X48752 \geq 1.000000$   
cons270:  $S752-S482+999X75482 \geq 1.000000$   
cons271:  $X48752+X75482=1$   
cons272:  $S482-S762+999X48762 \geq 0.500000$   
cons273:  $S762-S482+999X76482 \geq 1.000000$   
cons274:  $X48762+X76482=1$   
cons275:  $S632-S752+999X63752 \geq 1.000000$   
cons276:  $S752-S632+999X75632 \geq 2.000000$   
cons277:  $X63752+X75632=1$   
cons278:  $S632-S762+999X63762 \geq 0.500000$   
cons279:  $S762-S632+999X76632 \geq 2.000000$   
cons280:  $X63762+X76632=1$   
cons281:  $S752-S762+999X75762 \geq 0.500000$   
cons282:  $S762-S752+999X76752 \geq 1.000000$   
cons283:  $X75762+X76752=1$   
cons284:  $S123-S263+999X12263 \geq 2.000000$   
cons285:  $S263-S123+999X26123 \geq 1.000000$   
cons286:  $X12263+X26123=1$   
cons287:  $S123-S3133+999X123133 \geq 2.000000$   
cons288:  $S3133-S123+999X313123 \geq 1.000000$   
cons289:  $X123133+X313123=1$   
cons290:  $S123-S3143+999X123143 \geq 2.000000$   
cons291:  $S3143-S123+999X314123 \geq 1.000000$   
cons292:  $X123143+X314123=1$   
cons293:  $S123-S3153+999X123153 \geq 1.000000$

cons294:  $S3153-S123+999X315123 \geq 1.000000$   
cons295:  $X123153+X315123=1$   
cons296:  $S123-S443+999X12443 \geq 2.000000$   
cons297:  $S443-S123+999X44123 \geq 1.000000$   
cons298:  $X12443+X44123=1$   
cons299:  $S123-S453+999X12453 \geq 2.000000$   
cons300:  $S453-S123+999X45123 \geq 1.000000$   
cons301:  $X12453+X45123=1$   
cons302:  $S123-S463+999X12463 \geq 1.000000$   
cons303:  $S463-S123+999X46123 \geq 1.000000$   
cons304:  $X12463+X46123=1$   
cons305:  $S123-S643+999X12643 \geq 4.000000$   
cons306:  $S643-S123+999X64123 \geq 1.000000$   
cons307:  $X12643+X64123=1$   
cons308:  $S123-S723+999X12723 \geq 1.000000$   
cons309:  $S723-S123+999X72123 \geq 1.000000$   
cons310:  $X12723+X72123=1$   
cons311:  $S123-S733+999X12733 \geq 1.000000$   
cons312:  $S733-S123+999X73123 \geq 1.000000$   
cons313:  $X12733+X73123=1$   
cons314:  $S123-S743+999X12743 \geq 0.500000$   
cons315:  $S743-S123+999X74123 \geq 1.000000$   
cons316:  $X12743+X74123=1$   
cons317:  $S263-S3133+999X263133 \geq 2.000000$   
cons318:  $S3133-S263+999X313263 \geq 2.000000$   
cons319:  $X263133+X313263=1$   
cons320:  $S263-S3143+999X263143 \geq 2.000000$   
cons321:  $S3143-S263+999X314263 \geq 2.000000$   
cons322:  $X263143+X314263=1$   
cons323:  $S263-S3153+999X263153 \geq 1.000000$   
cons324:  $S3153-S263+999X315263 \geq 2.000000$   
cons325:  $X263153+X315263=1$   
cons326:  $S263-S443+999X26443 \geq 2.000000$   
cons327:  $S443-S263+999X44263 \geq 2.000000$   
cons328:  $X26443+X44263=1$   
cons329:  $S263-S453+999X26453 \geq 2.000000$   
cons330:  $S453-S263+999X45263 \geq 2.000000$   
cons331:  $X26453+X45263=1$   
cons332:  $S263-S463+999X26463 \geq 1.000000$   
cons333:  $S463-S263+999X46263 \geq 2.000000$   
cons334:  $X26463+X46263=1$   
cons335:  $S263-S643+999X26643 \geq 4.000000$   
cons336:  $S643-S263+999X64263 \geq 2.000000$   
cons337:  $X26643+X64263=1$   
cons338:  $S263-S723+999X26723 \geq 1.000000$   
cons339:  $S723-S263+999X72263 \geq 2.000000$

cons340:  $X_{26723} + X_{72263} = 1$   
cons341:  $S_{263} - S_{733} + 999X_{26733} \geq 1.000000$   
cons342:  $S_{733} - S_{263} + 999X_{73263} \geq 2.000000$   
cons343:  $X_{26733} + X_{73263} = 1$   
cons344:  $S_{263} - S_{743} + 999X_{26743} \geq 0.500000$   
cons345:  $S_{743} - S_{263} + 999X_{74263} \geq 2.000000$   
cons346:  $X_{26743} + X_{74263} = 1$   
cons347:  $S_{3133} - S_{3143} + 999X_{3133143} \geq 2.000000$   
cons348:  $S_{3143} - S_{3133} + 999X_{3143133} \geq 2.000000$   
cons349:  $X_{3133143} + X_{3143133} = 1$   
cons350:  $S_{3133} - S_{3153} + 999X_{3133153} \geq 1.000000$   
cons351:  $S_{3153} - S_{3133} + 999X_{3153133} \geq 2.000000$   
cons352:  $X_{3133153} + X_{3153133} = 1$   
cons353:  $S_{3133} - S_{443} + 999X_{313443} \geq 2.000000$   
cons354:  $S_{443} - S_{3133} + 999X_{443133} \geq 2.000000$   
cons355:  $X_{313443} + X_{443133} = 1$   
cons356:  $S_{3133} - S_{453} + 999X_{313453} \geq 2.000000$   
cons357:  $S_{453} - S_{3133} + 999X_{453133} \geq 2.000000$   
cons358:  $X_{313453} + X_{453133} = 1$   
cons359:  $S_{3133} - S_{463} + 999X_{313463} \geq 1.000000$   
cons360:  $S_{463} - S_{3133} + 999X_{463133} \geq 2.000000$   
cons361:  $X_{313463} + X_{463133} = 1$   
cons362:  $S_{3133} - S_{643} + 999X_{313643} \geq 4.000000$   
cons363:  $S_{643} - S_{3133} + 999X_{643133} \geq 2.000000$   
cons364:  $X_{313643} + X_{643133} = 1$   
cons365:  $S_{3133} - S_{723} + 999X_{313723} \geq 1.000000$   
cons366:  $S_{723} - S_{3133} + 999X_{723133} \geq 2.000000$   
cons367:  $X_{313723} + X_{723133} = 1$   
cons368:  $S_{3133} - S_{733} + 999X_{313733} \geq 1.000000$   
cons369:  $S_{733} - S_{3133} + 999X_{733133} \geq 2.000000$   
cons370:  $X_{313733} + X_{733133} = 1$   
cons371:  $S_{3133} - S_{743} + 999X_{313743} \geq 0.500000$   
cons372:  $S_{743} - S_{3133} + 999X_{743133} \geq 2.000000$   
cons373:  $X_{313743} + X_{743133} = 1$   
cons374:  $S_{3143} - S_{3153} + 999X_{3143153} \geq 1.000000$   
cons375:  $S_{3153} - S_{3143} + 999X_{3153143} \geq 2.000000$   
cons376:  $X_{3143153} + X_{3153143} = 1$   
cons377:  $S_{3143} - S_{443} + 999X_{314443} \geq 2.000000$   
cons378:  $S_{443} - S_{3143} + 999X_{443143} \geq 2.000000$   
cons379:  $X_{314443} + X_{443143} = 1$   
cons380:  $S_{3143} - S_{453} + 999X_{314453} \geq 2.000000$   
cons381:  $S_{453} - S_{3143} + 999X_{453143} \geq 2.000000$   
cons382:  $X_{314453} + X_{453143} = 1$   
cons383:  $S_{3143} - S_{463} + 999X_{314463} \geq 1.000000$   
cons384:  $S_{463} - S_{3143} + 999X_{463143} \geq 2.000000$   
cons385:  $X_{314463} + X_{463143} = 1$



cons386:  $S3143-S643+999X314643 \geq 4.000000$   
cons387:  $S643-S3143+999X643143 \geq 2.000000$   
cons388:  $X314643+X643143=1$   
cons389:  $S3143-S723+999X314723 \geq 1.000000$   
cons390:  $S723-S3143+999X723143 \geq 2.000000$   
cons391:  $X314723+X723143=1$   
cons392:  $S3143-S733+999X314733 \geq 1.000000$   
cons393:  $S733-S3143+999X733143 \geq 2.000000$   
cons394:  $X314733+X733143=1$   
cons395:  $S3143-S743+999X314743 \geq 0.500000$   
cons396:  $S743-S3143+999X743143 \geq 2.000000$   
cons397:  $X314743+X743143=1$   
cons398:  $S3153-S443+999X315443 \geq 2.000000$   
cons399:  $S443-S3153+999X443153 \geq 1.000000$   
cons400:  $X315443+X443153=1$   
cons401:  $S3153-S453+999X315453 \geq 2.000000$   
cons402:  $S453-S3153+999X453153 \geq 1.000000$   
cons403:  $X315453+X453153=1$   
cons404:  $S3153-S463+999X315463 \geq 1.000000$   
cons405:  $S463-S3153+999X463153 \geq 1.000000$   
cons406:  $X315463+X463153=1$   
cons407:  $S3153-S643+999X315643 \geq 4.000000$   
cons408:  $S643-S3153+999X643153 \geq 1.000000$   
cons409:  $X315643+X643153=1$   
cons410:  $S3153-S723+999X315723 \geq 1.000000$   
cons411:  $S723-S3153+999X723153 \geq 1.000000$   
cons412:  $X315723+X723153=1$   
cons413:  $S3153-S733+999X315733 \geq 1.000000$   
cons414:  $S733-S3153+999X733153 \geq 1.000000$   
cons415:  $X315733+X733153=1$   
cons416:  $S3153-S743+999X315743 \geq 0.500000$   
cons417:  $S743-S3153+999X743153 \geq 1.000000$   
cons418:  $X315743+X743153=1$   
cons419:  $S443-S453+999X44453 \geq 2.000000$   
cons420:  $S453-S443+999X45443 \geq 2.000000$   
cons421:  $X44453+X45443=1$   
cons422:  $S443-S463+999X44463 \geq 1.000000$   
cons423:  $S463-S443+999X46443 \geq 2.000000$   
cons424:  $X44463+X46443=1$   
cons425:  $S443-S643+999X44643 \geq 4.000000$   
cons426:  $S643-S443+999X64443 \geq 2.000000$   
cons427:  $X44643+X64443=1$   
cons428:  $S443-S723+999X44723 \geq 1.000000$   
cons429:  $S723-S443+999X72443 \geq 2.000000$   
cons430:  $X44723+X72443=1$   
cons431:  $S443-S733+999X44733 \geq 1.000000$

cons432:  $S733-S443+999X73443 \geq 2.000000$   
cons433:  $X44733+X73443=1$   
cons434:  $S443-S743+999X44743 \geq 0.500000$   
cons435:  $S743-S443+999X74443 \geq 2.000000$   
cons436:  $X44743+X74443=1$   
cons437:  $S453-S463+999X45463 \geq 1.000000$   
cons438:  $S463-S453+999X46453 \geq 2.000000$   
cons439:  $X45463+X46453=1$   
cons440:  $S453-S643+999X45643 \geq 4.000000$   
cons441:  $S643-S453+999X64453 \geq 2.000000$   
cons442:  $X45643+X64453=1$   
cons443:  $S453-S723+999X45723 \geq 1.000000$   
cons444:  $S723-S453+999X72453 \geq 2.000000$   
cons445:  $X45723+X72453=1$   
cons446:  $S453-S733+999X45733 \geq 1.000000$   
cons447:  $S733-S453+999X73453 \geq 2.000000$   
cons448:  $X45733+X73453=1$   
cons449:  $S453-S743+999X45743 \geq 0.500000$   
cons450:  $S743-S453+999X74453 \geq 2.000000$   
cons451:  $X45743+X74453=1$   
cons452:  $S463-S643+999X46643 \geq 4.000000$   
cons453:  $S643-S463+999X64463 \geq 1.000000$   
cons454:  $X46643+X64463=1$   
cons455:  $S463-S723+999X46723 \geq 1.000000$   
cons456:  $S723-S463+999X72463 \geq 1.000000$   
cons457:  $X46723+X72463=1$   
cons458:  $S463-S733+999X46733 \geq 1.000000$   
cons459:  $S733-S463+999X73463 \geq 1.000000$   
cons460:  $X46733+X73463=1$   
cons461:  $S463-S743+999X46743 \geq 0.500000$   
cons462:  $S743-S463+999X74463 \geq 1.000000$   
cons463:  $X46743+X74463=1$   
cons464:  $S643-S723+999X64723 \geq 1.000000$   
cons465:  $S723-S643+999X72643 \geq 4.000000$   
cons466:  $X64723+X72643=1$   
cons467:  $S643-S733+999X64733 \geq 1.000000$   
cons468:  $S733-S643+999X73643 \geq 4.000000$   
cons469:  $X64733+X73643=1$   
cons470:  $S643-S743+999X64743 \geq 0.500000$   
cons471:  $S743-S643+999X74643 \geq 4.000000$   
cons472:  $X64743+X74643=1$   
cons473:  $S723-S733+999X72733 \geq 1.000000$   
cons474:  $S733-S723+999X73723 \geq 1.000000$   
cons475:  $X72733+X73723=1$   
cons476:  $S723-S743+999X72743 \geq 0.500000$   
cons477:  $S743-S723+999X74723 \geq 1.000000$

cons478:  $X72743+X74723=1$   
cons479:  $S733-S743+999X73743 \geq 0.500000$   
cons480:  $S743-S733+999X74733 \geq 1.000000$   
cons481:  $X73743+X74733=1$   
cons482:  $S2124-S2134+999X2122134 \geq 0.500000$   
cons483:  $S2134-S2124+999X2132124 \geq 0.500000$   
cons484:  $X2122134+X2132124=1$   
cons485:  $S2124-S3194+999X2123194 \geq 4.000000$   
cons486:  $S3194-S2124+999X3192124 \geq 0.500000$   
cons487:  $X2123194+X3192124=1$   
cons488:  $S2124-S3204+999X2123204 \geq 2.000000$   
cons489:  $S3204-S2124+999X3202124 \geq 0.500000$   
cons490:  $X2123204+X3202124=1$   
cons491:  $S2124-S3214+999X2123214 \geq 2.000000$   
cons492:  $S3214-S2124+999X3212124 \geq 0.500000$   
cons493:  $X2123214+X3212124=1$   
cons494:  $S2124-S3224+999X2123224 \geq 4.000000$   
cons495:  $S3224-S2124+999X3222124 \geq 0.500000$   
cons496:  $X2123224+X3222124=1$   
cons497:  $S2124-S664+999X212664 \geq 1.000000$   
cons498:  $S664-S2124+999X662124 \geq 0.500000$   
cons499:  $X212664+X662124=1$   
cons500:  $S2124-S674+999X212674 \geq 1.000000$   
cons501:  $S674-S2124+999X672124 \geq 0.500000$   
cons502:  $X212674+X672124=1$   
cons503:  $S2134-S3194+999X2133194 \geq 4.000000$   
cons504:  $S3194-S2134+999X3192134 \geq 0.500000$   
cons505:  $X2133194+X3192134=1$   
cons506:  $S2134-S3204+999X2133204 \geq 2.000000$   
cons507:  $S3204-S2134+999X3202134 \geq 0.500000$   
cons508:  $X2133204+X3202134=1$   
cons509:  $S2134-S3214+999X2133214 \geq 2.000000$   
cons510:  $S3214-S2134+999X3212134 \geq 0.500000$   
cons511:  $X2133214+X3212134=1$   
cons512:  $S2134-S3224+999X2133224 \geq 4.000000$   
cons513:  $S3224-S2134+999X3222134 \geq 0.500000$   
cons514:  $X2133224+X3222134=1$   
cons515:  $S2134-S664+999X213664 \geq 1.000000$   
cons516:  $S664-S2134+999X662134 \geq 0.500000$   
cons517:  $X213664+X662134=1$   
cons518:  $S2134-S674+999X213674 \geq 1.000000$   
cons519:  $S674-S2134+999X672134 \geq 0.500000$   
cons520:  $X213674+X672134=1$   
cons521:  $S3194-S3204+999X3193204 \geq 2.000000$   
cons522:  $S3204-S3194+999X3203194 \geq 4.000000$   
cons523:  $X3193204+X3203194=1$

cons524:  $S3194 - S3214 + 999X3193214 \geq 2.000000$   
cons525:  $S3214 - S3194 + 999X3213194 \geq 4.000000$   
cons526:  $X3193214 + X3213194 = 1$   
cons527:  $S3194 - S3224 + 999X3193224 \geq 4.000000$   
cons528:  $S3224 - S3194 + 999X3223194 \geq 4.000000$   
cons529:  $X3193224 + X3223194 = 1$   
cons530:  $S3194 - S664 + 999X319664 \geq 1.000000$   
cons531:  $S664 - S3194 + 999X663194 \geq 4.000000$   
cons532:  $X319664 + X663194 = 1$   
cons533:  $S3194 - S674 + 999X319674 \geq 1.000000$   
cons534:  $S674 - S3194 + 999X673194 \geq 4.000000$   
cons535:  $X319674 + X673194 = 1$   
cons536:  $S3204 - S3214 + 999X3203214 \geq 2.000000$   
cons537:  $S3214 - S3204 + 999X3213204 \geq 2.000000$   
cons538:  $X3203214 + X3213204 = 1$   
cons539:  $S3204 - S3224 + 999X3203224 \geq 4.000000$   
cons540:  $S3224 - S3204 + 999X3223204 \geq 2.000000$   
cons541:  $X3203224 + X3223204 = 1$   
cons542:  $S3204 - S664 + 999X320664 \geq 1.000000$   
cons543:  $S664 - S3204 + 999X663204 \geq 2.000000$   
cons544:  $X320664 + X663204 = 1$   
cons545:  $S3204 - S674 + 999X320674 \geq 1.000000$   
cons546:  $S674 - S3204 + 999X673204 \geq 2.000000$   
cons547:  $X320674 + X673204 = 1$   
cons548:  $S3214 - S3224 + 999X3213224 \geq 4.000000$   
cons549:  $S3224 - S3214 + 999X3223214 \geq 2.000000$   
cons550:  $X3213224 + X3223214 = 1$   
cons551:  $S3214 - S664 + 999X321664 \geq 1.000000$   
cons552:  $S664 - S3214 + 999X663214 \geq 2.000000$   
cons553:  $X321664 + X663214 = 1$   
cons554:  $S3214 - S674 + 999X321674 \geq 1.000000$   
cons555:  $S674 - S3214 + 999X673214 \geq 2.000000$   
cons556:  $X321674 + X673214 = 1$   
cons557:  $S3224 - S664 + 999X322664 \geq 1.000000$   
cons558:  $S664 - S3224 + 999X663224 \geq 4.000000$   
cons559:  $X322664 + X663224 = 1$   
cons560:  $S3224 - S674 + 999X322674 \geq 1.000000$   
cons561:  $S674 - S3224 + 999X673224 \geq 4.000000$   
cons562:  $X322674 + X673224 = 1$   
cons563:  $S664 - S674 + 999X66674 \geq 1.000000$   
cons564:  $S674 - S664 + 999X67664 \geq 1.000000$   
cons565:  $X66674 + X67664 = 1$   
cons566:  $S245 - S2115 + 999X242115 \geq 1.500000$   
cons567:  $S2115 - S245 + 999X211245 \geq 2.500000$   
cons568:  $X242115 + X211245 = 1$   
cons569:  $S245 - S335 + 999X24335 \geq 10.000000$

cons570:  $S335-S245+999X33245 \geq 2.500000$   
cons571:  $X24335+X33245=1$   
cons572:  $S245-S385+999X24385 \geq 6.000000$   
cons573:  $S385-S245+999X38245 \geq 2.500000$   
cons574:  $X24385+X38245=1$   
cons575:  $S245-S3105+999X243105 \geq 6.000000$   
cons576:  $S3105-S245+999X310245 \geq 2.500000$   
cons577:  $X243105+X310245=1$   
cons578:  $S245-S625+999X24625 \geq 5.000000$   
cons579:  $S625-S245+999X62245 \geq 2.500000$   
cons580:  $X24625+X62245=1$   
cons581:  $S245-S655+999X24655 \geq 3.000000$   
cons582:  $S655-S245+999X65245 \geq 2.500000$   
cons583:  $X24655+X65245=1$   
cons584:  $S2115-S335+999X211335 \geq 10.000000$   
cons585:  $S335-S2115+999X332115 \geq 1.500000$   
cons586:  $X211335+X332115=1$   
cons587:  $S2115-S385+999X211385 \geq 6.000000$   
cons588:  $S385-S2115+999X382115 \geq 1.500000$   
cons589:  $X211385+X382115=1$   
cons590:  $S2115-S3105+999X2113105 \geq 6.000000$   
cons591:  $S3105-S2115+999X3102115 \geq 1.500000$   
cons592:  $X2113105+X3102115=1$   
cons593:  $S2115-S625+999X211625 \geq 5.000000$   
cons594:  $S625-S2115+999X622115 \geq 1.500000$   
cons595:  $X211625+X622115=1$   
cons596:  $S2115-S655+999X211655 \geq 3.000000$   
cons597:  $S655-S2115+999X652115 \geq 1.500000$   
cons598:  $X211655+X652115=1$   
cons599:  $S335-S385+999X33385 \geq 6.000000$   
cons600:  $S385-S335+999X38335 \geq 10.000000$   
cons601:  $X33385+X38335=1$   
cons602:  $S335-S3105+999X333105 \geq 6.000000$   
cons603:  $S3105-S335+999X310335 \geq 10.000000$   
cons604:  $X333105+X310335=1$   
cons605:  $S335-S625+999X33625 \geq 5.000000$   
cons606:  $S625-S335+999X62335 \geq 10.000000$   
cons607:  $X33625+X62335=1$   
cons608:  $S335-S655+999X33655 \geq 3.000000$   
cons609:  $S655-S335+999X65335 \geq 10.000000$   
cons610:  $X33655+X65335=1$   
cons611:  $S385-S3105+999X383105 \geq 6.000000$   
cons612:  $S3105-S385+999X310385 \geq 6.000000$   
cons613:  $X383105+X310385=1$   
cons614:  $S385-S625+999X38625 \geq 5.000000$   
cons615:  $S625-S385+999X62385 \geq 6.000000$

cons616:  $X_{38625} + X_{62385} = 1$   
cons617:  $S_{385} - S_{655} + 999X_{38655} \geq 3.000000$   
cons618:  $S_{655} - S_{385} + 999X_{65385} \geq 6.000000$   
cons619:  $X_{38655} + X_{65385} = 1$   
cons620:  $S_{3105} - S_{625} + 999X_{310625} \geq 5.000000$   
cons621:  $S_{625} - S_{3105} + 999X_{623105} \geq 6.000000$   
cons622:  $X_{310625} + X_{623105} = 1$   
cons623:  $S_{3105} - S_{655} + 999X_{310655} \geq 3.000000$   
cons624:  $S_{655} - S_{3105} + 999X_{653105} \geq 6.000000$   
cons625:  $X_{310655} + X_{653105} = 1$   
cons626:  $S_{625} - S_{655} + 999X_{62655} \geq 3.000000$   
cons627:  $S_{655} - S_{625} + 999X_{65625} \geq 5.000000$   
cons628:  $X_{62655} + X_{65625} = 1$   
cons629:  $S_{116} - S_{216} + 999X_{11216} \geq 3.000000$   
cons630:  $S_{216} - S_{116} + 999X_{21116} \geq 3.500000$   
cons631:  $X_{11216} + X_{21116} = 1$   
cons632:  $S_{116} - S_{236} + 999X_{11236} \geq 2.500000$   
cons633:  $S_{236} - S_{116} + 999X_{23116} \geq 3.500000$   
cons634:  $X_{11236} + X_{23116} = 1$   
cons635:  $S_{116} - S_{316} + 999X_{11316} \geq 7.000000$   
cons636:  $S_{316} - S_{116} + 999X_{31116} \geq 3.500000$   
cons637:  $X_{11316} + X_{31116} = 1$   
cons638:  $S_{116} - S_{326} + 999X_{11326} \geq 6.000000$   
cons639:  $S_{326} - S_{116} + 999X_{32116} \geq 3.500000$   
cons640:  $X_{11326} + X_{32116} = 1$   
cons641:  $S_{116} - S_{366} + 999X_{11366} \geq 6.000000$   
cons642:  $S_{366} - S_{116} + 999X_{36116} \geq 3.500000$   
cons643:  $X_{11366} + X_{36116} = 1$   
cons644:  $S_{116} - S_{416} + 999X_{11416} \geq 6.000000$   
cons645:  $S_{416} - S_{116} + 999X_{41116} \geq 3.500000$   
cons646:  $X_{11416} + X_{41116} = 1$   
cons647:  $S_{116} - S_{426} + 999X_{11426} \geq 6.000000$   
cons648:  $S_{426} - S_{116} + 999X_{42116} \geq 3.500000$   
cons649:  $X_{11426} + X_{42116} = 1$   
cons650:  $S_{116} - S_{616} + 999X_{11616} \geq 5.000000$   
cons651:  $S_{616} - S_{116} + 999X_{61116} \geq 3.500000$   
cons652:  $X_{11616} + X_{61116} = 1$   
cons653:  $S_{116} - S_{716} + 999X_{11716} \geq 3.000000$   
cons654:  $S_{716} - S_{116} + 999X_{71116} \geq 3.500000$   
cons655:  $X_{11716} + X_{71116} = 1$   
cons656:  $S_{216} - S_{236} + 999X_{21236} \geq 2.500000$   
cons657:  $S_{236} - S_{216} + 999X_{23216} \geq 3.000000$   
cons658:  $X_{21236} + X_{23216} = 1$   
cons659:  $S_{216} - S_{316} + 999X_{21316} \geq 7.000000$   
cons660:  $S_{316} - S_{216} + 999X_{31216} \geq 3.000000$   
cons661:  $X_{21316} + X_{31216} = 1$

cons662:  $S_{216}-S_{326}+999X_{21326} \geq 6.000000$   
cons663:  $S_{326}-S_{216}+999X_{32216} \geq 3.000000$   
cons664:  $X_{21326}+X_{32216}=1$   
cons665:  $S_{216}-S_{366}+999X_{21366} \geq 6.000000$   
cons666:  $S_{366}-S_{216}+999X_{36216} \geq 3.000000$   
cons667:  $X_{21366}+X_{36216}=1$   
cons668:  $S_{216}-S_{416}+999X_{21416} \geq 6.000000$   
cons669:  $S_{416}-S_{216}+999X_{41216} \geq 3.000000$   
cons670:  $X_{21416}+X_{41216}=1$   
cons671:  $S_{216}-S_{426}+999X_{21426} \geq 6.000000$   
cons672:  $S_{426}-S_{216}+999X_{42216} \geq 3.000000$   
cons673:  $X_{21426}+X_{42216}=1$   
cons674:  $S_{216}-S_{616}+999X_{21616} \geq 5.000000$   
cons675:  $S_{616}-S_{216}+999X_{61216} \geq 3.000000$   
cons676:  $X_{21616}+X_{61216}=1$   
cons677:  $S_{216}-S_{716}+999X_{21716} \geq 3.000000$   
cons678:  $S_{716}-S_{216}+999X_{71216} \geq 3.000000$   
cons679:  $X_{21716}+X_{71216}=1$   
cons680:  $S_{236}-S_{316}+999X_{23316} \geq 7.000000$   
cons681:  $S_{316}-S_{236}+999X_{31236} \geq 2.500000$   
cons682:  $X_{23316}+X_{31236}=1$   
cons683:  $S_{236}-S_{326}+999X_{23326} \geq 6.000000$   
cons684:  $S_{326}-S_{236}+999X_{32236} \geq 2.500000$   
cons685:  $X_{23326}+X_{32236}=1$   
cons686:  $S_{236}-S_{366}+999X_{23366} \geq 6.000000$   
cons687:  $S_{366}-S_{236}+999X_{36236} \geq 2.500000$   
cons688:  $X_{23366}+X_{36236}=1$   
cons689:  $S_{236}-S_{416}+999X_{23416} \geq 6.000000$   
cons690:  $S_{416}-S_{236}+999X_{41236} \geq 2.500000$   
cons691:  $X_{23416}+X_{41236}=1$   
cons692:  $S_{236}-S_{426}+999X_{23426} \geq 6.000000$   
cons693:  $S_{426}-S_{236}+999X_{42236} \geq 2.500000$   
cons694:  $X_{23426}+X_{42236}=1$   
cons695:  $S_{236}-S_{616}+999X_{23616} \geq 5.000000$   
cons696:  $S_{616}-S_{236}+999X_{61236} \geq 2.500000$   
cons697:  $X_{23616}+X_{61236}=1$   
cons698:  $S_{236}-S_{716}+999X_{23716} \geq 3.000000$   
cons699:  $S_{716}-S_{236}+999X_{71236} \geq 2.500000$   
cons700:  $X_{23716}+X_{71236}=1$   
cons701:  $S_{316}-S_{326}+999X_{31326} \geq 6.000000$   
cons702:  $S_{326}-S_{316}+999X_{32316} \geq 7.000000$   
cons703:  $X_{31326}+X_{32316}=1$   
cons704:  $S_{316}-S_{366}+999X_{31366} \geq 6.000000$   
cons705:  $S_{366}-S_{316}+999X_{36316} \geq 7.000000$   
cons706:  $X_{31366}+X_{36316}=1$   
cons707:  $S_{316}-S_{416}+999X_{31416} \geq 6.000000$

cons708:  $S416-S316+999X41316 \geq 7.000000$   
cons709:  $X31416+X41316=1$   
cons710:  $S316-S426+999X31426 \geq 6.000000$   
cons711:  $S426-S316+999X42316 \geq 7.000000$   
cons712:  $X31426+X42316=1$   
cons713:  $S316-S616+999X31616 \geq 5.000000$   
cons714:  $S616-S316+999X61316 \geq 7.000000$   
cons715:  $X31616+X61316=1$   
cons716:  $S316-S716+999X31716 \geq 3.000000$   
cons717:  $S716-S316+999X71316 \geq 7.000000$   
cons718:  $X31716+X71316=1$   
cons719:  $S326-S366+999X32366 \geq 6.000000$   
cons720:  $S366-S326+999X36326 \geq 6.000000$   
cons721:  $X32366+X36326=1$   
cons722:  $S326-S416+999X32416 \geq 6.000000$   
cons723:  $S416-S326+999X41326 \geq 6.000000$   
cons724:  $X32416+X41326=1$   
cons725:  $S326-S426+999X32426 \geq 6.000000$   
cons726:  $S426-S326+999X42326 \geq 6.000000$   
cons727:  $X32426+X42326=1$   
cons728:  $S326-S616+999X32616 \geq 5.000000$   
cons729:  $S616-S326+999X61326 \geq 6.000000$   
cons730:  $X32616+X61326=1$   
cons731:  $S326-S716+999X32716 \geq 3.000000$   
cons732:  $S716-S326+999X71326 \geq 6.000000$   
cons733:  $X32716+X71326=1$   
cons734:  $S366-S416+999X36416 \geq 6.000000$   
cons735:  $S416-S366+999X41366 \geq 6.000000$   
cons736:  $X36416+X41366=1$   
cons737:  $S366-S426+999X36426 \geq 6.000000$   
cons738:  $S426-S366+999X42366 \geq 6.000000$   
cons739:  $X36426+X42366=1$   
cons740:  $S366-S616+999X36616 \geq 5.000000$   
cons741:  $S616-S366+999X61366 \geq 6.000000$   
cons742:  $X36616+X61366=1$   
cons743:  $S366-S716+999X36716 \geq 3.000000$   
cons744:  $S716-S366+999X71366 \geq 6.000000$   
cons745:  $X36716+X71366=1$   
cons746:  $S416-S426+999X41426 \geq 6.000000$   
cons747:  $S426-S416+999X42416 \geq 6.000000$   
cons748:  $X41426+X42416=1$   
cons749:  $S416-S616+999X41616 \geq 5.000000$   
cons750:  $S616-S416+999X61416 \geq 6.000000$   
cons751:  $X41616+X61416=1$   
cons752:  $S416-S716+999X41716 \geq 3.000000$   
cons753:  $S716-S416+999X71416 \geq 6.000000$



cons754:  $X41716+X71416=1$   
 cons755:  $S426-S616+999X42616 \geq 5.000000$   
 cons756:  $S616-S426+999X61426 \geq 6.000000$   
 cons757:  $X42616+X61426=1$   
 cons758:  $S426-S716+999X42716 \geq 3.000000$   
 cons759:  $S716-S426+999X71426 \geq 6.000000$   
 cons760:  $X42716+X71426=1$   
 cons761:  $S616-S716+999X61716 \geq 3.000000$   
 cons762:  $S716-S616+999X71616 \geq 5.000000$   
 cons763:  $X61716+X71616=1$

(3.8) and (3.9):

cons764: $0.125C1-L1 \leq 6$	cons771: $E4+0.125C4 \geq 3$
cons765: $E1+0.125C1 \geq 6$	cons772: $0.125C5-L5 \leq 1$
cons766: $0.125C2-L2 \leq 7$	cons773: $E5+0.125C5 \geq 1$
cons767: $E2+0.125C2 \geq 7$	cons774: $0.125C6-L6 \leq 5$
cons768: $0.125C3-L3 \leq 14$	cons775: $E6+0.125C6 \geq 5$
cons769: $E3+0.125C3 \geq 14$	cons776: $0.125C7-L7 \leq 3$
cons770: $0.125C4-L4 \leq 3$	cons777: $E7+0.125C7 \geq 3$

(3.10) and (3.11):

cons778: $L1-LI1 \leq 0$	cons785: $E4-EI4 \leq 0.99$
cons779: $E1-EI1 \leq 0.99$	cons786: $L5-LI5 \leq 0$
cons780: $L2-LI2 \leq 0$	cons787: $E5-EI5 \leq 0.99$
cons781: $E2-EI2 \leq 0.99$	cons788: $L6-LI6 \leq 0$
cons782: $L3-LI3 \leq 0$	cons789: $E6-EI6 \leq 0.99$
cons783: $E3-EI3 \leq 0.99$	cons790: $L7-LI7 \leq 0$
cons784: $L4-LI4 \leq 0$	cons791: $E7-EI7 \leq 0.99$

(5.1):

cons792: $S131=1.0$	cons807: $S443=8.0$
cons793: $S141=1.5$	cons808: $S453=6.0$
cons794: $S221=8.0$	cons809: $S463=10.0$
cons795: $S371=8.5$	cons810: $S2124=3.0$
cons796: $S431=2.0$	cons811: $S2134=3.5$
cons797: $S511=5.0$	cons812: $S3194=15.0$
cons798: $S152=3.0$	cons813: $S3204=6.5$
cons799: $S252=2.0$	cons814: $S3214=4.0$
cons800: $S3162=14.0$	cons815: $S3224=11.0$
cons801: $S3172=4.0$	cons816: $S245=6.0$
cons802: $S3182=8.0$	cons817: $S2115=4.0$
cons803: $S472=6.0$	cons818: $S3105=8.5$
cons804: $S482=5.0$	cons819: $S116=4.58$
cons805: $S123=3.0$	cons820: $S236=8.5$
cons806: $S263=4.0$	cons821: $S426=11.0$

## Bounds

LI1 free	EI1 free
LI2 free	EI2 free
LI3 free	EI3 free
LI4 free	EI4 free
LI5 free	EI5 free
LI6 free	EI6 free
LI7 free	EI7 free

## Integers

EI1 LI1	EI3 LI3	EI5 LI5	EI7 LI7
EI2 LI2	EI4 LI4	EI6 LI6	
X13141 X14131	X25472 X47252		X12263 X26123
X13221 X22131	X25482 X48252		X123133 X313123
X13351 X35131	X25632 X63252		X123143 X314123
X13371 X37131	X25752 X75252		X123153 X315123
X13431 X43131	X25762 X76252		X12443 X44123
X13511 X51131	X3163172 X3173162		X12453 X45123
X14221 X22141	X3163182 X3183162		X12463 X46123
X14351 X35141	X316472 X473162		X12643 X64123
X14371 X37141	X316482 X483162		X12723 X72123
X14431 X43141	X316632 X633162		X12733 X73123
X14511 X51141	X316752 X753162		X12743 X74123
X22351 X35221	X316762 X763162		X263133 X313263
X22371 X37221	X3173182 X3183172		X263143 X314263
X22431 X43221	X317472 X473172		X263153 X315263
X22511 X51221	X317482 X483172		X26443 X44263
X35371 X37351	X317632 X633172		X26453 X45263
X35431 X43351	X317752 X753172		X26463 X46263
X35511 X51351	X317762 X763172		X26643 X64263
X37431 X43371	X318472 X473182		X26723 X72263
X37511 X51371	X318482 X483182		X26733 X73263
X43511 X51431	X318632 X633182		X26743 X74263
X15252 X25152	X318752 X753182		X3133143 X3143133
X153162 X316152	X318762 X763182		X3133153 X3153133
X153172 X317152	X47482 X48472		X313443 X443133
X153182 X318152	X47632 X63472		X313453 X453133
X15472 X47152	X47752 X75472		X313463 X463133
X15482 X48152	X47762 X76472		X313643 X643133
X15632 X63152	X48632 X63482		X313723 X723133
X15752 X75152	X48752 X75482		X313733 X733133
X15762 X76152	X48762 X76482		X313743 X743133
X253162 X316252	X63752 X75632		X3143153 X3153143
X253172 X317252	X63762 X76632		X314443 X443143
X253182 X318252	X75762 X76752		X314453 X453143

X314463 X463143	X2133224 X3222134	X11366 X36116
X314643 X643143	X213664 X662134	X11416 X41116
X314723 X723143	X213674 X672134	X11426 X42116
X314733 X733143	X3193204 X3203194	X11616 X61116
X314743 X743143	X3193214 X3213194	X11716 X71116
X315443 X443153	X3193224 X3223194	X21236 X23216
X315453 X453153	X319664 X663194	X21316 X31216
X315463 X463153	X319674 X673194	X21326 X32216
X315643 X643153	X3203214 X3213204	X21366 X36216
X315723 X723153	X3203224 X3223204	X21416 X41216
X315733 X733153	X320664 X663204	X21426 X42216
X315743 X743153	X320674 X673204	X21616 X61216
X44453 X45443	X3213224 X3223214	X21716 X71216
X44463 X46443	X321664 X663214	X23316 X31236
X44643 X64443	X321674 X673214	X23326 X32236
X44723 X72443	X322664 X663224	X23366 X36236
X44733 X73443	X322674 X673224	X23416 X41236
X44743 X74443	X66674 X67664	X23426 X42236
X45463 X46453	X242115 X211245	X23616 X61236
X45643 X64453	X24335 X33245	X23716 X71236
X45723 X72453	X24385 X38245	X31326 X32316
X45733 X73453	X243105 X310245	X31366 X36316
X45743 X74453	X24625 X62245	X31416 X41316
X46643 X64463	X24655 X65245	X31426 X42316
X46723 X72463	X211335 X332115	X31616 X61316
X46733 X73463	X211385 X382115	X31716 X71316
X46743 X74463	X2113105 X3102115	X32366 X36326
X64723 X72643	X211625 X622115	X32416 X41326
X64733 X73643	X211655 X652115	X32426 X42326
X64743 X74643	X33385 X38335	X32616 X61326
X72733 X73723	X333105 X310335	X32716 X71326
X72743 X74723	X33625 X62335	X36416 X41366
X73743 X74733	X33655 X65335	X36426 X42366
X2122134 X2132124	X383105 X310385	X36616 X61366
X2123194 X3192124	X38625 X62385	X36716 X71366
X2123204 X3202124	X38655 X65385	X41426 X42416
X2123214 X3212124	X310625 X623105	X41616 X61416
X2123224 X3222124	X310655 X653105	X41716 X71416
X212664 X662124	X62655 X65625	X42616 X61426
X212674 X672124	X11216 X21116	X42716 X71426
X2133194 X3192134	X11236 X23116	X61716 X71616
X2133204 X3202134	X11316 X31116	
X2133214 X3212134	X11326 X32116	

End

**APPENDIX VII**

**THE OPTIMAL RESULTS OF THE DAPS EXAMPLE**

**(FROZEN INTERVAL = 1 DAY)**

Integer optimal  
Objective = 8.7750000000e+003  
Solution time = 0.45 sec.  
Iterations = 5069  
Nodes = 1463

Variable Name	Solution Value	Variable Name	Solution Value
Cmax	53.000000	S316	46.000000
LI7	1.000000	S326	37.000000
EI1	4.000000	S366	23.000000
EI2	1.000000	S416	17.000000
EI3	7.000000	S616	32.000000
C1	8.080000	S716	29.000000
C2	46.000000	S116	4.580000
C3	53.000000	S123	3.000000
C4	23.000000	S131	1.000000
C5	8.000000	S141	1.500000
C6	37.000000	S152	3.000000
C7	32.000000	S221	8.000000
S351	16.000000	S236	8.500000
S632	16.500000	S245	6.000000
S752	28.000000	S252	2.000000
S762	16.000000	S263	4.000000
S3133	19.000000	S2115	4.000000
S3143	17.000000	S2124	3.000000
S3153	16.000000	S2134	3.500000
S643	21.000000	S371	8.500000
S723	27.000000	S3105	8.500000
S733	25.000000	S3162	14.000000
S743	26.000000	S3172	4.000000
S664	19.000000	S3182	8.000000
S674	20.000000	S3194	15.000000
S335	36.000000	S3204	6.500000
S385	30.000000	S3214	4.000000
S625	25.000000	S3224	11.000000
S655	21.000000	S426	11.000000
S216	43.000000	S431	2.000000

APPENDIX VII: THE OPTIMAL RESULTS OF THE DAPS EXAMPLE  
(FROZEN INTERVAL = 1 DAY)

S443	8.000000	X473162	1.000000
S453	6.000000	X483162	1.000000
S463	10.000000	X316632	1.000000
S472	6.000000	X316752	1.000000
S482	5.000000	X316762	1.000000
S511	5.000000	X3173182	1.000000
X13141	1.000000	X317472	1.000000
X13221	1.000000	X317482	1.000000
X13351	1.000000	X317632	1.000000
X13371	1.000000	X317752	1.000000
X13431	1.000000	X317762	1.000000
X13511	1.000000	X473182	1.000000
X14221	1.000000	X483182	1.000000
X14351	1.000000	X318632	1.000000
X14371	1.000000	X318752	1.000000
X14431	1.000000	X318762	1.000000
X14511	1.000000	X48472	1.000000
X22351	1.000000	X47632	1.000000
X22371	1.000000	X47752	1.000000
X43221	1.000000	X47762	1.000000
X51221	1.000000	X48632	1.000000
X37351	1.000000	X48752	1.000000
X43351	1.000000	X48762	1.000000
X51351	1.000000	X63752	1.000000
X43371	1.000000	X76632	1.000000
X51371	1.000000	X76752	1.000000
X43511	1.000000	X12263	1.000000
X25152	1.000000	X123133	1.000000
X153162	1.000000	X123143	1.000000
X153172	1.000000	X123153	1.000000
X153182	1.000000	X12443	1.000000
X15472	1.000000	X12453	1.000000
X15482	1.000000	X12463	1.000000
X15632	1.000000	X12643	1.000000
X15752	1.000000	X12723	1.000000
X15762	1.000000	X12733	1.000000
X253162	1.000000	X12743	1.000000
X253172	1.000000	X263133	1.000000
X253182	1.000000	X263143	1.000000
X25472	1.000000	X263153	1.000000
X25482	1.000000	X26443	1.000000
X25632	1.000000	X26453	1.000000
X25752	1.000000	X26463	1.000000
X25762	1.000000	X26643	1.000000
X3173162	1.000000	X26723	1.000000
X3183162	1.000000	X26733	1.000000

APPENDIX VII: THE OPTIMAL RESULTS OF THE DAPS EXAMPLE  
(FROZEN INTERVAL = 1 DAY)

X26743	1.000000	X2122134	1.000000
X3143133	1.000000	X2123194	1.000000
X3153133	1.000000	X2123204	1.000000
X443133	1.000000	X2123214	1.000000
X453133	1.000000	X2123224	1.000000
X463133	1.000000	X212664	1.000000
X313643	1.000000	X212674	1.000000
X313723	1.000000	X2133194	1.000000
X313733	1.000000	X2133204	1.000000
X313743	1.000000	X2133214	1.000000
X3153143	1.000000	X2133224	1.000000
X443143	1.000000	X213664	1.000000
X453143	1.000000	X213674	1.000000
X463143	1.000000	X3203194	1.000000
X314643	1.000000	X3213194	1.000000
X314723	1.000000	X3223194	1.000000
X314733	1.000000	X319664	1.000000
X314743	1.000000	X319674	1.000000
X443153	1.000000	X3213204	1.000000
X453153	1.000000	X3203224	1.000000
X463153	1.000000	X320664	1.000000
X315643	1.000000	X320674	1.000000
X315723	1.000000	X3213224	1.000000
X315733	1.000000	X321664	1.000000
X315743	1.000000	X321674	1.000000
X45443	1.000000	X322664	1.000000
X44463	1.000000	X322674	1.000000
X44643	1.000000	X66674	1.000000
X44723	1.000000	X67664	0.000000
X44733	1.000000	X211245	1.000000
X44743	1.000000	X24335	1.000000
X45463	1.000000	X24385	1.000000
X45643	1.000000	X243105	1.000000
X45723	1.000000	X24625	1.000000
X45733	1.000000	X24655	1.000000
X45743	1.000000	X211335	1.000000
X46643	1.000000	X211385	1.000000
X46723	1.000000	X2113105	1.000000
X46733	1.000000	X211625	1.000000
X46743	1.000000	X211655	1.000000
X64723	1.000000	X38335	1.000000
X64733	1.000000	X310335	1.000000
X64743	1.000000	X62335	1.000000
X73723	1.000000	X65335	1.000000
X74723	1.000000	X310385	1.000000
X73743	1.000000	X62385	1.000000

APPENDIX VII: THE OPTIMAL RESULTS OF THE DAPS EXAMPLE  
(FROZEN INTERVAL = 1 DAY)

X65385	1.000000	X36316	1.000000
X310625	1.000000	X41316	1.000000
X310655	1.000000	X42316	1.000000
X65625	1.000000	X61316	1.000000
X11216	1.000000	X71316	1.000000
X11236	1.000000	X36326	1.000000
X11316	1.000000	X41326	1.000000
X11326	1.000000	X42326	1.000000
X11366	1.000000	X61326	1.000000
X11416	1.000000	X71326	1.000000
X11426	1.000000	X41366	1.000000
X11616	1.000000	X42366	1.000000
X11716	1.000000	X36616	1.000000
X23216	1.000000	X36716	1.000000
X21316	1.000000	X42416	1.000000
X32216	1.000000	X41616	1.000000
X36216	1.000000	X41716	1.000000
X41216	1.000000	X42616	1.000000
X42216	1.000000	X42716	1.000000
X61216	1.000000	X71616	1.000000
X71216	1.000000	E1	4.990000
X23316	1.000000	E2	1.990000
X23326	1.000000	E3	7.990000
X23366	1.000000	E4	0.990000
X23416	1.000000	E5	0.990000
X23426	1.000000	E6	0.990000
X23616	1.000000	L7	1.000000
X23716	1.000000	E7	0.990000
X32316	1.000000		

All other variables are zero.

## APPENDIX VIII

### THE PROBLEM FORMULATION OF THE DAPS EXAMPLE

(FROZEN INTERVAL = 0)

Minimize

$$300C_{\max} - 7975 \\ + 250LI_1 + 250LI_2 + 250LI_3 + 250LI_4 + 250LI_5 + 250LI_6 + 250LI_7 \\ + 50EI_1 + 50EI_2 + 50EI_3 + 50EI_4 + 50EI_5 + 50EI_6 + 50EI_7$$

Subject to

(3.2):

cons1:  $C_1 - C_{\max} \leq 0$   
 cons2:  $C_2 - C_{\max} \leq 0$   
 cons3:  $C_3 - C_{\max} \leq 0$   
 cons4:  $C_4 - C_{\max} \leq 0$

cons5:  $C_5 - C_{\max} \leq 0$   
 cons6:  $C_6 - C_{\max} \leq 0$   
 cons7:  $C_7 - C_{\max} \leq 0$

(3.3):

cons8:  $S_{221} \geq 8$   
 cons9:  $S_{351} \geq 8$   
 cons10:  $S_{371} \geq 8$   
 cons11:  $S_{3162} \geq 8$   
 cons12:  $S_{3182} \geq 8$   
 cons13:  $S_{632} \geq 8$   
 cons14:  $S_{752} \geq 8$   
 cons15:  $S_{762} \geq 8$   
 cons16:  $S_{3133} \geq 8$   
 cons17:  $S_{3143} \geq 8$   
 cons18:  $S_{3153} \geq 8$   
 cons19:  $S_{443} \geq 8$   
 cons20:  $S_{463} \geq 8$   
 cons21:  $S_{643} \geq 8$   
 cons22:  $S_{723} \geq 8$   
 cons23:  $S_{733} \geq 8$   
 cons24:  $S_{743} \geq 8$   
 cons25:  $S_{3194} \geq 8.5$

cons26:  $S_{3224} \geq 8.5$   
 cons27:  $S_{664} \geq 8.5$   
 cons28:  $S_{674} \geq 8.5$   
 cons29:  $S_{335} \geq 8.5$   
 cons30:  $S_{385} \geq 8.5$   
 cons31:  $S_{3105} \geq 8.5$   
 cons32:  $S_{625} \geq 8.5$   
 cons33:  $S_{655} \geq 8.5$   
 cons34:  $S_{216} \geq 8$   
 cons35:  $S_{236} \geq 8$   
 cons36:  $S_{316} \geq 8$   
 cons37:  $S_{326} \geq 8$   
 cons38:  $S_{366} \geq 8$   
 cons39:  $S_{416} \geq 8$   
 cons40:  $S_{426} \geq 8$   
 cons41:  $S_{616} \geq 8$   
 cons42:  $S_{716} \geq 8$

(3.4):

cons43:  $S_{116} - S_{123} \geq 1.000000$   
 cons44:  $S_{116} - S_{131} \geq 0.500000$   
 cons45:  $S_{116} - S_{141} \geq 0.500000$   
 cons46:  $S_{116} - S_{152} \geq 1.000000$   
 cons47:  $S_{216} - S_{221} \geq 0.500000$

cons48:  $S_{216} - S_{236} \geq 2.500000$   
 cons49:  $S_{236} - S_{245} \geq 2.500000$   
 cons50:  $S_{236} - S_{252} \geq 1.000000$   
 cons51:  $S_{245} - S_{263} \geq 2.000000$   
 cons52:  $S_{245} - S_{2115} \geq 1.500000$



cons53: $S2115-S2124 \geq 0.500000$	cons72: $S416-S426 \geq 6.000000$
cons54: $S2115-S2134 \geq 0.500000$	cons73: $S416-S431 \geq 3.000000$
cons55: $S316-S326 \geq 6.000000$	cons74: $S426-S443 \geq 2.000000$
cons56: $S316-S335 \geq 10.000000$	cons75: $S426-S453 \geq 2.000000$
cons57: $S316-S351 \geq 3.000000$	cons76: $S426-S463 \geq 1.000000$
cons58: $S326-S366 \geq 6.000000$	cons77: $S426-S472 \geq 2.000000$
cons59: $S326-S371 \geq 3.000000$	cons78: $S426-S482 \geq 1.000000$
cons60: $S335-S385 \geq 6.000000$	cons79: $S616-S625 \geq 5.000000$
cons61: $S335-S3105 \geq 6.000000$	cons80: $S616-S632 \geq 2.000000$
cons62: $S366-S3133 \geq 2.000000$	cons81: $S625-S643 \geq 4.000000$
cons63: $S366-S3143 \geq 2.000000$	cons82: $S625-S655 \geq 3.000000$
cons64: $S366-S3153 \geq 1.000000$	cons83: $S655-S664 \geq 1.000000$
cons65: $S366-S3162 \geq 2.000000$	cons84: $S655-S674 \geq 1.000000$
cons66: $S366-S3172 \geq 1.000000$	cons85: $S716-S723 \geq 1.000000$
cons67: $S385-S3182 \geq 6.000000$	cons86: $S716-S733 \geq 1.000000$
cons68: $S385-S3194 \geq 4.000000$	cons87: $S716-S743 \geq 0.500000$
cons69: $S3105-S3204 \geq 2.000000$	cons88: $S716-S752 \geq 1.000000$
cons70: $S3105-S3214 \geq 2.000000$	cons89: $S716-S712 \geq 0.500000$
cons71: $S3194-S3224 \geq 4.000000$	

(3.5):

cons90: $C1-S116=3.5$	cons94: $C5-S511=3$
cons91: $C2-S216=3$	cons95: $C6-S616=5$
cons92: $C3-S316=7$	cons96: $C7-S716=3$
cons93: $C4-S416=6$	

(3.6) and (3.7):

cons97:  $S131-S141+999X13141 \geq 0.500000$   
 cons98:  $S141-S131+999X14131 \geq 0.500000$   
 cons99:  $X13141+X14131=1$   
 cons100:  $S131-S221+999X13221 \geq 0.500000$   
 cons101:  $S221-S131+999X22131 \geq 0.500000$   
 cons102:  $X13221+X22131=1$   
 cons103:  $S131-S351+999X13351 \geq 3.000000$   
 cons104:  $S351-S131+999X35131 \geq 0.500000$   
 cons105:  $X13351+X35131=1$   
 cons106:  $S131-S371+999X13371 \geq 3.000000$   
 cons107:  $S371-S131+999X37131 \geq 0.500000$   
 cons108:  $X13371+X37131=1$   
 cons109:  $S131-S431+999X13431 \geq 3.000000$   
 cons110:  $S431-S131+999X43131 \geq 0.500000$   
 cons111:  $X13431+X43131=1$   
 cons112:  $S131-S511+999X13511 \geq 3.000000$   
 cons113:  $S511-S131+999X51131 \geq 0.500000$   
 cons114:  $X13511+X51131=1$   
 cons115:  $S141-S221+999X14221 \geq 0.500000$

cons116:  $S221-S141+999X22141 \geq 0.500000$   
cons117:  $X14221+X22141=1$   
cons118:  $S141-S351+999X14351 \geq 3.000000$   
cons119:  $S351-S141+999X35141 \geq 0.500000$   
cons120:  $X14351+X35141=1$   
cons121:  $S141-S371+999X14371 \geq 3.000000$   
cons122:  $S371-S141+999X37141 \geq 0.500000$   
cons123:  $X14371+X37141=1$   
cons124:  $S141-S431+999X14431 \geq 3.000000$   
cons125:  $S431-S141+999X43141 \geq 0.500000$   
cons126:  $X14431+X43141=1$   
cons127:  $S141-S511+999X14511 \geq 3.000000$   
cons128:  $S511-S141+999X51141 \geq 0.500000$   
cons129:  $X14511+X51141=1$   
cons130:  $S221-S351+999X22351 \geq 3.000000$   
cons131:  $S351-S221+999X35221 \geq 0.500000$   
cons132:  $X22351+X35221=1$   
cons133:  $S221-S371+999X22371 \geq 3.000000$   
cons134:  $S371-S221+999X37221 \geq 0.500000$   
cons135:  $X22371+X37221=1$   
cons136:  $S221-S431+999X22431 \geq 3.000000$   
cons137:  $S431-S221+999X43221 \geq 0.500000$   
cons138:  $X22431+X43221=1$   
cons139:  $S221-S511+999X22511 \geq 3.000000$   
cons140:  $S511-S221+999X51221 \geq 0.500000$   
cons141:  $X22511+X51221=1$   
cons142:  $S351-S371+999X35371 \geq 3.000000$   
cons143:  $S371-S351+999X37351 \geq 3.000000$   
cons144:  $X35371+X37351=1$   
cons145:  $S351-S431+999X35431 \geq 3.000000$   
cons146:  $S431-S351+999X43351 \geq 3.000000$   
cons147:  $X35431+X43351=1$   
cons148:  $S351-S511+999X35511 \geq 3.000000$   
cons149:  $S511-S351+999X51351 \geq 3.000000$   
cons150:  $X35511+X51351=1$   
cons151:  $S371-S431+999X37431 \geq 3.000000$   
cons152:  $S431-S371+999X43371 \geq 3.000000$   
cons153:  $X37431+X43371=1$   
cons154:  $S371-S511+999X37511 \geq 3.000000$   
cons155:  $S511-S371+999X51371 \geq 3.000000$   
cons156:  $X37511+X51371=1$   
cons157:  $S431-S511+999X43511 \geq 3.000000$   
cons158:  $S511-S431+999X51431 \geq 3.000000$   
cons159:  $X43511+X51431=1$   
cons160:  $S152-S252+999X15252 \geq 1.000000$   
cons161:  $S252-S152+999X25152 \geq 1.000000$

cons162:  $X15252+X25152=1$   
cons163:  $S152-S3162+999X153162 \geq 2.000000$   
cons164:  $S3162-S152+999X316152 \geq 1.000000$   
cons165:  $X153162+X316152=1$   
cons166:  $S152-S3172+999X153172 \geq 1.000000$   
cons167:  $S3172-S152+999X317152 \geq 1.000000$   
cons168:  $X153172+X317152=1$   
cons169:  $S152-S3182+999X153182 \geq 6.000000$   
cons170:  $S3182-S152+999X318152 \geq 1.000000$   
cons171:  $X153182+X318152=1$   
cons172:  $S152-S472+999X15472 \geq 2.000000$   
cons173:  $S472-S152+999X47152 \geq 1.000000$   
cons174:  $X15472+X47152=1$   
cons175:  $S152-S482+999X15482 \geq 1.000000$   
cons176:  $S482-S152+999X48152 \geq 1.000000$   
cons177:  $X15482+X48152=1$   
cons178:  $S152-S632+999X15632 \geq 2.000000$   
cons179:  $S632-S152+999X63152 \geq 1.000000$   
cons180:  $X15632+X63152=1$   
cons181:  $S152-S752+999X15752 \geq 1.000000$   
cons182:  $S752-S152+999X75152 \geq 1.000000$   
cons183:  $X15752+X75152=1$   
cons184:  $S152-S762+999X15762 \geq 0.500000$   
cons185:  $S762-S152+999X76152 \geq 1.000000$   
cons186:  $X15762+X76152=1$   
cons187:  $S252-S3162+999X253162 \geq 2.000000$   
cons188:  $S3162-S252+999X316252 \geq 1.000000$   
cons189:  $X253162+X316252=1$   
cons190:  $S252-S3172+999X253172 \geq 1.000000$   
cons191:  $S3172-S252+999X317252 \geq 1.000000$   
cons192:  $X253172+X317252=1$   
cons193:  $S252-S3182+999X253182 \geq 6.000000$   
cons194:  $S3182-S252+999X318252 \geq 1.000000$   
cons195:  $X253182+X318252=1$   
cons196:  $S252-S472+999X25472 \geq 2.000000$   
cons197:  $S472-S252+999X47252 \geq 1.000000$   
cons198:  $X25472+X47252=1$   
cons199:  $S252-S482+999X25482 \geq 1.000000$   
cons200:  $S482-S252+999X48252 \geq 1.000000$   
cons201:  $X25482+X48252=1$   
cons202:  $S252-S632+999X25632 \geq 2.000000$   
cons203:  $S632-S252+999X63252 \geq 1.000000$   
cons204:  $X25632+X63252=1$   
cons205:  $S252-S752+999X25752 \geq 1.000000$   
cons206:  $S752-S252+999X75252 \geq 1.000000$   
cons207:  $X25752+X75252=1$

cons208:  $S252-S762+999X25762 \geq 0.500000$   
cons209:  $S762-S252+999X76252 \geq 1.000000$   
cons210:  $X25762+X76252=1$   
cons211:  $S3162-S3172+999X3163172 \geq 1.000000$   
cons212:  $S3172-S3162+999X3173162 \geq 2.000000$   
cons213:  $X3163172+X3173162=1$   
cons214:  $S3162-S3182+999X3163182 \geq 6.000000$   
cons215:  $S3182-S3162+999X3183162 \geq 2.000000$   
cons216:  $X3163182+X3183162=1$   
cons217:  $S3162-S472+999X316472 \geq 2.000000$   
cons218:  $S472-S3162+999X473162 \geq 2.000000$   
cons219:  $X316472+X473162=1$   
cons220:  $S3162-S482+999X316482 \geq 1.000000$   
cons221:  $S482-S3162+999X483162 \geq 2.000000$   
cons222:  $X316482+X483162=1$   
cons223:  $S3162-S632+999X316632 \geq 2.000000$   
cons224:  $S632-S3162+999X633162 \geq 2.000000$   
cons225:  $X316632+X633162=1$   
cons226:  $S3162-S752+999X316752 \geq 1.000000$   
cons227:  $S752-S3162+999X753162 \geq 2.000000$   
cons228:  $X316752+X753162=1$   
cons229:  $S3162-S762+999X316762 \geq 0.500000$   
cons230:  $S762-S3162+999X763162 \geq 2.000000$   
cons231:  $X316762+X763162=1$   
cons232:  $S3172-S3182+999X3173182 \geq 6.000000$   
cons233:  $S3182-S3172+999X3183172 \geq 1.000000$   
cons234:  $X3173182+X3183172=1$   
cons235:  $S3172-S472+999X317472 \geq 2.000000$   
cons236:  $S472-S3172+999X473172 \geq 1.000000$   
cons237:  $X317472+X473172=1$   
cons238:  $S3172-S482+999X317482 \geq 1.000000$   
cons239:  $S482-S3172+999X483172 \geq 1.000000$   
cons240:  $X317482+X483172=1$   
cons241:  $S3172-S632+999X317632 \geq 2.000000$   
cons242:  $S632-S3172+999X633172 \geq 1.000000$   
cons243:  $X317632+X633172=1$   
cons244:  $S3172-S752+999X317752 \geq 1.000000$   
cons245:  $S752-S3172+999X753172 \geq 1.000000$   
cons246:  $X317752+X753172=1$   
cons247:  $S3172-S762+999X317762 \geq 0.500000$   
cons248:  $S762-S3172+999X763172 \geq 1.000000$   
cons249:  $X317762+X763172=1$   
cons250:  $S3182-S472+999X318472 \geq 2.000000$   
cons251:  $S472-S3182+999X473182 \geq 6.000000$   
cons252:  $X318472+X473182=1$   
cons253:  $S3182-S482+999X318482 \geq 1.000000$

cons254:  $S482-S3182+999X483182 \geq 6.000000$   
cons255:  $X318482+X483182=1$   
cons256:  $S3182-S632+999X318632 \geq 2.000000$   
cons257:  $S632-S3182+999X633182 \geq 6.000000$   
cons258:  $X318632+X633182=1$   
cons259:  $S3182-S752+999X318752 \geq 1.000000$   
cons260:  $S752-S3182+999X753182 \geq 6.000000$   
cons261:  $X318752+X753182=1$   
cons262:  $S3182-S762+999X318762 \geq 0.500000$   
cons263:  $S762-S3182+999X763182 \geq 6.000000$   
cons264:  $X318762+X763182=1$   
cons265:  $S472-S482+999X47482 \geq 1.000000$   
cons266:  $S482-S472+999X48472 \geq 2.000000$   
cons267:  $X47482+X48472=1$   
cons268:  $S472-S632+999X47632 \geq 2.000000$   
cons269:  $S632-S472+999X63472 \geq 2.000000$   
cons270:  $X47632+X63472=1$   
cons271:  $S472-S752+999X47752 \geq 1.000000$   
cons272:  $S752-S472+999X75472 \geq 2.000000$   
cons273:  $X47752+X75472=1$   
cons274:  $S472-S762+999X47762 \geq 0.500000$   
cons275:  $S762-S472+999X76472 \geq 2.000000$   
cons276:  $X47762+X76472=1$   
cons277:  $S482-S632+999X48632 \geq 2.000000$   
cons278:  $S632-S482+999X63482 \geq 1.000000$   
cons279:  $X48632+X63482=1$   
cons280:  $S482-S752+999X48752 \geq 1.000000$   
cons281:  $S752-S482+999X75482 \geq 1.000000$   
cons282:  $X48752+X75482=1$   
cons283:  $S482-S762+999X48762 \geq 0.500000$   
cons284:  $S762-S482+999X76482 \geq 1.000000$   
cons285:  $X48762+X76482=1$   
cons286:  $S632-S752+999X63752 \geq 1.000000$   
cons287:  $S752-S632+999X75632 \geq 2.000000$   
cons288:  $X63752+X75632=1$   
cons289:  $S632-S762+999X63762 \geq 0.500000$   
cons290:  $S762-S632+999X76632 \geq 2.000000$   
cons291:  $X63762+X76632=1$   
cons292:  $S752-S762+999X75762 \geq 0.500000$   
cons293:  $S762-S752+999X76752 \geq 1.000000$   
cons294:  $X75762+X76752=1$   
cons295:  $S123-S263+999X12263 \geq 2.000000$   
cons296:  $S263-S123+999X26123 \geq 1.000000$   
cons297:  $X12263+X26123=1$   
cons298:  $S123-S3133+999X123133 \geq 2.000000$   
cons299:  $S3133-S123+999X313123 \geq 1.000000$

cons300:  $X_{123133} + X_{313123} = 1$   
cons301:  $S_{123} - S_{3143} + 999X_{123143} \geq 2.000000$   
cons302:  $S_{3143} - S_{123} + 999X_{314123} \geq 1.000000$   
cons303:  $X_{123143} + X_{314123} = 1$   
cons304:  $S_{123} - S_{3153} + 999X_{123153} \geq 1.000000$   
cons305:  $S_{3153} - S_{123} + 999X_{315123} \geq 1.000000$   
cons306:  $X_{123153} + X_{315123} = 1$   
cons307:  $S_{123} - S_{443} + 999X_{12443} \geq 2.000000$   
cons308:  $S_{443} - S_{123} + 999X_{44123} \geq 1.000000$   
cons309:  $X_{12443} + X_{44123} = 1$   
cons310:  $S_{123} - S_{453} + 999X_{12453} \geq 2.000000$   
cons311:  $S_{453} - S_{123} + 999X_{45123} \geq 1.000000$   
cons312:  $X_{12453} + X_{45123} = 1$   
cons313:  $S_{123} - S_{463} + 999X_{12463} \geq 1.000000$   
cons314:  $S_{463} - S_{123} + 999X_{46123} \geq 1.000000$   
cons315:  $X_{12463} + X_{46123} = 1$   
cons316:  $S_{123} - S_{643} + 999X_{12643} \geq 4.000000$   
cons317:  $S_{643} - S_{123} + 999X_{64123} \geq 1.000000$   
cons318:  $X_{12643} + X_{64123} = 1$   
cons319:  $S_{123} - S_{723} + 999X_{12723} \geq 1.000000$   
cons320:  $S_{723} - S_{123} + 999X_{72123} \geq 1.000000$   
cons321:  $X_{12723} + X_{72123} = 1$   
cons322:  $S_{123} - S_{733} + 999X_{12733} \geq 1.000000$   
cons323:  $S_{733} - S_{123} + 999X_{73123} \geq 1.000000$   
cons324:  $X_{12733} + X_{73123} = 1$   
cons325:  $S_{123} - S_{743} + 999X_{12743} \geq 0.500000$   
cons326:  $S_{743} - S_{123} + 999X_{74123} \geq 1.000000$   
cons327:  $X_{12743} + X_{74123} = 1$   
cons328:  $S_{263} - S_{3133} + 999X_{263133} \geq 2.000000$   
cons329:  $S_{3133} - S_{263} + 999X_{313263} \geq 2.000000$   
cons330:  $X_{263133} + X_{313263} = 1$   
cons331:  $S_{263} - S_{3143} + 999X_{263143} \geq 2.000000$   
cons332:  $S_{3143} - S_{263} + 999X_{314263} \geq 2.000000$   
cons333:  $X_{263143} + X_{314263} = 1$   
cons334:  $S_{263} - S_{3153} + 999X_{263153} \geq 1.000000$   
cons335:  $S_{3153} - S_{263} + 999X_{315263} \geq 2.000000$   
cons336:  $X_{263153} + X_{315263} = 1$   
cons337:  $S_{263} - S_{443} + 999X_{26443} \geq 2.000000$   
cons338:  $S_{443} - S_{263} + 999X_{44263} \geq 2.000000$   
cons339:  $X_{26443} + X_{44263} = 1$   
cons340:  $S_{263} - S_{453} + 999X_{26453} \geq 2.000000$   
cons341:  $S_{453} - S_{263} + 999X_{45263} \geq 2.000000$   
cons342:  $X_{26453} + X_{45263} = 1$   
cons343:  $S_{263} - S_{463} + 999X_{26463} \geq 1.000000$   
cons344:  $S_{463} - S_{263} + 999X_{46263} \geq 2.000000$   
cons345:  $X_{26463} + X_{46263} = 1$

cons346:  $S263-S643+999X26643 \geq 4.000000$   
cons347:  $S643-S263+999X64263 \geq 2.000000$   
cons348:  $X26643+X64263=1$   
cons349:  $S263-S723+999X26723 \geq 1.000000$   
cons350:  $S723-S263+999X72263 \geq 2.000000$   
cons351:  $X26723+X72263=1$   
cons352:  $S263-S733+999X26733 \geq 1.000000$   
cons353:  $S733-S263+999X73263 \geq 2.000000$   
cons354:  $X26733+X73263=1$   
cons355:  $S263-S743+999X26743 \geq 0.500000$   
cons356:  $S743-S263+999X74263 \geq 2.000000$   
cons357:  $X26743+X74263=1$   
cons358:  $S3133-S3143+999X3133143 \geq 2.000000$   
cons359:  $S3143-S3133+999X3143133 \geq 2.000000$   
cons360:  $X3133143+X3143133=1$   
cons361:  $S3133-S3153+999X3133153 \geq 1.000000$   
cons362:  $S3153-S3133+999X3153133 \geq 2.000000$   
cons363:  $X3133153+X3153133=1$   
cons364:  $S3133-S443+999X313443 \geq 2.000000$   
cons365:  $S443-S3133+999X443133 \geq 2.000000$   
cons366:  $X313443+X443133=1$   
cons367:  $S3133-S453+999X313453 \geq 2.000000$   
cons368:  $S453-S3133+999X453133 \geq 2.000000$   
cons369:  $X313453+X453133=1$   
cons370:  $S3133-S463+999X313463 \geq 1.000000$   
cons371:  $S463-S3133+999X463133 \geq 2.000000$   
cons372:  $X313463+X463133=1$   
cons373:  $S3133-S643+999X313643 \geq 4.000000$   
cons374:  $S643-S3133+999X643133 \geq 2.000000$   
cons375:  $X313643+X643133=1$   
cons376:  $S3133-S723+999X313723 \geq 1.000000$   
cons377:  $S723-S3133+999X723133 \geq 2.000000$   
cons378:  $X313723+X723133=1$   
cons379:  $S3133-S733+999X313733 \geq 1.000000$   
cons380:  $S733-S3133+999X733133 \geq 2.000000$   
cons381:  $X313733+X733133=1$   
cons382:  $S3133-S743+999X313743 \geq 0.500000$   
cons383:  $S743-S3133+999X743133 \geq 2.000000$   
cons384:  $X313743+X743133=1$   
cons385:  $S3143-S3153+999X3143153 \geq 1.000000$   
cons386:  $S3153-S3143+999X3153143 \geq 2.000000$   
cons387:  $X3143153+X3153143=1$   
cons388:  $S3143-S443+999X314443 \geq 2.000000$   
cons389:  $S443-S3143+999X443143 \geq 2.000000$   
cons390:  $X314443+X443143=1$   
cons391:  $S3143-S453+999X314453 \geq 2.000000$

cons392:  $S453-S3143+999X453143 \geq 2.000000$   
cons393:  $X314453+X453143=1$   
cons394:  $S3143-S463+999X314463 \geq 1.000000$   
cons395:  $S463-S3143+999X463143 \geq 2.000000$   
cons396:  $X314463+X463143=1$   
cons397:  $S3143-S643+999X314643 \geq 4.000000$   
cons398:  $S643-S3143+999X643143 \geq 2.000000$   
cons399:  $X314643+X643143=1$   
cons400:  $S3143-S723+999X314723 \geq 1.000000$   
cons401:  $S723-S3143+999X723143 \geq 2.000000$   
cons402:  $X314723+X723143=1$   
cons403:  $S3143-S733+999X314733 \geq 1.000000$   
cons404:  $S733-S3143+999X733143 \geq 2.000000$   
cons405:  $X314733+X733143=1$   
cons406:  $S3143-S743+999X314743 \geq 0.500000$   
cons407:  $S743-S3143+999X743143 \geq 2.000000$   
cons408:  $X314743+X743143=1$   
cons409:  $S3153-S443+999X315443 \geq 2.000000$   
cons410:  $S443-S3153+999X443153 \geq 1.000000$   
cons411:  $X315443+X443153=1$   
cons412:  $S3153-S453+999X315453 \geq 2.000000$   
cons413:  $S453-S3153+999X453153 \geq 1.000000$   
cons414:  $X315453+X453153=1$   
cons415:  $S3153-S463+999X315463 \geq 1.000000$   
cons416:  $S463-S3153+999X463153 \geq 1.000000$   
cons417:  $X315463+X463153=1$   
cons418:  $S3153-S643+999X315643 \geq 4.000000$   
cons419:  $S643-S3153+999X643153 \geq 1.000000$   
cons420:  $X315643+X643153=1$   
cons421:  $S3153-S723+999X315723 \geq 1.000000$   
cons422:  $S723-S3153+999X723153 \geq 1.000000$   
cons423:  $X315723+X723153=1$   
cons424:  $S3153-S733+999X315733 \geq 1.000000$   
cons425:  $S733-S3153+999X733153 \geq 1.000000$   
cons426:  $X315733+X733153=1$   
cons427:  $S3153-S743+999X315743 \geq 0.500000$   
cons428:  $S743-S3153+999X743153 \geq 1.000000$   
cons429:  $X315743+X743153=1$   
cons430:  $S443-S453+999X44453 \geq 2.000000$   
cons431:  $S453-S443+999X45443 \geq 2.000000$   
cons432:  $X44453+X45443=1$   
cons433:  $S443-S463+999X44463 \geq 1.000000$   
cons434:  $S463-S443+999X46443 \geq 2.000000$   
cons435:  $X44463+X46443=1$   
cons436:  $S443-S643+999X44643 \geq 4.000000$   
cons437:  $S643-S443+999X64443 \geq 2.000000$



cons438:  $X44643+X64443=1$   
cons439:  $S443-S723+999X44723 \geq 1.000000$   
cons440:  $S723-S443+999X72443 \geq 2.000000$   
cons441:  $X44723+X72443=1$   
cons442:  $S443-S733+999X44733 \geq 1.000000$   
cons443:  $S733-S443+999X73443 \geq 2.000000$   
cons444:  $X44733+X73443=1$   
cons445:  $S443-S743+999X44743 \geq 0.500000$   
cons446:  $S743-S443+999X74443 \geq 2.000000$   
cons447:  $X44743+X74443=1$   
cons448:  $S453-S463+999X45463 \geq 1.000000$   
cons449:  $S463-S453+999X46453 \geq 2.000000$   
cons450:  $X45463+X46453=1$   
cons451:  $S453-S643+999X45643 \geq 4.000000$   
cons452:  $S643-S453+999X64453 \geq 2.000000$   
cons453:  $X45643+X64453=1$   
cons454:  $S453-S723+999X45723 \geq 1.000000$   
cons455:  $S723-S453+999X72453 \geq 2.000000$   
cons456:  $X45723+X72453=1$   
cons457:  $S453-S733+999X45733 \geq 1.000000$   
cons458:  $S733-S453+999X73453 \geq 2.000000$   
cons459:  $X45733+X73453=1$   
cons460:  $S453-S743+999X45743 \geq 0.500000$   
cons461:  $S743-S453+999X74453 \geq 2.000000$   
cons462:  $X45743+X74453=1$   
cons463:  $S463-S643+999X46643 \geq 4.000000$   
cons464:  $S643-S463+999X64463 \geq 1.000000$   
cons465:  $X46643+X64463=1$   
cons466:  $S463-S723+999X46723 \geq 1.000000$   
cons467:  $S723-S463+999X72463 \geq 1.000000$   
cons468:  $X46723+X72463=1$   
cons469:  $S463-S733+999X46733 \geq 1.000000$   
cons470:  $S733-S463+999X73463 \geq 1.000000$   
cons471:  $X46733+X73463=1$   
cons472:  $S463-S743+999X46743 \geq 0.500000$   
cons473:  $S743-S463+999X74463 \geq 1.000000$   
cons474:  $X46743+X74463=1$   
cons475:  $S643-S723+999X64723 \geq 1.000000$   
cons476:  $S723-S643+999X72643 \geq 4.000000$   
cons477:  $X64723+X72643=1$   
cons478:  $S643-S733+999X64733 \geq 1.000000$   
cons479:  $S733-S643+999X73643 \geq 4.000000$   
cons480:  $X64733+X73643=1$   
cons481:  $S643-S743+999X64743 \geq 0.500000$   
cons482:  $S743-S643+999X74643 \geq 4.000000$   
cons483:  $X64743+X74643=1$

cons484:  $S723-S733+999X72733 \geq 1.000000$   
cons485:  $S733-S723+999X73723 \geq 1.000000$   
cons486:  $X72733+X73723=1$   
cons487:  $S723-S743+999X72743 \geq 0.500000$   
cons488:  $S743-S723+999X74723 \geq 1.000000$   
cons489:  $X72743+X74723=1$   
cons490:  $S733-S743+999X73743 \geq 0.500000$   
cons491:  $S743-S733+999X74733 \geq 1.000000$   
cons492:  $X73743+X74733=1$   
cons493:  $S2124-S2134+999X2122134 \geq 0.500000$   
cons494:  $S2134-S2124+999X2132124 \geq 0.500000$   
cons495:  $X2122134+X2132124=1$   
cons496:  $S2124-S3194+999X2123194 \geq 4.000000$   
cons497:  $S3194-S2124+999X3192124 \geq 0.500000$   
cons498:  $X2123194+X3192124=1$   
cons499:  $S2124-S3204+999X2123204 \geq 2.000000$   
cons500:  $S3204-S2124+999X3202124 \geq 0.500000$   
cons501:  $X2123204+X3202124=1$   
cons502:  $S2124-S3214+999X2123214 \geq 2.000000$   
cons503:  $S3214-S2124+999X3212124 \geq 0.500000$   
cons504:  $X2123214+X3212124=1$   
cons505:  $S2124-S3224+999X2123224 \geq 4.000000$   
cons506:  $S3224-S2124+999X3222124 \geq 0.500000$   
cons507:  $X2123224+X3222124=1$   
cons508:  $S2124-S664+999X212664 \geq 1.000000$   
cons509:  $S664-S2124+999X662124 \geq 0.500000$   
cons510:  $X212664+X662124=1$   
cons511:  $S2124-S674+999X212674 \geq 1.000000$   
cons512:  $S674-S2124+999X672124 \geq 0.500000$   
cons513:  $X212674+X672124=1$   
cons514:  $S2134-S3194+999X2133194 \geq 4.000000$   
cons515:  $S3194-S2134+999X3192134 \geq 0.500000$   
cons516:  $X2133194+X3192134=1$   
cons517:  $S2134-S3204+999X2133204 \geq 2.000000$   
cons518:  $S3204-S2134+999X3202134 \geq 0.500000$   
cons519:  $X2133204+X3202134=1$   
cons520:  $S2134-S3214+999X2133214 \geq 2.000000$   
cons521:  $S3214-S2134+999X3212134 \geq 0.500000$   
cons522:  $X2133214+X3212134=1$   
cons523:  $S2134-S3224+999X2133224 \geq 4.000000$   
cons524:  $S3224-S2134+999X3222134 \geq 0.500000$   
cons525:  $X2133224+X3222134=1$   
cons526:  $S2134-S664+999X213664 \geq 1.000000$   
cons527:  $S664-S2134+999X662134 \geq 0.500000$   
cons528:  $X213664+X662134=1$   
cons529:  $S2134-S674+999X213674 \geq 1.000000$

cons530:  $S674-S2134+999X672134 \geq 0.500000$   
cons531:  $X213674+X672134=1$   
cons532:  $S3194-S3204+999X3193204 \geq 2.000000$   
cons533:  $S3204-S3194+999X3203194 \geq 4.000000$   
cons534:  $X3193204+X3203194=1$   
cons535:  $S3194-S3214+999X3193214 \geq 2.000000$   
cons536:  $S3214-S3194+999X3213194 \geq 4.000000$   
cons537:  $X3193214+X3213194=1$   
cons538:  $S3194-S3224+999X3193224 \geq 4.000000$   
cons539:  $S3224-S3194+999X3223194 \geq 4.000000$   
cons540:  $X3193224+X3223194=1$   
cons541:  $S3194-S664+999X319664 \geq 1.000000$   
cons542:  $S664-S3194+999X663194 \geq 4.000000$   
cons543:  $X319664+X663194=1$   
cons544:  $S3194-S674+999X319674 \geq 1.000000$   
cons545:  $S674-S3194+999X673194 \geq 4.000000$   
cons546:  $X319674+X673194=1$   
cons547:  $S3204-S3214+999X3203214 \geq 2.000000$   
cons548:  $S3214-S3204+999X3213204 \geq 2.000000$   
cons549:  $X3203214+X3213204=1$   
cons550:  $S3204-S3224+999X3203224 \geq 4.000000$   
cons551:  $S3224-S3204+999X3223204 \geq 2.000000$   
cons552:  $X3203224+X3223204=1$   
cons553:  $S3204-S664+999X320664 \geq 1.000000$   
cons554:  $S664-S3204+999X663204 \geq 2.000000$   
cons555:  $X320664+X663204=1$   
cons556:  $S3204-S674+999X320674 \geq 1.000000$   
cons557:  $S674-S3204+999X673204 \geq 2.000000$   
cons558:  $X320674+X673204=1$   
cons559:  $S3214-S3224+999X3213224 \geq 4.000000$   
cons560:  $S3224-S3214+999X3223214 \geq 2.000000$   
cons561:  $X3213224+X3223214=1$   
cons562:  $S3214-S664+999X321664 \geq 1.000000$   
cons563:  $S664-S3214+999X663214 \geq 2.000000$   
cons564:  $X321664+X663214=1$   
cons565:  $S3214-S674+999X321674 \geq 1.000000$   
cons566:  $S674-S3214+999X673214 \geq 2.000000$   
cons567:  $X321674+X673214=1$   
cons568:  $S3224-S664+999X322664 \geq 1.000000$   
cons569:  $S664-S3224+999X663224 \geq 4.000000$   
cons570:  $X322664+X663224=1$   
cons571:  $S3224-S674+999X322674 \geq 1.000000$   
cons572:  $S674-S3224+999X673224 \geq 4.000000$   
cons573:  $X322674+X673224=1$   
cons574:  $S664-S674+999X66674 \geq 1.000000$   
cons575:  $S674-S664+999X67664 \geq 1.000000$

cons576:  $X66674+X67664=1$   
cons577:  $S245-S2115+999X242115 \geq 1.500000$   
cons578:  $S2115-S245+999X211245 \geq 2.500000$   
cons579:  $X242115+X211245=1$   
cons580:  $S245-S335+999X24335 \geq 10.000000$   
cons581:  $S335-S245+999X33245 \geq 2.500000$   
cons582:  $X24335+X33245=1$   
cons583:  $S245-S385+999X24385 \geq 6.000000$   
cons584:  $S385-S245+999X38245 \geq 2.500000$   
cons585:  $X24385+X38245=1$   
cons586:  $S245-S3105+999X243105 \geq 6.000000$   
cons587:  $S3105-S245+999X310245 \geq 2.500000$   
cons588:  $X243105+X310245=1$   
cons589:  $S245-S625+999X24625 \geq 5.000000$   
cons590:  $S625-S245+999X62245 \geq 2.500000$   
cons591:  $X24625+X62245=1$   
cons592:  $S245-S655+999X24655 \geq 3.000000$   
cons593:  $S655-S245+999X65245 \geq 2.500000$   
cons594:  $X24655+X65245=1$   
cons595:  $S2115-S335+999X211335 \geq 10.000000$   
cons596:  $S335-S2115+999X332115 \geq 1.500000$   
cons597:  $X211335+X332115=1$   
cons598:  $S2115-S385+999X211385 \geq 6.000000$   
cons599:  $S385-S2115+999X382115 \geq 1.500000$   
cons600:  $X211385+X382115=1$   
cons601:  $S2115-S3105+999X2113105 \geq 6.000000$   
cons602:  $S3105-S2115+999X3102115 \geq 1.500000$   
cons603:  $X2113105+X3102115=1$   
cons604:  $S2115-S625+999X211625 \geq 5.000000$   
cons605:  $S625-S2115+999X622115 \geq 1.500000$   
cons606:  $X211625+X622115=1$   
cons607:  $S2115-S655+999X211655 \geq 3.000000$   
cons608:  $S655-S2115+999X652115 \geq 1.500000$   
cons609:  $X211655+X652115=1$   
cons610:  $S335-S385+999X33385 \geq 6.000000$   
cons611:  $S385-S335+999X38335 \geq 10.000000$   
cons612:  $X33385+X38335=1$   
cons613:  $S335-S3105+999X333105 \geq 6.000000$   
cons614:  $S3105-S335+999X310335 \geq 10.000000$   
cons615:  $X333105+X310335=1$   
cons616:  $S335-S625+999X33625 \geq 5.000000$   
cons617:  $S625-S335+999X62335 \geq 10.000000$   
cons618:  $X33625+X62335=1$   
cons619:  $S335-S655+999X33655 \geq 3.000000$   
cons620:  $S655-S335+999X65335 \geq 10.000000$   
cons621:  $X33655+X65335=1$

cons622:  $S385-S3105+999X383105 \geq 6.000000$   
cons623:  $S3105-S385+999X310385 \geq 6.000000$   
cons624:  $X383105+X310385=1$   
cons625:  $S385-S625+999X38625 \geq 5.000000$   
cons626:  $S625-S385+999X62385 \geq 6.000000$   
cons627:  $X38625+X62385=1$   
cons628:  $S385-S655+999X38655 \geq 3.000000$   
cons629:  $S655-S385+999X65385 \geq 6.000000$   
cons630:  $X38655+X65385=1$   
cons631:  $S3105-S625+999X310625 \geq 5.000000$   
cons632:  $S625-S3105+999X623105 \geq 6.000000$   
cons633:  $X310625+X623105=1$   
cons634:  $S3105-S655+999X310655 \geq 3.000000$   
cons635:  $S655-S3105+999X653105 \geq 6.000000$   
cons636:  $X310655+X653105=1$   
cons637:  $S625-S655+999X62655 \geq 3.000000$   
cons638:  $S655-S625+999X65625 \geq 5.000000$   
cons639:  $X62655+X65625=1$   
cons640:  $S116-S216+999X11216 \geq 3.000000$   
cons641:  $S216-S116+999X21116 \geq 3.500000$   
cons642:  $X11216+X21116=1$   
cons643:  $S116-S236+999X11236 \geq 2.500000$   
cons644:  $S236-S116+999X23116 \geq 3.500000$   
cons645:  $X11236+X23116=1$   
cons646:  $S116-S316+999X11316 \geq 7.000000$   
cons647:  $S316-S116+999X31116 \geq 3.500000$   
cons648:  $X11316+X31116=1$   
cons649:  $S116-S326+999X11326 \geq 6.000000$   
cons650:  $S326-S116+999X32116 \geq 3.500000$   
cons651:  $X11326+X32116=1$   
cons652:  $S116-S366+999X11366 \geq 6.000000$   
cons653:  $S366-S116+999X36116 \geq 3.500000$   
cons654:  $X11366+X36116=1$   
cons655:  $S116-S416+999X11416 \geq 6.000000$   
cons656:  $S416-S116+999X41116 \geq 3.500000$   
cons657:  $X11416+X41116=1$   
cons658:  $S116-S426+999X11426 \geq 6.000000$   
cons659:  $S426-S116+999X42116 \geq 3.500000$   
cons660:  $X11426+X42116=1$   
cons661:  $S116-S616+999X11616 \geq 5.000000$   
cons662:  $S616-S116+999X61116 \geq 3.500000$   
cons663:  $X11616+X61116=1$   
cons664:  $S116-S716+999X11716 \geq 3.000000$   
cons665:  $S716-S116+999X71116 \geq 3.500000$   
cons666:  $X11716+X71116=1$   
cons667:  $S216-S236+999X21236 \geq 2.500000$

cons668:  $S236-S216+999X23216 \geq 3.000000$   
cons669:  $X21236+X23216=1$   
cons670:  $S216-S316+999X21316 \geq 7.000000$   
cons671:  $S316-S216+999X31216 \geq 3.000000$   
cons672:  $X21316+X31216=1$   
cons673:  $S216-S326+999X21326 \geq 6.000000$   
cons674:  $S326-S216+999X32216 \geq 3.000000$   
cons675:  $X21326+X32216=1$   
cons676:  $S216-S366+999X21366 \geq 6.000000$   
cons677:  $S366-S216+999X36216 \geq 3.000000$   
cons678:  $X21366+X36216=1$   
cons679:  $S216-S416+999X21416 \geq 6.000000$   
cons680:  $S416-S216+999X41216 \geq 3.000000$   
cons681:  $X21416+X41216=1$   
cons682:  $S216-S426+999X21426 \geq 6.000000$   
cons683:  $S426-S216+999X42216 \geq 3.000000$   
cons684:  $X21426+X42216=1$   
cons685:  $S216-S616+999X21616 \geq 5.000000$   
cons686:  $S616-S216+999X61216 \geq 3.000000$   
cons687:  $X21616+X61216=1$   
cons688:  $S216-S716+999X21716 \geq 3.000000$   
cons689:  $S716-S216+999X71216 \geq 3.000000$   
cons690:  $X21716+X71216=1$   
cons691:  $S236-S316+999X23316 \geq 7.000000$   
cons692:  $S316-S236+999X31236 \geq 2.500000$   
cons693:  $X23316+X31236=1$   
cons694:  $S236-S326+999X23326 \geq 6.000000$   
cons695:  $S326-S236+999X32236 \geq 2.500000$   
cons696:  $X23326+X32236=1$   
cons697:  $S236-S366+999X23366 \geq 6.000000$   
cons698:  $S366-S236+999X36236 \geq 2.500000$   
cons699:  $X23366+X36236=1$   
cons700:  $S236-S416+999X23416 \geq 6.000000$   
cons701:  $S416-S236+999X41236 \geq 2.500000$   
cons702:  $X23416+X41236=1$   
cons703:  $S236-S426+999X23426 \geq 6.000000$   
cons704:  $S426-S236+999X42236 \geq 2.500000$   
cons705:  $X23426+X42236=1$   
cons706:  $S236-S616+999X23616 \geq 5.000000$   
cons707:  $S616-S236+999X61236 \geq 2.500000$   
cons708:  $X23616+X61236=1$   
cons709:  $S236-S716+999X23716 \geq 3.000000$   
cons710:  $S716-S236+999X71236 \geq 2.500000$   
cons711:  $X23716+X71236=1$   
cons712:  $S316-S326+999X31326 \geq 6.000000$   
cons713:  $S326-S316+999X32316 \geq 7.000000$

cons714:  $X_{31326} + X_{32316} = 1$   
cons715:  $S_{316} - S_{366} + 999X_{31366} \geq 6.000000$   
cons716:  $S_{366} - S_{316} + 999X_{36316} \geq 7.000000$   
cons717:  $X_{31366} + X_{36316} = 1$   
cons718:  $S_{316} - S_{416} + 999X_{31416} \geq 6.000000$   
cons719:  $S_{416} - S_{316} + 999X_{41316} \geq 7.000000$   
cons720:  $X_{31416} + X_{41316} = 1$   
cons721:  $S_{316} - S_{426} + 999X_{31426} \geq 6.000000$   
cons722:  $S_{426} - S_{316} + 999X_{42316} \geq 7.000000$   
cons723:  $X_{31426} + X_{42316} = 1$   
cons724:  $S_{316} - S_{616} + 999X_{31616} \geq 5.000000$   
cons725:  $S_{616} - S_{316} + 999X_{61316} \geq 7.000000$   
cons726:  $X_{31616} + X_{61316} = 1$   
cons727:  $S_{316} - S_{716} + 999X_{31716} \geq 3.000000$   
cons728:  $S_{716} - S_{316} + 999X_{71316} \geq 7.000000$   
cons729:  $X_{31716} + X_{71316} = 1$   
cons730:  $S_{326} - S_{366} + 999X_{32366} \geq 6.000000$   
cons731:  $S_{366} - S_{326} + 999X_{36326} \geq 6.000000$   
cons732:  $X_{32366} + X_{36326} = 1$   
cons733:  $S_{326} - S_{416} + 999X_{32416} \geq 6.000000$   
cons734:  $S_{416} - S_{326} + 999X_{41326} \geq 6.000000$   
cons735:  $X_{32416} + X_{41326} = 1$   
cons736:  $S_{326} - S_{426} + 999X_{32426} \geq 6.000000$   
cons737:  $S_{426} - S_{326} + 999X_{42326} \geq 6.000000$   
cons738:  $X_{32426} + X_{42326} = 1$   
cons739:  $S_{326} - S_{616} + 999X_{32616} \geq 5.000000$   
cons740:  $S_{616} - S_{326} + 999X_{61326} \geq 6.000000$   
cons741:  $X_{32616} + X_{61326} = 1$   
cons742:  $S_{326} - S_{716} + 999X_{32716} \geq 3.000000$   
cons743:  $S_{716} - S_{326} + 999X_{71326} \geq 6.000000$   
cons744:  $X_{32716} + X_{71326} = 1$   
cons745:  $S_{366} - S_{416} + 999X_{36416} \geq 6.000000$   
cons746:  $S_{416} - S_{366} + 999X_{41366} \geq 6.000000$   
cons747:  $X_{36416} + X_{41366} = 1$   
cons748:  $S_{366} - S_{426} + 999X_{36426} \geq 6.000000$   
cons749:  $S_{426} - S_{366} + 999X_{42366} \geq 6.000000$   
cons750:  $X_{36426} + X_{42366} = 1$   
cons751:  $S_{366} - S_{616} + 999X_{36616} \geq 5.000000$   
cons752:  $S_{616} - S_{366} + 999X_{61366} \geq 6.000000$   
cons753:  $X_{36616} + X_{61366} = 1$   
cons754:  $S_{366} - S_{716} + 999X_{36716} \geq 3.000000$   
cons755:  $S_{716} - S_{366} + 999X_{71366} \geq 6.000000$   
cons756:  $X_{36716} + X_{71366} = 1$   
cons757:  $S_{416} - S_{426} + 999X_{41426} \geq 6.000000$   
cons758:  $S_{426} - S_{416} + 999X_{42416} \geq 6.000000$   
cons759:  $X_{41426} + X_{42416} = 1$

cons760:  $S416-S616+999X41616 \geq 5.000000$   
 cons761:  $S616-S416+999X61416 \geq 6.000000$   
 cons762:  $X41616+X61416=1$   
 cons763:  $S416-S716+999X41716 \geq 3.000000$   
 cons764:  $S716-S416+999X71416 \geq 6.000000$   
 cons765:  $X41716+X71416=1$   
 cons766:  $S426-S616+999X42616 \geq 5.000000$   
 cons767:  $S616-S426+999X61426 \geq 6.000000$   
 cons768:  $X42616+X61426=1$   
 cons769:  $S426-S716+999X42716 \geq 3.000000$   
 cons770:  $S716-S426+999X71426 \geq 6.000000$   
 cons771:  $X42716+X71426=1$   
 cons772:  $S616-S716+999X61716 \geq 3.000000$   
 cons773:  $S716-S616+999X71616 \geq 5.000000$   
 cons774:  $X61716+X71616=1$

(3.8) and (3.9):

cons775: $0.125C1-L1 \leq 6$	cons782: $E4+0.125C4 \geq 3$
cons776: $E1+0.125C1 \geq 6$	cons783: $0.125C5-L5 \leq 1$
cons777: $0.125C2-L2 \leq 7$	cons784: $E5+0.125C5 \geq 1$
cons778: $E2+0.125C2 \geq 7$	cons785: $0.125C6-L6 \leq 5$
cons779: $0.125C3-L3 \leq 14$	cons786: $E6+0.125C6 \geq 5$
cons780: $E3+0.125C3 \geq 14$	cons787: $0.125C7-L7 \leq 3$
cons781: $0.125C4-L4 \leq 3$	cons788: $E7+0.125C7 \geq 3$

(3.10) and (3.11):

cons789: $L1-LI1 \leq 0$	cons796: $E4-EI4 \leq 0.99$
cons790: $E1-EI1 \leq 0.99$	cons797: $L5-LI5 \leq 0$
cons791: $L2-LI2 \leq 0$	cons798: $E5-EI5 \leq 0.99$
cons792: $E2-EI2 \leq 0.99$	cons799: $L6-LI6 \leq 0$
cons793: $L3-LI3 \leq 0$	cons800: $E6-EI6 \leq 0.99$
cons794: $E3-EI3 \leq 0.99$	cons801: $L7-LI7 \leq 0$
cons795: $L4-LI4 \leq 0$	cons802: $E7-EI7 \leq 0.99$

(5.1):

cons803: $S131=1.000000$	cons813: $S263=4.000000$
cons804: $S141=1.500000$	cons814: $S453=6.000000$
cons805: $S431=2.000000$	cons815: $S2124=3.000000$
cons806: $S511=5.000000$	cons816: $S2134=3.500000$
cons807: $S152=3.000000$	cons817: $S3204=6.500000$
cons808: $S252=2.000000$	cons818: $S3214=4.000000$
cons809: $S3172=4.000000$	cons819: $S116=4.580000$
cons810: $S472=6.000000$	cons820: $S245=6.000000$
cons811: $S482=5.000000$	cons821: $S2115=4.000000$
cons812: $S123=3.000000$	



## Bounds

LI1 free	LI6 free	EI4 free
LI2 free	LI7 free	EI5 free
LI3 free	EI1 free	EI6 free
LI4 free	EI2 free	EI7 free
LI5 free	EI3 free	

## Integers

EI1 LI1	EI3 LI3	EI5 LI5	EI7 LI7
EI2 LI2	EI4 LI4	EI6 LI6	
X13141 X14131	X25632 X63252		X12443 X44123
X13221 X22131	X25752 X75252		X12453 X45123
X13351 X35131	X25762 X76252		X12463 X46123
X13371 X37131	X3163172 X3173162		X12643 X64123
X13431 X43131	X3163182 X3183162		X12723 X72123
X13511 X51131	X316472 X473162		X12733 X73123
X14221 X22141	X316482 X483162		X12743 X74123
X14351 X35141	X316632 X633162		X263133 X313263
X14371 X37141	X316752 X753162		X263143 X314263
X14431 X43141	X316762 X763162		X263153 X315263
X14511 X51141	X3173182 X3183172		X26443 X44263
X22351 X35221	X317472 X473172		X26453 X45263
X22371 X37221	X317482 X483172		X26463 X46263
X22431 X43221	X317632 X633172		X26643 X64263
X22511 X51221	X317752 X753172		X26723 X72263
X35371 X37351	X317762 X763172		X26733 X73263
X35431 X43351	X318472 X473182		X26743 X74263
X35511 X51351	X318482 X483182		X3133143 X3143133
X37431 X43371	X318632 X633182		X3133153 X3153133
X37511 X51371	X318752 X753182		X313443 X443133
X43511 X51431	X318762 X763182		X313453 X453133
X15252 X25152	X47482 X48472		X313463 X463133
X153162 X316152	X47632 X63472		X313643 X643133
X153172 X317152	X47752 X75472		X313723 X723133
X153182 X318152	X47762 X76472		X313733 X733133
X15472 X47152	X48632 X63482		X313743 X743133
X15482 X48152	X48752 X75482		X3143153 X3153143
X15632 X63152	X48762 X76482		X314443 X443143
X15752 X75152	X63752 X75632		X314453 X453143
X15762 X76152	X63762 X76632		X314463 X463143
X253162 X316252	X75762 X76752		X314643 X643143
X253172 X317252	X12263 X26123		X314723 X723143
X253182 X318252	X123133 X313123		X314733 X733143
X25472 X47252	X123143 X314123		X314743 X743143
X25482 X48252	X123153 X315123		X315443 X443153

X315453 X453153	X3193214 X3213194	X11426 X42116
X315463 X463153	X3193224 X3223194	X11616 X61116
X315643 X643153	X319664 X663194	X11716 X71116
X315723 X723153	X319674 X673194	X21236 X23216
X315733 X733153	X3203214 X3213204	X21316 X31216
X315743 X743153	X3203224 X3223204	X21326 X32216
X44453 X45443	X320664 X663204	X21366 X36216
X44463 X46443	X320674 X673204	X21416 X41216
X44643 X64443	X3213224 X3223214	X21426 X42216
X44723 X72443	X321664 X663214	X21616 X61216
X44733 X73443	X321674 X673214	X21716 X71216
X44743 X74443	X322664 X663224	X23316 X31236
X45463 X46453	X322674 X673224	X23326 X32236
X45643 X64453	X66674 X67664	X23366 X36236
X45723 X72453	X242115 X211245	X23416 X41236
X45733 X73453	X24335 X33245	X23426 X42236
X45743 X74453	X24385 X38245	X23616 X61236
X46643 X64463	X243105 X310245	X23716 X71236
X46723 X72463	X24625 X62245	X31326 X32316
X46733 X73463	X24655 X65245	X31366 X36316
X46743 X74463	X211335 X332115	X31416 X41316
X64723 X72643	X211385 X382115	X31426 X42316
X64733 X73643	X2113105 X3102115	X31616 X61316
X64743 X74643	X211625 X622115	X31716 X71316
X72733 X73723	X211655 X652115	X32366 X36326
X72743 X74723	X33385 X38335	X32416 X41326
X73743 X74733	X333105 X310335	X32426 X42326
X2122134 X2132124	X33625 X62335	X32616 X61326
X2123194 X3192124	X33655 X65335	X32716 X71326
X2123204 X3202124	X383105 X310385	X36416 X41366
X2123214 X3212124	X38625 X62385	X36426 X42366
X2123224 X3222124	X38655 X65385	X36616 X61366
X212664 X662124	X310625 X623105	X36716 X71366
X212674 X672124	X310655 X653105	X41426 X42416
X2133194 X3192134	X62655 X65625	X41616 X61416
X2133204 X3202134	X11216 X21116	X41716 X71416
X2133214 X3212134	X11236 X23116	X42616 X61426
X2133224 X3222134	X11316 X31116	X42716 X71426
X213664 X662134	X11326 X32116	X61716 X71616
X213674 X672134	X11366 X36116	
X3193204 X3203194	X11416 X41116	

End

**APPENDIX IX**

**THE OPTIMAL RESULTS OF THE DAPS EXAMPLE**

**(FROZEN INTERVAL = 0)**

Integer optimal  
Objective = 8.7250000000e+003  
Solution time = 426.41 sec.  
Iterations = 3894808  
Nodes =1117938

Variable Name	Solution Value	Variable Name	Solution Value
Cmax	53.000000	S664	23.000000
LI4	1.000000	S674	22.000000
EI1	4.000000	S335	33.000000
EI3	7.000000	S385	17.500000
C1	8.080000	S3105	8.500000
C2	53.000000	S625	27.000000
C3	50.000000	S655	24.000000
C4	26.000000	S216	50.000000
C5	8.000000	S236	8.500000
C6	37.000000	S316	43.000000
C7	20.000000	S326	37.000000
S221	8.000000	S366	26.000000
S351	8.500000	S416	20.000000
S371	11.500000	S426	11.000000
S3162	9.500000	S616	32.000000
S3182	11.500000	S716	17.000000
S632	17.500000	S116	4.580000
S752	8.500000	S123	3.000000
S762	8.000000	S131	1.000000
S3133	17.000000	S141	1.500000
S3143	24.000000	S152	3.000000
S3153	15.000000	S245	6.000000
S443	9.000000	S252	2.000000
S463	8.000000	S263	4.000000
S643	19.000000	S2115	4.000000
S723	16.000000	S2124	3.000000
S733	11.000000	S2134	3.500000
S743	12.000000	S3172	4.000000
S3194	12.500000	S3204	6.500000
S3224	8.500000	S3214	4.000000

APPENDIX IX: THE OPTIMAL RESULTS OF THE DAPS EXAMPLE  
(FROZEN INTERVAL = 0)

S431	2.000000	X483162	1.000000
S453	6.000000	X316632	1.000000
S472	6.000000	X753162	1.000000
S482	5.000000	X763162	1.000000
S511	5.000000	X3173182	1.000000
X13141	1.000000	X317472	1.000000
X13221	1.000000	X317482	1.000000
X13351	1.000000	X317632	1.000000
X13371	1.000000	X317752	1.000000
X13431	1.000000	X317762	1.000000
X13511	1.000000	X473182	1.000000
X14221	1.000000	X483182	1.000000
X14351	1.000000	X318632	1.000000
X14371	1.000000	X753182	1.000000
X14431	1.000000	X763182	1.000000
X14511	1.000000	X48472	1.000000
X22351	1.000000	X47632	1.000000
X22371	1.000000	X47752	1.000000
X43221	1.000000	X47762	1.000000
X51221	1.000000	X48632	1.000000
X35371	1.000000	X48752	1.000000
X43351	1.000000	X48762	1.000000
X51351	1.000000	X75632	1.000000
X43371	1.000000	X76632	1.000000
X51371	1.000000	X76752	1.000000
X43511	1.000000	X12263	1.000000
X25152	1.000000	X123133	1.000000
X153162	1.000000	X123143	1.000000
X153172	1.000000	X123153	1.000000
X153182	1.000000	X12443	1.000000
X15472	1.000000	X12453	1.000000
X15482	1.000000	X12463	1.000000
X15632	1.000000	X12643	1.000000
X15752	1.000000	X12723	1.000000
X15762	1.000000	X12733	1.000000
X253162	1.000000	X12743	1.000000
X253172	1.000000	X263133	1.000000
X253182	1.000000	X263143	1.000000
X25472	1.000000	X263153	1.000000
X25482	1.000000	X26443	1.000000
X25632	1.000000	X26453	1.000000
X25752	1.000000	X26463	1.000000
X25762	1.000000	X26643	1.000000
X3173162	1.000000	X26723	1.000000
X3163182	1.000000	X26733	1.000000
X473162	1.000000	X26743	1.000000

APPENDIX IX: THE OPTIMAL RESULTS OF THE DAPS EXAMPLE  
(FROZEN INTERVAL = 0)

X3133143	1.000000	X2123194	1.000000
X3153133	1.000000	X2123204	1.000000
X443133	1.000000	X2123214	1.000000
X453133	1.000000	X2123224	1.000000
X463133	1.000000	X212664	1.000000
X313643	1.000000	X212674	1.000000
X723133	1.000000	X2133194	1.000000
X733133	1.000000	X2133204	1.000000
X743133	1.000000	X2133214	1.000000
X3153143	1.000000	X2133224	1.000000
X443143	1.000000	X213664	1.000000
X453143	1.000000	X213674	1.000000
X463143	1.000000	X3203194	1.000000
X643143	1.000000	X3213194	1.000000
X723143	1.000000	X3223194	1.000000
X733143	1.000000	X319664	1.000000
X743143	1.000000	X319674	1.000000
X443153	1.000000	X3213204	1.000000
X453153	1.000000	X3203224	1.000000
X463153	1.000000	X320664	1.000000
X315643	1.000000	X320674	1.000000
X315723	1.000000	X3213224	1.000000
X733153	1.000000	X321664	1.000000
X743153	1.000000	X321674	1.000000
X45443	1.000000	X322664	1.000000
X46443	1.000000	X322674	1.000000
X44643	1.000000	X67664	1.000000
X44723	1.000000	X211245	1.000000
X44733	1.000000	X24335	1.000000
X44743	1.000000	X24385	1.000000
X45463	1.000000	X243105	1.000000
X45643	1.000000	X24625	1.000000
X45723	1.000000	X24655	1.000000
X45733	1.000000	X211335	1.000000
X45743	1.000000	X211385	1.000000
X46643	1.000000	X2113105	1.000000
X46723	1.000000	X211625	1.000000
X46733	1.000000	X211655	1.000000
X46743	1.000000	X38335	1.000000
X72643	1.000000	X310335	1.000000
X73643	1.000000	X62335	1.000000
X74643	1.000000	X65335	1.000000
X73723	1.000000	X310385	1.000000
X74723	1.000000	X38625	1.000000
X73743	1.000000	X38655	1.000000
X2122134	1.000000	X310625	1.000000

X310655	1.000000	X41316	1.000000
X65625	1.000000	X42316	1.000000
X11216	1.000000	X61316	1.000000
X11236	1.000000	X71316	1.000000
X11316	1.000000	X36326	1.000000
X11326	1.000000	X41326	1.000000
X11366	1.000000	X42326	1.000000
X11416	1.000000	X61326	1.000000
X11426	1.000000	X71326	1.000000
X11616	1.000000	X41366	1.000000
X11716	1.000000	X42366	1.000000
X23216	1.000000	X36616	1.000000
X31216	1.000000	X71366	1.000000
X32216	1.000000	X42416	1.000000
X36216	1.000000	X41616	1.000000
X41216	1.000000	X71416	1.000000
X42216	1.000000	X42616	1.000000
X61216	1.000000	X42716	1.000000
X71216	1.000000	X71616	1.000000
X23316	1.000000	E1	4.990000
X23326	1.000000	E2	0.990000
X23366	1.000000	E3	7.990000
X23416	1.000000	L4	1.000000
X23426	1.000000	E4	0.990000
X23616	1.000000	E5	0.990000
X23716	1.000000	E6	0.990000
X32316	1.000000	E7	0.990000
X36316	1.000000		

All other variables are zero.

## APPENDIX X

### THE RESULTS FOR THE CASE STUDY

**Table X-1 (a) The results obtained by APSDSS when  $t = 0$**

Items	Starting time (hour)	Finish time (hour)	Random number
O1F1	1761.0	1763.0	0.029
O1S1	1759.0	1761.0	0.907
O2F1	2289.0	2292.0	0.987
O2S1	2286.0	2289.0	0.994
O3F2	1768.0	1769.0	0.181
O3S2	1767.0	1768.0	0.178
O3S3	1766.0	1767.0	0.293
O4F2	1480.0	1481.0	0.822
O4S2	1479.0	1480.0	0.550
O4S3	1130.0	1131.0	0.606
O5F3	2087.0	2090.0	0.698
O5S4	1774.0	1777.0	0.950
O5S5	1777.0	1780.0	0.801
O6F3	2282.0	2286.0	0.595
O6S4	2278.0	2282.0	0.090
O6S5	89.0	93.0	0.255
O7S1	2431.0	2435.0	0.556
O8S1	1937.0	1939.0	0.771
O9S2	2276.0	2278.0	0.452
O9S3	2274.0	2276.0	0.991
O10S2	2271.0	2274.0	0.275
O10S3	1770.0	1773.0	0.932
O11S4	1131.0	1133.0	0.862
O12S4	1769.0	1770.0	0.902
O13S4	2435.0	2439.0	0.997
O14S5	1773.0	1774.0	0.942
O15S5	2090.0	2096.0	0.185
O16S3	1780.0	1782.0	0.837
O17S3	1763.0	1766.0	0.077
O1C1	104.0	114.0	0.315
O1C2	219.0	224.0	0.906
O1C3	24.0	29.0	0.151

**Table X-1 (b) The results obtained by APSDSS when  $t = 0$** 

Items	Starting time (hour)	Finish time (hour)	Random number
O2C1	114.0	129.0	0.374
O2C2	169.0	176.5	0.437
O2C3	4.0	11.5	0.046
O3C8	194.0	199.0	0.601
O4C8	189.0	194.0	0.586
O5C11	154.0	169.0	0.423
O5C14	231.5	239.0	0.952
O5C15	224.0	231.5	0.923
O6C11	199.0	219.0	0.622
O6C14	11.5	21.5	0.098
O6C15	79.0	89.0	0.287
O9C8	129.0	139.0	0.399
O10C8	89.0	104.0	0.305
O11C11	49.0	59.0	0.273
O12C11	29.0	34.0	0.213
O13C11	59.0	79.0	0.278
O14C14	21.5	24.0	0.116
O14C15	186.5	189.0	0.560
O15C14	239.0	254.0	0.974
O15C15	34.0	49.0	0.242
O16C8	176.5	186.5	0.440
O17C8	139.0	154.0	0.421
O1C4OP1	1026.0	1106.0	0.309
O1C5OP1	1679.0	1759.0	0.259
O2C4OP1	452.0	572.0	0.506
O2C5OP1	898.0	1018.0	0.503
O3C6OP1	1106.0	1146.0	0.302
O3C7OP1	698.0	738.0	0.573
O4C6OP1	1146.0	1186.0	0.187
O4C7OP1	1439.0	1479.0	0.671
O5C10OP1	1937.0	2087.0	0.141
O6C10OP1	1479.0	1679.0	0.899
O7C4OP1	2271.0	2431.0	0.715
O7C5OP1	738.0	898.0	0.516
O8C4OP1	1857.0	1937.0	0.767
O8C5OP1	1266.0	1346.0	0.664
O9C7OP1	1186.0	1266.0	0.301
O10C7OP1	2151.0	2271.0	0.062
O18C4OP1	1799.0	1807.0	0.245
O19C4OP1	2111.0	2151.0	0.732



**Table X-1 (c) The results obtained by APSDSS when  $t = 0$** 

Items	Starting time (hour)	Finish time (hour)	Random number
O20C5OP1	1759.0	1799.0	0.193
O21C5OP1	2095.0	2111.0	0.250
O22C5OP1	2087.0	2095.0	0.857
O23C6OP1	372.0	452.0	0.419
O24C6OP1	1376.0	1432.0	0.511
O25C7OP1	682.0	698.0	0.330
O26C7OP1	602.0	682.0	0.084
O27C7OP1	1018.0	1026.0	0.675
O30C10OP1	1346.0	1376.0	0.818
O31C10OP1	1807.0	1857.0	0.763
O1C4OP2	969.0	979.0	0.793
O1C5OP3	1405.0	1425.0	0.907
O1C4OP5	372.0	382.0	0.443
O2C4OP2	326.0	341.0	0.032
O2C5OP3	536.0	566.0	0.621
O2C4OP5	4.0	19.0	0.089
O3C6OP2	979.0	984.0	0.793
O3C9OP1	1584.0	1589.0	0.272
O3C7OP4	424.0	434.0	0.594
O3C9OP3	1544.0	1554.0	0.914
O4C6OP2	984.0	989.0	0.329
O4C9OP1	1125.0	1130.0	0.662
O4C7OP4	382.0	392.0	0.450
O4C9OP3	1085.0	1095.0	0.854
O5C13	989.0	1004.0	0.806
O5C10OP4	1789.0	1804.0	0.832
O5C10OP6	1004.0	1019.0	0.851
O6C13	2036.0	2056.0	0.991
O6C10OP4	1229.0	1249.0	0.685
O6C10OP6	1145.0	1165.0	0.881
O7C4OP2	2251.0	2271.0	0.256
O7C5OP3	446.0	486.0	0.621
O7C4OP5	566.0	586.0	0.642
O8C4OP2	1779.0	1789.0	0.955
O8C5OP3	814.0	834.0	0.395
O8C4OP5	761.0	771.0	0.717
O9C9OP1	1634.0	1644.0	0.931
O9C7OP4	741.0	761.0	0.689
O9C9OP3	156.0	176.0	0.277
O10C9OP1	141.0	156.0	0.016

**Table X-1 (d) The results obtained by APSDSS when  $t = 0$** 

Items	Starting time (hour)	Finish time (hour)	Random number
O10C7OP4	1589.0	1619.0	0.922
O10C9OP3	19.0	49.0	0.222
O11C13	392.0	402.0	0.298
O12C13	1619.0	1624.0	0.922
O13C13	716.0	736.0	0.113
O16C9OP1	1769.0	1779.0	0.047
O16C9OP3	341.0	361.0	0.360
O17C9OP1	1529.0	1544.0	0.592
O17C9OP3	180.0	210.0	0.316
O18C4OP2	1669.0	1670.0	0.206
O18C4OP5	361.0	362.0	0.373
O19C4OP2	1981.0	1986.0	0.184
O19C4OP5	736.0	741.0	0.684
O20C5OP3	1624.0	1634.0	0.165
O21C5OP3	1081.0	1085.0	0.368
O22C5OP3	1930.0	1932.0	0.659
O23C6OP2	362.0	372.0	0.391
O24C6OP2	1330.0	1337.0	0.687
O25C7OP4	176.0	180.0	0.313
O26C7OP4	404.0	424.0	0.524
O27C7OP4	402.0	404.0	0.521
O28C9OP1	1069.0	1074.0	0.485
O28C9OP3	1019.0	1029.0	0.853
O29C9OP1	954.0	969.0	0.303
O29C9OP3	834.0	864.0	0.738
O30C10OP4	1142.0	1145.0	0.145
O30C10OP6	1130.0	1133.0	0.878
O31C10OP4	1664.0	1669.0	0.608
O31C10OP6	1644.0	1649.0	0.938
O34C13	1390.0	1405.0	0.073
O35C13	2016.0	2036.0	0.618
O1C5OP2	1425.0	1455.0	0.721
O1C4OP4	626.0	656.0	0.645
O1C5OP5	475.0	505.0	0.613
O2C5OP2	566.0	611.0	0.401
O2C4OP4	170.0	215.0	0.299
O2C5OP5	275.0	320.0	0.415
O3C6OP3	611.0	626.0	0.641
O3C7OP3	454.0	469.0	0.140
O4C6OP3	926.0	941.0	0.818

**Table X-1 (e) The results obtained by APSDSS when  $t = 0$** 

Items	Starting time (hour)	Finish time (hour)	Random number
O4C7OP3	1330.0	1345.0	0.891
O5S3C12	65.0	110.0	0.216
O5C10OP3	1804.0	1849.0	0.722
O5C13C12	941.0	986.0	0.821
O5C10OP5	1684.0	1729.0	0.963
O6S3C12	215.0	275.0	0.343
O6C10OP3	1249.0	1309.0	0.714
O6C13C12	986.0	1046.0	0.838
O6C10OP5	1169.0	1229.0	0.719
O7C5OP2	505.0	565.0	0.565
O7C4OP4	2061.0	2121.0	0.995
O7C5OP5	2.0	62.0	0.067
O8C5OP2	1079.0	1109.0	0.865
O8C4OP4	896.0	926.0	0.752
O8C5OP5	140.0	170.0	0.283
O9C7OP3	1046.0	1076.0	0.857
O10C7OP3	2016.0	2061.0	0.990
O11S3C12	866.0	896.0	0.710
O11C13C12	320.0	350.0	0.470
O12S3C12	1109.0	1124.0	0.867
O12C13C12	1154.0	1169.0	0.881
O13S3C12	1455.0	1515.0	0.923
O13C13C12	656.0	716.0	0.656
O18C4OP4	1076.0	1079.0	0.865
O19C4OP4	1941.0	1956.0	0.974
O20C5OP2	1634.0	1649.0	0.904
O20C5OP5	1515.0	1530.0	0.923
O21C5OP2	1935.0	1941.0	0.964
O21C5OP5	469.0	475.0	0.598
O22C5OP2	1932.0	1935.0	0.385
O22C5OP5	62.0	65.0	0.089
O23C6OP3	110.0	140.0	0.226
O24C6OP3	1309.0	1330.0	0.883
O25C7OP3	350.0	356.0	0.490
O26C7OP3	424.0	454.0	0.188
O27C7OP3	404.0	407.0	0.147
O30C10OP3	1145.0	1154.0	0.204
O30C10OP5	1133.0	1142.0	0.878
O31C10OP3	1669.0	1684.0	0.303
O31C10OP5	1649.0	1664.0	0.296

**Table X-1 (f) The results obtained by APSDSS when  $t = 0$** 

Items	Starting time (hour)	Finish time (hour)	Random number
O32C12	716.0	866.0	0.693
O33C12	2121.0	2211.0	0.995
O34C13C12	1345.0	1390.0	0.894
O35C13C12	1956.0	2016.0	0.987
O1C4OP3	704.0	754.0	0.193
O1C5OP4	644.0	704.0	0.177
O2C4OP3	251.0	326.0	0.340
O2C5OP4	446.0	536.0	0.082
O3C7OP2	614.0	644.0	0.467
O3C6OP4	141.0	166.0	0.229
O3C9OP2	1554.0	1584.0	0.824
O4C7OP2	1409.0	1439.0	0.332
O4C6OP4	166.0	191.0	0.257
O4C9OP2	1095.0	1125.0	0.713
O5C10OP2	1849.0	1924.0	0.068
O6C10OP2	1309.0	1409.0	0.525
O7C4OP3	2151.0	2251.0	0.053
O7C5OP4	326.0	446.0	0.394
O8C4OP3	954.0	1004.0	0.747
O8C5OP4	754.0	814.0	0.724
O9C7OP2	1125.0	1185.0	0.314
O9C9OP2	191.0	251.0	0.062
O10C7OP2	2061.0	2151.0	0.206
O10C9OP2	51.0	141.0	0.139
O16C9OP2	1709.0	1769.0	0.954
O17C9OP2	1439.0	1529.0	0.913
O18C4OP3	1614.0	1619.0	0.945
O19C4OP3	1956.0	1981.0	0.912
O20C5OP4	1584.0	1614.0	0.908
O21C5OP4	1069.0	1081.0	0.853
O22C5OP4	1924.0	1930.0	0.963
O23C6OP4	1.0	51.0	0.070
O24C6OP4	1004.0	1039.0	0.823
O25C7OP2	602.0	614.0	0.566
O26C7OP2	542.0	602.0	0.154
O27C7OP2	536.0	542.0	0.149
O28C9OP2	1039.0	1069.0	0.301
O29C9OP2	864.0	954.0	0.038
O30C10OP2	1185.0	1200.0	0.344
O31C10OP2	1684.0	1709.0	0.948

**Table X-2 (a) The results obtained by APSDSS when  $t = \text{Day 1}$** 

Items	Starting time (hour)	Finish time (hour)	Random number
O1F1	2122.0	2124.0	0.044
O1S1	2120.0	2122.0	0.827
O2F1	2324.0	2327.0	0.417
O2S1	2040.0	2043.0	0.613
O3F2	2048.0	2049.0	0.744
O3S2	2047.0	2048.0	0.251
O3S3	2046.0	2047.0	0.886
O4F2	1245.0	1246.0	0.247
O4S2	1244.0	1245.0	0.825
O4S3	938.0	939.0	0.589
O5F3	2058.0	2061.0	0.879
O5S4	2055.0	2058.0	0.441
O5S5	196.5	199.5	0.544
O6F3	2320.0	2324.0	0.485
O6S4	623.0	627.0	0.600
O6S5	1181.0	1185.0	0.722
O7S1	2480.0	2484.0	0.195
O8S1	1920.0	1922.0	0.276
O9S2	1587.0	1589.0	0.852
O9S3	1177.0	1179.0	0.026
O10S2	2330.0	2333.0	0.190
O10S3	2327.0	2330.0	0.354
O11S4	1179.0	1181.0	0.625
O12S4	1243.0	1244.0	0.396
O13S4	1922.0	1926.0	0.181
O14S5	195.5	196.5	0.231
O15S5	2049.0	2055.0	0.111
O16S3	2043.0	2045.0	0.923
O17S3	2124.0	2127.0	0.073
O36F1	2045.0	2046.0	0.673
O36S1	1586.0	1587.0	0.814
O37S3	1111.0	1113.0	0.406
O1C1	201.5	211.5	0.822
O1C2	131.5	136.5	0.430
O2C1	259.0	274.0	0.991
O2C2	114.0	121.5	0.337
O3C8	196.5	201.5	0.700
O4C8	126.5	131.5	0.430
O5C11	211.5	226.5	0.883
O5C14	161.5	169.0	0.560
O5C15	189.0	196.5	0.589

**Table X-2 (b) The results obtained by APSDSS when  $t = \text{Day 1}$** 

Items	Starting time (hour)	Finish time (hour)	Random number
O6C11	49.0	69.0	0.055
O6C15	101.5	111.5	0.293
O9C8	179.0	189.0	0.583
O10C8	136.5	151.5	0.511
O11C11	151.5	161.5	0.549
O13C11	69.0	89.0	0.074
O14C15	111.5	114.0	0.335
O15C14	229.0	244.0	0.962
O16C8	169.0	179.0	0.582
O17C8	244.0	259.0	0.984
O36C1	121.5	126.5	0.351
O36C2	99.0	101.5	0.275
O36C3	226.5	229.0	0.928
O37C8	89.0	99.0	0.256
O1C4OP1	2040.0	2120.0	0.975
O1C5OP1	601.0	681.0	0.250
O2C4OP1	1920.0	2040.0	0.921
O2C5OP1	1426.0	1546.0	0.251
O3C6OP1	1018.0	1058.0	0.202
O3C7OP1	441.0	481.0	0.165
O4C6OP1	1058.0	1098.0	0.630
O4C7OP1	1098.0	1138.0	0.025
O5C10OP1	1586.0	1736.0	0.415
O6C10OP1	2120.0	2320.0	0.454
O7C4OP1	2320.0	2480.0	0.727
O7C5OP1	1154.0	1314.0	0.455
O8C4OP1	1736.0	1816.0	0.159
O8C5OP1	1840.0	1920.0	0.813
O9C7OP1	286.0	366.0	0.082
O10C7OP1	848.0	968.0	0.131
O18C4OP1	1314.0	1322.0	0.415
O19C4OP1	561.0	601.0	0.080
O20C5OP1	681.0	721.0	0.113
O21C5OP1	1816.0	1832.0	0.257
O22C5OP1	1322.0	1330.0	0.695
O23C6OP1	481.0	561.0	0.138
O24C6OP1	1370.0	1426.0	0.614
O25C7OP1	1138.0	1154.0	0.090
O26C7OP1	758.0	838.0	0.183
O27C7OP1	1832.0	1840.0	0.379
O30C10OP1	721.0	751.0	0.548

**Table X-2 (c) The results obtained by APSDSS when  $t = \text{Day 1}$** 

Items	Starting time (hour)	Finish time (hour)	Random number
O31C10OP1	968.0	1018.0	0.137
O36C4OP1	1330.0	1370.0	0.100
O36C5OP1	1546.0	1586.0	0.742
O1C4OP2	1793.0	1803.0	0.666
O1C5OP3	371.0	391.0	0.373
O1C4OP5	209.0	219.0	0.171
O2C4OP2	606.0	621.0	0.005
O2C5OP3	1187.0	1217.0	0.723
O3C6OP2	773.0	778.0	0.315
O3C9OP1	1898.0	1903.0	0.961
O3C7OP4	74.0	84.0	0.111
O3C9OP3	1614.0	1624.0	0.873
O4C6OP2	219.0	224.0	0.178
O4C9OP1	933.0	938.0	0.260
O4C7OP4	274.0	284.0	0.267
O4C9OP3	778.0	788.0	0.661
O5C13	1217.0	1232.0	0.725
O5C10OP4	1313.0	1328.0	0.546
O5C10OP6	259.0	274.0	0.267
O6C13	421.0	441.0	0.245
O6C10OP4	1713.0	1733.0	0.498
O6C10OP6	1624.0	1644.0	0.893
O7C4OP2	2198.0	2218.0	0.650
O7C5OP3	441.0	481.0	0.422
O7C4OP5	224.0	244.0	0.217
O8C4OP2	1598.0	1608.0	0.604
O8C5OP3	1393.0	1413.0	0.844
O8C4OP5	1177.0	1187.0	0.705
O9C9OP1	1167.0	1177.0	0.703
O9C7OP4	52.0	72.0	0.062
O9C9OP3	486.0	506.0	0.429
O10C9OP1	1903.0	1918.0	0.992
O10C7OP4	661.0	691.0	0.593
O11C13	941.0	951.0	0.678
O12C13	1238.0	1243.0	0.002
O13C13	1803.0	1823.0	0.253
O16C9OP1	1353.0	1363.0	0.128
O16C9OP3	621.0	641.0	0.465
O17C9OP1	1883.0	1898.0	0.883
O17C9OP3	89.0	119.0	0.132
O18C4OP2	1166.0	1167.0	0.158

**Table X-2 (d) The results obtained by APSDSS when  $t = \text{Day 1}$** 

Items	Starting time (hour)	Finish time (hour)	Random number
O18C4OP5	294.0	295.0	0.359
O19C4OP2	481.0	486.0	0.426
O19C4OP5	84.0	89.0	0.128
O20C5OP3	284.0	294.0	0.281
O21C5OP3	1610.0	1614.0	0.259
O22C5OP3	939.0	941.0	0.509
O23C6OP2	295.0	305.0	0.365
O24C6OP2	1334.0	1341.0	0.315
O25C7OP4	696.0	700.0	0.600
O26C7OP4	641.0	661.0	0.565
O27C7OP4	72.0	74.0	0.070
O28C9OP1	1243.0	1248.0	0.340
O28C9OP3	305.0	315.0	0.373
O29C9OP1	1363.0	1378.0	0.803
O29C9OP3	391.0	421.0	0.381
O30C10OP4	206.0	209.0	0.165
O30C10OP6	49.0	52.0	0.060
O31C10OP4	691.0	696.0	0.596
O31C10OP6	119.0	124.0	0.160
O34C13	244.0	259.0	0.266
O35C13	1413.0	1433.0	0.849
O36C4OP2	1293.0	1298.0	0.198
O36C4OP5	1248.0	1253.0	0.780
O36C5OP3	1383.0	1393.0	0.384
O37C9OP1	1101.0	1111.0	0.340
O37C9OP3	951.0	971.0	0.682
O1C5OP2	503.0	533.0	0.480
O1C4OP4	1713.0	1743.0	0.899
O1C5OP5	218.0	248.0	0.199
O2C5OP2	1349.0	1394.0	0.829
O2C4OP4	458.0	503.0	0.455
O2C5OP5	836.0	881.0	0.672
O3C6OP3	758.0	773.0	0.602
O3C7OP3	338.0	353.0	0.336
O4C6OP3	152.0	167.0	0.137
O4C7OP3	443.0	458.0	0.446
O5S4C12	1893.0	1938.0	0.966
O5C10OP3	1409.0	1454.0	0.861
O5C13C12	623.0	668.0	0.522
O5C10OP5	1268.0	1313.0	0.787
O6S4C12	563.0	623.0	0.506



**Table X-2 (e) The results obtained by APSDSS when  $t = \text{Day 1}$** 

Items	Starting time (hour)	Finish time (hour)	Random number
O6C10OP3	1938.0	1998.0	0.985
O6C13C12	353.0	413.0	0.391
O6C10OP5	1653.0	1713.0	0.550
O7C5OP2	887.0	947.0	0.681
O7C4OP4	1998.0	2058.0	0.994
O8C5OP2	1623.0	1653.0	0.887
O8C4OP4	1454.0	1484.0	0.862
O8C5OP5	947.0	977.0	0.687
O9C7OP3	167.0	197.0	0.164
O10C7OP3	698.0	743.0	0.197
O11S4C12	980.0	1010.0	0.706
O11C13C12	413.0	443.0	0.416
O12S4C12	122.0	137.0	0.058
O12C13C12	1223.0	1238.0	0.744
O13S4C12	1163.0	1223.0	0.728
O13C13C12	1743.0	1803.0	0.908
O18C4OP4	977.0	980.0	0.702
O19C4OP4	137.0	152.0	0.054
O20C5OP2	548.0	563.0	0.492
O20C5OP5	62.0	77.0	0.013
O21C5OP2	1614.0	1620.0	0.864
O21C5OP5	1484.0	1490.0	0.865
O22C5OP2	1160.0	1163.0	0.721
O22C5OP5	833.0	836.0	0.669
O23C6OP3	248.0	278.0	0.280
O24C6OP3	1313.0	1334.0	0.792
O25C7OP3	881.0	887.0	0.675
O26C7OP3	668.0	698.0	0.020
O27C7OP3	1620.0	1623.0	0.879
O30C10OP3	209.0	218.0	0.001
O30C10OP5	197.0	206.0	0.168
O31C10OP3	743.0	758.0	0.307
O31C10OP5	533.0	548.0	0.481
O32C12	1010.0	1160.0	0.713
O33C12	1803.0	1893.0	0.940
O34C13C12	77.0	122.0	0.030
O35C13C12	278.0	338.0	0.296
O36C4OP4	1253.0	1268.0	0.721
O36C5OP2	1394.0	1409.0	0.846
O36C5OP5	1334.0	1349.0	0.822
O38C12	773.0	833.0	0.609

**Table X-2 (f) The results obtained by APSDSS when  $t = \text{Day 1}$** 

Items	Starting time (hour)	Finish time (hour)	Random number
O1C4OP3	1743.0	1793.0	0.595
O1C5OP4	311.0	371.0	0.292
O2C4OP3	531.0	606.0	0.312
O2C5OP4	939.0	1029.0	0.583
O3C7OP2	411.0	441.0	0.039
O3C6OP4	286.0	311.0	0.235
O3C9OP2	1624.0	1654.0	0.001
O4C7OP2	873.0	903.0	0.637
O4C6OP4	51.0	76.0	0.016
O4C9OP2	903.0	933.0	0.280
O5C10OP2	1473.0	1548.0	0.559
O6C10OP2	1998.0	2098.0	0.159
O7C4OP3	2098.0	2198.0	0.191
O7C5OP4	76.0	196.0	0.065
O8C4OP3	1548.0	1598.0	0.843
O8C5OP4	1101.0	1161.0	0.086
O9C7OP2	226.0	286.0	0.117
O9C9OP2	606.0	666.0	0.497
O10C7OP2	758.0	848.0	0.426
O10C9OP2	1383.0	1473.0	0.841
O16C9OP2	1293.0	1353.0	0.802
O17C9OP2	1793.0	1883.0	0.952
O18C4OP3	1161.0	1166.0	0.688
O19C4OP3	386.0	411.0	0.327
O20C5OP4	196.0	226.0	0.081
O21C5OP4	1598.0	1610.0	0.438
O22C5OP4	933.0	939.0	0.137
O24C6OP4	1166.0	1201.0	0.746
O25C7OP2	1029.0	1041.0	0.641
O26C7OP2	698.0	758.0	0.541
O27C7OP2	1654.0	1660.0	0.487
O28C9OP2	1201.0	1231.0	0.764
O29C9OP2	441.0	531.0	0.204
O30C10OP2	371.0	386.0	0.310
O31C10OP2	848.0	873.0	0.160
O36C4OP3	1268.0	1293.0	0.189
O36C5OP4	1353.0	1383.0	0.373
O37C9OP2	1041.0	1101.0	0.032